

From: [✂]

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To: cygnet.cambian <cygnet.cambian@cma.gsi.gov.uk>

Cc: [✂]

Subject: Responses to the CMA statement of issues - Cygnet Healthcare/ Cambian Healthcare

Dear Sir/ Madam

I am writing without prejudice, in response to the CMA's issues statement of the 9 June 2017 which is on your website and to which you are inviting responses.

It is my understanding from reading the issues statement that during phase one of the CMA process potential areas of overlap were identified between Cygnet Healthcare and Cambian Healthcare, in particular, in the supply of hospital-based inpatient mental health rehabilitation services.

Devon Partnership NHS Trust, through its Individual Patient Placement Directorate, has been contracting and commissioning specialist mental health services that are not available within Devon for a number of years from both Cygnet and Cambian. It may be helpful as a commissioner from both organisations to share our experiences that may help you to make an informed decision during phase two of your review.

In my view, Cygnet Kewstoke, Knightstone takes highly complex and challenging women with a Personality Disorder diagnosis who require a structured Dialectical Behaviour Therapy approach. The patient cohort on Knightstone is therefore very different to Cambian Allders who focus on community rehabilitation. These two services complement one another providing a pathway of care.

It is my understanding that Cygnet Kewstoke, Knightstone would have been a Tier 4 Personality Disorder Service funded by NHS England if it had opened prior to 1 April 2013, which indicates that the service model met the criteria for assessment and treatment of highly complex and challenging women with Personality Disorder.

Our commissioning priorities are to commission services from organisations that share our values, are as close to or within Devon, deliver high quality evidenced based care, provide safe care and meet regulators such as the Care Quality Commission criteria for safe, effective, caring, responsive and well-led services. [✂]

As a commissioner, we may choose to commission services from other Mental Health NHS Trusts as a competitor to the independent sector if they deliver high quality evidenced based care, provide safe care, deliver the clinical outcomes, provide value for money services, for example we may choose to purchase PICU beds from Cornwall Partnership Foundation Trust or Somerset Partnership Foundation Trust as an alternative to Cygnet if Cygnet started to reduce the quality of service or increase prices.

As an NHS provider, Devon Partnership NHS Trust develops new services according to unmet need, which will in turn provide competition for the Independent sector – for example, the Trust is planning to build its own PICU in Exeter.

I hope this is helpful to inform your phase two review.

Best wishes