

### **BIM & Innovation**

HS2 Supplier Conference Breakout Session

### Agenda

- Introduction to BIM Bill Grose: Efficiency Challenge Group – Design & BIM
- Government BIM Strategy The Future Adam Matthews: BIS BIM Task Group
- **BIM in HS2** Jon Kerbey: Head of Systems and Asset Information
- **BIM in Practice** *Bob Thompson: Executive Director, Keller Ltd*
- Introduction to Innovation Bill Grose: Efficiency Challenge Group – Design & BIM
- HS2 Test-Bed for Innovation Darryl Stephenson: Head of Innovation
- **Q&A** All



### Q&A

# **Q1.** How would you classify your company in the supply chain?

- A. Tier 1, Lead designer, main contractor, JV partner or supplier, contracting directly to client
- B. Tier 2, designer, supplier or subcontractor to tier 1
- C. Tier 3, supplier to tier 2
- D. Other



### Q&A

# **Q2.** How many staff are directly employed by your company?

- A. 1-25
- B. 26-100
- C. 100-500
- D. Over 500



### Q&A

## **Q3.** How would you classify your main line of business?

- A. Design
- B. Construction
- C. Project management (including QS)
- D. Manufacture & supply
- E. Other professional services
- F. Trade association, institution
- G. Academia
- H. Government & public sector
- I. Logistics & Distribution
- J. Other



### **Introduction to BIM**

### **Bill Grose**



### **The Acronym**

Building Information Modelling or Management Maybe AIM



### Definition

### HM Government

Building Information Modelling (BIM) is a collaborative way of working, underpinned by the digital technologies which unlock more efficient methods of

PAS 1192-2:2013 *Process of designing, constructing or operating a building or infrastructure asset using electronic object oriented information.* 



### **BIM Maturity**

BIM maturity level	Information Management	Information Modelling
Ο	No project wide common standard for flow and production of information	2D CAD and paper issue
1	A project wide consistent approach to flow of information	2D/3D CAD produced independently by team members
2	A project wide consistent approach to flow <u>and</u> <u>production</u> of information	3D models produced by all team members to common level of detail using common tools
3 "vision"	As BIM level 2	Single project model

A collaborative approach that improves project delivery through adopting standard processes and tools

### **Organisation Culture Model**

#### **CONTROL & STABILITY** HIERARCHY MARKET **Clear formal structure Results** focused **Rules, procedures & systems** Priority is to get the job done govern what people do Competitive goal oriented people People adhere to the rules **Tough demanding leaders** Leaders are good coordinators **INTERNAL EXTERNAL MARKET** MAINTENANCE FOCUS Dynamic entrepreneurial place to work Friendly place to work Organisation held together by trust & loyalty Commitment to experiment & innovate **Teams really important** Seek leading edge & change Leaders are mentors, possibly parent figures Leaders are innovators & risk takers

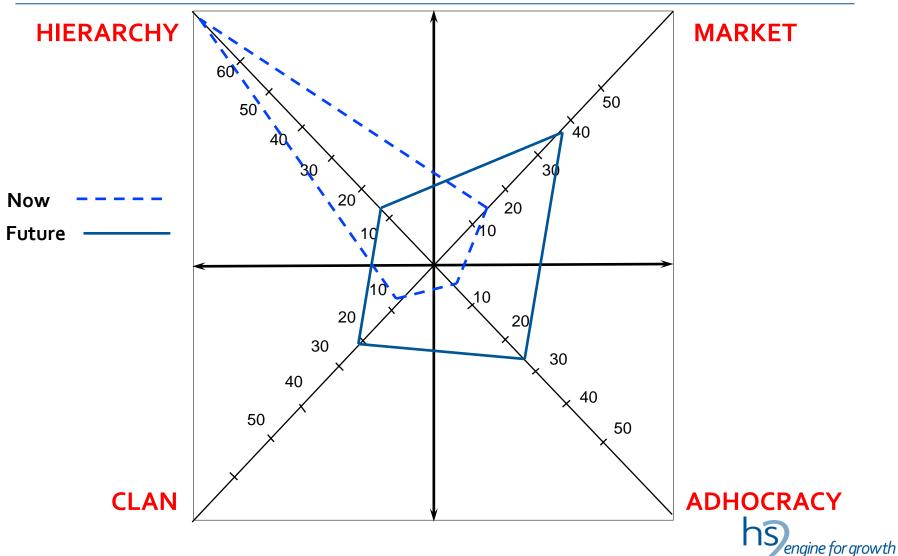
### CLAN

#### FLEXIBLE INDIVIDUALITY

Based on Cameron & Quant 1999

**ADHOCRACY** 

### HS<sub>2</sub> Organisational Culture Comparison



### Government BIM Strategy: The Future

Adam Matthews



## **Government Construction Strategy**

**W** CabinetOffice

Government Construction Strategy

May 2011

2.31 The Cabinet Office will co-ordinate Government's drive to the development of standards enabling all members of the **supply chain to work collaboratively through Building Information Modelling** 

2.32 Government will require fully collaborative 3D BIM (with all project and asset information, documentation and data being electronic) as a minimum by 2016

## **Central Funded Public Estate**

## 8 x Major Public Procurers

# £20bn







### **Government Construction Strategy**

**W** CabinetOffice

Government Construction Strategy

May 2011

"**15-20%** cost and carbon reduction on all centrally procured government construction projects within the current parliament (2016)"







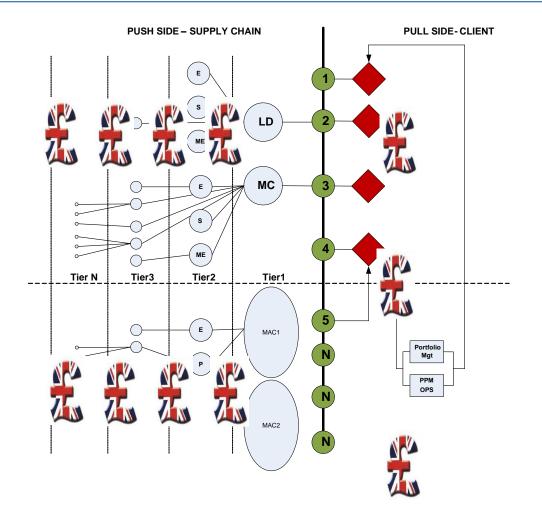


### **Open Sharable Information**

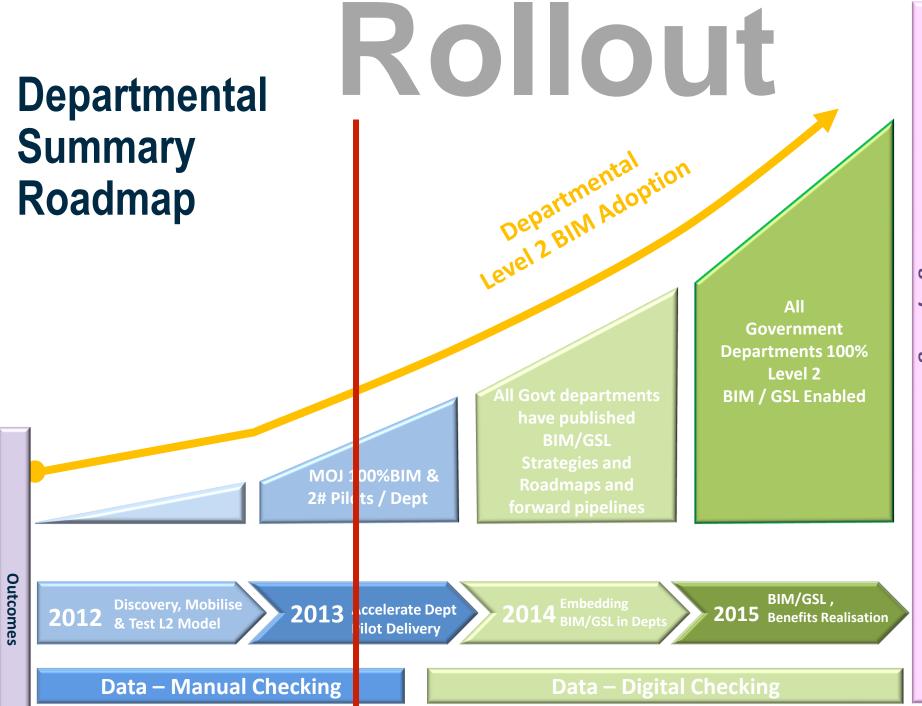
"Government as a client can derive significant improvements in cost, value and carbon performance through the use of open sharable asset information"



### Level 2 - Business Case







2016 Legacy – Digital Built Britain



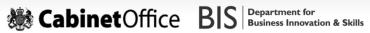




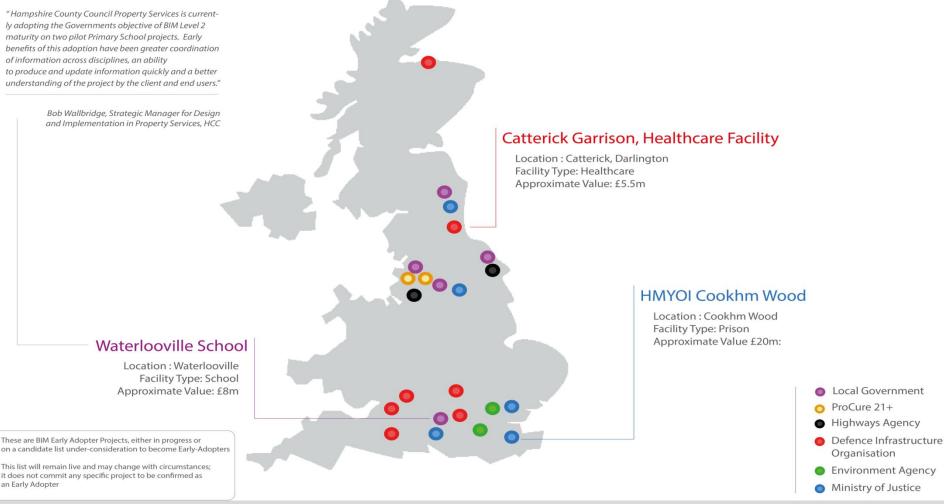








# Projects







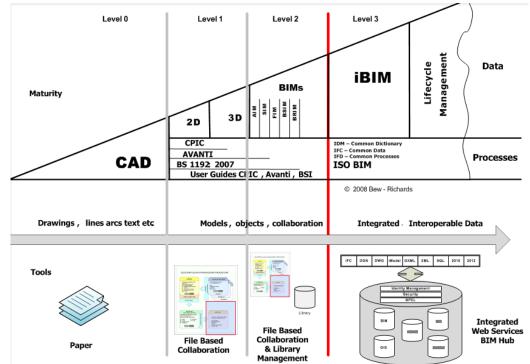


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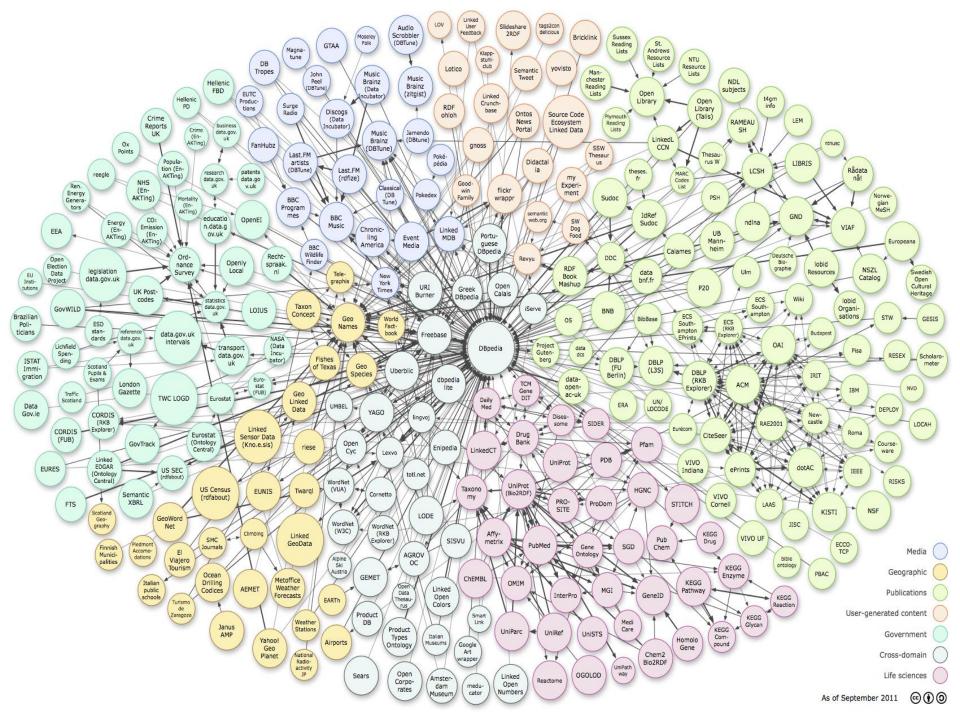
## What's Next?

### What is Level 3?

- Future Proof
- Online
- One Transparent Model
- Self Checking
- Secure
- Automated Processes
- Knowledge Based
- Artificial Intelligence
- Self Procured
- Market Futures
- Commercial Transaction
  Model
- Constraint Management
- Post Occupancy Automation and Productivity







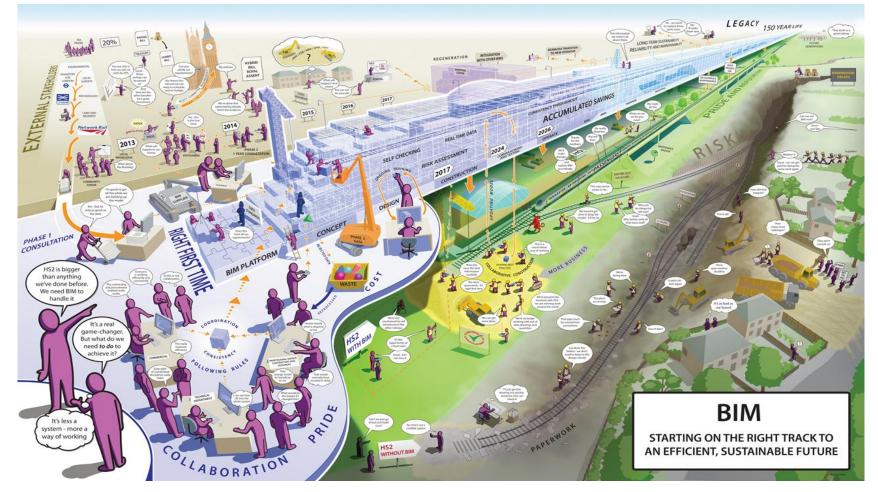


### **BIM in HS2**

### Jon Kerbey



### **BIM Vision**



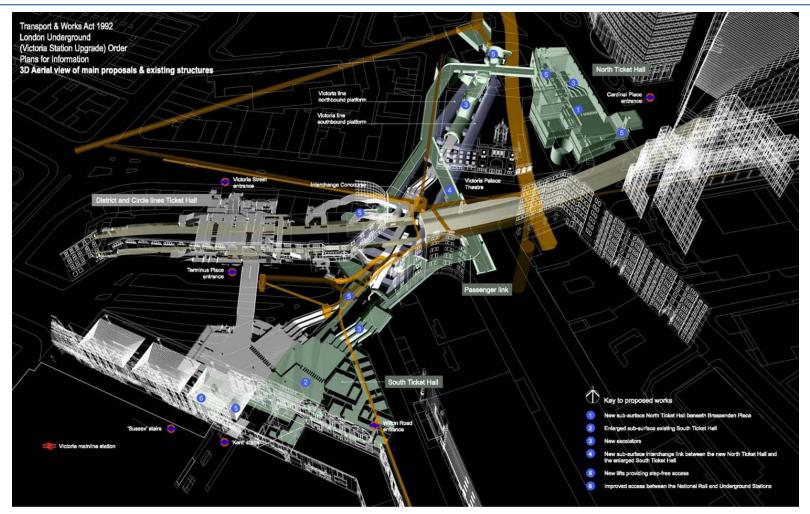


### **BIM in Reality**

Bob Thompson, Keller



### **Victoria Station Upgrade Jet Grouting**



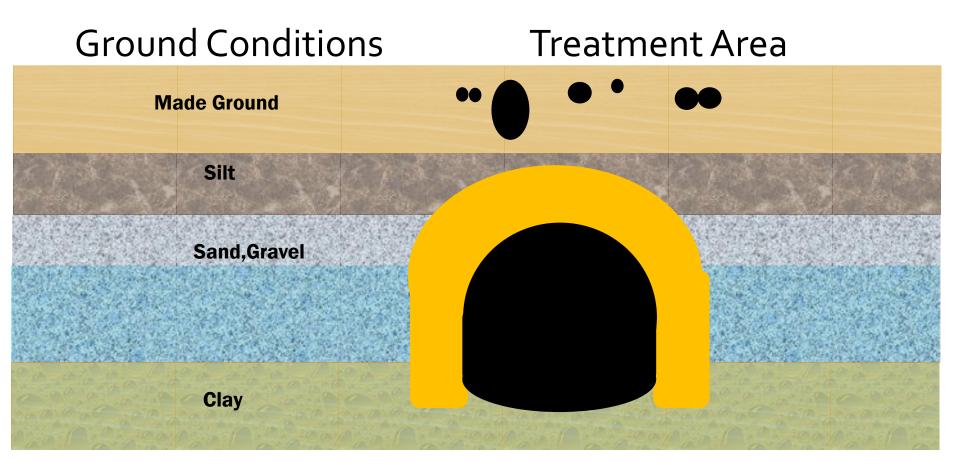


### Victoria Station Upgrade Jet Grouting



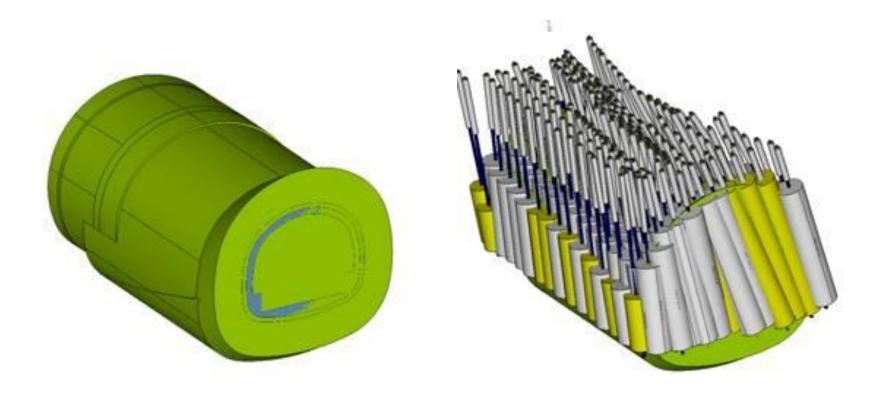


### Victoria Station Upgrade





### Victoria Station Upgrade



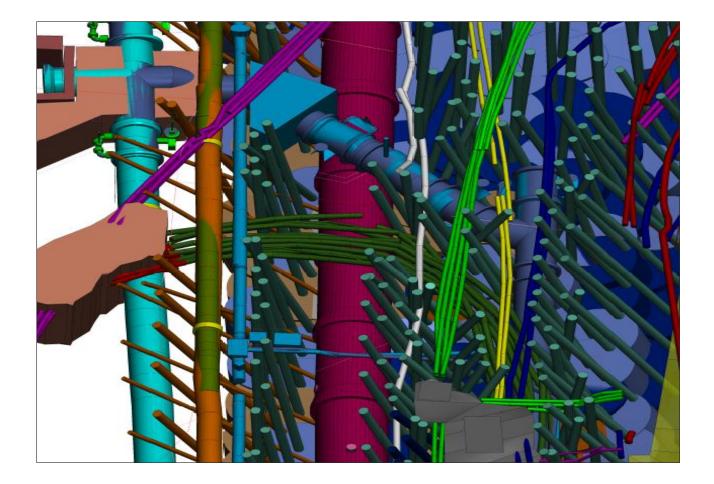


### **Victoria Station Upgrade - Services**





### Victoria Station Upgrade – BIM/Microstation





### Victoria Station Upgrade



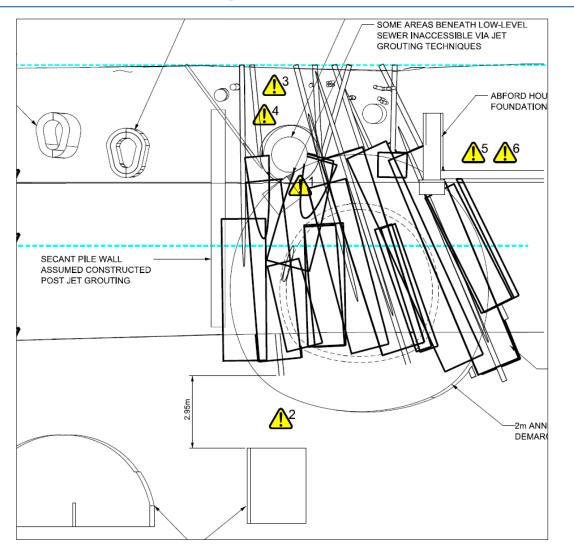


### Victoria Station Upgrade



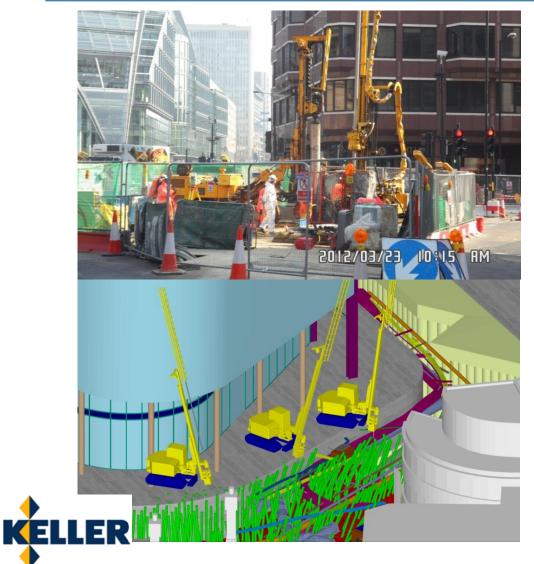


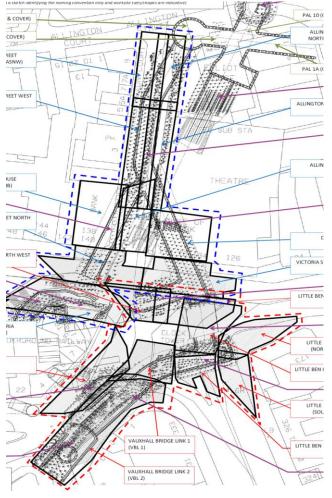
#### Victoria Station Upgrade



nspengine for growth

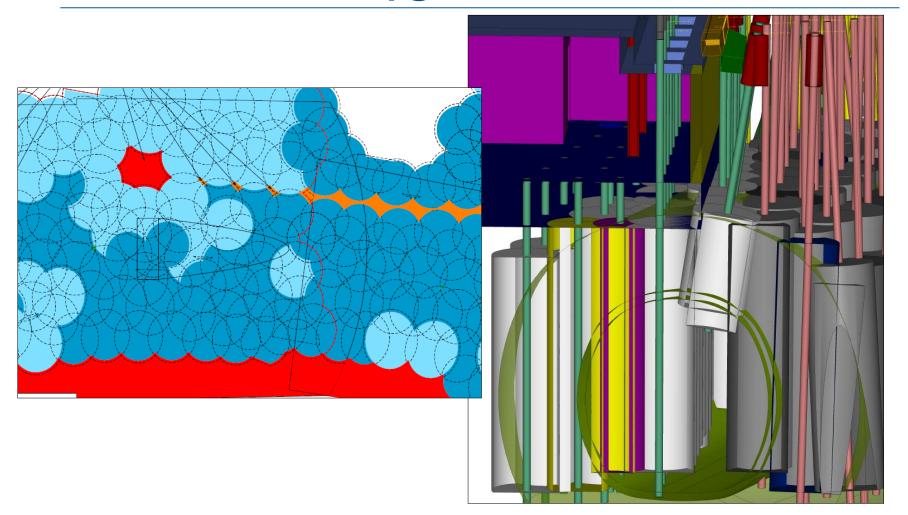
#### **VSU – Restricted Worksites**







#### Victoria Station Upgrade – Gap Identification



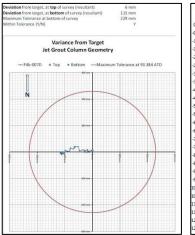


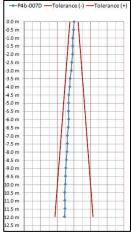
## Victoria Station Upgrade – Shape Accel Array





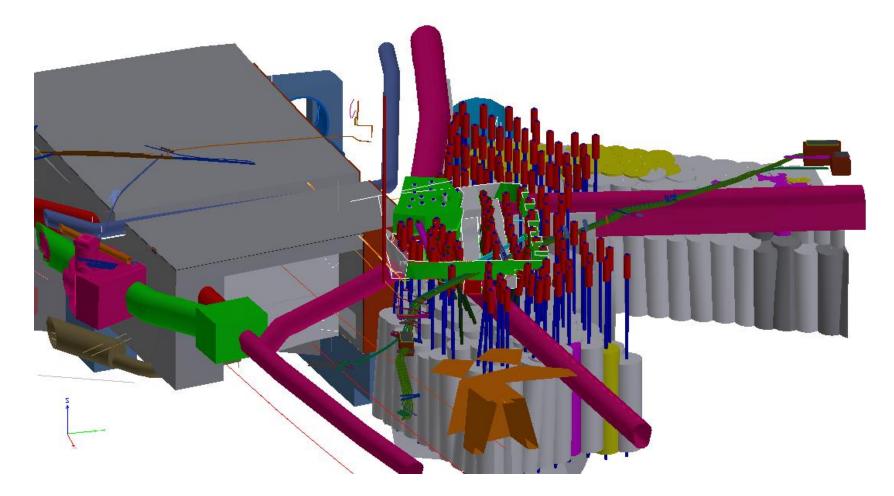








#### VSU – Design becomes "As Built"





# **Interactive Q&A**

#### Use your voting buttons



#### **Q4.** How embedded is BIM in your organisation?

- A. Ingrained in everything we do
- B. Understanding and techniques are applied to larger projects
- C. Some parts of the business do it
- D. Not at all



# **Q5.** How embedded is BIM in your suppliers?

- A. Ingrained in everything they do
- B. Understanding and techniques are applied to some of their projects
- C. Some parts of their business do it
- D. Not at all



Q6. What is the single most important component for BIM to succeed in delivering savings?

- A. Collaborative working
- B. Earlier, more
  complete and more
  accurate information
- C. Financial incentivisation
- D. Early Contractor Involvement







- UK has a world-leading reputation for innovation.
  - Top universities in the world
  - 1% world population, but 15% of most highly cited papers
  - Global innovation index UK was 14th in 2009, then 10th then 5th then 3<sup>rd</sup>

(World Intellectual Property Organisation, Cornell)

• The top countries in the world for industry/academic collaboration -

UK, Singapore, USA, Finland, Switzerland

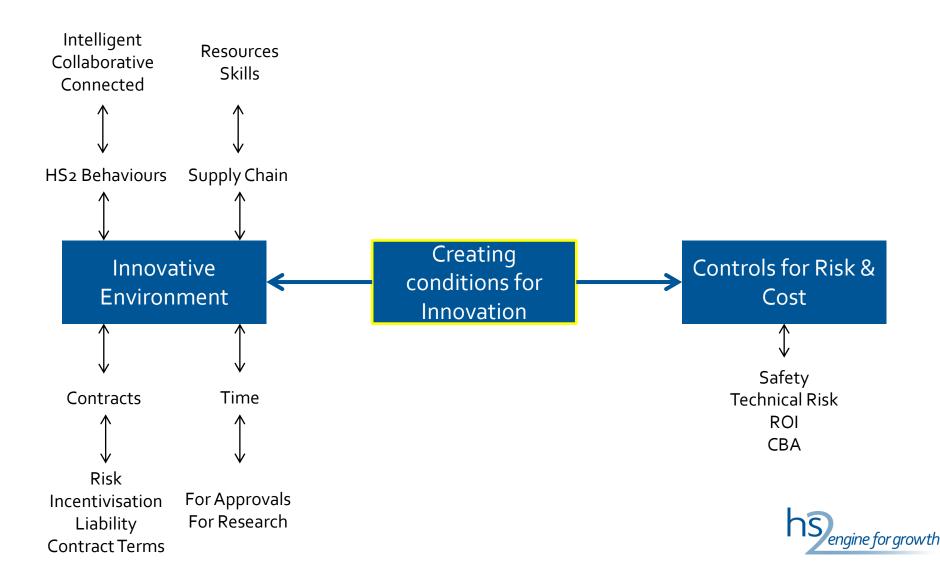


#### HS<sub>2</sub> & Innovation





#### **Creating conditions for innovation**



# BIM as a test bed for innovation

#### **Darryl Stephenson**



#### HS<sub>2</sub> requirements

- Dynamic suite of sense checked proposals
- Full market engagement
- Case study type evidence to add credibility
- Robust governance of the programme
- Better end product



### Virtual construction modelling

- Rehearsing the real thing
- Increased confidence levels
- Test bed for innovations
- One of the building blocks of being an Informed Client



#### Data for 4D modelling

- Extract the data contained in BIM
- Simply a way of combining data sets for enhanced output
- No re-working of base data



### **Building the model**

- May 2013 case study programme commenced Outline designs modelled by HS2 team
- Detailed programme review
- Changes to programme and drawings are automatically reflected in visualisation & Cost











#### **Further dimensions**





#### **Further dimensions**





### 4D Programme

- Commence expansion of model
- Jan 2014 June 2014 test innovations
- Model becomes benchmark for tender purposes



#### The next steps

- Engagement with the market
- Detailed scenario modelling
- Suppliers to showcase their best products
- Work with you to get the very best possible result



# **Interactive Q&A**

### Use your voting buttons



- Q7 Where should innovation be focused for greatest effect?
- A. Procurement
- B. Temporary works, staging and enabling work
- C. Physical works
- D. Operation & maintenance



- Q8 Which of these has the most potential for innovative savings?
- A. Materials
- B. Standards & specifications
- C. Design
- D. Delivery



- Q9 Which of these carries the highest risk of blocking innovation?
- A. Government/Department
- B. Client organisation
- C. 3<sup>rd</sup> Parties/approvers
- D. Form of contract
- E. Industry
- F. Other





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