

Meeting minutes

Audit and Risk Assurance Committee

Meeting date Thursday, 17 October 2019
Meeting location Room 3.12/3.13, Two Snowhill and Room 3.01, The Podium
Meeting time 14:30-16:00

| Members | Attendees | Apologies |
|--|---|-----------|
| Ed Smith (Chair) Non-Executive Director | Michael Bradley Chief Financial Officer | |
| Stephen Hughes Non-Executive Director | [REDACTED] [REDACTED] | |
| Roger Mountford Non-Executive Director | Allan Cook Chairman | |
| | [REDACTED] Phase One Project Controls Director | |
| | [REDACTED] Finance Director | |
| | Nicole Geoghegan General Counsel | |
| | Emma Head Safety & Assurance Director | |
| | [REDACTED] Project Representative | |
| | [REDACTED] PMO Director | |
| | [REDACTED] National Audit Office | |
| | Non Owen (minutes) Company Secretary | |
| | [REDACTED] [REDACTED] | |
| | [REDACTED] [REDACTED] | |
| | [REDACTED] [REDACTED] | |
| | [REDACTED] Head of Programme and Corporate Assurance | |
| | [REDACTED] [REDACTED] | |

1 Welcome, Declarations of Interest and Values Moment

1.1 The Committee Chair welcomed Members and Attendees to the extraordinary meeting.

2 [REDACTED] (ARAC_19-041)

2.1 The Committee further reviewed progress and actions on [REDACTED]
[REDACTED]

2.2 The Committee received, noted and discussed:

2.2.1 The [REDACTED]
[REDACTED];

2.2.2 The [REDACTED]
[REDACTED]

2.2.3 The [REDACTED]
[REDACTED];

2.2.4 The status of the [REDACTED]

2.2.5 The detailed tracker outlining [REDACTED]
[REDACTED];

2.2.6 The [REDACTED]
[REDACTED] and

2.2.7 The [REDACTED]
[REDACTED].

2.3 The Committee confirmed satisfaction that [REDACTED] had been conducted by PwC on behalf of HS2 Ltd. The Committee supported the recommendation that [REDACTED]

2.4 The Committee advised that, as at the date of the meeting [REDACTED]
[REDACTED].

2.5 A further review would be conducted on receipt of [REDACTED]

2.6 An update and [REDACTED] will be reported to the October Board.

3 Any Other Business

3.1 There were no additional items of business raised.