

Rt Hon Anne Milton MP Minister of State for Apprenticeships and Skills Sanctuary Buildings Great Smith Street Westminster London SW1P 3BT tel: 0370 000 2288 www.education.gov.uk/help/contactus

Ms Karen Redhead Principal Ealing and Hammersmith and West London College Gliddon Road Barons Court London W14 9BL

Dear Karen

I am writing following the assessment of Ealing and Hammersmith and West London College by the Further Education (FE) Commissioner. The college was referred to the Commissioner because its financial health was inadequate. The assessment took place on 14-16 August 2018.

It is clear from the Commissioner's report that college leadership had previously been too slow to react to declining financial performance which resulted in a request for Exceptional Financial Support from Government.

I am pleased to see that the college has taken steps to ensure that there is effective governance in place to oversee a recovery plan.

The Commissioner has recommended that the Corporation should take urgent steps to improve the effectiveness of governance to successfully guide the college through its current corporate crisis.

The Commissioner and his team will engage regularly with the college to monitor progress, and to ensure the right leadership and governance capability is in place to secure recovery.

I have accepted all of the recommendations of the Commissioner and a summary of the initial assessment is provided with this letter. This document and my letter will be published on gov.uk. Please confirm, in writing, three weeks from the date of issue, what actions you are taking to address all of the recommendations and your timetable for doing so.

If you have any questions about the FE Commissioner's assessment or this letter, please contact the Commissioner at FE.Commissioner@education.gov.uk in the first instance.

I have written separately to all the following, local MPs who may have learners attending the college from their constituency to inform them of the FE Commissioners findings: Andy Slaughter, Greg Hands, Verendra Sharma and Stephen Pound.

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