

# **NGOs and Humanitarian Reform**

**A multi-agency project**

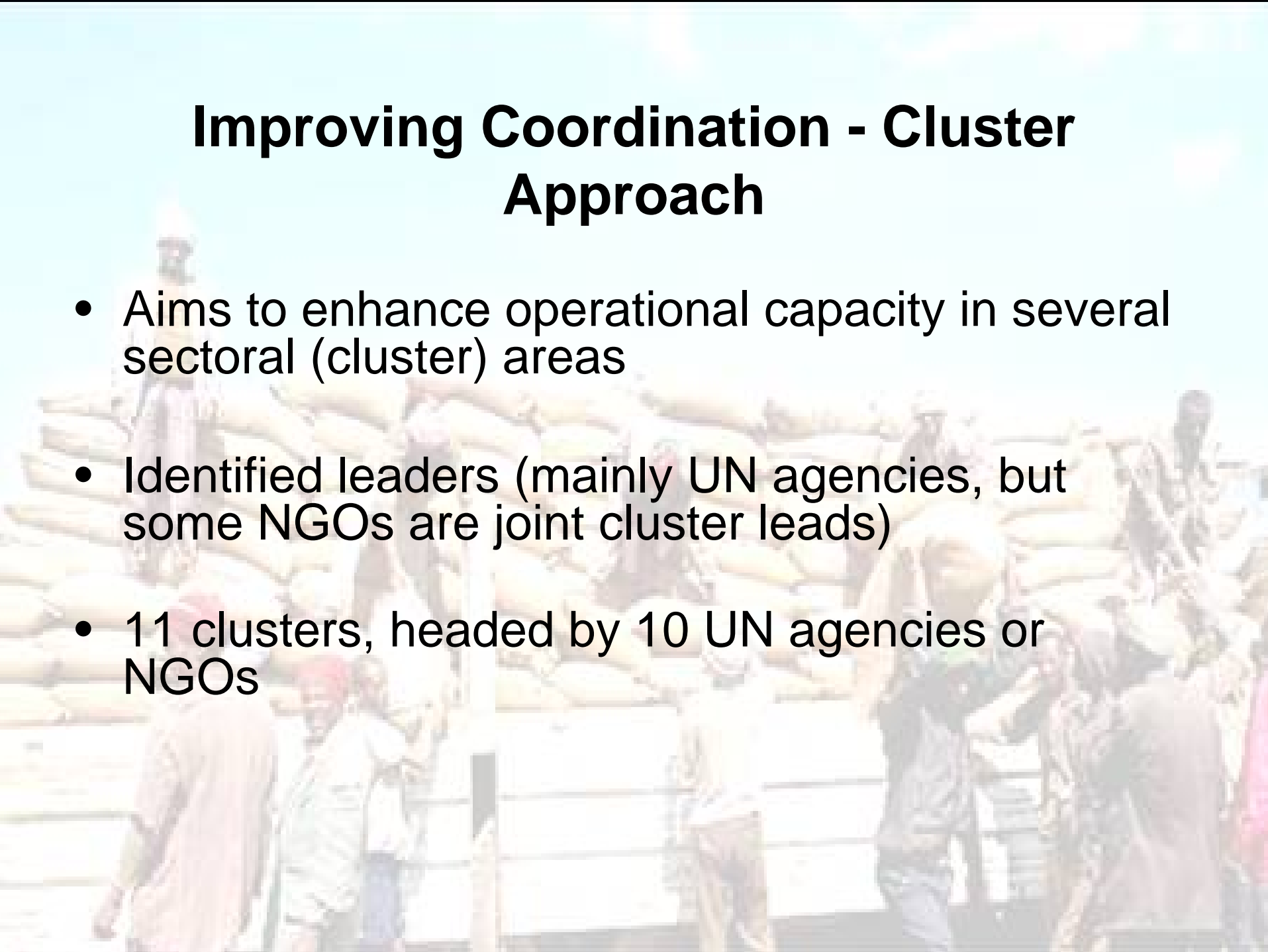
# UN Humanitarian Reform Agenda

3 initial pillars identified in 2005:

- Improve coordination
  - Improve funding for emergency response
  - Improve leadership
- 
- Partnership added as de-facto 4<sup>th</sup> pillar in 2007

# Improving Coordination - Cluster Approach

- Aims to enhance operational capacity in several sectoral (cluster) areas
- Identified leaders (mainly UN agencies, but some NGOs are joint cluster leads)
- 11 clusters, headed by 10 UN agencies or NGOs



# Improving Funding for Emergency Response – Humanitarian Funding Mechanisms

- Central Emergency Response Fund (CERF) set up March 2006 – No direct access for NGOs
- Other pooled funds mechanisms such as Common Humanitarian Funds (CHF) and Emergency Response Funds (ERFs)

# Improving Partnerships - Global Humanitarian Platform (GHP)

- GHP established July 2006
- Brings together the three main families of the humanitarian community – NGOs, the Red Cross and Red Crescent Movement, and the UN and related international organisations
- Principles of Partnership agreed July 2007

## **5 Principles of Humanitarian Partnership:**

- Equality
- Transparency
- Results-oriented approach
- Responsibility
- Complementarity

# NGOs and Humanitarian Reform – Project Purpose

- To strengthen the effective engagement of international, national and local NGOs in humanitarian reform (**coordination** and **financing**)



# Cross-cutting Issues

- Downward accountability
- Partnership
- Improving project impact



# Project Overview

- Start date: October 2008
- £1.9 million
- 6 staff:
  - Global Project Manager (GPM)
  - Finance and Administration Officer
  - 4 Humanitarian Reform Officers (HROs) based in 4 primary focus countries



# Consortium Members

- ActionAid (lead agency)
- CAFOD
- CARE
- International Rescue Committee
- ICVA
- Oxfam
- Save the Children



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# Primary Focus Countries

- Afghanistan (led by CARE)
- DRC (Oxfam)
- Ethiopia (Save the Children)
- Zimbabwe (ActionAid)



# Secondary focus countries

- Haiti
- Indonesia
- Lesotho
- Mozambique
- Palestine
- Sudan



# Project Objectives

1. Improve NGO participation in coordination mechanisms
2. Improve NGO access to reformed humanitarian funding
3. Increase responsiveness to beneficiaries' needs
4. Increase humanitarian stakeholders' knowledge of best practice for effective engagement of NGOs in humanitarian reform as per Objectives 1 - 3
5. Improve international policies related to humanitarian reform (partnership & coordination and reformed humanitarian funding)

# Work Plan

The project will involve 4 phases:

- *Phase 1: Project Inception*
- *Phase 2: Mapping and Partnership-Building*
- *Phase 3: Innovating and Learning*
- *Phase 4: Outreach and Dissemination*

# Activities

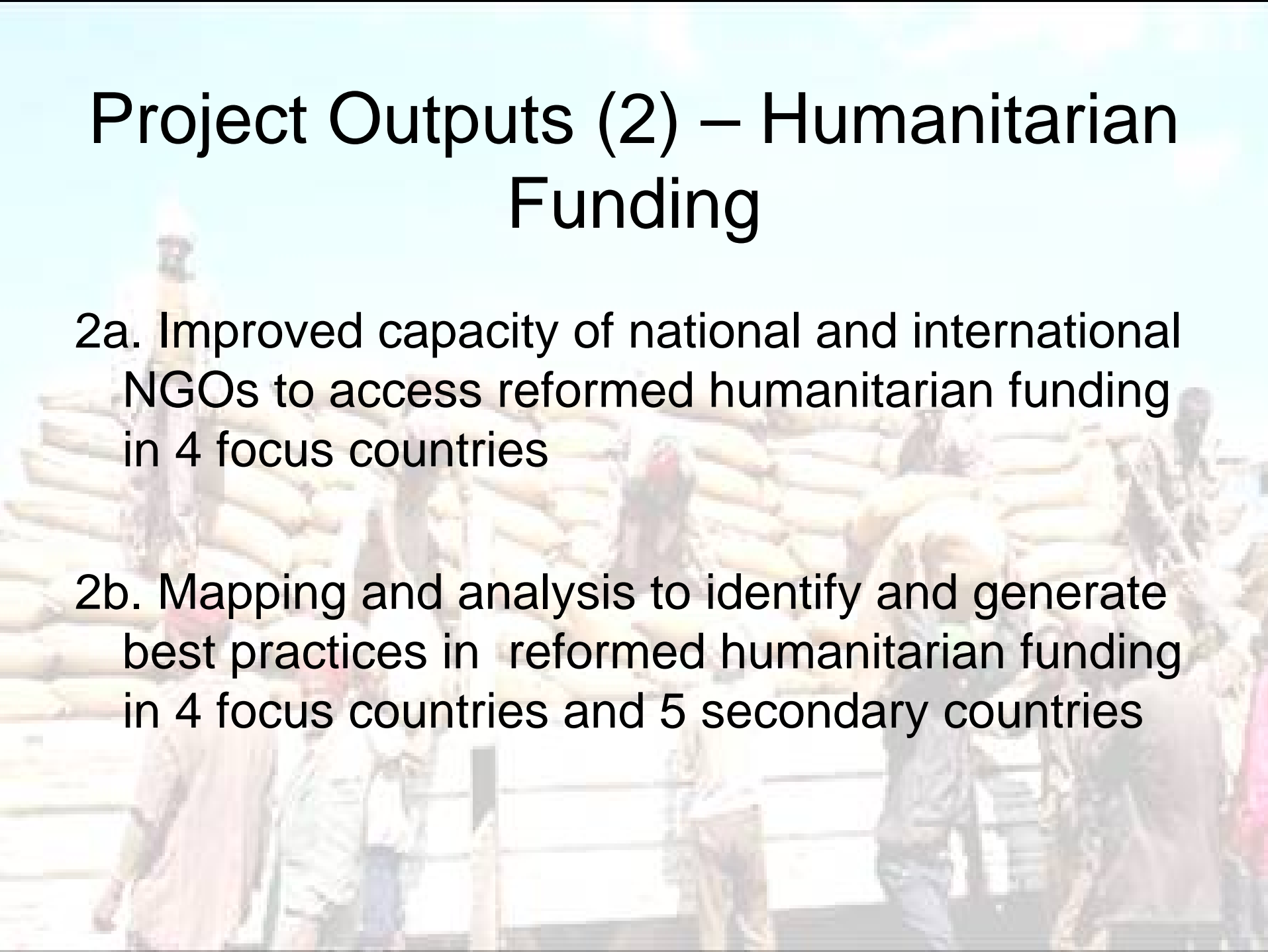
- Develop MoUs/ToRs; recruit staff and consultants for mapping studies
- Conduct in-depth mapping study in 4 focus countries
- Collect complementary evidence in 5 secondary countries
- Record experiences and document best practice
- Promote shared needs assessments
- Support and build capacity of national NGOs for humanitarian response
- Organise beneficiaries' forums in focus countries
- Produce best practice newsletter
- Organise three regional workshops and one international conference
- International advocacy to UN and donors

# Project Outputs (1) – Coordination Mechanisms

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- A faded background image showing a group of people on a boat, likely engaged in humanitarian aid work. They are carrying large bundles of supplies, possibly food or medical supplies, on the deck. The scene is outdoors, and the water is visible in the background.
- 1a. Improved representation of local, national and international NGOs in coordination mechanisms (i.e. clusters; IASC / Humanitarian Partnership country teams)
  - 1b. Mapping and analysis to identify best practice in humanitarian coordination in 4 focus countries and 5 secondary countries



# Project Outputs (2) – Humanitarian Funding

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- 2a. Improved capacity of national and international NGOs to access reformed humanitarian funding in 4 focus countries
  - 2b. Mapping and analysis to identify and generate best practices in reformed humanitarian funding in 4 focus countries and 5 secondary countries

# Project Outputs (3) – Responsiveness to Beneficiaries

- 3a. Increase in use of common needs assessment frameworks and sharing of needs data in 4 countries
- 3b. Creation of baseline of beneficiaries' participation in needs assessments and project implementation, monitoring and evaluation in 4 focus countries

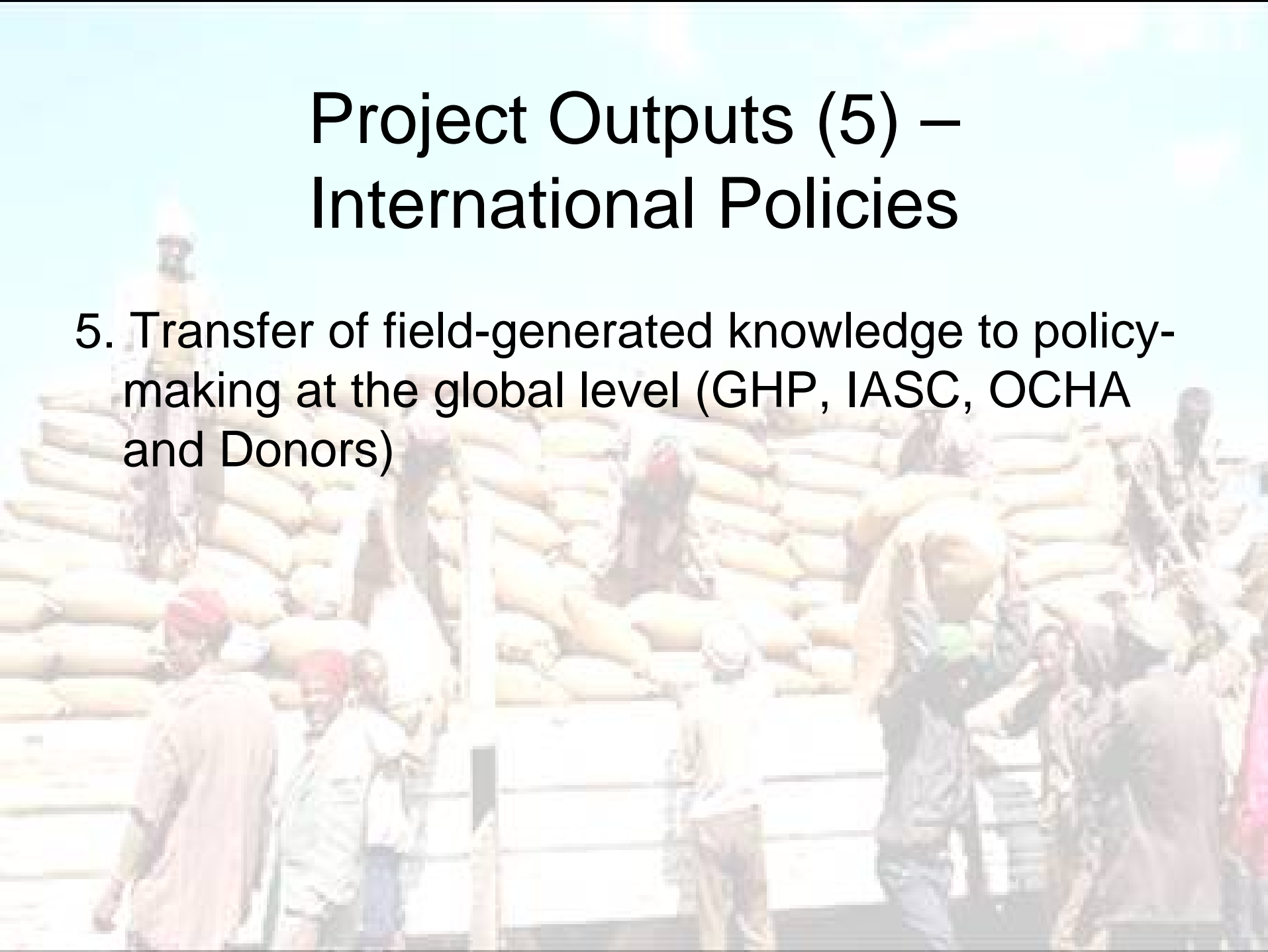
# Project Outputs (4) – Best Practice

4. Dissemination of best practices (as per objectives 1 -3 ) at local, regional and international level



# Project Outputs (5) – International Policies

5. Transfer of field-generated knowledge to policy-making at the global level (GHP, IASC, OCHA and Donors)



# Implications for Country Programme...



**Thank you!**