

**Transformation Challenge Award 2015-16 - Successful Bids**

Authority	Project Title	Project Summary	TCA Funding Awarded	Capital Receipt Flexibility	Partner Names
Ashfield District Council	The Nottinghamshire Prevent Strategy and the New Cross Support team	Three pilot areas have been identified within Nottinghamshire Preventing Demand Strategy to trial new and innovative approaches. The pilots will take responsibility for all issues clients face and will seek to avoid referring on to other agencies.	£213,200		Nottinghamshire County Council Nottinghamshire Police Ashfield and Mansfield Clinical Commissioning Group Catch 22 The local community
Blaby District Council	The Light Bulb Project	A new housing support service, the Light Bulb project, to help older people stay safe and well at home by providing them with one point of contact for all housing support such as aids and adaptations, energy advice and home maintenance.	£1,000,000		Charnwood Borough Council Harborough District Council Hinckley and Bosworth District Council Leicestershire County Council Melton Borough Council North West Leicestershire District Council Oadby and Wigston District Council
Blackburn with Darwen Borough Council	Organised Crime Prevention and Intervention Project	The project is a collaboration between local authorities, the police and voluntary organisations to tackle organised crime. Partners will identify risks and get involved earlier to prevent organised crime, reducing public sector costs associated with getting involved at crisis point and addressing the significant negative impacts of organised crime on communities.	£950,224		Lancashire County Council Preston City Council Blackpool Council Hyndburn Borough Council Burnley Council Preston City Council Blackpool Council Hyndburn Borough Council Burnley Council Constabulary Lancashire Office of the Police & Crime Commissioner
Blackpool Council	Transience Programme	The Transience Programme is a person-centred programme that supports vulnerable people into healthy, sustainable lifestyles, alongside developing resilient neighbourhoods to reduce dependence on public sector services.	£1,540,000		Lancashire Fire and Rescue Service Lancashire Constabulary
Bolton Metropolitan Borough Council	Greater Manchester Public service reform - bid submitted by Bolton Metropolitan Borough Council	Greater Manchester's public service reform programme will work with individuals and families with complex needs, support people back into work, and provide early help and preventative services which will improve the life chances of children and young people, and improve residents' health by providing better integrated, community based services.	£12,400,000		Manchester City Council Oldham Council Rochdale Council Salford City Council Stockport Council Tameside Council Wigan Council Greater Manchester Clinical Commissioning Group Greater Manchester Police Greater Manchester Public Service Reform Group
Calderdale Metropolitan Borough Council	Transforming Domestic Abuse Services	Transforming Domestic Abuse Services through integrated commissioning; to shift the focus of activities to prevention; to utilize digital technology to improve case management; to address gaps in service; and to consider new ways of working to provide an earlier joint approach between agencies.	£335,000		National Health Service Calderdale Clinical Commissioning Group West Yorkshire Police Pennine Housing
Charnwood Borough Council	Multi Agency Asset Efficiency Project	The Loughborough Public Service Hub looks to expand the customer service offering at Charnwood Borough Council's Southfields offices by co-locating with Jobcentre Plus and Leicestershire County Council. This will provide customers with a one-stop jobs and benefits service, and create accommodation savings for taxpayers of approximately £440,000 a year.	£163,925		Department of Work and Pensions Leicestershire County Council

Cheltenham Borough Council	2020 Vision of Joint Working	An ambitious model for four councils to work together more effectively to create new shared staffing and management arrangements. Including setting up an information, communication and technology infrastructure to support technology across the councils; establishing interim management arrangements to implement change; expanding depot services for waste provider Ubico to include Forest of Dean and West Oxfordshire District Councils.	£2,900,000	£500,000	Cotswold District Council Forest of Dean District Council West Oxfordshire District Council
Colchester Borough Council	Integrated Customer Journeys - Faster, deeper, broader	It will offer training and assistance to customers who have been either unwilling or unable to take advantage of the self-service routes available and encourage a lasting shift for in-person services. It will aim to increase the voluntary sector through working in partnership with Colchester Community Voluntary Services.	£205,000		Essex County Council King's Lynn & West Norfolk Borough Council Colchester Community Voluntary Services
Copeland Borough Council	Customer Services Transformation	The grant will assist the three Councils in implementing an action plan covering customer services operations across the three sites to deliver four aims: an improved "Customer Centric" service for customers; more efficient service (making significant back office savings); more resilience across the sites; and a "Digital by Default" Ethos.	£295,000		Carlisle City Council Allerdale Borough Council
Cornwall Council	Improving the Commissioning of Services in Cornwall and Establishing a new Voluntary and Community Sector. Voluntary and Community Sector Strategic 'Gateway' Body	Replace 'one size fits all' approach to public services by working with Voluntary and Community Sector to build community capacity and co-design tailored services to meet the needs of local residents.	£936,217		Cornwall Rural Community Council Cornwall Voluntary Sector Forum Penwith Community Development Trust Volunteer Cornwall East Cornwall Citizens Advice Bureau Cornwall Citizens Advice Bureau
Derbyshire County Council	Enhanced Multi-Tier Working – Accelerated Development	The project aims to develop a multi-authority Transforming Services Team.	£745,000	£175,000	Amber Valley Borough Council Bolsover District Council Chesterfield Borough Council Derby City Council Derbyshire Dales District Council Erewash Borough Council High Peak Borough Council North East Derbyshire District Council South Derbyshire District Council
Devon County Council	Integrated Care for Exeter and Devon	The project will generate a cross organisational workforce moving key frontline posts to single, common roles across agencies. New voluntary sector roles will be developed to facilitate a more integrated response in our high risk categories. Patients identified at moderate risk will benefit from support through community based wellbeing networks to deliver alternative and early intervention services.	£1,566,340	£1,100,000	Age UK Exeter Devon and Cornwall Constabulary Devon and Somerset Fire and Rescue Service Devon Partnership NHS Trust Dorset, Devon and Cornwall Probation Trust Exeter City Council Exeter Primary Care Ltd New Devon Clinical Commissioning Group Northern Devon Healthcare Trust Royal Devon & Exeter NHS Foundation Trust Westbank Community Health and Care
Doncaster Metropolitan Borough Council	Enabling Co-location of cross Public Sector/ Delivery Partners – Improving access to service whilst reducing occupation costs	The project will deliver a 'Team Doncaster Borough Strategy for Assets', signed by all partners. This will review all assets across the Borough owned and used by the Public Sector and other partners.	£300,000	£750,000	Saint Leger Homes Doncaster South Yorkshire Police
Dorset County Council	Delivering Dorset's Potential	The funding will enable Dorset authorities to move faster with their plans for growth. This will be the first review in the country that is supported by every local authority in an area, including a county, two unitary councils and district and borough councils.	£755,000		Poole Unitary Authority Bournemouth Unitary Authority Christchurch District Council East Dorset District Council North Dorset District Council Purbeck District Council West Dorset District Council Weymouth and Portland District Council

Durham County Council	The Durham Ask	Durham Ask is empowering people to take control of services that matter to them. It aims to transfer the ownership and management of some council-run assets – such as community centres and libraries – to local organisations where there is community interest. It supports groups and volunteers to ensure they have the necessary skills, experience and resources to take on these important public services.	£1,400,000		Durham Community Action
Essex County Council	Early Intervention - Transforming Essex	The Essex Partnership will create shared databases to identify those in need and act earlier for victims of domestic abuse. It will support partners to build resilience in communities through implementing social prescribing services that will see the health and social care system working collaboratively and allowing residents to take greater responsibility over their own health and wellbeing.	£3,300,044		Essex Police and Crime Commissioner Tendring District Council Basildon Women's Aid National Health Service Basildon & Brentwood Clinical Commissioning Group Basildon and Brentwood Clinical Commissioning Group West Essex Clinical Commissioning Group Early Intervention Foundation
Hampshire County Council	Transforming Services Through Digital	Implementation of the Council's digital strategy. Funding will deliver a new, modern digital infrastructure, providing digital tools and capabilities to enable service improvements – transforming business processes and services across the Council and its partners. Delivery of the digital strategy will facilitate future savings for all partners and contribute to the Council's own target to save £100m by 2017.	£3,100,000		Deloitte
Hartlepool Borough Council	The Better Childhood Programme	The project will transform processes, systems and service models for children and families by removing duplication and maximising the expertise of the children's workforce.	£750,000		National Health Service Hartlepool and Stockton-On-Tees Clinical Commissioning Group Cleveland Police
Hinckley and Bosworth Borough Council	Transforming the Customer Experience through the expansion of Information, Communication and Technology shared services	Consolidate Information Technology infrastructure and jointly develop web delivery platform to help shift customers to self-service.	£694,000		Blaby District Council Melton Borough Council Oadby and Wigston Borough Council
Kirklees Council	Kirklees Cares	Increasing the resilience of care leavers through voluntary peer and practical support and a whole place approach to supporting looked after children.	£400,000		West Yorkshire Police
Lancashire County Council	Making it Happen - Developing and Implementing an Integrated Wellbeing and Resilience Offer	This is an ambitious programme to develop a multi-agency "Integrated Wellbeing and Resilience System" for Lancashire by piloting the approach and implementation in Chorley and Rossendale. It will manage demand by bringing together activity across the two-tiers of local government in Lancashire with other partners to improve health and wellbeing outcomes and service standards.	£1,230,000		Chorley Borough Council Rossendale Borough Council
Lancaster City Council	Improving Community Wellness	This project will focus on addressing poor quality housing stock in the private rental sector, and tackling the underlying social and health needs of residents to deliver improved outcomes.	£1,200,000		Lancashire County Council
Liverpool City Council	Early Help Locality Model	This project will provide early intervention to support struggling families and prevent problems becoming crises. It could be they are worried about their children, or debt. A key worker will provide support to resolve the issues and prevent them recurring or requiring higher cost intervention later on.	£512,987		Liverpool Clinical Commissioning Group Liverpool Community Health Barnardos Action for Children Public Health Registered Social Landlords Merseycare (Mental Health Services)

London Borough of Barnet	West London Whole Place Community Budget Programme - preventing vulnerable young people in West London becoming 'Not in Employment, Education or Training'.	This project supports a key objective in the partners' vision for growth in West London, to support young people (14-19) who are highly vulnerable, at-high risk of or not taking up employment, education or training and risking subsequent dependence on benefits. Remodelling existing services will provide early personalised support.	£505,595		London Borough of Ealing Job Centre Plus West London Alliance
London Borough of Brent  (on behalf of the West London Alliance)	Working People, Working Places	Working People, Working Places' will start in two West London Alliance boroughs to test how an intensive place-based approach can significantly improve sustained employment outcomes. If successful, the pilot will provide an evidence base for replicating the approach across workless 'hotspots' in West London, and beyond.	£500,000		West London Alliance Job Centre Plus (London North and West Districts) Help Somalia Foundation Brent Housing Partnership Love Burnt Oak
London Borough of Bromley	Community Debt Management	The funding will help Bromley develop a better approach to recovering debt from customers; while also supporting customers with their indebtedness.	£344,000		Pendle District Council Liberata UK Limited
London Borough of Croydon	Croydon Best Start - integrated multi-agency model for delivering universal and early intervention services for children and their families.	To support an integrated multi-agency model for delivering universal and early intervention services for children from conception to aged five and their families.	£1,467,880		London Borough of Bromley London Borough of Bexley London Borough of Merton
London Borough of Ealing	Ealing Whole Systems Integration Programme – Capacity Building	Fund will increase the rate and scale of the plans to integrate Health and Social Care, specifically, it will be used to complement and accelerate specific aspects of the General Practitioner led Model of Care.	£1,890,000		Ealing Clinical Commissioning Group Ealing Community Network
London Borough of Haringey	Northumberland Park Social Regeneration: People Pathfinder Project	To work with residents and partners to build on the strengths of the community and support families to enjoy the achievement of the vision for a resilient Tottenham. This pathfinder approach will bring together partners – residents, voluntary and community, public and private sectors - to co-deliver better outcomes.	£935,000		The Princes Charities Place Project Blenheim - Drugs Misuse Charity Haringey Clinical Commissioning Group Love Lane Residents' Association Northumberland Park Estate Residents' Association University Partnership Public sector partnerships
London Borough of Hounslow	Skills Escalator	The 'Skills Escalator' is aimed at working people on low incomes, claiming housing benefits, housed in the private rented sector, or in Local Authority Temporary Accommodation. The project seeks to enable these people gain higher paid work to reduce or end their dependency on benefits.	£250,000		London Borough of Harrow West London Alliance Job Centre Plus
London Borough of Lewisham	Lambeth, Lewisham and Southwark Employment Service	Project aims to create a single service of employment support for residents with complex needs across three London boroughs.	£1,115,900		London Borough of Lambeth London Borough of Southwark Job Centre Plus South London District
London Borough of Merton	South London Special Education Needs Commissioning Programme	To develop the work of the South London Special Educational Needs Commissioning Programme by better sharing of knowledge and intelligence and integrated commissioning arrangements which will ensure more joined-up services to children and young people and more savings.	£710,837		London Borough of Merton London Borough of Croydon London Borough of Bromley London Borough of Bexley London Borough of Wandsworth London Borough of Sutton London Borough of Lewisham London Borough of Richmond Upon Thames Royal Borough of Kingston Royal Borough of Greenwich
London Borough of Redbridge	Transformation of Domestic Abuse Service	'One stop shop' for victims/survivors of Domestic Abuse and Violence Against Women and Girls. Currently these services are commissioned separately by different Council service areas. The authority plans to replace these with a single point of access.	£250,000		Metropolitan Police Service Redbridge Council for Voluntary Service
London Borough of Sutton	Transforming Waste Collection & Street Cleaning across South London	The South London Waste Partnership seeks to establish a shared waste collection and street cleansing service across four borough boundaries - a partnership unprecedented in scale and breadth in local government.	£1,330,500		London Borough of Merton London Borough of Kingston London Borough of Croydon

London Borough of Waltham Forest	Waltham Forest Independent Lives	Waltham Forest Council and Clinical Commissioning Group will use the funding to improve services for children and adults with learning disabilities. The joining up of services across all life stages will help us plan early and appropriately for their needs and empower them to live healthy and fulfilling lives, reducing demand and spend on more acute services.	£187,130		Waltham Forest Clinical Commissioning Group
Melton Borough Council	Me and My Learning” – Phase 2	Me and My Learning helps to give people the confidence and skills necessary to successfully make the move into work. A wide range of partner organisations work together to provide the tailored, individual support that characterises the Me and My Learning approach.	£660,000		Blaby District Council Department for Work and Pensions Leicestershire and Northamptonshire District Leicestershire County Council
Newcastle City Council	Transforming family health in Newcastle – redesigning mental health services to families.	Through Transformation Challenge Award, partners in Newcastle will transform the way infants and families are helped to overcome poor mental health and parental substance misuse. This will reduce the need for costly support services in later life and, instead, focus on providing families with up-front support to turn their lives around.	£2,756,616		Newcastle Clinical Commissioning Groups Newcastle East Clinical Commissioning Group Newcastle North and West Clinical Commissioning Group WAVE Trust (Charity) Early Intervention Foundation
North Lincolnshire Council	Connecting Northern Lincolnshire’ Protecting and Supporting Our Communities	The aim of the ‘Connecting Northern Lincolnshire’ project is to establish a shared professional service across North Lincolnshire Council and North East Lincolnshire Council. By sharing the Human Resource, Legal, Finance and Information Technology functions from both councils, front line services will be protected through making savings of £12.6m.	£1,900,000		North East Lincolnshire
North Tyneside Council	Integrated Access Point - North Tyneside	The project develops a single point for people of North Tyneside to access advice and information, adult and children’s social care services and secondary mental health services. The aim is to provide a timely response that solves 75% of issues at the first point of contact and reduces repeat customers.	£1,300,000		Northumbria Tyne and Wear Mental Health Trust
Norwich City Council	Transforming Service Access Through Digital Inclusion	Improve access to, and use of, digital technology for some of our most disadvantaged residents. To help them to make the most of new technology and become more self-supporting in the longer term. It will also mean, as they grow more confident, that some residents will need less direct support from a range of public services.	£445,575		Voluntary Norfolk Digital Inclusion Working Group
Nottingham City Council	Advice Nottingham Consortium	To unite and focus advice and support in Nottingham to help more citizens to avoid financial difficulty, to improve the experiences of citizens seeking support, and to help more citizens to access employment to address their difficulties more permanently and to improve prospects for themselves and for their families.	£300,000		Advice Nottingham
Plymouth City Council	Integrated Adult Health and Social Care Service Delivery	The Integrated Adult Health and Social Care Service Delivery Project will focus on developing an integrated service delivery model for adult health and social care.	£1,435,542		National Health Service Northern, Eastern and West Devon Clinical Commissioning Group  Plymouth Community Healthcare
Portsmouth City Council	Domestic Violence and Abuse Holistic Family Intervention	Portsmouth City Council in partnership with Hampshire County Council, Hampshire Constabulary, Health and the Southern Domestic Abuse Service have developed a whole family model to provide support and intervention to all family members with the aim of reducing the on-going cycle of domestic violence and abuse.	£305,000		Southern Domestic Abuse Service Hampshire Constabulary Hampshire County Council Southern Domestic Abuse Service
Redcar and Cleveland Borough Council	Team Around the Community	The ‘Team Around the Community’ project is a radical and innovative approach to early, local intervention, and support which will transform service delivery. The overarching objective is to build resilience within families.	£1,000,000		South Tees Clinical Commissioning Group Redcar and Cleveland Voluntary Development Agency Carers Together Cleveland Fire Brigade Cleveland Police

Royal Borough of Kingston Upon Thames	Shared Service Programme	The programme will build on the successes of joint working across the 'South London Partnership', including the four-borough Legal Service and Richmond and Kingston's jointly-owned Community Interest Company, and Achieving for Children.	£3,000,000		London Borough of Sutton London Borough of Merton London Borough of Richmond
Sefton Borough Council	Liverpool City Region Collaborative Commissioning Project	The project brings together six Local Authorities to collaborate on an extensive programme of projects to commission high quality and person centred care.	£765,500		Sefton Borough Council Halton Borough Council Knowsley Metropolitan Borough Council Liverpool City Council St Helens Borough Council Wirral Borough Council
Selby District Council	Better Together Customers and Community	Selby District Council and North Yorkshire County Council are working together on an innovative collaboration. The work involves service re-design to achieve integrated end-to-end services for citizens based on their needs, providing alternative channels of delivery that make the most of our diminishing resources and enhance service delivery for users.	£555,936		North Yorkshire County council
Sheffield City Council	Proving the multiple benefits of early intervention and community-based care	To implement a community-based prevention model that will reduce the pressure on health and care services by a minimum of £10m (Net Present Value) over 10 years.	£1,006,033		Sheffield Teaching Hospitals Foundation Trust Sheffield Clinical Commissioning Group Voluntary Action Sheffield
Shropshire Council	Our Community Hubs	Development of Community Hubs to transform existing face to face customer focused services, including libraries and Customer Service Points. The Hubs will provide places that residents can easily get information and advice.	£520,000		Shropshire Association of Local Councils Shropshire Voluntary and Community Sector Assembly
Somerset County Council	Transforming learning disability services via a social enterprise partnership in Somerset	This programme will create a Social Enterprise Partnership shaped by the priorities of those who benefit from the services and their carers'. It will offer affordable, personalised services satisfying even the most complex needs. These will be available locally so that customers can stay close to their support network.	£1,500,000	£250,000	Somerset Clinical Commissioning Group Somerset Advocacy Somerset Partnership National Health Service Foundation Trust
South Bucks District Council	Accelerating transformation and channel shift.	The project will transform the operation of joint teams already established, by supporting staff using technology aligned with customer intelligence, to improve service efficiency and quality. It will focus on bringing services closer to the users, and extending the choice of how they access Council services.	£221,750		Chiltern District Council
South Gloucestershire Council	Better Quality Care	To provide a new way of safely sharing social care, health and education information, enabling professionals to see a single electronic view of up-to-date case management information.	£900,000		Bristol City Council North Somerset Council
South Hams District and West Devon Borough Councils	A two part programme 'T18' to create new model to facilitate the growth of shared service arrangements at greater pace.	Shared service partners South Hams and West Devon Councils are pioneering a new model of working to protect local services despite the funding challenges. The approach reduces costs by redesigning services around customers using technology. A smaller workforce will reduce the need for offices and staff will work within communities.	£700,000		South Hams District and West Devon Borough Councils
South Northamptonshire Council	Collaborative commissioning: deepening our approach to joint working, maximising income and exploring alternative service delivery models.	The project brings together three councils as joint commissioners of local services, thereby increasing efficiency and quality through economies of scale, joint procurement and sharing technology. Shared service development and exploring new delivery approaches including local authority owned companies or employee mutuals will also drive down costs and allow greater income generation.	£900,000		Cherwell District Council Stratford on Avon District Council
South Tyneside Council	Remodelled Public Services in South Tyneside	This project revolves around the idea of transforming the way in which public services operate in South Tyneside. Currently, transactional efficiencies have accounted for over £90m of savings in the last 4 years.	£1,100,000		South Tyneside Clinical Commissioning Group South Tyneside Council for Voluntary Services

Stoke on Trent City Council	Cooperative Working - an ambitious and revolutionary new business operating model to support vulnerable individuals and households across the City of Stoke on Trent.	Co-operative Working helps people deal with multiple needs by combining the resources of a range of departments and partners. One key worker is appointed to each household, so residents only tell their story once. This ambitious, innovative approach delivers better outcomes for Stoke-on-Trent neighbourhoods and value for money for taxpayers.	£4,923,000		Staffordshire and Stoke on Trent Partnership Staffordshire and West Midlands Probation Staffordshire Fire and Rescue Service Staffordshire Police North Staffordshire Combined Healthcare National Health Service Trust Stoke on Trent Clinical Commissioning Group North Staffordshire Young Men's Christian Association Citizen Advice Bureau Brighter Futures Housing Association Aquarius
Suffolk County Council	Future Councils Model	Suffolk Public Services will redefine their relationship with Suffolk residents to collectively achieve more with less. The Transformation Challenge Award will be invested to pump prime new ways of collaborative working that support communities, reduce costs and generate benefits for residents of £19m over 10 years.	£3,323,125	£1,800,000	Babergh District Council Mid Suffolk District Council Ipswich Borough Council Suffolk Constabulary Ipswich Borough Council Forest Heath District Council St Edmundsbury Borough Council Suffolk Coastal District Council Suffolk County Council Waveney District Council Suffolk Constabulary
Sunderland City Council	Innovative Alternative Service delivery - Mutualisation of Place and People Services	Large scale mutualisation of Place and People services has been identified as the most appropriate means of delivering the improvements sought with the aim of bringing about a transformation in the lives both of those who use and rely upon the services, and of those who provide and work in them.	£500,000		Tyne and Wear Fire and Rescue Service Employee Ownership Association
Surrey County Council	Improving Public Sector Response to Crisis for People with Mental Health Problems in Surrey	Surrey public agencies are transforming the response to crisis situations for people with mental health problems. By developing an integrated mental health crisis response service, ensuring better information sharing across agencies and enhancing community support, Surrey will improve outcomes for vulnerable people whilst also reducing costs to public services.	£1,525,000		Surrey Police Surrey and Borders Partnership National Health Service Foundation Trust Six Surrey Clinical Commissioning Groups
Swindon Borough Council	Transforming Demand for Adult Services	To mainstream the 'Community Navigators' pilot - navigators work within an integrated team of health and social care professional to reduce emergency hospital admissions and prevent increased needs for care packages and to develop 'Swindon Circles', a targeted volunteer befriending service.	£866,000		Swindon Clinical Commissioning Group
Thanet District Council	Expanding street level public service transformation	This project will deliver services with Community Safety Teams and will make best use of effective analysis, data-sets and predictive profiling to deliver service in locations of complex social needs.	£292,175		Thanet Community Safety Partnership Thanet Children's Board Thanet Community Networks A Better Cliftonville (Residents Group) Kent County Council Public Health Kent County Council Community Safety Kent County Council Trading Standards Kent County Council Youth Offending Service Kent Police Kent Fire and Rescue Service National Health Service Health Visitors Clinical Commissioning Group Thanet United Kingdom Border Agency – Home Office Enforcement Job Centre Plus, Department of Work and Pensions National Probation Service Community Rehabilitation Company Kent Integrated Adolescent Support Service Home Office, Ending Gangs and Youth Violence Programme

Thurrock Council	Community Hub Roll Out Programme	Co-producing a programme of Community Hubs between the Council, Voluntary Sector and Community to increase customer satisfaction.	£550,000		Thurrock Council for Voluntary Service South Ockendon Centre Chadwell St Mary Hub Working Group Aveley Hub Working Group Tilbury Hub Working Group Stifford Clays Hub Working Group Thurrock Clinical Commissioning Group Essex Police Department for Work and Pensions Public Health Thurrock
Tunbridge Wells Borough Council  (Mid Kent Partnership)	Redesigned Customer Services	The bid shapes services around how customers want them delivered, not what we already do. With a range of services run in partnership, our focus will be on delivering them simply, transparently and digitally to improve satisfaction, access, insight and reduce costs. We will share our learning with others.	£569,200		Swale Borough Council Maidstone Borough Council
Warrington Borough Council	Tackling Complex Dependency in Cheshire and Warrington	Tackle the root causes of crisis in families and individuals with complex needs within Cheshire, Halton and Warrington by building a team around a family and giving those staff access to the right information and tools to support people's needs. The family will receive tailored support and an effective response first time.	£5,000,000		Cheshire East Council Cheshire West and Chester Council Halton Borough Council Cheshire Police Cheshire Police and Crime Commissioner Cheshire Fire and Rescue Service
Warwickshire County Council	Youth Employability Support Partnership (Coventry and Warwickshire)	Youth Employability Support Partnership (Coventry & Warwickshire) will help improve the transition of young people into sustainable employment in the local area – and to help reduce the cost of those not in education, employment or training to the wider public purse. The funding will enable the authority to redesign approaches to tackling youth unemployment across Coventry and Warwickshire.	£100,000		Coventry City Council
West Dorset District Council	Tri Council Partnership	The tri-council partnership will create a new joint officer structure, combining senior management and rationalising accommodation and Information Communication Technology infrastructure. Hubs will be developed to enable flexible working and support local service delivery and decision making, helping the councils' costs reduce by £6million by 2020.	£1,565,450		North Dorset District Council Weymouth and Portland Borough Council
Wirral Council	Reducing Health Related Worklessness in Birkenhead	In areas of Birkenhead, over a third of the working age population claimed health-related benefits in 2013. Building on developing research and pilot projects, the Transformation Challenge Award enables a dedicated Health and Employment Action Team to be established in 2015, aiming to double the annual rate of reduction of health-related worklessness in partnership with Wirral's Public Service Board.	£1,000,000		Job Centre Plus Wirral University Teaching Hospital Cheshire and Wirral Partnership National Health Service Foundation Trust NHS Wirral Clinical Commissioning Group Wirral Community National Health Service Trust Merseyside Fire and Rescue Service Magenta Living Wirral Met College
Wolverhampton City Council	Families First Partnership Preventing Looked After Children	To transform the ways services are delivered to families to prevent children being taken into care; and reuniting families were appropriate. The approach by Wolverhampton is to intervene at the earliest opportunity with all agencies working together.	£789,000		Health Police Adult services
Worcestershire County Council	Connecting Families (an integrated operating model for services for families)	Connecting Families: focuses on a whole system response in overcoming challenges that prevent and/or delay positive outcomes for children and families.	£600,000		Redditch Borough Council Redditch and Bromsgrove Clinical Commissioning Group
Worthing Borough Council.	Rethinking Parks	To work with communities to deliver a really different and creative approach to parks management. This is a real opportunity for local people to take over the running of their local parks and gardens in an innovative and sustainable way.	£100,000		The Conservation Volunteers