



Introductions and opening remarks

Minutes of the 2nd Working Group meeting

Christina Hart (Chair)



Update on the Review



HMRC's compliance approach

A Healthy Tax System

A healthy tax system as one that collects the tax that is due at minimal cost to customers and the exchequer, in a way that engages the trust of our customers.



Collect revenues due and bear down on avoidance and evasion

- Segmenting our customers and tailoring services
- Promoting compliance and preventing non-compliance
- Reducing the likelihood of disputes



Transform tax and payments for our customers

- Digital tax accounts
- Supporting intermediaries
- The important role of agents



Design and deliver a professional, efficient and engaged organisation

- Skilled and sustainable workforce
- Delivering across government

HMRC Strategy: Delivering Compliance

We promote compliance and prevent non-compliance as early as possible in each customer's relationship with us, while responding appropriately to non-compliance.

In practice, our strategy means designing compliance into the tax system, supporting the honest majority, and tackling the dishonest few who try to bend or break the rules.

That is why we:

- Promote compliance by designing it into our systems and processes, helping customers get things right from the very start.
- Prevent non-compliance by using the data we have to spot mistakes, personalise services and support, block fraudulent claims, and automate calculations.
- Respond by identifying and targeting the areas where there may be tax risk and where appropriate using tough measures to tackle those who deliberately try to cheat the system.



HMRC compliance

- Approximately 150,000 compliance interventions are on hand at any one time.
- In 2017/18, we
 - secured £30.3 billion additional tax through our work to tackle error, avoidance and evasion
 5% higher than the previous year.
 - Protected £37 billion tax through litigation activity
 - Prevented £6.2 billion revenue losses by tackling non-compliance, such as stopping fraudulent repayment claims.



HMRC Safeguards

Assurance

- In less complex cases, the caseworker makes the decision on how to resolve the matter under discussion. They do this with appropriate guidance, management support and where relevant technical advice from our specialists, including lawyers.
- We operate a "3 line of defence" model to provide assurance that cases are worked in accordance with our processes and that we work and resolve our cases efficiently including management oversight, quality assurance and internal audit.
- There are HMRC and Directorate-level governance boards for decision-making in complex cases, e.g. where large amount of tax at risk, there are significant wider impacts, the case is sensitive.
- Where a customer believes that HMRC is acting outside of the applicable legislation, or has misinterpreted how it applies they have:
 - access to independent HMRC mediation through the Alternative Dispute Resolution process
 - statutory rights to an independent Review of HMRC's decision

appeal rights to the Tax Tribunal and higher courts



HMRC Safeguards

Governance

- The role of Tax Assurance Commissioner was introduced by HMRC in 2012 as part of a package of measures designed to strengthen the governance of tax disputes.
- The Tax Assurance Commissioner has an explicit challenge role in decision-making in the largest and most sensitive disputes and in a sample of smaller cases.
- HMRC's Non-Executive Directors play an important role in providing advice, challenge and scrutiny to the
 work of the Executive and the department more widely.
- The National Audit Office

Professionalism and capability

Guidance, training, continuous professional development.

Complaints

Independent HMRC teams, Adjudicator.



Aggregates Levy – specific compliance issues

Group discussion:

- What specific aspects of non-compliance affect this sector?
- What is the scale of the problem?





Aggregates Levy - Achieving a Sustainable Solution for Northern Ireland



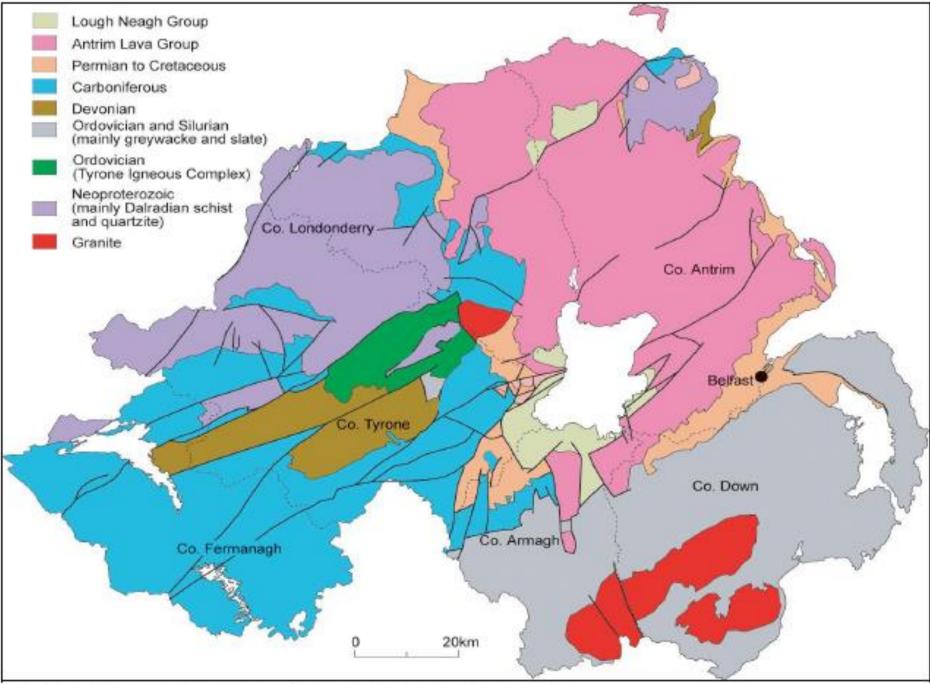
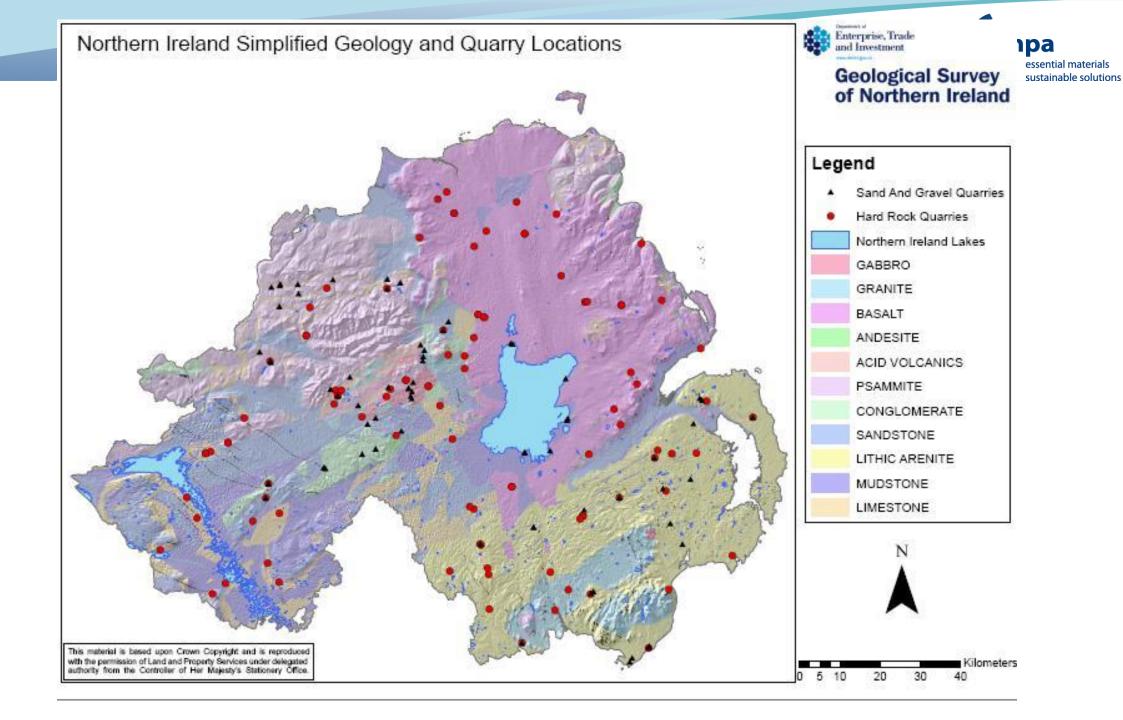


Figure 3: Basic geology map of Northern Ireland's bedrock.

npa

essential materials sustainable solutions



Aggregate production by area/ type

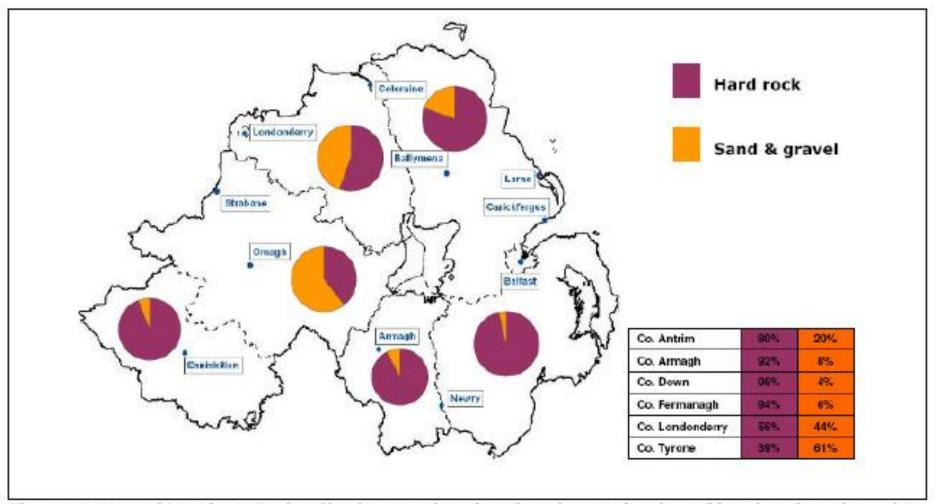


Figure 4: Map of Northern Ireland's six counties showing the production of hard rock and sand & gravel attributable to the local geology.



Aggregates Levy - Background

In 2001 the QPANI supported by our MPs, MEPs, our NI Executive and Assembly launched a lobbying campaign at Westminster and Brussels to highlight the severe impact of the AGL in Northern Ireland. Led to;

- NI Affairs Committee enquiry.
- Debates in the Assembly and motions passed at Local Council Level.
- Meeting with EU Commissioner



Aggregates Levy Background

ALCS Introduced on 1 April 2004,

80% levy credit to operators in NI who commercially exploited aggregate originating there, provided they entered into an agreement with the Department of Environment (DoE) in NI to improve environmental standards at their site(s).



Aggregates Levy Background

The scheme was intended to help aggregates producers in NI cope with the very different market conditions (compared with those in Great Britain) as a result of being the only part of the UK to share a land boundary with another EU Member State.

essential materials sustainable solutions

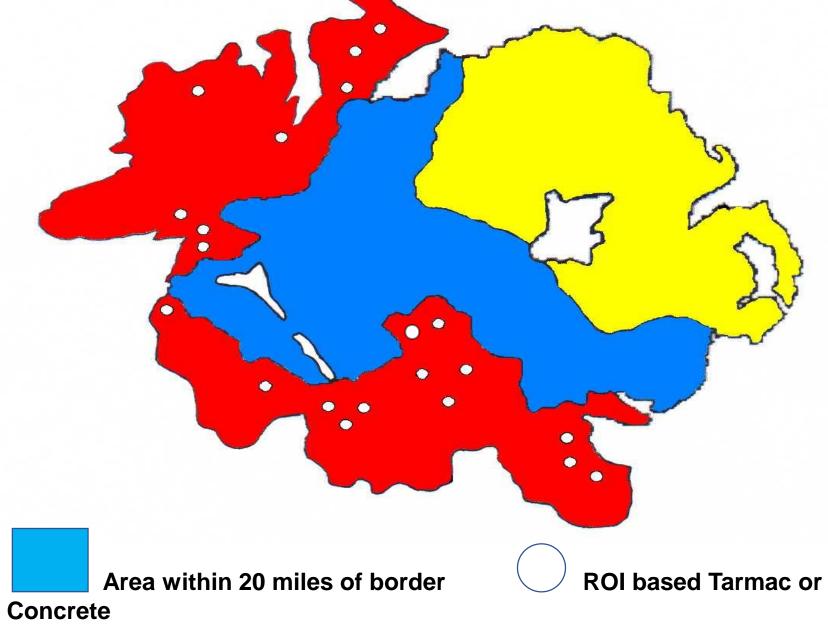


Aggregates Levy Background

ALCS got 100% registration and greatly improved the environmental standards and attitudes within the Northern Ireland Quarry Industry.

Not perfect, but certainly protected the industry against illegal quarrying and undeclared imports from the Rol.







Aggregates Levy - current situation

Average price of Aggregate in NI is £4.25 per tonne (before tax / transport). AGL almost a 50% tax.

Aggregate content of Concrete and Asphalt Products manufactured in NI have aggregates levy applied to them.

Similar products manufactured in Rol and imported into NI do not.

Reverse State Aid in our view!!!!!!

ANNUAL MINERAL STATEMENT 2017

SUMMARY

Of the 134 quarries contacted, 90 responses were received representing a return rate of 67%. There was a 23% reduction in the number of returns received in 2017 compared to 2016.

TABLE 1 Reported Mineral Production in Northern Ireland 2017

MINERAL	QUANTITY REPORTED (Million tonnes)		SELLING VALUE (£million)	
	2016 (116 returns)	2017 (90 returns)	2016	2017
Basalt and Igneous Rock (excluding Granite) ¹	4.22	3.23	19.79	13.80
Sandstone	5.04	3.72	19.19	12.08
Limestone	2.15	2.32	8.34	9.37
Sand and Gravel	2.35	2.61	12.25	10.28
Other	1.26	0.79	10.12	8.27
TOTAL	15.09	12.67	69.97	53.81

Please note totals may differ due to rounding

TABLE 2 Number of persons reported employed at quarries in Northern Ireland 2017²

MINERAL	INSIDE PIT/EXCAVATION	OUTSIDE PIT/EXCAVATION	MANAGEMENT & ADMIN	TOTALS 2017
Sandstone	79	51	62	192
Limestone	46	20	64	130
Sand and Gravel	56	50	37	143
Other	47	61	31	120



<u>SECONDARY AGGREGATES</u> <u>USAGE TARGET</u>

"Individual quarries to achieve a level of use of Construction and Demolition Waste of 5% of annual extraction figures by the end of the period of the scheme, 31 March 2011."



Aggregates Levy - The Way Forward

A clear recognition by Government that any new Aggregates Levy structure needs to take account of the unique circumstances the 300 mile land border with the Rol and significant difference in market prices creates in Northern Ireland.

Government could significantly reduce the aggregates levy and replace the shortfall in revenue with some other tax raising scheme that will also address environmental challenges, for example a pesticides tax.

We would call for a new assessment of the environmental costs of aggregates extraction as we believe, given the massive investment that has been made in reducing the industry's environmental footprint, maximizing recycling volumes and improving our energy efficiency, this cost has reduced significantly.



Aggregates Levy - The Way Forward

Increase the level of landfill tax as the most efficient way to further improve recycling.

We would call for a reduction in the levy to a value which reflects better the low market value of aggregate in NI,

Consider the return of an ALCS type or hybrid scheme to reward good practice offering a reduction in tax payable for best practice. This scheme could incentivise delivering Natural Capital, Biodiversity net gain and de-carbonisation in the Industry.

Consider the return of a Community/Sustainability type fund.



Aggregates Levy Background

Questions

Scottish Devolution: History

2009 - Calman Commission

2012 - Scotland Act

2014 - Smith Commission

2015 - Revenue Scotland established and Landfill Tax and SDLT devolved

2016 Scotland Act





Closing Remarks

Christina Hart (Chair)