

BIM & Innovation

HS2 Supplier Conference Breakout Session

Agenda

- Introduction to BIM Bill Grose: Efficiency Challenge Group – Design & BIM
- Government BIM Strategy The Future Adam Matthews: BIS BIM Task Group
- **BIM in HS2** Jon Kerbey: Head of Systems and Asset Information
- **BIM in Practice** *Bob Thompson: Executive Director, Keller Ltd*
- Introduction to Innovation Bill Grose: Efficiency Challenge Group – Design & BIM
- HS2 Test-Bed for Innovation Darryl Stephenson: Head of Innovation
- **Q&A** All



Q&A

Q1. How would you classify your company in the supply chain?

- A. Tier 1, Lead designer, main contractor, JV partner or supplier, contracting directly to client
- B. Tier 2, designer, supplier or subcontractor to tier 1
- C. Tier 3, supplier to tier 2
- D. Other



Q&A

Q2. How many staff are directly employed by your company?

- A. 1-25
- B. 26-100
- C. 100-500
- D. Over 500



Q&A

Q3. How would you classify your main line of business?

- A. Design
- B. Construction
- C. Project management (including QS)
- D. Manufacture & supply
- E. Other professional services
- F. Trade association, institution
- G. Academia
- H. Government & public sector
- I. Logistics & Distribution
- J. Other



Introduction to BIM

Bill Grose



The Acronym

Building Information Modelling or Management Maybe AIM



Definition

HM Government

Building Information Modelling (BIM) is a collaborative way of working, underpinned by the digital technologies which unlock more efficient methods of

PAS 1192-2:2013 *Process of designing, constructing or operating a building or infrastructure asset using electronic object oriented information.*



BIM Maturity

BIM maturity level	Information Management	Information Modelling
Ο	No project wide common standard for flow and production of information	2D CAD and paper issue
1	A project wide consistent approach to flow of information	2D/3D CAD produced independently by team members
2	A project wide consistent approach to flow <u>and</u> <u>production</u> of information	3D models produced by all team members to common level of detail using common tools
3 "vision"	As BIM level 2	Single project model

A collaborative approach that improves project delivery through adopting standard processes and tools

Organisation Culture Model

CONTROL & STABILITY HIERARCHY MARKET **Clear formal structure Results** focused **Rules, procedures & systems** Priority is to get the job done govern what people do Competitive goal oriented people People adhere to the rules **Tough demanding leaders** Leaders are good coordinators **INTERNAL EXTERNAL MARKET** MAINTENANCE FOCUS Dynamic entrepreneurial place to work Friendly place to work Organisation held together by trust & loyalty Commitment to experiment & innovate **Teams really important** Seek leading edge & change Leaders are mentors, possibly parent figures Leaders are innovators & risk takers

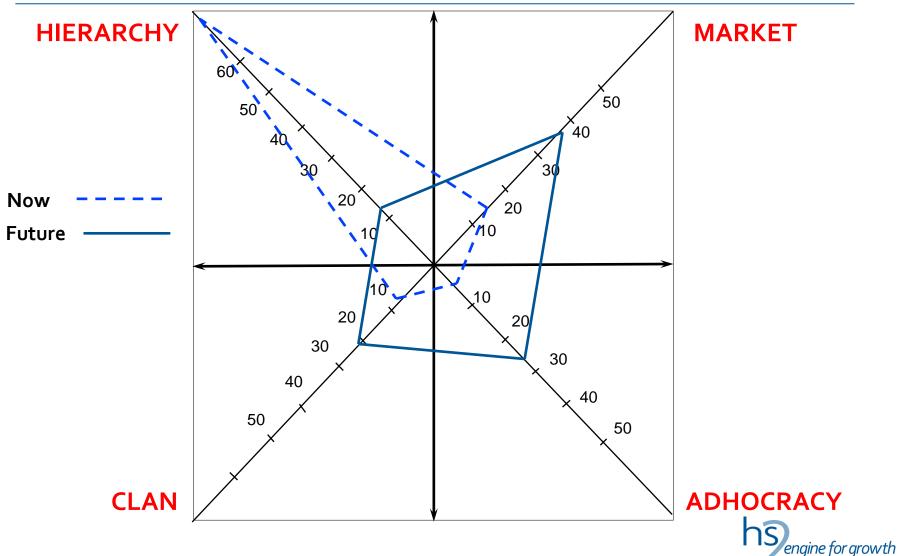
CLAN

FLEXIBLE INDIVIDUALITY

Based on Cameron & Quant 1999

ADHOCRACY

HS₂ Organisational Culture Comparison



Government BIM Strategy: The Future

Adam Matthews



Government Construction Strategy

W CabinetOffice

Government Construction Strategy

May 2011

2.31 The Cabinet Office will co-ordinate Government's drive to the development of standards enabling all members of the **supply chain to work collaboratively through Building Information Modelling**

2.32 Government will require fully collaborative 3D BIM (with all project and asset information, documentation and data being electronic) as a minimum by 2016

Central Funded Public Estate

8 x Major Public Procurers

£20bn







Government Construction Strategy

W CabinetOffice

Government Construction Strategy

May 2011

"**15-20%** cost and carbon reduction on all centrally procured government construction projects within the current parliament (2016)"







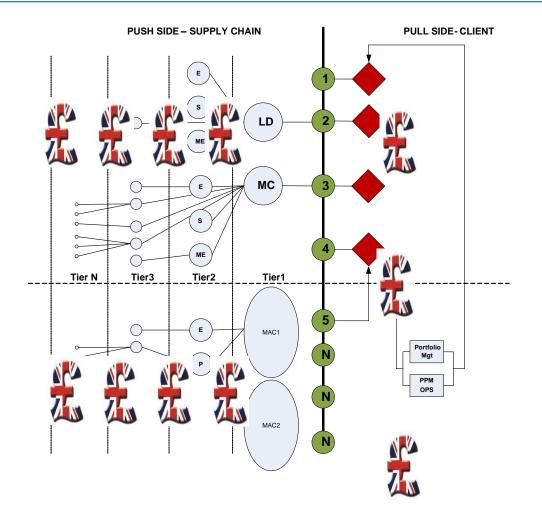


Open Sharable Information

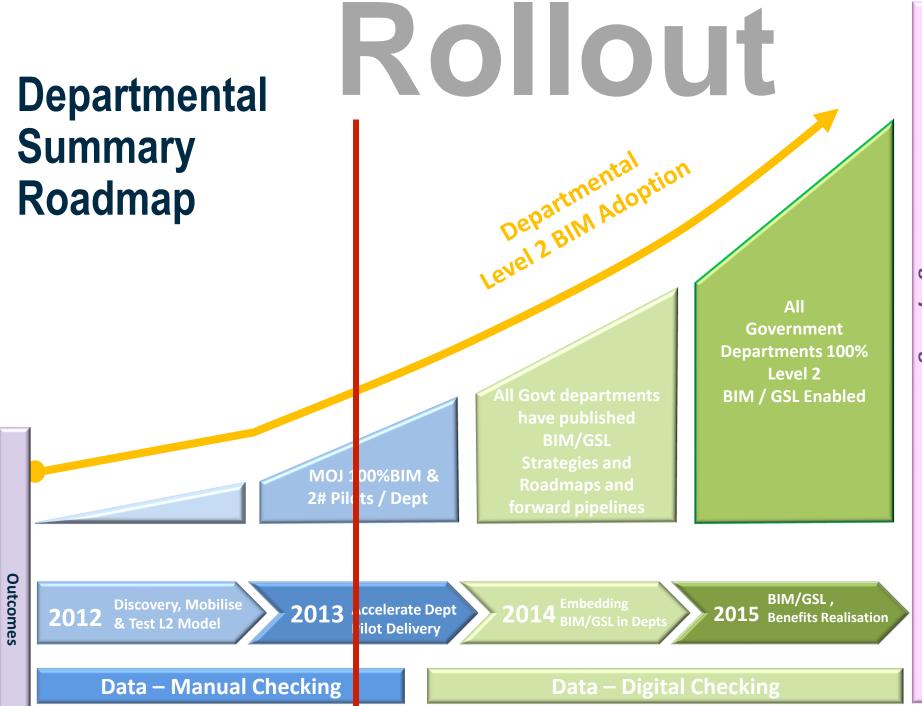
"Government as a client can derive significant improvements in cost, value and carbon performance through the use of open sharable asset information"



Level 2 - Business Case







2016 Legacy – Digital Built Britain







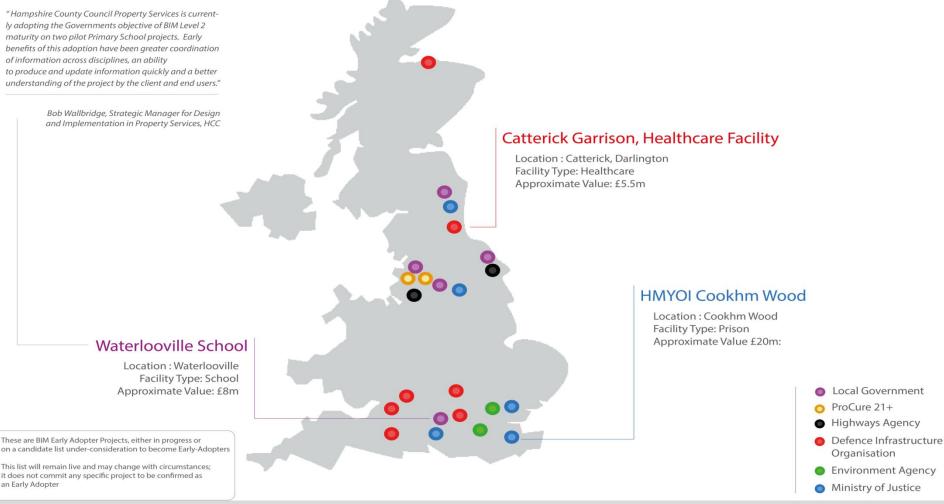








Projects







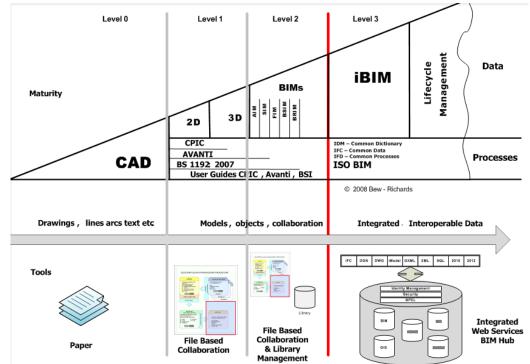


Department for

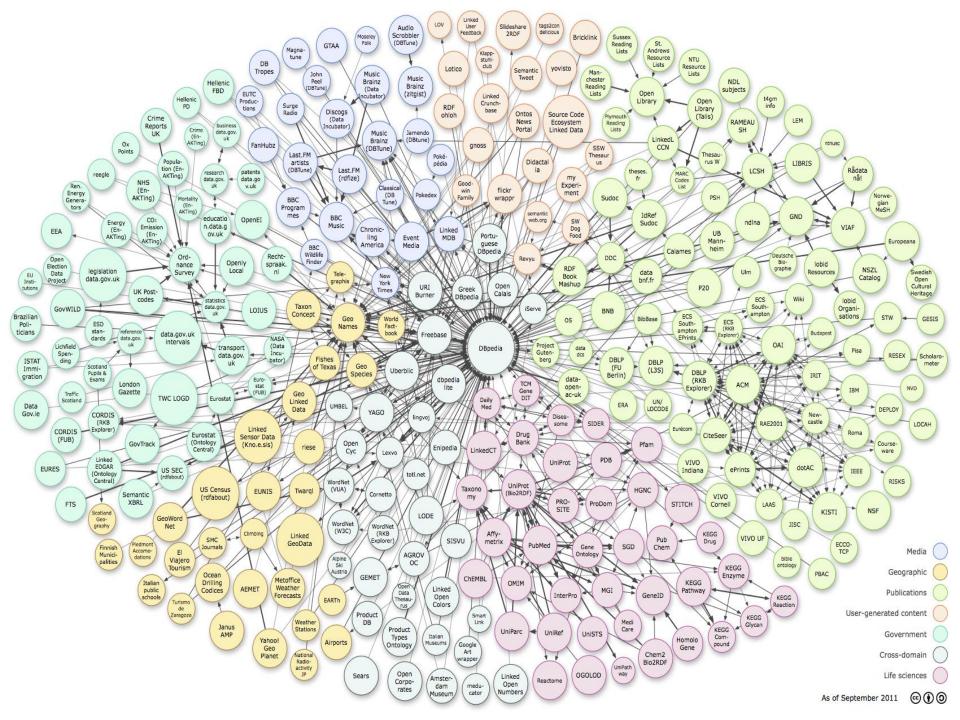
What's Next?

What is Level 3?

- Future Proof
- Online
- One Transparent Model
- Self Checking
- Secure
- Automated Processes
- Knowledge Based
- Artificial Intelligence
- Self Procured
- Market Futures
- Commercial Transaction
 Model
- Constraint Management
- Post Occupancy Automation and Productivity







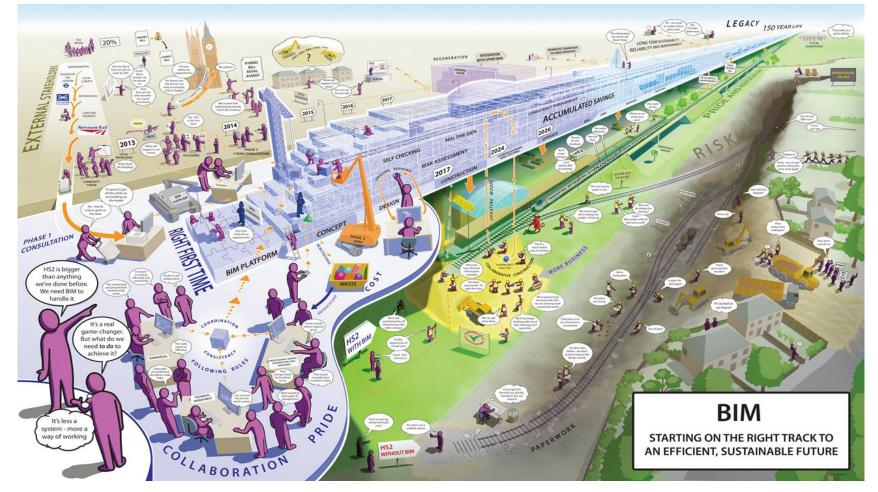


BIM in HS2

Jon Kerbey



BIM Vision



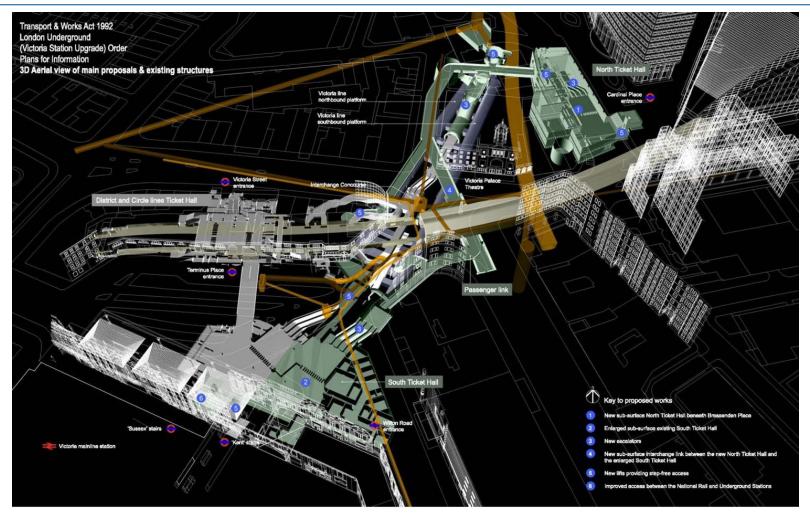


BIM in Reality

Bob Thompson, Keller



Victoria Station Upgrade Jet Grouting



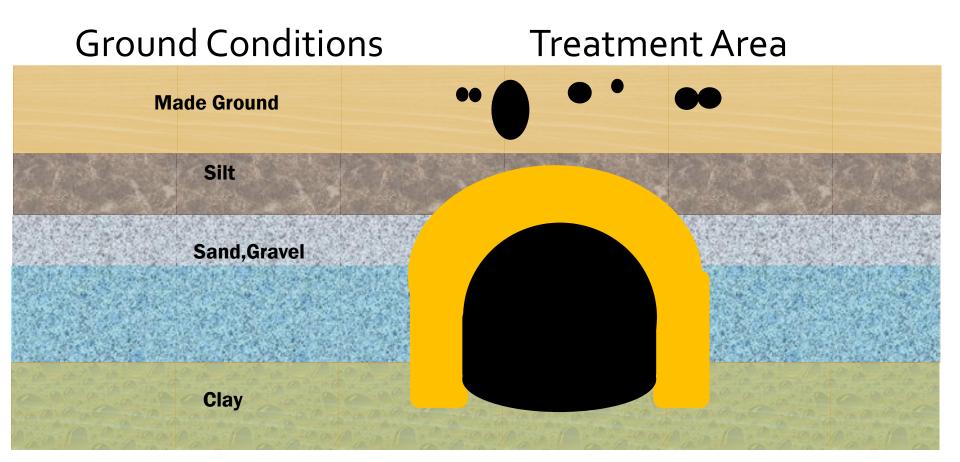


Victoria Station Upgrade Jet Grouting



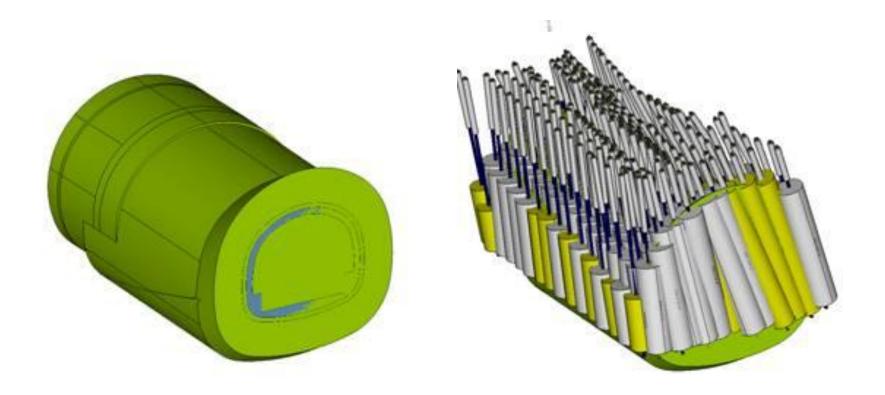


Victoria Station Upgrade





Victoria Station Upgrade



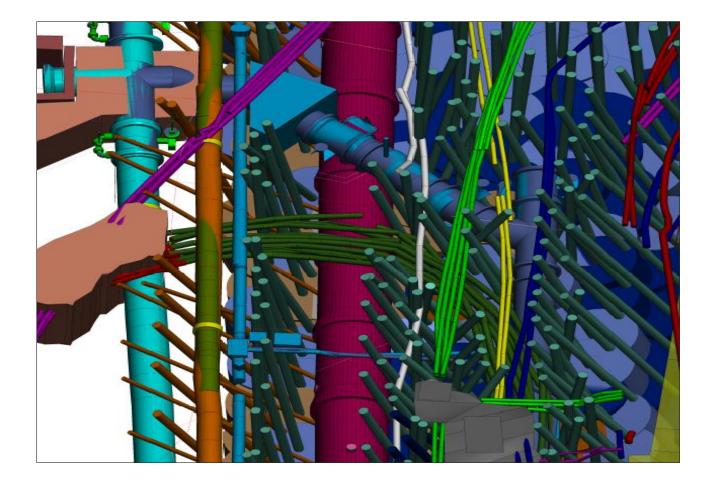


Victoria Station Upgrade - Services





Victoria Station Upgrade – BIM/Microstation





Victoria Station Upgrade



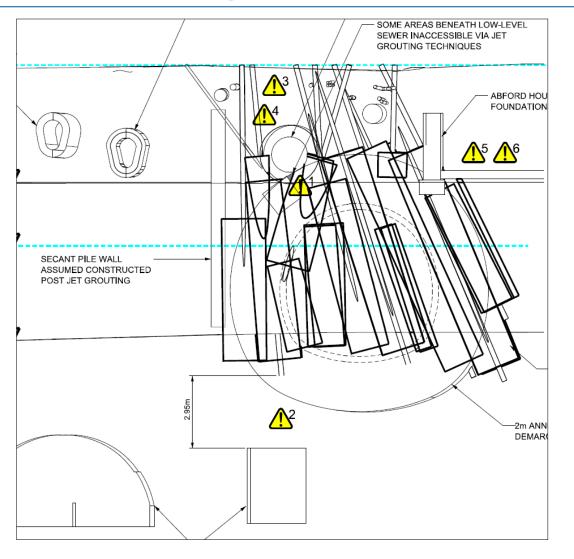


Victoria Station Upgrade



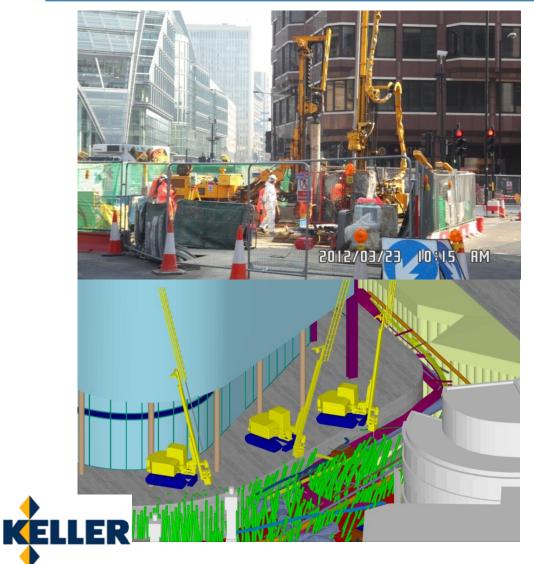


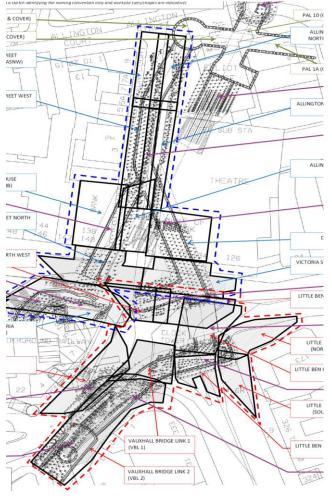
Victoria Station Upgrade



nspengine for growth

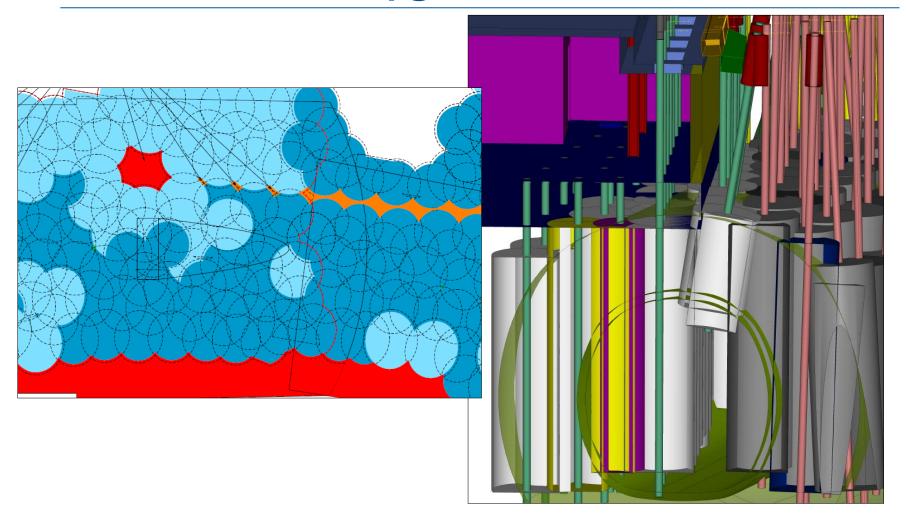
VSU – Restricted Worksites







Victoria Station Upgrade – Gap Identification



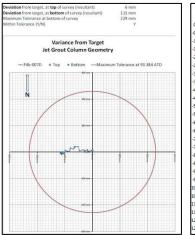


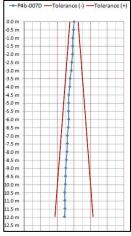
Victoria Station Upgrade – Shape Accel Array





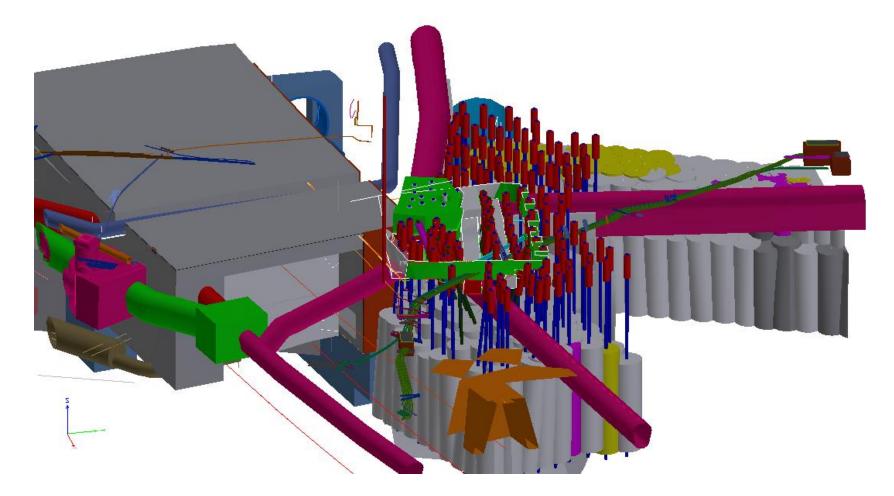








VSU – Design becomes "As Built"





Interactive Q&A

Use your voting buttons



Q4. How embedded is BIM in your organisation?

- A. Ingrained in everything we do
- B. Understanding and techniques are applied to larger projects
- C. Some parts of the business do it
- D. Not at all



Q5. How embedded is BIM in your suppliers?

- A. Ingrained in everything they do
- B. Understanding and techniques are applied to some of their projects
- C. Some parts of their business do it
- D. Not at all



Q6. What is the single most important component for BIM to succeed in delivering savings?

- A. Collaborative working
- B. Earlier, more
 complete and more
 accurate information
- C. Financial incentivisation
- D. Early Contractor Involvement







- UK has a world-leading reputation for innovation.
 - Top universities in the world
 - 1% world population, but 15% of most highly cited papers
 - Global innovation index UK was 14th in 2009, then 10th then 5th then 3rd

(World Intellectual Property Organisation, Cornell)

• The top countries in the world for industry/academic collaboration -

UK, Singapore, USA, Finland, Switzerland

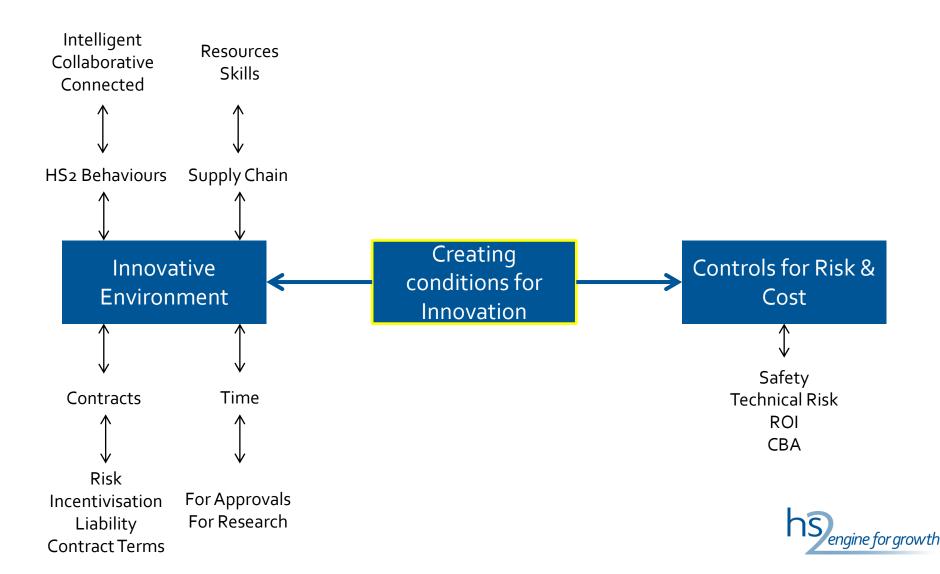


HS₂ & Innovation





Creating conditions for innovation



BIM as a test bed for innovation

Darryl Stephenson



HS₂ requirements

- Dynamic suite of sense checked proposals
- Full market engagement
- Case study type evidence to add credibility
- Robust governance of the programme
- Better end product



Virtual construction modelling

- Rehearsing the real thing
- Increased confidence levels
- Test bed for innovations
- One of the building blocks of being an Informed Client



Data for 4D modelling

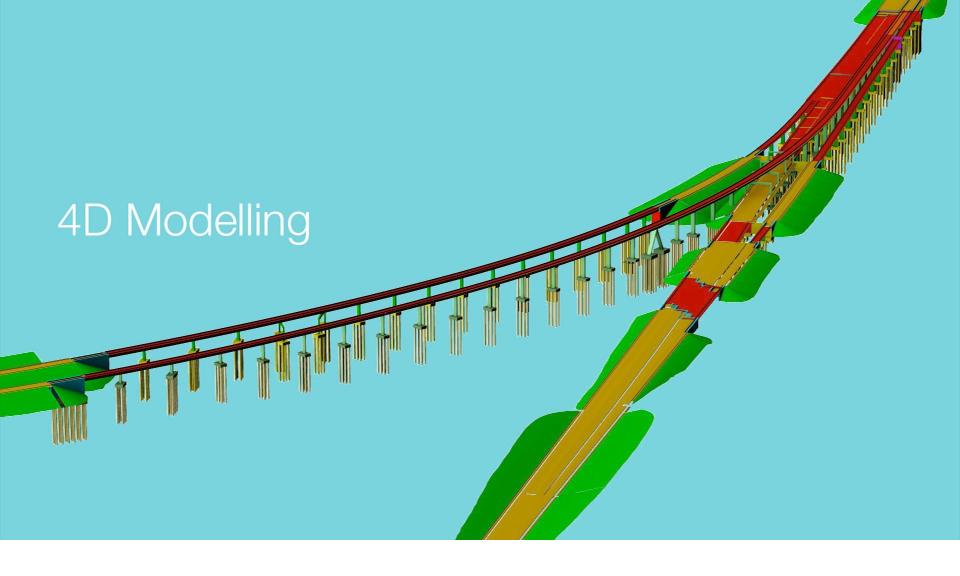
- Extract the data contained in BIM
- Simply a way of combining data sets for enhanced output
- No re-working of base data



Building the model

- May 2013 case study programme commenced Outline designs modelled by HS2 team
- Detailed programme review
- Changes to programme and drawings are automatically reflected in visualisation & Cost











Further dimensions





Further dimensions





4D Programme

- Commence expansion of model
- Jan 2014 June 2014 test innovations
- Model becomes benchmark for tender purposes



The next steps

- Engagement with the market
- Detailed scenario modelling
- Suppliers to showcase their best products
- Work with you to get the very best possible result



Interactive Q&A

Use your voting buttons



- Q7 Where should innovation be focused for greatest effect?
- A. Procurement
- B. Temporary works, staging and enabling work
- C. Physical works
- D. Operation & maintenance



- Q8 Which of these has the most potential for innovative savings?
- A. Materials
- B. Standards & specifications
- C. Design
- D. Delivery



- Q9 Which of these carries the highest risk of blocking innovation?
- A. Government/Department
- B. Client organisation
- C. 3rd Parties/approvers
- D. Form of contract
- E. Industry
- F. Other





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