



# Economic Growth through Effective Road Asset Management

**Mobilisation Report for Implementation Phase** 



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Cover Image: Scenes from the country visits

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# **ReCAP Completion Report Template**

ReCAP Database Details: Economic Growth through Effective Road Asset Management								
Reference No:	10636A GEN2018A	Location	Regional Africa					
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Theme		Sub-Theme						
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#### **Abstract**

The Africa Community Access Partnership (AFCAP) is providing technical assistance to achieve improvements in asset management performance on selected rural roads networks. The performance will be measured annually against a new framework for rural road asset management that is being developed as part of the study. Measurements will be taken of the road network condition and the impact of the road condition on the rural economy. These data will be discussed at annual stakeholder meetings in the project areas and regionally. They will be used as part of an influencing strategy to achieve home-grown and sustainable improvements to the management of rural roads. The countries that are participating in the project are Zambia, Uganda, Sierra Leone and the Western Cape Province of South Africa.

The Implementation Phase of the project commenced at the start of July 2016. Activities that were carried out included the project launch meeting in Pretoria on 6<sup>th</sup> and 7<sup>th</sup> July and initial visits to the project areas by the advisory team in July, August and September. A short period of inactivity followed the country visits as contract arrangements for the Implementation Phase were concluded with Civil Design Solutions.

Project activities recommenced in October 2016 with detailed preparations for the Project Implementation Team meeting to be held on the Western Cape in November, participation in the ARMFA Annual Assembly in November, and further country visits.

Zambia, Uganda and Sierra Leone are now collecting road inventory and condition data in the project areas as well as social and economic data. They are completing the self-assessment questionnaires on their current road asset management performance. The Western Cape has completed the self-assessment questionnaire.

#### **Key Words**

Rural Roads, Maintenance, Asset Management, Capacity Development

# **Acronyms, Units and Currencies**

\$ United States Dollars

AFCAP Africa Community Access Partnership

AM Asset Management

ARMFA African Road Maintenance Fund Association

ASCAP Asia Community Access Partnership

BADEA Arab Bank for Economic Development in Africa.

CDS Civil Design Solutions

DFID Department for Further International Development

DM District Municipality
EU European Union
GDP Gross Domestic Product

GPS Global positioning system

IAMM Infrastructure Asset Management Manual

ILO International Labour Organization

IQL Information Quality Level KLG Kamuli Local Government

LVR Low Volume Road

MLG Ministry of Local Government
MOWT Ministry of Works and Transport
NRFA National Road Fund Administration

PMU Project Management Unit

PO-RALG President's Office – Regional and Local Government

RAI Rural Access Index

RDA Road Development Authority (Zambia)

ReCAP Research for Community Access Partnership

RI Roughton International

RMFA Road Maintenance Fund Administration

SC Steering Committee

SDG Strategic Development Goal SLRA Sierra Leone Roads Authority

UK United Kingdom (of Great Britain and Northern Ireland)

UKAid United Kingdom Aid (Department for International Development, UK)

UoB University of Birmingham

UNRA Uganda National Road Authority

URF Uganda Road Fund

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#### 1 Introduction

#### 1.1 Background to the Project

Cardno Emerging Markets is managing a programme of Research for Community Access (ReCAP) on behalf of the Department for International Development (DFID). The programme includes research and capacity building activities in Africa (Africa Community Access Programme – AFCAP) and Asia (Asia Community Access Programme – ASCAP). Cardno has entered a contract with Civil Design Solutions (CDS) of Mauritius to provide consultancy services for the delivery of a regional research project on improved management of rural roads.

The project is known as 'Economic Growth through Effective Road Asset Management – GEM" and will initially be implemented in sub-Sahara Africa as part of AFCAP. Sierra Leone, Uganda, Zambia and the Western Cape are participating in the project, but the research process and outcomes will be shared with other AFCAP-participating countries through regional meetings of the Project Implementation Team (PIT). If the project is successful it is expected that the research process will be rolled out on a wider basis on Africa and SE Asia. The African Road Maintenance Fund Association (ARMFA) could provide an oversight role and a possible longer term institutional home. The Implementation Phase of the project commenced in July 2016 and will run for 29 months.

Full details of the design of the project can be found in the "Final Formulation Phase Report" dated 9<sup>th</sup> May 2016 and the "Implementation Report for the Mobilisation Phase" dated 22<sup>nd</sup> September 2016.

#### 1.2 Purpose of the Project

The purpose of the project is to achieve economic and social benefits for local communities as a result of improved performance in road asset management.

The ultimate beneficiaries of the project are rural communities in sub-Sahara Africa.

#### 1.3 Objectives of the Project

The objectives of the project are as follows:

- 1. Review literature and reports on existing and recent road management and maintenance programmes and identify 'what works' and 'what doesn't work' in the type of environment likely to be encountered in the project area.
- 2. Develop a framework for measuring performance in road asset management appropriate to rural road networks and apply it in selected project areas.
- 3. Develop simple and appropriate tools for monitoring road condition and apply them in the project areas.
- 4. Develop simple indicators of economic and social impact of rural roads and monitor them in the project areas.

5. Achieve incremental (and measurable) improvements to asset management performance in the project areas over a three-year period.

#### 1.4 Approach

The approach to the project is intended to foster self-reliance in road agencies in the project areas and encourage greater accountability to road users and other sector stakeholders. It provides flexibility and space for the participating road agencies and their stakeholders to determine their own destinies. The approach focuses more on improved performance in road asset management than on any specific or pre-conceived road asset management systems or institutional, management and funding arrangements. Support to this process is being provided through demand-led technical assistance funded by UK Aid through AFCAP.

#### 1.5 Purpose of this Report

This report covers re-mobilisation activities carried out in October 2016 following the conclusion of a contract agreement between Cardno Emerging Markets and Civil Design Solutions. The report also sets out the planned activities for the next phase of the project implementation.

Annex A includes a report on country visits by the Road Condition Monitoring Expert. Annex B includes the PowerPoint presentation which will be used by the Team Leader at the ARMFA meeting in November.

#### **2** Progress Report

#### 2.1 Advisory Team Activities

The following activities have been carried out since the start of the implementation phase in July 2016:

- Project Launch Meeting in Pretoria on 6th and 7th July 2016 (for details see the Inception Report)
- Finalisation of the Data Collection Instruments as follows (see the Inception Report for full details):
  - Self- Assessment Questionnaire
  - Road Inventory and Condition Forms
  - Social and Economic Indicators
- Preparation of the Project Information Leaflet (see the Inception Report)
- Initial visit to Zambia, Uganda and Sierra Leone by the Team Leader and Maintenance Expert between 17<sup>th</sup> and 28<sup>th</sup> July 2016 (for the outcome of the visits see the Inception Report)
- Visit to the project areas by the Road Condition Monitoring Expert from 15<sup>th</sup> August to 9<sup>th</sup> September 2016 (see Annex A).
- Conclusion of sub-contract agreements between CDS and their sub-consultants.
- Preparation for a presentation by the Team Leader at the ARMFA Annual Assembly meeting to be held in Abidjan, Ivory Coast, from 7<sup>th</sup> to 10<sup>th</sup> November 2016 (see Annex B).
- Preparations for the first Project Implementation Team meeting to be held in Caledon,
   Western Cape, from 15<sup>th</sup> to 17<sup>th</sup> November 2016.
- Preparations for a visit by the Road Maintenance Expert to Sierra Leone from 29<sup>th</sup>
  October to 2<sup>nd</sup> November.
- Preparations for a visit to Zambia and Uganda by the Road Maintenance Expert and the Rural Transport Economist from 6<sup>th</sup> to 11<sup>th</sup> November 2016.

#### 2.2 Participating Country Activities

#### 2.2.1 Action Plans

Action plans for Uganda, Zambia and Sierra Leone were developed during the initial visit to the three countries in July 2016. The action plans were refined and updated and updated following the visit by the Road Monitoring Expert in August/September (see Annex B).

The countries are now proceeding with the collection of the baseline data, which they will present at the PIT meeting. The most recent progress report is included below.

#### 2.2.2 Uganda

Uganda has had difficulty mobilising resources at the district level for the data collection on the part of the rural road network that is under the responsibility of the district council (Kamuli District). Under the institutional set-up for roads in Uganda the national roads authority (UNRA) has no jurisdiction over local authorities.

Progress in Uganda is summarised in the table below.

Table 2-1: Progress in Uganda<sup>1</sup>

No	Action	Responsibility	Current Status	Revised Completion Timing
1	Prepare road and culvert inventories for UNRA road network	UNRA	Road and culvert inventories for last year already prepared.	30 November 2016
2	Prepare road and culvert inventories for Kamuli district road network	Kamuli District Council	Still to commence	Unknown
3	Prepare a map of the road network. Overlay road map on satellite map. Print A0 and display at District Office	UNRA with Makerere University and MoWT	In progress. MoWT unable to participate in the exercise. Road network map prepared and only awaiting to be printed on AO paper and displayed at Project Office	14 October 2016
4	Complete UNRA self- assessment questionnaire	UNRA	Soft copy submitted	Completed
5	Complete District self-assessment questionnaire	Kamuli District Engineer	Copies to be sent to service provider	Unknown
6	Complete Condition Assessment of project network based on existing data	UNRA Jinja Station Manager	Road condition data on 80 km collected.	30 November 2016
7	Complete Condition Assessment of project network based on existing data	Kamuli District Engineer in liaison with MoWT	Yet to commence, planning meeting to be held after training. MoWT unable to participate in the exercise.	Unknown
8(a)	Identify 10 market centers and plot on road map	UNRA	Centres already independently identified by UNRA and plotted on the road map	Completed
8(b )	Identify 10 market centers and plot on road map	Kamuli District	Yet to commence	Unknown
9(a)	Complete social and economic data form	UNRA	Yet to commence	30 February 2017
9(b)	Complete social and economic data form	Kamuli District Engineer	Yet to commence	Unknown

.

 $<sup>^{1}</sup>$  Source: AfCAP Coordinator for Uganda,  $7^{\text{th}}$  October 2016.

#### 2.2.3 Zambia

The progress by Zambia in collecting the baseline data is summarised in the table below. There are no particular areas of concern in Zambia.

Table 2-2: Progress in Zambia<sup>2</sup>

Item			Update
No.	Action	Responsibility	·
1	Confirm the name of the Zambia GEM Project Officer.	RDA	Done. Engineer Presley Chilonda was appointed as GEM Project Officer
2	Provide a copy of the RDA delegated responsibility to the District Councils.	RDA	The delegation is in the roads Act. Copy of the act is available for reference
3	Prepare road and culvert inventories for the project network.	RDA Regional Office in liaison with District Engineer	Inventory survey was conducted between 26 <sup>th</sup> and 30 <sup>th</sup> September 2016. Approximately 351km of roads were surveyed. The survey team is currently putting the data in order.
4	Prepare a map of the project network.  If possible, overlay the road map on the digitised  1: 50,000 topographic map of the district.  Print an A0 size map to be mounted in the District Engineer's Office.	RDA Regional Office in liaison with District Engineer	A map of Chongwe showing all gazetted roads was prepared. Following the inventory survey conducted, a more defined project map will be prepared by first week of November 2016
5	Complete the RDA self-assessment questionnaire.	RDA Regional Office	Questionnaire with responses was received and is currently under review. To be submitted by first week of November 2016
6	Complete the District self- assessment questionnaire.	District Engineer	Questionnaire with responses was received and is currently under review. To be submitted by first week of November 2016
7	Complete the condition assessment forms for the project network based on existing data.	RDA Regional Office	Condition survey was conducted between 26 <sup>th</sup> and 30 <sup>th</sup> September 2016. Approximately 351km of roads were surveyed. The survey team is currently putting the data in order.
8	Identify 10 market centres for the social and economic study and plot their locations on the project map.	District Council	10 market centres have been identified and their locations will be plotted on the project after it is finalised
9	Complete the social and economic data collection form.	District Council	Questionnaire with responses was received and is currently under review. To be submitted by first week of November 2016

 $<sup>^2</sup>$  Source: AfCAP Coordinator for Zambia, 11  $^{\rm th}$  October 2016.

#### 2.2.4 Sierra Leone

Sierra Leone has not submitted a summary of progress against the action list. However, the Roads Authority has submitted a completed self-assessment questionnaire. The responses in the questionnaire are being discussed between the SLRA and the Road Maintenance Expert on his current visit to Sierra Leone. Comments on the responses have also been provided by the Asset Management Expert from the University of Birmingham, who is assisting with the analysis and presentation of the results. It is evident that changes are required to the wording of some of the questions.

#### 3 Work Plan

#### 3.1 Initial Phase (4 months)

The initial phase of the project implementation includes the following activities by the participating countries and the technical assistance team.

- Identify a target road network in each participating area.
- Conduct baseline studies in each participating area including:
  - Self-assessment by each participating road agency of their performance in road asset management against the new performance framework for rural roads asset management; review by the project team of the self-assessments.
  - Collect road inventory and condition data on the target road network
  - Collect social and economic data linked to road condition.
- Prepare a Capacity Development Plan (CDP) for each participating road agency.
- Discuss the baseline data and CDPs with sector stakeholders initially in each area and at a regional meeting of the PIT. Prepare a progress report of the PIT to AFCAP management.
- Participate in the next Annual General Assembly of ARMFA.

The initial phase is expected to be concluded in November 2016 with the submission of the Baseline Study Report.

#### 3.2 Growth Phase (24 months)

The growth phase of the project will include the following activities by the technical assistance team:

- Visit each participating region three times per annum (on average) to provide technical back-up support, mentoring and training inputs, advise on refinements to the CDP, etc.
- Repeat the self-assessments of asset management performance and the monitoring data collection in each project area one and two years after the initial baseline survey.
- Arrange annual meetings of the PIT
- Report on progress to the AFCAP PMU, ARMFA and other relevant regional and international forums.

#### 3.3 Conclusion and Dissemination (2 months)

The conclusion and dissemination phase of the project will include the following activities by the technical assistance team:

• Conduct a workshop with sector stakeholders to disseminate the results of the project and prepare a Dissemination Workshop Report; it is likely that this workshop will be held in conjunction with the final meeting of the PIT

- Prepare appropriate guidelines for rural road asset management including the Performance Monitoring Framework, road condition monitoring tools and indicators for social and economic impacts of rural roads
- Produce a paper (or papers) suitable for peer review that may be presented at regional or international conferences and/or published in recognised technical journals.

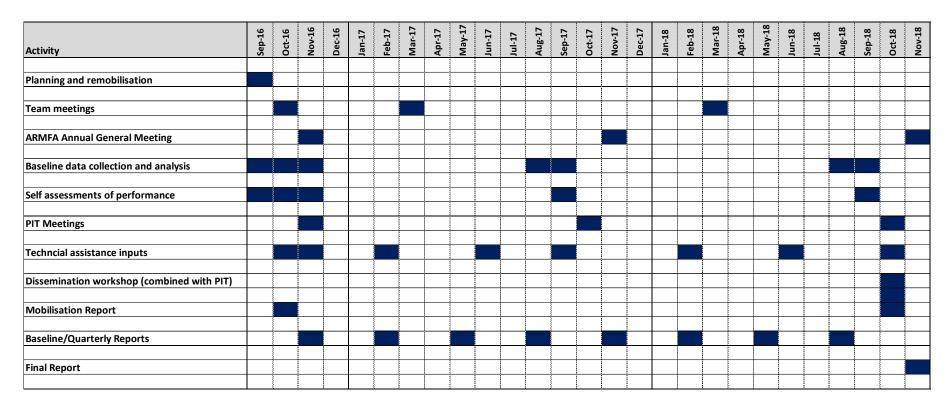
#### 3.4 Deliverables

The following are the project deliverables.

- An Inception Report for the implementation and dissemination phases 1 month after receiving the go-ahead for the implementation.
- A Mobilisation report following the contracting of Civil Design Solutions to provide the technical assistance.
- A Baseline Study Report 5 months after receiving the go-ahead for the implementation.
- Quarterly Progress Reports starting 3 months after the Baseline Study Report.
- A Final Study Report 36 months after contract signing.
- Guidelines for monitoring of performance in rural road asset management included in the Final Study Report.
- Dissemination Workshop Report included in the Final Study Report.

#### 3.5 Workplan and Inputs

The updated indicative workplan and time inputs by each member of the technical assistance team are shown in Figure 3.1. This is an updated version of the workplan submitted with the Inception Report. It includes activities from the commencement of CDS management of the project in September 2016.



#### **Total Inputs**

Expert	Estim	nated	time i	inputs	(day	s)																						Total
Team Leader R Geddes	2	4	10	2	2	2	4	2	2	14	2	2	2	8	5	2	2	2	4	2	2	14	2	2	2	8	7	112
Road Maintenance Expert K Gongera		3	16	2	2	14	2	2	2	14	2	2	14	6	2	2	2	14	2	2	2	14	2	2	1	14	2	142
Road Condition Monitoring Expert C Bopoto		3	9	2	2	14	2	1	1	1	1	2	14	6	1	1	1	2	2	1	2	14	1	2	1	8	2	96
Rural Transport Economist C Lema		3	12	2	2	2	2		2	12		2		6	2			2	2		2	12	1	1	1	8	2	78
Institutional and Financing Expert M Pinard		2	5			1	2		1			1		5	1			1	2		1			1		5	2	30
Other Technical Experts			4			12								5				12								5	2	40

Days 498 Months 22.6

**Figure 3.1: Programme for Implementation Phase** 

# Annex A. Visit Report by Road Condition Monitoring Expert

#### **Abstract**

The Africa Community Access Partnership (AFCAP) is providing technical assistance to achieve improvements in asset management performance on selected rural roads networks. The performance will be measured annually against a new framework for rural road asset management that is being developed as part of the study. Measurements will be taken of the road network condition and the impact of the road condition on the rural economy. These data will be discussed at annual stakeholder meetings in the project areas and regionally. They will be used as part of an influencing strategy to achieve home-grown and sustainable improvements to the management of rural roads. The countries that are participating in the project are Zambia, Uganda, Sierra Leone and the Western Cape Province of South Africa.

The Road Condition Monitoring Expert visited the project countries in the period mid-August to mid-September 2016.

The purpose of the visits was to assess existing road inventories and condition data collection systems and carry out training sessions to introduce the recommended tools for the same.

It was observed that road inventory and condition data collection systems existed in the project country for main roads with the rural or district roads having been left out. However, the systems in place for higher order roads were not being effectively utilised due to shortage of funding and expertise. Rudimentary systems were being applied for the rural roads and there will be noticeable improvement following application of the simplified and structured system developed under the project.

Fruitful training sessions were undertaken in all countries with participants drawn from road agencies and the districts. In general, significant political support for the project is evident and all project countries were now geared towards completing collection of inventory and condition data by the end of 2016 for the project roads.

# **Key Words**

Asset Management, Rural Roads, Inventory, Condition Survey, IRI

#### **Acronyms, Units and Currencies**

\$ United States Dollars

AFCAP Africa Community Access Partnership

AM Asset Management

ARMFA African Road Maintenance Fund Association

ASCAP Asia Community Access Partnership

BADEA Arab Bank for Economic Development in Africa.

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IRI International Roughness Index

LVR Low Volume Road

MLG Ministry of Local Government
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RAI Rural Access Index

RDA Road Development Authority (Zambia)

ReCAP Research for Community Access Partnership

RI Roughton International
SDG Strategic Development Goal
SLRA Sierra Leone Roads Authority

UK United Kingdom (of Great Britain and Northern Ireland)

UKAid United Kingdom Aid (Department for International Development, UK)

UoB University of Birmingham

UNRA Uganda National Road Authority

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#### 1 Introduction

#### 1.1 Background to the Project

Cardno Emerging Markets is managing a programme of Research for Community Access (ReCAP) on behalf of the Department for International Development (DFID). The programme includes research and capacity building activities in Africa (Africa Community Access Programme – AFCAP) and Asia (Asia Community Access Programme – ASCAP). Cardno has signed a contract with Roughton International Limited (RIL) of UK to provide consultancy services for the delivery of a regional research project on improved management of rural roads.

The project is known as 'Economic Growth through Effective Road Asset Management – GEM" and will initially be implemented in sub-Sahara Africa as part of AFCAP. Sierra Leone, Uganda, Zambia and the Western Cape are participating in the project, but the research process and outcomes will be shared with other AFCAP-participating countries through regional meetings of the Project Implementation Team (PIT). If the project is successful it is expected that the research process will be rolled out on a wider basis on Africa and SE Asia. The African Road Maintenance Fund Association (ARMFA) will provide an oversight role and a possible longer term institutional home. The Implementation Phase of the project commenced in July 2016 and will run for 29 months.

#### 1.2 Purpose of the Project

The purpose of the project is to achieve economic and social benefits for local communities as a result of improved performance in road asset management.

The ultimate beneficiaries of the project are rural communities in sub-Sahara Africa.

#### 1.3 Objectives of the Project

The objectives of the project are as follows:

- 1. Review literature and reports on existing and recent road management and maintenance programmes and identify 'what works' and 'what doesn't work' in the type of environment likely to be encountered in the project area.
- 2. Develop a framework for measuring performance in road asset management appropriate to sub-national rural road networks and apply it in selected project areas.
- 3. Develop simple and appropriate tools for monitoring road condition and apply them in the project areas.
- 4. Develop simple indicators of economic and social impact of rural roads and monitor them in the project areas.
- 5. Achieve incremental (and measurable) improvements to asset management performance in the project areas over a three-year period.

#### 1.4 Approach

The approach to the project is intended to foster self-reliance in road agencies in the project areas and encourage greater accountability to road users and other sector stakeholders. It provides flexibility and space for the participating road agencies and their stakeholders to determine their own destinies. The approach focuses more on improved performance in road asset management than on any specific or pre-conceived road asset management systems or institutional, management and funding arrangements. Support to this process will be provided through demand-led technical assistance funded by UK Aid through AFCAP.

#### 1.5 Purpose of this Report

This report covers the initial training sessions undertaken in the project countries by Charles T. Bopoto (Road Condition Monitoring Expert). The visits to the project countries were undertaken over the following periods:

- Zambia 15<sup>th</sup> to 19<sup>th</sup> August 2016,
- Uganda 19<sup>th</sup> to 23<sup>rd</sup> August 2016,
- Sierra Leone 5<sup>th</sup> to 9<sup>th</sup> September 2016.

Details of the itineraries of the visits and the persons met are given in Annex A and Annex B respectively

The objectives set for the visits and training sessions were as follows:

- Observe the systems and procedures held by the RA's responsible for the project network, determine maturity level,
- Study the utilisation of the systems and procedures in decision making at all levels,
- Review the inventories as prepared or as already held for the project roads,
- Introduce the relevant staff to GPS condition surveys, etc.,
- Carry out pilot runs of the condition monitoring system on a few selected roads,
- Analyse the data so collected together with the relevant staff, and
- Agree on future condition survey plans/timing.

# 2 Assessment of Existing Systems

#### 2.1 Approach

One of the objectives of the visit by the expert was to assess the status of the existing asset management tools held by the road agencies participating in the project.

General discussion was held with the road agencies on the systems currently in place for higher level roads. For the project roads, the assessment was undertaken again through discussions with responsible authorities as well as by making observations guided by Block 5 of the asset management self-assessment questionnaire tool.

The following sub-sections summarise the findings for project roads and includes general pointers to higher level roads systems and procedures.

#### 2.2 Findings

#### 2.2.1 Zambia

Assessment of Existing Systems against GEM Building Block 5: Technical							
Aspect	Remarks						
Road referencing system	A local simple chainage referencing system exists for those district roads that were part of the term maintenance contracts.						
	There is no referencing system in place for the lower order project roads, these roads are known by name only and the approximate lengths and an indication of surface type.						
Road Inventory	For all project roads there is no detailed and/or structured inventory of the road asset elements.						
Data Quality	No assessment could be made of road inventory data as this has not been collected over the years.						
Annual Condition Surveys	Subjective road inspections are undertaken of roads on an annual basis as input into requests for funding from the Road Fund.						
Asset Utilization	On feeder roads managed by both RDA and Chongwe District asset utilisation is not measured or assessed. There are not traffic counts undertaken.						
Identification of Bottlenecks	During surveys to prepare proposals to RMFA points along the road seen as impassable or presenting difficulties are identified and earmarked for spot improvement works.						

# 2.2.2 Uganda

Assessment of Existing Systems against GEM Building Block 5: Technical							
Aspect	Remarks						
Road referencing system	A local referencing system exists for those district roads that are managed by UNRA. The system defines nodes and links on the network with clear naming and numbering.						
	There is no referencing system in place for the lower order project roads that are currently managed by Kamuli district, these roads are known by name only and the approximate lengths and an indication of surface type.						
	These roads would benefit from adopting the same reference nomenclature as the UNRA roads.						
Road Inventory	For all project roads there is no detailed and/or structured inventory of the road asset elements.						
	However, a database system exists in Excel and Access format for road condition and bridges and culverts respectively for UNRA roads.						
	This system can easily be extended to the project roads in particular and district roads.						
Data Quality	No assessment could be made of road inventory data as this has not been collected over the years.						
	The project roads were still to be inventoried.						
Annual Condition Surveys	Whilst a clear manual is available for condition survey of unpaved roads (published by UNRA), this is not being employed at UNRA station level or by the district.						
	Subjective road inspections are undertaken of roads on an annual basis as input into requests for funding from the Road Fund.						
Asset Utilization	On district roads managed by both UNRA and Kamuli District asset utilisation is not measured or assessed. There are no traffic counts undertaken.						
Identification of Bottlenecks	During surveys to prepare proposals to RMFA points along the road seen as impassable or presenting difficulties are identified and earmarked for spot improvement works.						

#### 2.2.3 Sierra Leone

Assessment of Existing Systems against GEM Building Block 5: Technical							
Aspect	Remarks						
Road referencing system	There is no referencing system in place for the project roads, these roads are known by name only and the approximate lengths and an indication of surface type.						
Road Inventory	For all project roads there is no detailed and/or structured inventory of the road asset elements.						
Data Quality	No assessment could be made of road inventory data as this has not been collected over the years.						
	Inventory data for project roads was still to be collected.						
Annual Condition Surveys	Subjective road inspections are undertaken of roads on an annual basis as input into requests for funding from the Road Fund.						
Asset Utilization	On feeder roads managed by both SLRA and Tonkolili District asset utilisation is not measured or assessed.						
	There are no traffic counts undertaken.						
Identification of Bottlenecks	Points along roads reported as impassable or presenting difficulties are identified and earmarked for spot improvement works.						

#### 3 Discussions on Proposed Tools

#### 3.1 General

Before commencement of the training in the field, a sit-down training session was held where-in discussions centred on the proposed forms and guidelines that would be used to collect inventory information as well as undertake the road condition surveys.

#### 3.2 Forms

The forms were presented by the expert followed by explanation of how they would be applied. There was general discussion on the forms and method aimed at ensuring a good level of understanding before going into the field.

The table overleaf summarises the forms presented and the changes/modifications suggested by the engineers and technicians.

The forms are derived from the system recommended in TMH9 and TMH19 for road condition surveys and bridge inspections respectively.

The forms are included as Annex C.

	Invent	ory and Road Condition Surve	ey Forms
#	Form Name	Purpose and Description	Discussions Outcome
1	Road Inventory Form	Collection of road attributes	Modify query for drain type, road furniture to add <i>From/To</i> aspect.
2	Road Condition Survey Form	Recording condition of roads by segment	Change form to be more along the format in TMH9.  S. Leone proposed the following scale to rate Roughness – defined the following ratings by speed (km/r):  < 20 5 20-30 4 30-40 - 3 40-60 - 2 >60 - 1  Agreed that segment length for network level survey to be 5kms.
3	Culvert Inventory Form	Recording attributes of culverts	Form acceptable.
4	Culvert Condition Survey Form	Recording condition of culverts by element	Form acceptable.
5	Bridges Inventory Form	Recording attributes of bridges	Add Bridge Number column.
6	Bridges Condition Survey Form	Recording of condition of bridge by assessing each bridge element	Zambia – create a form for steel structures.
	All forms		Modify header information to suit preference of district.

#### 3.3 Guidelines

The participants to the training were given a set of the following guidelines for use in applying the forms mentioned above:

- TMH 9 Manual for Visual Assessment of Road Pavements (Part A General and Part E – Unpaved Roads)
- TMH19 Manual for the Visual Assessment of Road Structures.

The expert guided the participants through the application of the manuals before undertaking fieldwork.

It was acknowledged that the training time was extremely limited and it was essential that the participants took time to study the guidelines in their own time in detail.

#### 3.4 GPS Receiver/Cellphone App

The Android/iOS app 'RoadLab.Pro' which uses accelerometers and GPS to autonomously measure and evaluate road roughness on IRI scale (International Roughness Index) was introduced to the teams in each project country.

The app, which is obtained for free on the internet, continuously records location using the phone's GPS receiver. The app also includes a feature for tagging important features on the road, this was applied to record coordinates and visual images of road inventory elements.

The data collected is then exported directly to a computer of uploaded on the web via Dropbox and thereafter be ready for collation and analysis. In addition, a *kml* shape-file is exported by the app which immediately enables the alignment of the road to be viewed in Google Maps or other compatible mapping software.

Participants to the training were guided in the downloading, installation and utilisation of the app. The facility to tag inventory items and records coordinates as well as take photographs was found very useful.

Details of the app are given in Annex D.

#### 4 Field Training

At least three roads were selected for the field training, the selection being made to ensure most elements of the road inventory would be encountered.

The participants congregated at the beginning of the first road selected and at this point the purpose of the exercise was re-visited. A reference system was defined and all equipment set in modes to commence data collection. This included setting odometers to zero and switching on of all associated equipment.

Each form was filled jointly by all participants in the first instance and then assigned to one member of the team. After traversing a segment, the participants gathered in one place and each member would fill in their form whilst under review by other participants.

Discussions were held to ensure uniformity of approach by all members of the team. In the limited time available it was necessary to ensure the critical stages of the process were emphasized.

#### 5 Data Analysis

Due to inadequate time there was no detailed analysis of data that was obtained during the trial field surveys. In addition, insufficient data had been collected as the exercise involved regular stopping and detailed explanation of the various aspects of the surveys.

#### 6 Recommendations from Training Sessions

In summary, the following were the findings made during the visit and training sessions:

- Road inventory and condition monitoring tools were available in national road agencies, albeit not utilised fully,
- Some of the tools mentioned above can be suitable for application on the project roads by districts,
- District roads, in all the three countries, had been left out of major studies and data collection exercises undertaken by consultants on behalf of road agencies,
- Staffing shortages at district level were hampering proper management of road provision and maintenance,
- Resources to undertake most task are limited especially at district level, however, there is great commitment to make the project a success,
- A palpable spirit of cooperation exists between main road agencies and districts in all countries.

In light of the above it is recommended that:

- Certain components of road management systems currently held by road agencies be assessed for application on the project roads. This includes mainly the computerised data bases for storing inventory data,
- Further training be undertaken in storage and analysis of condition data,
- Advice be given to project countries on utilisation of inventory and condition data in bidding for road maintenance funding as well as planning maintenance activities on the network,
- Training will also be required in valuation of assets and monitoring trends in asset value.

#### 7 Status Report of Country GEM Action Plans

During the previous country visits by the Team Leader in July 2016 action plans were developed to guide all three project countries in the initial phase of data collection.

Information was collected on the current status of the plans and this is reported in country specific tables overleaf.

On the whole, the three project countries were still to commence collection of the inventory data as well as undertake the road condition surveys, thus being some weeks behind progress.

However, the project roads had been identified and were being finalised. The required 10 rural market centres for collection of social and economic data had been largely agreed upon.

#### 7.1 Zambia

	Action	Responsibility	Status at time of Visit	Revised Completion Timing
1	Confirm the name of the Zambia GEM Project Officer.	RDA	Eng Chilonda confirmed as new Project Officer	
2	Provide a copy of the RDA delegated responsibility to the District Councils.	RDA	Not done	
3	Prepare road and culvert inventories for the project network.	RDA Regional Office in liaison with District Engineer	Not done	30 Sept
4	Prepare a map of the project network.  If possible, overlay the road map on the digitised 1:50,000 topographic map of the district.  Print an A0 size map to be mounted in the District Engineer's Office.	in liaison with District Engineer	Not done	30 Sept
5	Complete the RDA self-assessment questionnaire.	RDA Regional Office	Not complete	End of Aug
6	Complete the District self-assessment questionnaire	District Engineer	Not complete	End of Aug
7	Complete the condition assessment forms for the project network based on existing data.	RDA Regional Office	Not done	30 Sept
8	Identify 10 market centres for the social and economic study and plot their locations on the project map.	District Council	Done	
9	Complete the social and economic data collection form.	District Council	Not done	30 Sept

# 7.2 Uganda

	Action	Responsibility	Status at Time of Visit	Revised Completion Timing
1	Prepare road and culvert inventories for Kamuli district UNRA road network	UNRA	Still to commence	30 Sept
2	Prepare road and culvert inventories for Kamuli district road network	Kamuli District Council	Still to commence	30 Sept
3	Prepare a map of the road network  Overlay road map on topo map  Print A0 and display at District  Office	UNRA with Makerere University and MoWT	In progress	30 Sept
4	Complete RDA self-assessment questionnaire	UNRA	Completed	To send copies
5	Complete District self- assessment questionnaire	Kamuli District Engineer	Completed	To send copies
6	Complete Condition Assessment of project network based on existing data	UNRA Jinja Station Manager and Kamuli District Engineer in liaison with MoWT	Still to commence, planning meeting to be held after training	30 Sept
7	Identify 10 market centers and plot on road map	UNRA with Makerere University and MoWT	Centers jointly identified by UNRA and Kamuli District	Complete
8	Complete social and economic data form	UNRA, Kamuli District Engineer	Not done	30 Sept

#### 7.3 Sierra Leone

#	Action	Responsibility	Status at Time of Visit	Revised Completion Timing
1	Identify the project road network and prepare road and culvert inventory	SLRA in liaison with the district	List completed during visit	Complete
2	Prepare a map of the road network  Overlay road map on topo map  Print A0 and display at District  Office	SLRA	Sketch of map prepared, the 1:50000 maps acquired.	Digital map to be prepared after inventory
3	Complete self-assessment questionnaire	SLRA	Complete, form to be sent by email	Complete
4	Identify 10 market centers for social and economic study and plot on the project map	SLRA in liaison with the Council	List of centres completed during visit, councillors participated	Complete
5	Complete social and economic data collection form	SLRA working with the Council	Not commenced	10 September
6	Complete the condition assessment forms for the project network (roads and culverts) based on existing data (target date 31 Dec)	SLRA and District Engineer	Not commenced, awaited training	Inventory – 20 October Condition Survey – 31 December

# **Annex A: Itinerary**

	ZAMBIA				
Day	Activity				
Mon. 15 Aug.	Arrival in Lusaka				
Tue. 16 Aug.	Meetings at RDA Planning Department				
	General introductory meetings				
	<ul> <li>Provide information on current systems</li> </ul>				
	Review of current systems				
Wed. 17 Aug.	Meeting at RDA Planning Department				
	General discussion of systems				
	Meetings with District Engineer's Office				
	General introductory meetings				
	<ul> <li>Provide information on current systems</li> </ul>				
	Visit sample District roads				
Thurs. 18 Aug.	Training sessions, introduction to Condition Monitoring Method				
	Road Condition Monitoring on Sample Roads				
Fri. 19 Aug	Data Analysis and Exit Meetings at District Office				
	Exit Meeting at RDA				
Sat. 20 Aug	Depart Lusaka				

	UGANDA					
Day	Activity					
Sun. 21 Aug.	Arrival in Kampala					
Mon. 22 Aug.	Meetings at UNRA Planning Department					
	General introductory meetings					
	Collection of information on current systems					
	Travel to Jinja, initial visit to project roads					
Tues 23 Aug	Meetings with District Engineer's Office					
	General introductory meetings					
	Collection of information on current systems					
Wed 24 Aug	Training session at Jinja UNRA station					
	Road Inventory and Condition Monitoring on Sample Roads					
Thur. 25 Aug.	Exit meetings at Jinja and Kampala					
Fri. 26 Aug	Depart Kampala					

SIERRA LEONE					
Day	Activity				
Mon. 05 Sept.	Arrival in Freetown				
Tue. 06 Sept.	Meetings at SLRA Office - Freetown Meetings at SLRA Office - Freetown				
	Meetings with the following:				
	Chief and Deputy Chief Engineer Feeder Roads				
	PMMP Chief – Mr Jame Fayir				
	Deputy Director General				
	Director of Maintenance				
Wed. 07 Sept.	Meetings at Tonkolili District Office Meetings at Tonkolili District Office				
	Meetings held with the following:				
	Council Chairman				
	Selected Group of Councillors				
	District Engineer				
Thurs. 08 Sept.	Introduction to Condition Monitoring Method,				
	Road Condition Monitoring on Sample Roads Road Inspection, GPS Travel				
	Time and Mobile Phone Roughness Surveys				
Fri. 09 Sept.	Travel to Freetown and meeting with the Director General				
	Exit Meeting with Deputy Chief Engineer, Feeder Roads				
Sat. 10 Sept.	Depart Freetown				

# **Annex B: People Met**

#### Zambia – RDA

NAME	DEPT	DESIGNATION	EMAIL ADDRESS	MOBILE NUMBER
Thompson Banda	RDA-HQ	AFCAP Coordinator	tbanda@roads.gov.zm	0978480785
Dickson Ndhlovu	RDA-HQ	Senior Manager - Planning	dndhlovu200@gmail.com	0962491894
Presley Chilonda	RDA-HQ	AFCAP Desk Officer	pchilonda@roads.gov.zm	0978949956
Joseph Mwinga	RDE Regional Office	Regional Engineer	imwinga@roads.gov.zm	0955771701
Victor Miti	RDA Lusaka Region	Eng. Planning & Design	vmiti@roads.gov.zm	0977722365

### Zambia – Meeting at Chongwe District

NAME	DEPT	DESIGNATION		MOBILE NUMBER
Mr J.P. Simbeya	Chongwe Council	Council Chairman		
Eng. Peter Banda	Chongwe Council	Director of Works	pebar@yahoo.com	0977355561
Mrs M. Banda	Planning Department	Planning Director		
J. Chibwe	Chongwe Roads Department	Roads Supervisor		

# Zambia - Training Session

NAME	DEPT	DESIGNATION	EMAIL ADDRESS	MOBILE NUMBER
Presley Chilonda	RDA-HQ	AFCAP Desk Officer	pchilonda@roads.gov.zm	0978949956
Victor Miti	RDA Lusaka Region	Eng. Planning & Design	vmiti@roads.gov.zm	0977722365
Peter Banda	Chongwe Council	Director of Works	pebar@yahoo.com	0977355561
J. Chibwe	Chongwe Roads Department	Roads Supervisor		

# Uganda – UNRA Head Office

NAME	DEPT	DESIGNATION	EMAIL ADDRESS	MOBILE NUMBER
Mark Rubarenzya	UNRA	Head, Research and Development	Mark.Rubanrenzya@unra.go.ug	
Mugume Rodgers	UNRA	Research Fellow	rodgers.mugume@unra.gov.ug	256701836373
Various	UNRA	Maintenance Department Staff		

# Uganda – Kamuli District Office

NAME	DEPT	DESIGNATION	EMAIL ADDRESS	MOBILE
				NUMBER
Mugume Rodgers	UNRA	Research Fellow	rodgers.mugume@unra.gov.ug	256701836373
Mulondo Grace	Kamuli District	Director of Engineering		
Mufumba Daniel	Kamuli District	Assistant Engineer		
Mugeeze Charles	Kamuli District	Roads Inspector		
Doreen Wafula	UNRA	Network Technician		

# **Jinja Training Session**

NAME	DEPT	DESIGNATION	EMAIL ADDRESS	MOBILE NUMBER
See overleaf				

# ATTENSANCE OF TRAINING FOR ATCAP-GEM PROJECT AT JINIA STATION ON 24th ANGUST 2016

NAME POSTION e-mail sign 1. MUGUME. ROBERS UNRA, RAD romgume@uma.go.ug Rumins 2. ROBERT KAKUZA K. Phol (Card.) ling. Kakiisa @gnaw. Com fto 3. Musingrej Julius T. RM(NE) VARA. Julius. Musingrej e umango. you lung 4. NA KOMBO BINALL SIM JINDA Brial na Kombe @ uma so y del 5. BYARUHANGA ANKOLI MT-JINJA baanata yahoo. Com C. EDOBO ANTEVANI COLLINS M.T.-SINJA Collins edubolina go ug goldo 7. EWOKLI DAVID MITECH - JIMIA David . Eworu @ unra going 8. OKELLO JUAN INSPECTOR of WORKS Otellows & Egmail. com 9. Mulondo arace 47 And Engineer-Roed busp.

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#### Sierra Leone – SLRA Head Office

NAME	ORGANISATION	DESIGNATION
Abdulai A. Kamara	SLRA	Director General
Memuna K. Jalloh	SLRA	Deputy Director General
Tamba Amara	SLRA	Chief Engineer District Roads
Hassan A. Turay	SLRA	Director Admin
S. Clembo	SLRA	D. Director Maintenance
J. Fayir	SLRA	Chief Engineer, RMMU
P. Kome	SLRA	Chief Engineer Projects, Doctorate Student

# **Tonkolili District Training Session**

NAME	ORGANISATION	DESIGNATION	EMAIL ADDRESS	MOBILE NUMBER
Tamba Amara	SLRA	Chief Engineer DD	tmannamara@gmail.com	076649226
Peter Kome	SLRA	Chief Engineer	Kome1978@hotmail.com	0766098080
Mohamed Lahai	SLRA/Tonkolili District	District Engineer	Mohamedlahai12@yahoo.com	076681876
Mohamed Sankoh	Tonkolili District	Roads Supervisor		

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# **Annex C: Road Inventory and Condition Survey Forms**

# INVENTORY AND ROAD CONDITION DATA TO BE COLLECTED

Data Item	Units	Reporting Interval
Location Referencing		
Location referencing (points)		as they occur
Location referencing (linear)	km + m	
GPS Centreline coordinates		max 10m
Road Inventory		
Road - General		
Road Type		when change occurs
Road Servitude Width	m	The state of the s
	m	when change occurs
Cross-Section Width		
Pavement Surface Type		when change occurs
<ul> <li>Material Quality</li> </ul>		when change occurs
Pavement Width	m	when change occurs
<ul> <li>Shoulder Type</li> </ul>		when change occurs
Shoulder Width	m	when change occurs
Side Ditch Type		when change occurs
Side Ditch Width	m	when change occurs
Side Ditch Depth	m	when change occurs
Road Furniture		
Barriers		location
• Signs		location
Road Markings		location
Cross Drainage Structures		
Location	Km+m	each
Land Use Type		when change occurs
Roadside Features		location
<ul> <li>Markets</li> </ul>		each
<ul> <li>Clinics</li> </ul>		each
<ul> <li>Schools, etc</li> </ul>		each
Road Geometry		
Horizontal Alignment	sharp, L or R	when change occurs
Vertical Alignment	steep, rolling, flat	when change occurs
Vegetation Type		when change occurs
Condition		
Carriageway & Drainage		
<ul> <li>Pavement Roughness</li> </ul>	IRI	
<ul> <li>Gravel Loss</li> </ul>	degree & extent	5km
<ul> <li>Corrugations</li> </ul>	degree & extent	5km
<ul> <li>Potholing</li> </ul>	degree & extent	5 km
Rutting	degree & extent	5 km
Erosion - Carriageway	degree & extent	5 km
Erosion – Side Ditches	degree & extent	5 km
Pavement Structure		
Gravel Loss	degree & extent	
Culverts and Bridges		
Overall Condition	CI	each
Multi Media		
ROW Video Logging      Digital Images of LRDs		anch
<ul><li>Digital Images of LRPs</li><li>Digital Images of Bridges &amp; Major S</li></ul>		each each



ROAD AGEN	CY NAME:		Road	Invento	ry Data	Collecti	on Fori	m		
PROVINCE:			DISTRICT:		<u> </u>	ASSESSOR:			DATE:	
ROAD AND S	ECTION DE	TAILS:								
ROAD NAME:					TRAFFIC:	1	2	3	4	4
ROAD NO.:					_ <del>_</del>	<20	20-50	50-100	100-200	>200
ROAD START				Km	_	ROAD END F			T	Km
START POIN	I COORD:	X Y			4	END POINT	COORD:	X Y		
		,			_			,	<u></u>	
Section Name	:					Road Reserve	e Avg Width:			m
Section Start I	Point:			Km	_	Section End F	Point:			Km
Start Point Co	ords:	X			_	End Point Co	ords:	X		
		Y						Y		
INVENTORY	DATA:									
Vert. Alignme				Horizontal A	lignment:			Vegetation	:	
Flat	Rolling	Steep		S/Curves	Gentl Curves	Straight		Grass	L/Bush	H/Bush
Pavement Su	rfood Turnoo	_				Davament M	atorial Types			
1	2	. 3	4	5	7	1	aterial Types:	3	4	5
Earth	Gravel				1	Clay/Silt	Sandy Clay	Sand	Gravel	Stoney Gravel
Pavement Su	rface Type 8				_	Pavement M	aterial Type:			
Chainage:	From	То	Туре	Width (m)	_	Chainage:	From	То	Туре	Remark
	Ī									
Shoulder Typ	e:					Side Drain T	уре:			
None	Earth	Gravel				None	Flat	V-Drain	Trapez	
1	2	3	_			1	2	3	4	
Shoulder Typ	os Width					Side Drain T	ype, Width, D	enth:		
Chainage:	From	То	Туре	L/R	Width(m)	Chainage:	From	То	Туре	Width (m)
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Road Furnitu	1	Damada	Oh - in - m-	т	Damada	1	Roadside F		D	
Chainage	Туре	Remark	Chainage	Туре	Remark	_	Chainage	Туре	Remark	
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	ē					ie 				
	<b>E</b>									



# Bridge Inventory

Road Agency Name:		Province:	District:	Reported By:	Date:
Road No :	Road Name:		Section Name:	Start Km:	End Km:

Location	Coord	<u>inates</u>	<u>Name</u>	<u>Type</u>	Number	<u>Length</u>	<u>Height</u>	Width	Condition	<u>Remarks</u>
<u>(Km)</u>				(Refer to	<u>of</u>	<u>(m)</u>	<u>(m)</u>	<u>(m)</u>	(Refer to B	
	<u>X</u>	<u>Y</u>		A below)	<u>Spans</u>				below)	

# Bridge Types (A)

- 1 Reinforced Concrete Single Spans
- 2 Reinforced Concrete Continuous
- 3 Bailey
- 4 Steel Truss
- 5 Composite
- 6 Arch
- 7 Timber
- 8 Other

# **Bridge Condition (B)**

- 1 Good (no work required)
- 2 Fair (minor work required)
- 3 Poor (major work required)
- 4 Bad (in danger of failure)



# **Culvert Inventory**

Road Agend	cy Nme:		Province:		District:		Reported By	":	Date:
Road No:		Road Name	:	Sec	ction Name:		Start Km:	End Km:_	
Location (Km)		Coordinates		Type (Refer to A below)	Number of Barrels/Openings	<u>Length</u> (m)	Width/ Dia. (m)	Condition Rating	<u>Remarks</u>
	<u>X</u>		<u>Y</u>					(Refer to B below)	

# **Culvert Types (A)**

- 1. Armco
- 5. Steel Pipe
- 2. Concrete Pipe
- 6. Arched Culvert
- 3. Concrete Box
- 7. Spillway
- 4. Plastic Pipe

# **Culvert Condition (B)**

- 1. Good (no work required)
- 2. Fair (minor work required)
- 3. Poor (major work required)
- 4. Very Poor (in danger of failure)



	VISU	JAL A	SSES	SME	NT:	UI	NPA	/ED F	₹0	AD	S				
ROAD AGENCY:			ROL	JTE CLAS	SS:		1	2			3	4			5
REGION:			TRAFF	IC (AAD	T):		>20	20-50	0	5	0-100	100-2	200	>	200
ROAD NO:			(	GRADIEN	IT:		Flat				Med			S	teep
SEGMENT DETAIL	S:	_		TERRA	N:		Flat			F	Rolling			M	lount
FROM:			R	OAD TYF	PE:	G	Gravel	Ea	rth		Tra	ack			
TO:			N	//OISTUF	RE:		Wet	Mo	oist		D	ry			
SEGMENT DIMEN		LENGTH MATERIA	I (M)	RMATIC	)N/G	SRA	VEL PI		DTH TIES		):		1		
		DEGRI	FF												
ΜΔΤΕΡΙΔΙ	. QUALITY:		 				1	2			3	4			5
IVIATEMAL	QUALITI.				Prob	lem		Oversi	ze	С	lay/Silt	Loose (		Loos	se Sand
MAXIMUN	√ SI7F:					13mn		13-25mm			25-50mm			50mm	
GRADING:						oarse		Medium			Fine				
ESTIMATE						Low		Medium			High				
LAYER THI				>125mm	100	-125r	nm	50-100mn	n		25-50mm		<	25mm	1
	SUBGRADE:				ı	None		Isolated			Frequent		Cor	ntinuc	us
SUBGRAD	E QUALITY:			!				Good			Moderate	:		Poor	
	•		_		Prob	olem					wet	clay/r	nud	S	and
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					EGF	REE						EXTEN	Т		
			MINOR	WA	RNIN	IG	SE	VERE	ISC	DLAT	ED			EXTE	NSIVE
		0	1	2	3	3	4	5	:	1	2	3	4	ļ	5
POTHOLES	S:														
CORRUGA	TIONS:														
RUTTING:															
LOOSE MA	ATERIAL:														
STONINES	S: <i>FIXED</i>														
	LOOSE														
EROSION:	TRANSVERSE														
	LONGITUDINAL														
			FUNC	TIONAL	AS	SES	SMEN	T							
										DE	GREE				
ROUGHNE	SS:						1	2			3	4			5
		olem	deformat	tion poth	oles	sto	oniness	rock out	crop	corr	ugations	rutti	ng	rut/	erosion
TRAFFICA	BILITY/IMPASS			_			1	2			3	4			5
			Problem	loose	mat		clay	rocky	У	veg	getation	stee	•	dra	ainage
SAFETY:							1	2			3	4			5
		_		Problem		usal	ole width	dust		ski	d resist	slipper		dra	ainage
DRAINAGI	E: ON THE ROA	ND					1	2			3	4			5
554111461				Problem	ı			windro	WS	r	utting	road s	nape	roa	d level
DKAINAGI	E: SIDE OF THE	KUAD		Duale!			1	2	-ئەلە	ادفع	3	4	uni:	v-	5
				Problem	N# A .	nv.		culvert ii	nets	sid	e drains	mitre o	rains	roa	d level
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	PAVEMENT CO	NOITION	l:				1	2			3	4			5
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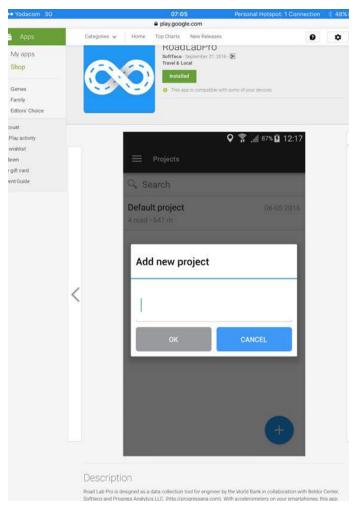
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PR	OVINCE							DI	STRI	СТ																			
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					_	GP	S CO	ORDIN	IATES	3					<u> </u>														
			Star	t								End	I																
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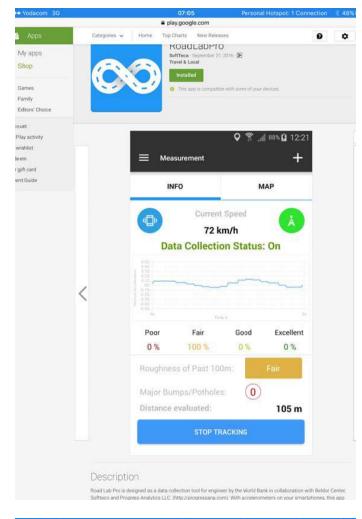


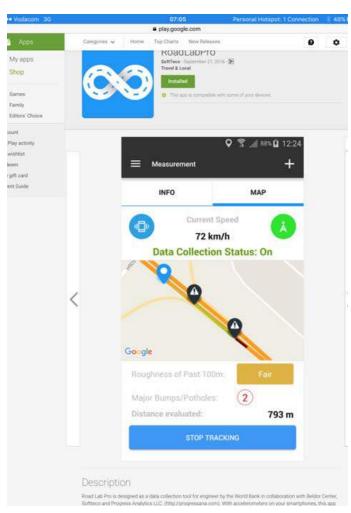
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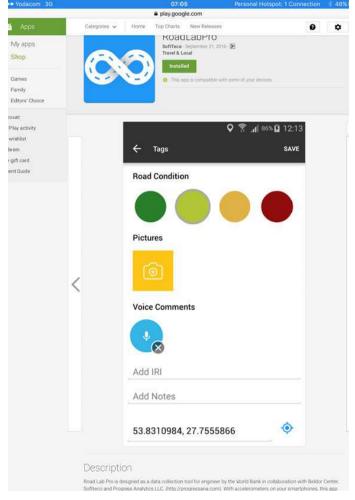


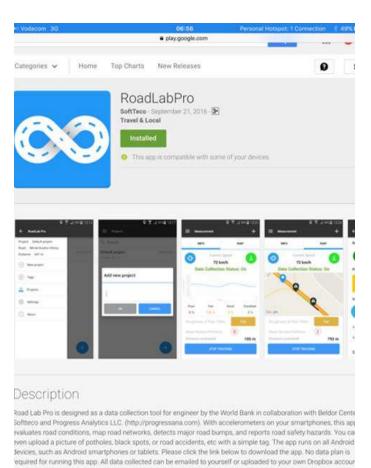
# Annex D: RoadLab.By Cellphone Roughness Measurement App





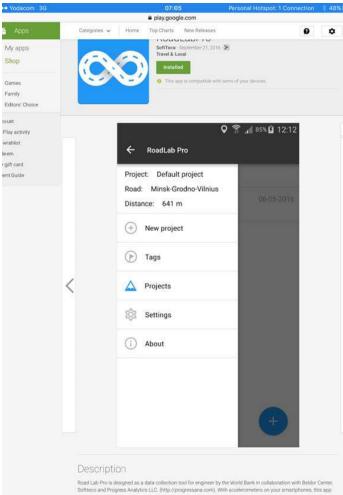






when wifi is available. To use the app, the mobile device has to be placed on a stable surface in your vehicle, prefera

mounted vertically and tightly to the vehicle windshield.



# **Annex E: Sample Photographs of Training Sessions**

















Photo # 10: Example of impassability flooded crossing

Photo # 10: Example of impassability, flooded crossing, Tonkolili, S. Leone









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# Annex B. Team Leader Presentation for ARMFA General Assembly





# Economic Growth through Effective Road Asset Management (GEM)

15th ARMFA Annual General Assembly

7<sup>th</sup> to 10<sup>th</sup> November 2016

**RN Geddes** 



#### **Introduction to Project**



#### **Title of Project:**

#### **Economic Growth through Effective Road Asset Management (GEM)**

- Rural road networks managed by sub-national road agencies
- First significant attempt by AFCAP to address maintenance of rural roads on a large scale
- Research project process is as important as the outcomes.

#### **Outline of Presentation:**

- Study Team
- Road Maintenance in Africa
- Purpose and Objectives
- Approach
- Methodology
- Vision



## **Study Team**

Field Researchers:



ReCAP Infrastructure Research Manager Les Sampson Team Leader: **Rob Geddes** Mike Pinard Institutional and Financing Expert: Road Maintenance Expert and Trainer: Kingstone Gongera Asset Management Expert: Michael Burrow Road Condition Monitoring Expert: **Charles Bopoto Rural Transport Economist:** Camilla Lema Short term experts: **Gurmel Ghataora** Gerrie van Zyl



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**UoB PhD students**.

## **Road Maintenance in Africa**



- More funding for maintenance and more predictable (road funds)
- Local government administrations have more autonomy
- Increasing capacity of the private sector.











## **Road Maintenance in Africa - Strategy**



- Few examples of sustainable management systems for rural roads SS Africa.
- More attention to construction of roads than maintenance.
- Maintenance systems focus more on preparing and implementing annual work programme than long term strategic plans.
- Lack of a culture for maintenance.
- Governments unsure whether to decentralize rural road maintenance.









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# Road Maintenance in Africa - Funding



- Funding for maintenance has improved road funds are broadening the net.
- Priority to maintenance of national trunk road networks.
- Lack of confidence in the long term security of road funds: road agencies unable to let multi-year maintenance contracts.









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#### Road Maintenance in Africa - Management



- Road agencies often fail to utilise available resources in the most effective way - lack of accountability.
- Political interference is common and corruption <u>rife</u>.
- Private sector capacity developing slowly due to short duration and small size of contracts.
- Examples of good practice tend to be on donor-funded programmes with high levels of TA, but tend to flounder when donor support withdrawn.













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# **Purpose and Objectives of the Project**



#### Purpose

To achieve economic and social benefits for local communities as a result of <a href="mailto:improved performance">improved performance</a> in rural road asset management.

#### **Objectives**

- Review literature on existing and recent road management and maintenance programmes; identify 'what works' and 'what doesn't work'.
- Develop a framework to measure road asset management performance and apply it in the project areas.
- 3. Develop simple tools for monitoring road condition and apply them in the project areas.
- Develop simple indicators of economic and social impact of rural roads and monitor them in the project areas.
- Achieve incremental improvements to road asset management <u>performance</u> in the project areas.

**Time Frame** 

27 months

CIVIL DESIGN SOLUTIONS

#### **Approach**



- Encourage greater <u>accountability</u> of road agencies to road users and other stakeholders.
- Focus more on improved <u>performance</u> in road asset management than on any specific or pre-conceived road asset management system.
- Provide opportunities for the participating road agencies and their stakeholders to improve their own performance.
- > Support to the process through demand-led technical assistance.
- Develop a mechanism for participating road agencies to share their experiences (successes and shortcomings) – Project Implementation Team
- Use pressure from communities, road users and professional peers to achieve greater accountability in road agencies and increase political support for road maintenance.



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# Formulation Phase (Nov 2015 to June 2016)



#### Activities

- Agree objectives, scope, methodology and study team.
- Literature Review.
- Develop detailed methodologies for the:
  - Assessment of asset management performance
  - · Measuring road condition
  - · Measuring social and economic impacts
- Identify project areas (4).
- Establish Project Implementation Team (PIT).



# √ Final Formulation Phase Report



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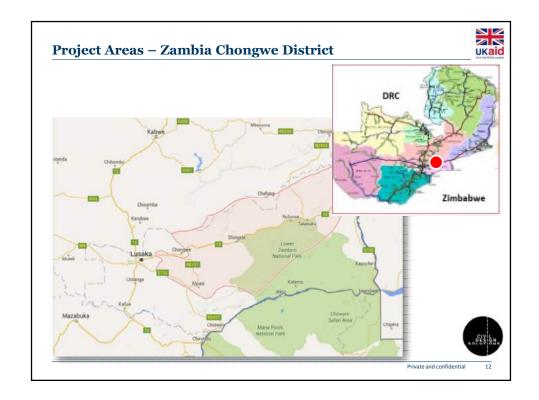
## **Project Areas**

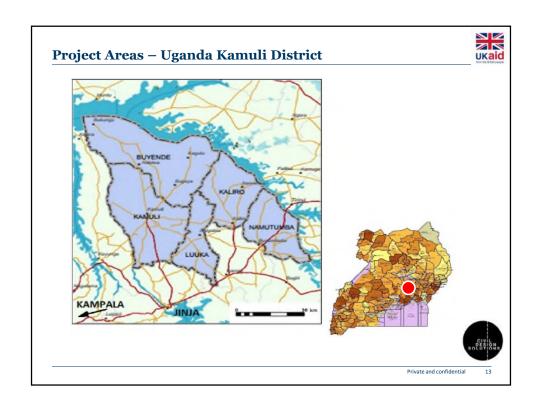


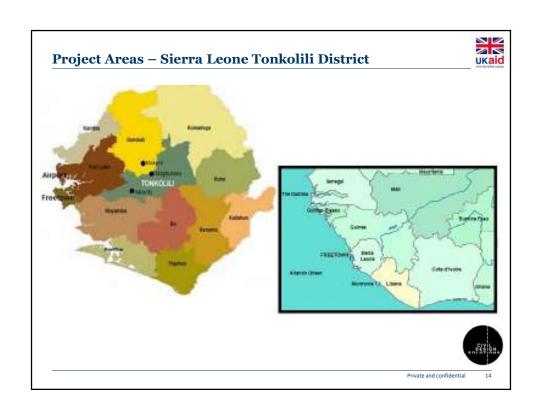
- Three research areas plus example of best practice
- Western Cape identified as adopting best practice
- AFCAP participating countries were invited to submit proposals why should they participate in the project?
- Selection criteria:
  - Geographical spread
  - Range of existing network management systems
  - Linkages with other AFCAP-funded projects
  - Commitment to provide the required resources and data in the project area
  - Willingness to disseminate the findings of periodic performance reviews.

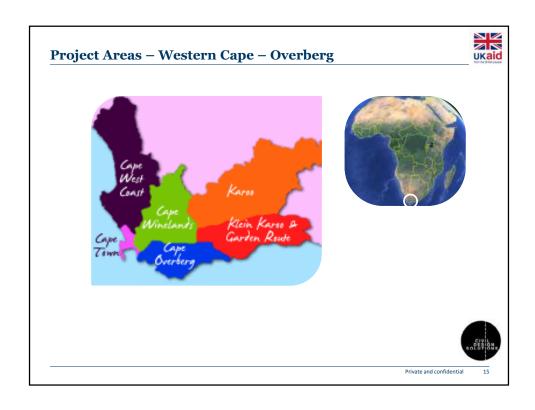


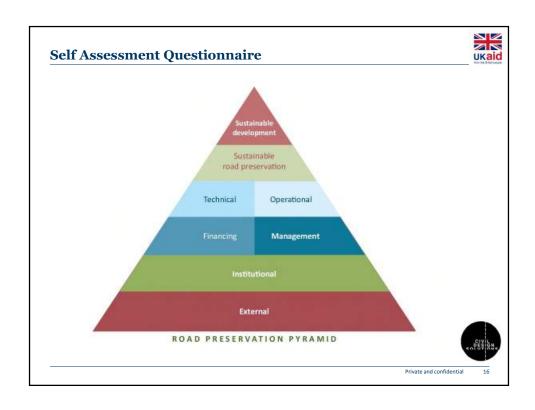
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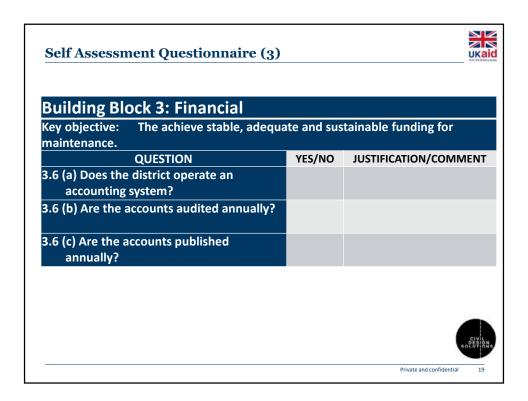






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Building Block 3: Financial		
Key objective: The achieve stable, adeq maintenance.	uate and	sustainable funding for
QUESTION	YES/NO	JUSTIFICATION/COMMENT
3.1 (a) Does the district depend only on the consolidated fund for road maintenance?		
3.1 (b) Is the funding received from the consolidated fund related to road performance?		
3.1 (c) Does the district get a fixed share or its maintenance funding requirement from a Road Fund?	f	
3.1 (d) Does the district get a variable share of its maintenance funding requirement from the Road Fund that is related to road performance?		
		Private and confidential 17

Self Assessment Questionnaire (2)		UK all hour the British
Building Block 3: Financial		
Key objective: The achieve stable, adequations maintenance.	ate and sus	tainable funding for
QUESTION	YES/NO	JUSTIFICATION/COMMENT
3.2 (a) Is the percentage of the budgeted funding obtained < 30 % of that required?		
3.2 (b) Is the percentage of the budgeted funding obtained 30%- 59% of that required?		
3.2 (c) Is the percentage of the budgeted funding obtained 60% - 89% of that required?		
3.2 (d) Is the percentage of the budgeted funding obtained 90% - 100%of that required?		



## **Social and Economic Data**



10 trading centres / villages selected in each of the participating districts Collect social and economic data related to road access and transport.







#### **Social and Economic Data** Name of trading centre/village 1 4 **Population** 5 Distance from nearest paved road Distance from district centre. 6 10 No. of private transport operators serving the trading centre/village 10.1 Light vehicle 10.2 Bus/combi 10.3 Motorcycle (boda-boda) No. of available trips to district centre per day (on a market day) 12.2 bus/combi 12.3 Freight transport /trucks

Fares on public transport to the district centre (passenger-km)

#### **Social and Economic Data**



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#### **Commodity prices**

13

13.1 Light vehicle 13.2 Bus/combi

13.3 Motorcycle (boda-boda)

Prices of three items exported from the village (e.g. potatoes, rice, maize, charcoal) Prices of three items imported into the village (e.g. petrol, soap, batteries, seed, fertiliser)

#### **Road Safety**

Is road safety awareness taught to children at the school?

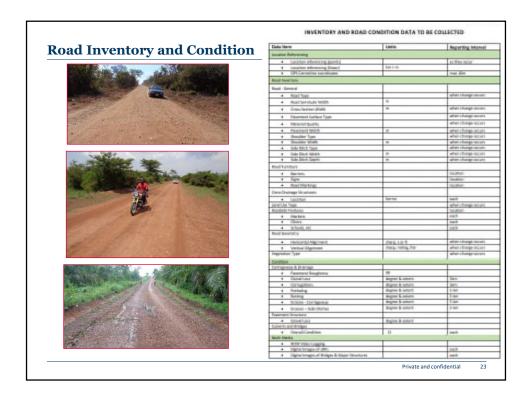
Are road safety awareness presentations made to adults in the village?

No. of accidents on the road serving the trading centre /village for past year

#### Health

Average no of health workers at clinic each month for the past year Is there an ambulance service available from the clinic to the district hospital?





# **Implementation Phase** STAGE 1 Identify target road networks Conduct baseline studies: • Self-assessment of asset management performance • Road condition and asset value Social and economic data. Discuss baseline data with sector stakeholders in project areas and PIT. STAGE 2 Analyse the strengths and weaknesses of existing systems Propose modifications and improvements Prepare guidelines/training courses Technical back-up support and mentoring. STAGE 3 Repeat the self assessments and performance Discuss the monitoring outcome findings with sector stakeholders and PIT. Private and confidential

#### **Implementation Phase**



- All local costs for data collection must be met by the participating country
- AFCAP is providing for:
  - Technical assistance to develop the research instruments
  - Technical assistance to participating road agencies to improve their network management arrangements
  - Cost of participation in the PIT meetings.



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### Vision



#### **Roll Out**

Repeat the process adding more countries and study areas.....

## Added Value

Improved performance in rural road asset management in the project areas leads to a demand for improved performance in other areas within the same country.





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#### **Vision – A role for ARMFA?**



## Given that:

- The project will demonstrate the benefits of improved management and maintenance of rural roads.
- The project will provide a mechanism to achieve improved performance in roads agencies.
- The approach can be rolled out in more countries.
- The current project support from AFCAP only to end of 2017.

# **Could ARMFA secretariat take responsibility for:**

- √ facilitating entry of new countries?
- √ coordination of the annual PIT meetings?



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