

Permanent secretary	Date	Person or organisation that meeting was with	Purpose of meeting
		The Dow Chemical Company	
Jeremy Heywood	01/04/2016		Discussion on Business Issues
Jeremy Heywood	04/04/2016	Airbus	Discussion on Business Issues
			Discussion on Nuclear Defence / Industrial Issues
Jeremy Heywood	05/04/2016	BAE Systems	
Jeremy Heywood	05/04/2016	BT	Discussion of Business Issues
Jeremy Heywood	07/04/2016	Hutchison Whampoa National Citizen Service	Discussion of Business Issues
Jeremy Heywood	11/04/2016	Trust	Discussion of National Citizen Service
Jeremy Heywood	11/04/2016	BBC	Discussion of BBC Charter Review
		Woodford Investment Management LLP	Discussion on UK Venture and Start-Up Capital
Jeremy Heywood	13/04/2016		
Jeremy Heywood	15/04/2016	Open Data Institute	Visit
Jeremy Heywood	18/04/2016	BHP Billiton	Discussion on Energy and Mining Sectors
Jeremy Heywood	20/04/2016	Founders4Schools	Discussion of Careers Advice Provision
		BBC (Laura Kuenssberg, Political Editor)	
Jeremy Heywood	21/04/2016		Discussion on Civil Service
Jeremy Heywood	25/04/2016	BBC	Discussion on the BBC Charter Review
Jeremy Heywood	05/05/2016	Royal Mail	Discussion on Postal Market Issues
Jeremy Heywood	12/05/2016	OFCOM	Discussion of Ofcom work
		Barbican & London Symphony Orchestra	Discussion of proposal for a new concert hall
Jeremy Heywood	12/05/2016	Japan Bank for International Cooperation	Discussion on Nuclear and Economic Issues
Jeremy Heywood	19/05/2016	Scottish Southern Energy	Discussion on Energy Issues
		The Spectator (Peter Osborne, Associate Editor)	
Jeremy Heywood	19/05/2016		Discussion on the Civil Service
Jeremy Heywood	23/05/2016	King's College London	Discussion of Civil Service issues
Jeremy Heywood	24/05/2016	Coca-Cola	Discussion on Obesity
Jeremy Heywood	25/05/2016	Shell	Discussion on Energy Issues
		Metropolitan Police	
Jeremy Heywood	26/05/2016	Commissioner	Discussion on Police Issues
Jeremy Heywood	27/05/2016	Centrica	Visit and working lunch on Smart Meters
			Visit and Introductory meeting with the incoming Director
Jeremy Heywood	02/06/2016	British Museum	
Jeremy Heywood	06/06/2016	Accenture	Discussion of corporate and policy issues
Jeremy Heywood	13/06/2016	Sir Mike Rake	Discussion of business issues
Jeremy Heywood	20/06/2016	BT	Discussion of Telecoms Market Issues
Jeremy Heywood	28/06/2016	Statoil	Discussion on Energy Production
Jeremy Heywood	30/06/2016	OFCOM	Discussion of Ofcom work

John Manzoni	04/04/2016	Rolls Royce	Defence procurement
John Manzoni	20/04/2016	Oracle	Digital supplier relationship
John Manzoni	21/04/2016	Bechtel	Digital supplier relationship
John Manzoni	27/04/2016	Bill Crothers	Discussion of business issues
John Manzoni	04/05/2016	PwC	Government supplier relationship
John Manzoni	06/05/2016	CapGemini	Digital supplier relationship
John Manzoni	09/05/2016	Blenheim Chalcot	Discuss Civil Service issues
John Manzoni	19/05/2016	NHS	Discuss NHS property
John Manzoni	20/05/2016	Cranfield	Civil Service discussion
John Manzoni	23/05/2016	CIPFA	Discuss Civil Service issues
John Manzoni	01/06/2016	Vodafone	Digital supplier relationship
John Manzoni	03/06/2016	Goldman Sachs	Discuss Civil Service digital issues
John Manzoni	08/06/2016	-Works	Discuss Civil Service digital issues
John Manzoni	09/06/2016	IBM	Digital supplier relationship
John Manzoni	14/06/2016	Professor Fyfe	Discuss Civil Service Issues
John Manzoni	15/06/2016	ASOS	Discuss Civil Service digital issues
John Manzoni	21/06/2016	Sopra Steria	Discuss Shared Services issues
John Manzoni	24/06/2016	HP	Digital supplier relationship
Philip Rycroft	11/05/2016	Daniel Greenberg	To discuss constitutional issues
Philip Rycroft	17/05/2016	Anand Menon	To discuss constitutional issues