### DNDi's practices for innovation and access

### DNDi intellectual property workshop

#### New Delhi, India

December 4, 2010

Jean-Pierre Paccaud, Ph.D. Business Development Director



# DND/Vision & Objectives

### Vision:

 A <u>collaborative</u>, patients' needs-driven, virtual, nonprofit drug R&D organisation to develop new treatments against the most neglected communicable diseases

### Primary Objectives:

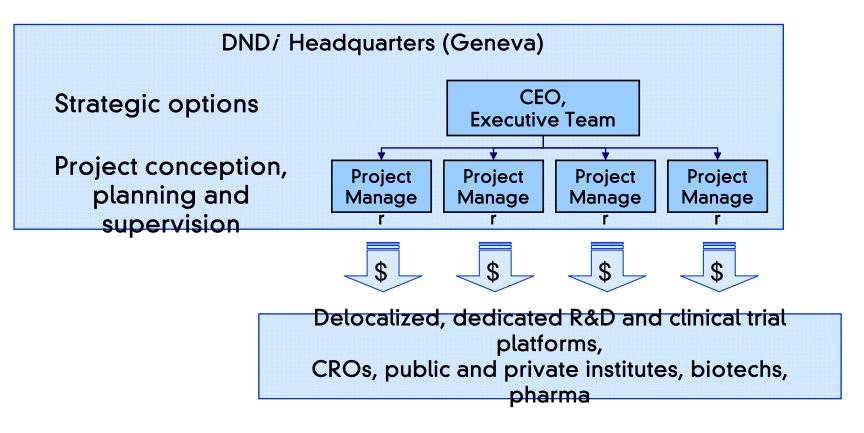
- Deliver 6 8 new treatments by 2014
- Establish a robust portfolio for new generation of treatments



## DND/s: A Virtual R&D Organization

### **Public and Philanthropic Money**





# DND/s Model for Drug Development

DND/s Collaboration Model:

- At early discovery stage:
  - Compounds come from academia, pharmas, biotechs
  - Biological characterizations are conducted at major parasitology research centres ("*reference centres*")
  - Pre-clinical development with dedicated CROs, etc.
- Clinical trials:
  - Collaborating partners include institutions and experts from disease-endemic countries, health authorities, and regulatory experts, and frequently MSF teams
- Registration and manufacturing:
  - Pharmaceutical partners provide essential capabilities to register, and ensure sustainable production and distribution
  - Technological transfer for production in Southern



## NTD Drug Development Bottlenecks

#### Scientific Challenges:

- 1. Compounds sourcing
- 2. Accessing focused knowledge and data
- 3. Accessing technical competences
- 4. Complex clinical trials
- 5. "Small" scientific community

#### Economical and Legal Challenges :

- 1. No financial incentives for the private sector
- 2. Patent rights and confidential know-how
- 3. High costs to develop a new drug

#### Access Challenges:

- 1. Freedom to operate: -> manufacturing and pricing
- 2. Regulatory complexity
- 3. Quality control, distribution and appropriate usage

## NTD Drug Development Bottlenecks

Scientific Challenges:

- 1. Compounds sourcing
- 2. Accessing focused knowledge and data Innovative R&D model
- 3. Accessing technical competences
- 4. Complex clinical trials
- 5. "Small" scientific community

#### Economical and Legal Challenges :

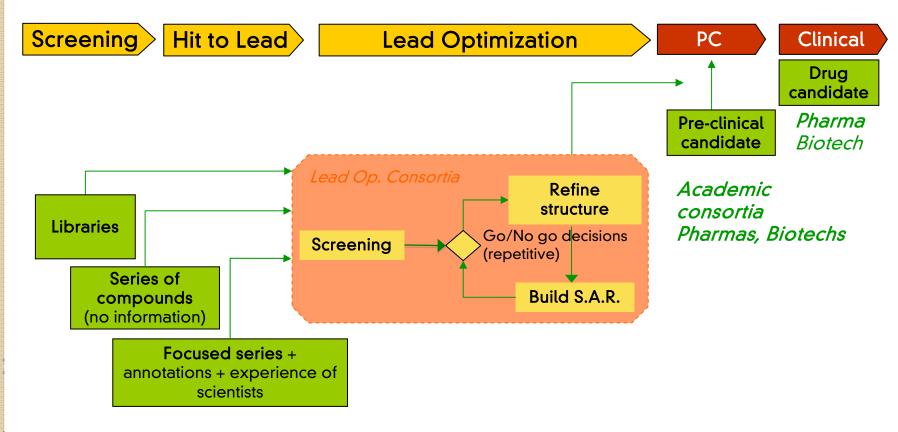
- 1. No financial incentives for the private sector
- 2. Patent rights and confidential know-how
- 3. High costs to develop a new drug

#### Access Challenges:

- 1. Freedom to operate: -> manufacturing and pricing
- 2. Regulatory complexity
- 3. Quality control, distribution and appropriate usage

· IP framework

## Sourcing of innovation



Public research, Academia, Pharmas, PDP,

Drug Development Process – Increasing annotations and probability of \_\_\_\_\_\_\_\_\_\_

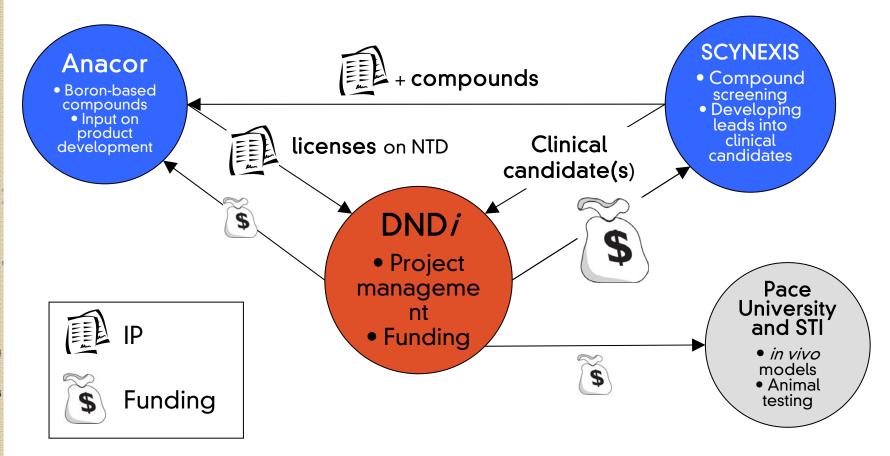
 Success

 Compound Mining

 Category of Source
 Sourcing partner
 Processs

### An Example of Partnership DNDi, Academia, Biotech, CRO

#### Partnership structure designed to leverage assets and provide upsides from all contributors



**DND**<sup>j</sup>

## DNDi's IP policy

- Equitable access and affordable treatment
- Develop drugs as public goods
- Results made available to third parties
- Decisions regarding ownership of patents and of licensing terms are made on a case-by-case basis
- Reflecting characteristics of DNDi's products:
  - Little commercial value
  - Distributed through the public sector
  - Developed in partnerships

### Major IP issues

- Royalty-free licenses in the Field: no royalties on sales for targeted patient population and for the Neglected Tropical Diseases
- Territory in which licenses are granted must include *all endemic regions, without exclusion*
- Licenses must be *sub-licensable* to allow for third parties to work on project
- Licenses to allow for R&D and manufacture must be *world-wide*
- Sales on the public sector: *at cost plus*
- Sales on the private sector may include margins, within and outside the Territory (tier pricing) linked to partner's financial contributions
- To make *freely available all information* generated about the product during its development (publications, databases, etc.)

## Conclusions

Factors facilitating R&D in the NTD field:

From the industry:

- Pre-competitive R&D: open access policies
- Access to compounds, know-how and knowledge:
  - a gateway to « meet the experts »
  - automatic licenses on patents if used for NTD drug development
- A legal framework accepted by the industry including the essential provisions insuring patient's access to the treatment

#### From the public domain:

- Humanitarian licenses from tech transfer offices regarding NTDs
- Implementing databases focused on NTDs
- Supporting translational research (TRND, NIH)