

### **Digital Comparison Tools Market Study:**

### **Response form**

- 1. Thank you for taking the time to respond to the questions in the Statement of Scope for our Market Study of Digital Comparison Tools (DCTs), published on our website on 29 September 2016.
- 2. Please download and save this form before completing it. Please submit your response by **5pm on Monday, 24 October 2016**, either by:
  - Email to: comparisontools@cma.gsi.gov.uk.
  - Or by post to: Digital Comparison Tools Market Study Competition and Markets Authority 7<sup>th</sup> floor Victoria House 37 Southampton Row London WC1B 4AD
- 3. Please note:
- You can choose which questions to respond to, but we ask all respondents to provide a small amount of background information at the start of this form. The boxes will 'expand' to accommodate long responses if required.
- We are particularly keen to receive evidence in support of responses. If you are able to supply evidence please attach this with your response.
- We intend to publish responses to our Statement of Scope in full. If you wish to submit information that you consider to be confidential, this should be indicated to us clearly and an explanation given as to why you consider it to be confidential.
- The CMA may use the information you provide for the purposes of facilitating the exercise of any of its statutory functions. This may include the publication or disclosure of the information. Prior to publication or disclosure, in accordance with its statutory duties under Part 9 of the Enterprise Act 2002, the CMA will have regard to (among other considerations) the need to exclude, so far as is practicable, any information relating to the private affairs of an individual or any commercial information relating to a business which, if disclosed, would or might, in our opinion, significantly harm the individual's

interests or, as the case may be, the legitimate business interests of that business (confidential information). Further information about how the CMA will use information submitted during the Market Study can be found on our website.

4. If you have any questions about our Market Study or this online form please contact the team at comparisontools@cma.gsi.gov.uk.

### Your details

(Fields marked \* are required)

Title*	[%]

Forename	[≫]
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Surname*	[≫]
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Email*	[%]
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What is your role / profession*	Marketing Professional, with experience of working with DCTs.
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Are you representing yourself	Yourself
or an organisation?*	(please delete as appropriate)

If you are representing yourself rather than an organisation would	No
you be content for us to include your name when we publish your	(please delete
response?*	as appropriate)

#### If you are representing an organisation:

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(a)	What is the organisation's name?*	
(b)	Please could you briefly ex sectors in which it operates	xplain the role of your organisation, including the or has most interest?*

### Theme 1: Consumers' perceptions, use and experience of DCTs

We will analyse consumers' awareness, understanding and perceptions of DCTs – for instance, how well consumers understand and/or trust DCTs, and what this means for whether they use them.

We also want to understand consumers' behaviour and experiences with DCTs, including what consumers expect to get from DCTs compared with what they actually receive. We will also look at whether they use DCTs just to compare products and suppliers or also to switch; how many DCTs they use; how successfully they use them; and the benefits they derive from doing so. We will also want to understand what happens when something goes wrong and consumers' expectations are not met (knowingly or otherwise). We also plan to understand whether increased use of DCTs results in excessive focus on price, to the exclusion of other factors and to the detriment of consumers' overall decision-making.

#### 1. When and why do consumers use DCTs? To what extent to they trust them?

#### 2. How do consumers choose which and how many DCTs to use?

# 3. What are consumers' expectations of DCTs – for instance in terms of market coverage and the relationships between DCTs and the suppliers they list?

4. What are consumers' experiences of using DCTs? Do they benefit from using them and, if so, how? What works well and what could be improved?

# Theme 2: Impact of DCTs on competition between suppliers of the services they compare

A critical test of DCTs' impact is whether they are improving or hindering competition between suppliers. A major way of improving competition is increasing engagement through reducing search costs. We plan to understand this effect and whether anything may be hindering it.

We also want to explore the relationships between DCTs and suppliers and to know whether DCTs are having effects on supplier behaviour. For example, we want to explore the impact of DCTs on the range, quality and pricing of their services, and the extent to which this leads to better or worse outcomes for consumers. We also want to understand the extent to which DCTs facilitate supplier entry or expansion.

#### 5. What factors influence suppliers' use and choice of DCTs and why?

In my experience, suppliers will work with multiple DCTs, so long as they are driving sufficient web traffic to the supplier's site. Pricing is sometimes an issue, as some DCTs look for very high commissions from suppliers, e.g. [ $\gg$ ]

# 6. To what extent do DCTs make it easier for suppliers to enter the market, attract more consumers and engage more effectively with them?

DCTs are a good source of new customers, however, customers acquired through DCTs are often very price sensitive which can make building long term relationships difficult for suppliers, especially if they operate in a low margin sector.

### 7. How have DCTs affected competition between suppliers? What impact has this had on the price, quality and range of products offered by suppliers?

In my experience, suppliers seek to manipulate price in order to get an acceptable ranking on DCTs. This is easily done if the DCT is not picking up a live price direct from the supplier each time they provide a ranking to a customer. [%]

8. What are the barriers, if any, to DCTs increasing competition between suppliers, and how can these be overcome?

In my experience, DCTs are interested mostly in yield maximisation and will only increase competition if this helps to maximise yield. One obvious exception to this is [%]

9. In what ways, if any, have DCTs changed suppliers' approach to consumers - for instance in terms of whether they treat consumers who use DCTs differently to those who do not?

### Theme 3: Competition between DCTs

We will aim to establish whether DCTs are competing effectively with each other, as well as facilitating competition between suppliers of the services they compare. If not, we will explore what may be holding back competition in any particular market.

We will explore how DCTs compete both for consumers and for suppliers. We will assess what well-functioning DCT competition looks like, and the potential for DCTs or suppliers to engage in practices that limit this.

10. In what ways do DCTs compete with each other – for instance in terms of coverage, the savings consumers can make, the services they provide, their ease of use, transparency and how they protect consumers' data?

DCTs generally compete with each other through brand building/awareness campaigns, as these help drive increased traffic to their websites. They also seek to get exclusive deals on their DCT, though often suppliers seek to manipulate deals so that they appear exclusive rather than being genuinely exclusive.

11. What factors influence how effectively DCTs can compete – for example, whether they can secure the necessary consumer data, supplier information or other data?

# 12. If there are barriers to competition between DCTs, how significant are these and how can they be overcome?

### Theme 4: The regulatory environment

There is a range of regulation of DCTs in place across our sectors of interest, from full regulation in financial services to voluntary accreditation in the telecoms and energy sectors. We will provide an overview of the different approaches to regulation being adopted and assess whether there are lessons to be learnt from comparing approaches.

# 13. Are there any areas of regulation or self-regulation applying to DCTs that lack clarity, certainty, consistency, or enforcement?

When looking at DCTs, where a comparison is not being made on a straight forward and transparent price there is often not a clear explanation of how the comparison is being made. One example of this is [ $\gg$ ], which is operated on a bidding basis with suppliers bidding for each potential customer driven to their website by [ $\gg$ ]. Customers are likely to think they are getting the best deal rather than helping [ $\gg$ ] generate the most return. A simple way to address this issue would be to compel DCTs to explain how they rank suppliers for each product or service they list.

# 14. Do there appear to be any areas where DCTs may not be meeting competition or consumer protection requirements?

The transparency of how rankings are determined.

#### 15. Do any aspects of regulatory approaches to DCTs need to change and, if so, why?

Require DCTs to be up front and transparent about how they rank all of the various products and services they list, next to the appropriate ranking.

In relation to all of the themes and issues set out earlier, we will look at both the current situation and the effect of likely future developments in the DCT sector.

16. Finally and in relation to all of the issues above, what likely developments over the next three years should we take into account and why?

### Other comments and further contact

Do you have any other comments you would like to add?
I would be happy to explain my experience in relation to the comments I have made in this
submission.

	Yes
Would you be willing for us to contact you to discuss your	(please delete as
response?*	appropriate)

### Thank you for taking the time to complete this form.

Please email it to: comparisontools@cma.gsi.gov.uk.

Or post it to:

Digital Comparison Tools Market Study Competition and Markets Authority 7th floor Victoria House 37 Southampton Row London WC1B 4AD