

Department for Communities and Local Government
2011 Business Plan revisions

2011 SRP	2011 text	2011 start date	2011 end date	2012 status	2012 SRP	2012 text (if changed)	2012 start date (if changed)	2012 end date (if changed)	Explanation (for text/date changes or actions removed from Plan)
1	Decentralise power as far as possible			Structural Reform Plan	1	Decentralise power as far as possible: Local Government Finance Reform			
1.1	Provide greater freedom and flexibilities to local government			Structural Reform Plan					
1.1 i	Prepare to phase out ring-fencing of government revenue grants to local government, working with other departments and HM Treasury to identify ring fences that could be removed as part of the Spending Review	Completed		Annex C) completed structural reform actions					
1.1 ii	End the ring-fencing of government revenue grants to local government, except for the dedicated schools grant and the public health grant	Completed		Annex C) completed structural reform actions					
1.1 iii	List of government grants to local government published at the time of the local government finance settlement for 2011/12	Completed		Annex C) completed structural reform actions					
1.1 iv	Freeze Council Tax in England for one year in partnership with local authorities	Completed		Annex C) completed structural reform actions					
1.1 v	Deliver proposals for long-term change to how local authorities are funded through the local government resource review (Phase 1) including local retention of business rates, giving councils greater freedoms, while retaining fairness in the local government finance system	Started	Jul 2011	Annex C) completed structural reform actions					
1.1 vi	Bill introduced to implement Tax Increment Financing, local business rates retention, and provide power to establish local schemes for council tax support in England	Dec 2011	Dec 2011	Annex C) completed structural reform actions					
1.1 vii	Develop and introduce proposals to implement Tax Increment Financing, working with HM Treasury, so that local authorities can raise funds against the future uplift in their business rates base provided by an investment in infrastructure	Started	Apr 2013	Structural Reform Plan	1.1 i	Text unchanged			

1.1 viii	Lead the localisation of Council Tax Benefit, working with DWP, to enable local authorities to develop local rebate schemes for the most vulnerable people in society.	Started	Apr 2013	Structural Reform Plan	1.1 ii	Lead the localisation of support for Council Tax, working with Department for Pensions, to enable local authorities to develop local rebate schemes for the most vulnerable people in society, and			Amended to reflect policy developments. Wording has been revised for clarity.
1.1 [ix]	Consider what flexibilities local authorities should have to keep overall levels of Council tax down	Started	Apr 2013	Structural Reform Plan		Provide greater flexibility to local authorities to keep overall council tax levels down by changing the rules on how empty properties should be treated for council tax purposes and through other technical changes to council tax			
1.2	Create directly elected Mayors to enable the largest 12 cities in England to have Mayors from 2012, subject to referendums and full scrutiny by elected councillors			Structural Reform Plan	1.2	Empower elected mayors in English cities			Amended to reflect policy developments. Wording has been revised for clarity.
1.2 i	Develop proposals for directly elected Mayors, including significant transfer of power to areas that choose a Mayoral system	Started	Dec 2011	Annex C) completed structural reform actions					
1.2 ii	Introduce the Localism Bill to establish directly elected Mayors	Completed		Annex C) completed structural reform actions					
1.2 iii	Consultation on Mayoral offer (including powers)	Sep 2011	Dec 2011	Annex C) completed structural reform actions					
1.2 iv	Make an announcement on Mayoral powers	Jan 2012	Jan 2012	Annex C) completed structural reform actions					
1.2 v	Hold referendums in England's 12 largest cities, and any other cities that choose to participate. If cities vote to have a Mayor, start the transfer of additional powers and full executive authority and rapidly hold an election	May 2012	May 2012	Structural Reform Plan	1.2 i	Negotiate with directly elected mayors the additional powers to be transferred to their cities, and establish arrangements such as a cities cabinet, for them to have a voice at the heart of Government			Amended to reflect policy developments. Wording has been revised for clarity.
1.2 vi	Prepare cities for new powers and structures	May 2012	Sep 2012	Structural Reform Plan	1.2 i	Negotiate with directly elected mayors the additional powers to be transferred to their cities, and establish arrangements such as a cities cabinet, for them to have a voice at the heart of government			Amended to reflect policy developments. Wording has been revised for clarity.
1.3	Remove reporting burdens on local government from central departments			Annex C) completed structural reform actions					

1.3 i	Abolish Comprehensive Area Assessment and cut local government inspection	Completed		Annex C) completed structural reform actions					
1.3 ii	Identify exceptional areas where central government needs to retain an oversight role	Completed		Annex C) completed structural reform actions					
1.3 iii	Develop and publish a single, reduced, list of the data requirements placed on local government by central departments, working with other departments and local government	Completed		Annex C) completed structural reform actions					
1.3 iv	Develop and implement a process for managing new data requirements from departments, and from their associated inspectorates and regulators	Started	Apr 2012	Annex C) completed structural reform actions					
1.4	Shift power over funding away from the centre and establish community budgets for public service delivery, working with other government departments and with places			Structural Reform Plan	1.3	Shift power over funding away from the centre and establish community budgets for public service delivery, working with other government departments and with places			Amended to reflect current position on programme.
1.4 i	Create the conditions for all places to pool and align locally controlled public budgets, and review centrally-funded support for public sector improvement	Completed		Annex C) completed structural reform actions					
1.4 ii	First phase of Community Budgets launched in 16 places as part of a national effort to help families with multiple problems	Completed		Annex C) completed structural reform actions					
1.4 iii	Publish evaluation of community budgets, including the take-up and effectiveness of community budgets, and publish results	Nov 2012	Mar 2013	Structural Reform Plan	1.3 i	Deliver proposals for the future development of Community Budgets, in phase 2 of the Local Government Resource Review			Amended to reflect policy developments. Wording has been revised for clarity.
1.4 iv	Subject to 1.4iii, start to implement community budgets across the country	Jan 2013	Apr 2013	Structural Reform Plan	1.3 i	Deliver proposals for the future development of Community Budgets, in phase 2 of the Local Government Resource Review			Amended to reflect policy developments. Woprding has been revised for clarity.
1.4 v	In parallel, deliver proposals for the future development of Community Budgets, in phase 2 of the Local Government Resource Review	Started	Apr 2013	Structural Reform Plan	1.3 i	Deliver proposals for the future development of Community Budgets, in phase 2 of the Local Government Resource Review			Wording has ben revised for clarity.
1.5	Make better use of public buildings, land and capital investment in public building projects	Completed		Annex C) completed structural reform actions					

1.5 i	Assess supply of capital and assets and potential demand	Completed		Annex C) completed structural reform actions					
1.5 ii	Work with 11 pathfinders to identify and tackle barriers, including those which prevent decentralisation of power, and develop implementation plans	Completed		Annex C) completed structural reform actions					
1.5 iii	Position statement in place for all public sector assets and capital	Completed		Annex C) completed structural reform actions					
1.5 iv	Publish data showing the location of public sector assets	May 2011	Jul 2011	Annex C) completed structural reform actions					
1.6	Reduce the burdens and regulations on local authorities and reform best value guidance to help voluntary and community sector organisations compete for local authority contracts			Annex C) completed structural reform actions					
1.6 i	Develop an audit of statutory duties collated from across Whitehall, by making an initial list available online	Completed		Annex C) completed structural reform actions					
1.6 ii	Run an online consultation on the initial list and then collate responses	Started	Oct 2011	Annex C) completed structural reform actions					
1.6 iii	Stimulate diversity of supply and encourage open competition by revoking <i>Handling of workforce matters in contracting</i> and the <i>Code of practice on workforce matters in local authority service contracts</i>	Completed		Annex C) completed structural reform actions					
1.6 iv	Revoke the statutory guidance, <i>Creating Strong, Safe and Prosperous Communities</i> , which is linked to the old best value regime	Completed		Annex C) completed structural reform actions					

1.6.v	Consult on and publish new light touch best value guidance for local authorities, to provide clarity on the scope for authorities to consider social value in their functions and clearer expectations for voluntary and community organisations in their relationship with local authorities	Started	Jul 2011	Annex C) completed structural reform actions					
1.7	In line with the Red Tape Challenge, bring forward proposals to reduce and reform the stock of statutory instruments and regulations for which the Department has overall responsibility	Started	Dec 2012	Annex B) additional departmental actions					
2	Reinvigorate local accountability, democracy and participation			Structural Reform Plan	2.1				
2.1	Reinvigorate local accountability, democracy and participation			Structural Reform Plan	2.1 i & 2.1 ii	2.1 i Pass the regulations associated with the Localism Act 2011 to give communities the right to bid to save local facilities threatened with closure, 2.1 ii Pass the regulations associated with the Localism Act to give communities the right to bid to take over local state-run services			Revised timetable reflects Parliamentary processes.
2.1 i	Draft legislation to:			Annex C) completed structural reform actions					
2.1 i a)	a) Give councils a general power of competence			Annex C) completed structural reform actions					
2.1 i b)	b) Give residents the power to instigate local referendums on any local issue			Annex C) completed structural reform actions					Proposal dropped during passage of Localism Bill.
2.1 i c)	c) Give residents the power to veto excessive Council Tax increases			Annex C) completed structural reform actions					
2.1 i d)	d) Give local businesses the power to veto supplementary business rates			Annex C) completed structural reform actions					
2.1 i e)	e) Increase transparency and local democratic accountability over decisions on local government senior pay			Annex C) completed structural reform actions					

2.1 i f)	f) Scrap bin taxes			Annex C) completed structural reform actions					
2.1 i g)	g) Abolish the Standards Board regime			Annex C) completed structural reform actions					
2.1 i h)	h) Allow councils to return to the committee system should they wish to			Annex C) completed structural reform actions					
2.1 i i)	i) Give communities the right to save local facilities threatened with closure			Structural Reform Plan	2.1 i	Pass the regulations associated with the Localism Act 2011 to give communities the right to bid to save local facilities threatened with closure			
2.1 i j)	j) Give communities the right to bid to take over local state-run services			Structural Reform Plan	2.1 ii	Pass the regulations associated with the Localism Act 2011 to give communities the right to bid to take over local state-run services			
2.1 ii	Introduce the Localism Bill to introduce these measures	Completed		Annex C) completed structural reform actions					
2.1 iii	Prepare, introduce and pass secondary legislation as necessary	Started	Apr 2012	Structural Reform Plan	2.1 i & 2.1 iii	2.1 i Pass the regulations associated with the Localism Act 2011 to give communities the right to bid to save local facilities threatened with closure 2.1 ii Pass the regulations associated with the Localism Act to give communities the right to bid to take over local state-run services			Revised timetable reflects Parliamentary processes.
2.1 iv	Develop and put in place a targeted programme of support to help communities understand their new rights and support take-up of community ownership of assets and services	Nov 2011	Apr 2012	Annex C) completed structural reform actions					
2.2	Empower local authorities and businesses to come together and form new local enterprise partnerships, providing support to accelerate their establishment, working with the Department for Business, Innovation and Skills			Structural reform action	3.1	1.1 Work with Local Enterprise Partnerships and Local Authorities to support delivery of new economic growth in Enterprise Zones i. Support the simplification of planning in Enterprise Zones ii. Ensure delivery of business rate retention in Enterprise Zones , including establishment of agreements between Local Enterprise Zones and local authorities on managing and investing retained rates			Growth inserted as a new priority bringing all relevant actions together in one place. Actions renumbered accordingly.

2.2 i	Develop proposals for the functions, governance and responsibilities of local enterprise partnerships as part of a local growth White Paper	Completed		Annex C) completed structural reform actions					
2.2 ii	Outline proposals for local enterprise partnerships received and considered	Completed		Annex C) completed structural reform actions					
2.2 iii	Feedback given on outline proposals for local enterprise partnerships	Completed		Annex C) completed structural reform actions					
2.2 iv	Respond to proposals and facilitate the establishment of local enterprise partnerships, including working with those local authorities and businesses who were not immediately ready to establish their local enterprise partnership boards to enable them to move forward with their local enterprise partnership proposals	Started	Oct 2011	Annex C) completed structural reform actions					
2.2 v	Work with each new local enterprise partnership to enable them to establish their roles and functions	Started	Apr 2012	Annex C) completed structural reform actions					

2.3	Work with BIS and HMT to introduce Enterprise Zones with real opportunities for growth			Structural Reform Plan	3.2	1.1 Champion and support the work of the Local Enterprise Partnerships across Whitehall to create policy links, opportunities and new incentives for local enterprise partnerships which will support local growth i. Help Local Enterprise Partnerships lead the development of their local economies by removing the barriers to their ambitions and strengthening the stake and incentives that they have to promote local economic growth ii. Support Department for Transport's transport devolution proposals by developing an appropriate role for local enterprise partnerships iii. Support the strong and appropriate role of local enterprise partnerships in Growing Places Fund allocation and investment process, ensuring local delivery in getting money into the productive economy iv. Develop publicly available data on local economic area performance, working with the Local Enterprise Partnership Network and local enterprise partnerships			Growth inserted as a new priority bringing all relevant actions together in one place. Actions renumbered accordingly.
2.3 i	i. First 11 local enterprise partnerships to host Enterprise Zones announced	Completed		Annex C) completed structural reform actions					
2.3 ii	ii. Work with BIS and HMT to work up detail of first round of Enterprise Zones with local enterprise partnerships	Started	Jul 2011	Annex C) completed structural reform actions					
2.3 iii	iii. Run bidding process for, assess and announce successful bids for Wave 2 Enterprise Zones	Started	Jul 2011	Annex C) completed structural reform actions					
2.4	Put in place a Regional Growth Fund to encourage private sector enterprise and support to help places currently reliant on the public sector to make the transition to sustainable private sector-led growth, working with HM Treasury and the Department for Business, Innovation and Skills			Structural Reform Plan	3.3	Growing Places Fund - produce a Growing Places Fund programme report to demonstrate how the fund has supported sustainable economic growth and the extent to which it has supported the delivery of jobs and houses, based on progress reports submitted by each partnership			Growth inserted as a new priority bringing all relevant actions together in one place. Actions renumbered accordingly.
2.4 i	Develop proposals for a Regional Growth Fund as part of the 2010 Spending Review, publishing plans in the local growth White Paper	Completed		Annex C) completed structural reform actions					

2.4 ii	Run the first bidding round for the Regional Growth Fund, whereby private bodies and public-private partnerships (including local enterprise partnerships) bid for funding to invest in sustainable private sector led growth, receipt of bids completed	Completed		Annex C) completed structural reform actions					
2.4 iii	Put in place systems and funds to deliver the Regional Growth Fund	Completed		Annex C) completed structural reform actions					
2.4 iv	Conditional offers announced resulting from successful Regional Growth Fund bids	Completed		Annex C) completed structural reform actions					
2.4 v	Run a second bidding round for the Regional Growth Fund and announce successful bids	Started	Nov 2011	Annex C) completed structural reform actions					
2.4 vi	Run a third bidding round for the Regional Growth Fund if required, subject to review in Sep 2012	Started	Apr 2013	Regional Growth Fund is addressed in the business plan for the Department for Business, Innovation and Skills					Regional Growth Fund is addressed in the business plan for the Department for Business, Innovation and Skills.
2.5	Work with the Department for Business, Innovation and Skills to arrange the closure of the Regional Development Agencies and related transition process			Annex C) completed structural reform actions					
2.5 i	Evaluate RDA functions and assets, as part of local growth White Paper	Completed		Annex C) completed structural reform actions					
2.5 ii	Start disposal of RDA assets, and transfer (or ceasing) of RDA functions	Completed		Annex C) completed structural reform actions					

2.5 iii	Ensure transition plans are in place for individual RDAs	Completed		Annex C) completed structural reform actions					
2.5 iv	Complete RDA projects (stand-alone ongoing major programmes) or transfer to other bodies	Started	Apr 2012	Annex C) completed structural reform actions					
2.5 v	Manage out RDA functions, assets, commitments and liabilities in an orderly fashion or transfer to other bodies	Started	Apr 2012	Annex C) completed structural reform actions					
2.5 vi	RDA functions transferred or ceased in full	Apr 2012	Apr 2012	Annex C) completed structural reform actions					
2.5 vii	Introduce the Public Bodies Bill and the Localism Bill, working with the Cabinet Office and the Department for Business, Innovation and Skills	Completed		Annex C) completed structural reform actions					
2.6	Abolish the Government Office for London (GOL)			Annex C) completed structural reform actions					
2.6 i	Work with the Disposal Service Agency to dispose of assets as appropriate	Completed		Annex C) completed structural reform actions					
2.6 ii	Complete the transfer of historic data and IT infrastructure across Government Office Network wide IT infrastructure	Completed		Annex C) completed structural reform actions					
2.6 iii	Vacate the GOL building and return it to the landlord	Completed		Annex C) completed structural reform actions					
2.7	Abolish the remaining Government Offices			Annex C) completed structural reform actions					

2.7 i	Develop proposals on transfer of ongoing functions, working with affected departments	Completed		Annex C) completed structural reform actions					
2.7 ii	Announce the intention in principle to abolish the remaining Government Offices	Completed		Annex C) completed structural reform actions					
2.7 iii	Determine the scope of residual ongoing functions and complete required transfers	Completed		Annex C) completed structural reform actions					
2.7 iv	Consult unions and staff	Completed		Annex C) completed structural reform actions					
2.7 v	Clarify and confirm the abolition of the remaining Government Offices	Completed		Annex C) completed structural reform actions					
2.7 vi	Redeploy or release Government Office staff	Started	Oct 2011	Annex C) completed structural reform actions					
2.7 vii	Vacate GO buildings for reassignment or disposal by DCLG estates management	Started	Aug 2011	Annex C) completed structural reform actions					
2.8	Stop the proposed restructuring of local government in Norfolk, Suffolk and Devon			Annex C) completed structural reform actions					
2.8 i	Introduce legislation through the Local Government Bill	Completed		Annex C) completed structural reform actions					
2.9	Disband the Audit Commission and refocus local audit on helping local people to hold councils and local public bodies to account for local spending decisions			Structural Reform Plan	2.2				

2.9 i	Proposals for a new local audit regime published	Completed		Annex C) completed structural reform actions					
2.9 ii	Develop and implement a new local audit regime where all such audits will be regulated within a statutory framework, with oversight by the profession and the National Audit Office	Started	Dec 2012	Structural Reform Plan		Publish a draft Bill for pre-legislative scrutiny, which will set out the repeal of legislation setting up the Audit Commission and the new audit regime for local public bodies			Reflects legislative process and parallel work to outsource in-house audit practice.
2.9 iii	Disband the Audit Commission, considering options for moving its in-house practice into the private sector, including through mutualisation	Started	Dec 2012	Structural Reform Plan		Complete outsourcing of Audit Commission's in-house audit practice to private sector			Reflects legislative process and parallel work to outsource in-house audit practice.
2.10	Make local authorities accountable for health and safety decisions and offering citizens a route for redress where events have been cancelled by a local authority			Structural Reform Plan	2.3	Make local authorities accountable for health and safety decisions and offering citizens a route for redress where events have been cancelled by a local authority or where citizens consider the local authority's conditions are unreasonable or disproportionate			Revised timing reflects legislative processes.
2.10 i	Develop and introduce legislation so that officials who ban events on health and safety grounds should put their reasons in writing. The Local Government Ombudsman may award a settlement where it is not possible to reinstate an event	Started	May 2012	Annex C) completed structural reform actions					
2.10 ii	Develop and introduce legislation so that local authorities conduct an internal review of all refusals on the grounds of health and safety	Started	May 2012	Annex C) completed structural reform actions					
2.10 iii	Regulations in force to allow the public to hold councils to account for cancellation or banning of events on health and safety grounds	Apr 2013	Apr 2013	Structural Reform Plan	2.3 i	Subject to Parliamentary time, reintroduce legislation to allow the public to hold councils to account for cancellation or banning of events on health and safety grounds so that: (a) local authorities conduct an internal review of all refusals on the grounds of health and safety; (b) officials who ban events on health and safety grounds should put their reasons			Revised timing reflects legislative processes.
2.11	Stop councils unnecessarily using surveillance powers, banning local authority use of powers unless signed off by a magistrate, and work with the Home Office in its review of counter-terrorism and security legislation			Annex C) completed structural reform actions					
2.11 i	Review of local authority use of the Regulation of Investigatory Powers Act 2000 completed	Completed		Annex C) completed structural reform actions					

2.12	Decide on proposals submitted under the Sustainable Communities Act, so that local authorities take forward ideas from communities on how to improve their area			Annex C) completed structural reform actions					
2.12 i	Decide on proposals already submitted under the Sustainable Communities Act and publish related steps the Government will take to enable local authorities to achieve what they want to see happen	Completed		Annex C) completed structural reform actions					
2.12 ii	Set a date by which government will invite councils to submit more ideas	Completed		Annex C) completed structural reform actions					
2.12 iii	Local authorities know when they will be asked to consult their communities and submit proposals under the Sustainable Communities Act	Completed		Annex C) completed structural reform actions					
2.13	Working with the Home Office and the Cabinet Office, develop a cross-government approach on integration and tackling all forms of extremism	Started	May 2011	Annex C) completed structural reform actions					
2.14	Implement the reforms to delivery of the European Regional Development Fund set out in the Growth Review			Structural Reform Plan	3.6	Implement changes to the management arrangements for delivery of the European regional development fund, following abolition of the Regional Development Agencies, as set out in the Growth Review			Revised to clarify the action.
2.14 i	Align European Regional Development Fund with the Regional Growth Fund	Completed		Annex C) completed structural reform actions					
2.14 ii	Within 3 months of receipt of draft regulations, due in July 2011, agree firm proposals for the European Regional Development Fund 2014 to 2020 programme			Structural Reform Plan	3.6 i	Agree firm proposals for the delivery of the European Development Fund 2014 to 2020 programme in a way that supports local growth			Revised to clarify the action.
2.15	Undertake a public consultation into the issue of restrictive covenants on pubs, with a focus on the impact they have on local communities	Sep 2011	Dec 2011	Annex C) completed structural reform actions					
3	Increase transparency by letting people see how their money is spent			Annex C) completed structural reform actions					

3.1	Work with the Cabinet Office and other government departments to publish local data held by central government			Annex C) completed structural reform actions					
3.1 i	Prepare departments for the publication, in an open and standardised format, of the data they hold on local authorities	Completed		Annex C) completed structural reform actions					
3.1 ii	Publish central government datasets on local spending included in the second Local Spending Report consultation document	Completed		Annex C) completed structural reform actions					
3.1 iii	Datasets included in the proposal for a second Local Spending Report published on data.gov.uk	Completed		Annex C) completed structural reform actions					
3.1 iv	Data on local authorities held by central government departments published	Completed		Annex C) completed structural reform actions					
3.2	Release datasets held by the Department for Communities and Local Government to make councils and other bodies more accountable			Annex C) completed structural reform					
3.2 i	Prepare a comprehensive list of data held by DCLG and supporting bodies to be published in an open and standardised format	Completed		Annex C) completed structural reform actions					
3.2 ii	Proposals published to manage the data legacy of abolished DCLG bodies	Completed		Annex C) completed structural reform actions					
3.2 iii	Publish data in line with public sector transparency, moving progressively to fully open formats	Started	Apr 2012	Annex C) completed structural reform actions					
3.2 iv	Support the Cabinet Office in its reviews of government use of data	Started	Ma 2012	Annex C) completed structural reform actions					

3.3	Help local authorities publish, in an open and standardised format, (a) items of spending, contracts and tenders above £500 and (b) job titles and salaries for senior council officers			Annex C) completed structural reform actions					
3.3 i	Work with local authorities to support publication	Completed		Annex C) completed structural reform actions					
3.3 ii	Require publication by a Code of Practice on council transparency, through the Local Government, Planning and Land Act 1980 or other legislation	Completed		Annex C) completed structural reform actions					
3.3 iii	Local authority spending, contracts and tenders above £500, and job titles and salaries for senior council officers, published in an open and standardised format	Completed		Annex C) completed structural reform actions					
3.3 iv	Work with the Cabinet Office to ensure that councils are included in any measures introduced to drive a culture of transparency in the public sector	Nov 2011	Jan 2012	Annex C) completed structural reform actions					
3.4	Encourage citizens, developers, public and private sector organisations to access and use local data and information			Annex C) completed structural reform actions					
3.4 i	Support interest in the transparency of local government spending, working with the national and local media	Completed		Annex C) completed structural reform actions					
3.4 ii	Work with the Local Public Data Panel to offer prizes to support local transparency	Completed		Annex C) completed structural reform actions					
3.4 iii	Run events and take other actions, including 'hack' and developer days, to encourage new uses of data and test out new applications on the public; support developers to create innovative websites and to identify what information or data the public would prioritise	Started	Aug 2011	Annex C) completed structural reform actions					
3.4 iv	Support local authorities in improving data literacy, awareness and skills	Started	Aug 2011	Annex C) completed structural reform actions					

3.5	Amend the Code of Recommended Practice on Local Authority Publicity to stop unfair competition by local authority publications			Structural reform action	2.4	Give greater force to the Code of Recommended Practice on Local Authority Publicity by putting compliance with the Code on a statutory basis			Wording revised to reflect new actions.
3.5 i	Develop a revised Publicity Code	Completed		Annex C) completed structural reform actions					
3.5 ii	Consult on the revised Publicity Code	Completed		Annex C) completed structural reform actions					
3.5 iii	Analyse consultation responses and lay the revised Code before Parliament	Completed		Annex C) completed structural reform actions					
3.5 iv	Code of Practice in force to stop unfair competition by local authority newspapers	Completed		Annex C) completed structural reform actions					
3.6	Work with local authorities to make spending data more comparable, and explore ways to identify spending to the voluntary and community sector	May 2011	May 2012	Annex C) completed structural reform					
4	Meet people's housing aspirations			Structural Reform Plan	4				
4.1	Publish a policy paper setting out the Government's plans for reform of social housing, including affordable rent, tenure reform, social housing allocations, mobility, homelessness, overcrowding and council house finance			Annex C) completed structural reform actions					
4.1 i	Publish a policy paper on reform of social housing	Completed		Annex C) completed structural reform actions					
4.1 ii	Introduce the Localism Bill	Completed		Annex C) completed structural reform actions					

4.1 iii	Publish a summary of consultation responses and a draft Direction on Tenure	Completed		Annex C) completed structural reform actions					
4.1 iv	Issue a formal consultation on a draft Direction on Tenure	Aug 2011	Dec 2011	Annex C) completed structural reform actions					
4.1 v	Issue the direction on tenure in final form	Dec 2011	Dec 2011	Annex C) completed structural reform actions					
4.2	Introduce an 'Affordable Rent' scheme, which will contribute towards up to 150,000 new affordable homes for the spending review period. This will allow housing associations to provide new homes at a rent between social and local market rents and with a tenancy agreement that will be reviewed after an agreed period of time			Annex C) completed structural reform actions					
4.2 i	Publish with the Homes and Communities Agency details on how the funding will work	Completed		Annex C) completed structural reform actions					
4.1 ii	Prepare for launch of the 'Affordable Rent' scheme	Completed		Annex C) completed structural reform actions					
4.1 iii	Affordable rent scheme implemented	Completed		Annex C) completed structural reform actions					
4.1 iv	An Affordable Homes Programme signed off by the Homes and Communities Agency	Started	Jul 2011	Annex C) completed structural reform actions					
4.3	Abolish Home Information Packs			Annex C) completed structural reform actions					

4.3 i	Home Information Packs suspended by Order	Completed		Annex C) completed structural reform actions					
4.3 ii	Draft legislation to abolish Home Information Packs	Completed		Annex C) completed structural reform actions					
4.3 iii	Introduce the Localism Bill to abolish Home Information Packs	Completed		Annex C) completed structural reform actions					
4.4	Meet people's housing aspirations through a new Community Right to Build, allowing local communities to take forward their own plans for development without the need for a planning application, and promoting 'Home on the Farm' schemes that encourage farmers to convert existing disused or underused buildings into affordable housing for their communities			Annex C) completed structural reform actions					
4.4 i	Draft legislation for the Community Right to Build	Completed		Annex C) completed structural reform actions					
4.4 ii	First promotion of 'Home on the Farm' schemes	Completed		Annex C) completed structural reform actions					
4.4 iii	Through engagement on Community Right to Build and during the passage of the Localism Bill, continue to encourage farmers to participate to deliver homes or other community facilities for the benefit of their community	Started	Nov 2011	Annex C) completed structural reform actions					
4.5	Reform the Housing Revenue Account			Annex C) completed structural reform actions					
4.5 i	Consult on reforms to the Housing Revenue Account	Completed		Annex C) completed structural reform actions					

4.5 ii	Agree details of reform ('self-financing') as part of the Spending Review	Completed		Annex C) completed structural reform actions					
4.5 iii	Publish a summary of consultation responses and supporting documents			Annex C) completed structural reform actions					
4.5 iv	Publish detailed proposals for reform of the Housing Revenue Account, including when it will come into force, so that local authorities can plan for the changes	Completed		Annex C) completed structural reform actions					
4.5 v	Introduce the Localism Bill to reform the Housing Revenue Account	Completed		Annex C) completed structural reform actions					
4.5 vi	Seek up-to-date data from local authorities on their council housing stock	Jun 2011	Oct 2011	Annex C) completed structural reform actions					
4.5 vii	Consult on proposed final Housing Revenue Account reform settlements for each local authority	Nov 2011	Jan 2012	Annex C) completed structural reform actions					
4.5 viii	Housing Revenue Account determinations finalised and published, giving details of financing valuations and payments required for reform to take place	Jan 2012	Apr 2012	Annex C) completed structural reform actions					
4.5 ix	ix. First payments made setting up the new self-financing Housing Revenue Account system	Apr 2012	Apr 2012	Annex C) completed structural reform actions					
4.6	Increase mobility among social housing tenants to make social housing more flexible			Annex C) completed structural reform actions					
4.6 i	Develop an operational Standard for home swap providers to support better mutual exchange services	Completed		Annex C) completed structural reform actions					

4.6 ii	Introduce the Localism Bill to give a direction to the regulator on a mutual exchange Standard	Completed		Annex C) completed structural reform actions					
4.6 iii	Publish a draft indicative direction on mobility	Completed		Annex C) completed structural reform actions					
4.6 iv	Issue a formal consultation on a draft direction on mutual exchange	Aug 2011	Dec 2011	Annex C) completed structural reform actions					
4.6 v	Issue the mutual exchange in final form	Dec 2011	Dec 2011	Annex C) completed structural reform actions					
4.7	Provide strong incentives for local authorities to build new homes in the form of a new homes bonus and reform of the community infrastructure levy			Structural Reform Plan	5.4	Provide strong incentives for local authorities to build new homes through reform of the Community Infrastructure Levy			Revised to reflect remaining action.
4.7 i	Develop the mechanics of the scheme, including a split of grant between tiers; developing an enhancement for affordable homes; data collection; distributional impact; and unit or reward	Completed		Annex C) completed structural reform actions					
4.7 ii	Consult on the proposal to implement the New Homes Bonus scheme	Completed		Annex C) completed structural reform actions					
4.7 iii	Analyse consultation findings and resolve outstanding issues	Completed		Annex C) completed structural reform actions					
4.7 iv	New Homes Bonus Scheme commences and take forward implementation phase	Completed		Annex C) completed structural reform actions					
4.7 v	First local authorities receive incentives to build new homes	Completed		Annex C) completed structural reform actions					

4.7 vi	Consult on Community Infrastructure Levy proposals	Jul 2011	Sep-11	Structural Reform Plan	5.4	Provide strong incentives for local authorities to build new homes through reform of the Community Infrastructure Levy i. Pass the regulations associated with the Localism Act 2011 to ensure that the Community Infrastructure Levy incentivise neighbourhoods to go for growth ii. First local authorities publish data on their spending on infrastructure via the Community Infrastructure Levy			Revised timing reflects legislative processes.
4.7 vii	Pass the Localism Bill and associated regulations to ensure that the Community Infrastructure Levy incentivise neighbourhoods to go for growth	Started	Apr 2012	Structural Reform Plan	5.4 i	Pass the regulations associated with the Localism Act 2011 to ensure that the Community Infrastructure levy incentive neighbourhoods to go for growth			Amendment reflects Parliamentary process.
4.7 viii	First local authorities publish data on their spending on infrastructure via the Community Infrastructure Levy	Dec 2012	Dec 2012	Structural Reform Plan	5.4 ii	Text unchanged			
4.8	Develop a strategy to bring more empty homes back into use, working with local authorities, housing associations and some of the property owners, neighbours and others affected			Annex C) completed structural reform actions					
4.8 i	Invite interested parties (including local authorities and registered social landlords) to submit views through the Homes and Communities Agency's 'Maximising the Use of Empty homes' online debate	Completed		Annex C) completed structural reform actions					
4.8 ii	Consider the Homes and Communities Agency's analysis of responses and develop plans to bring more empty homes into use	Completed		Annex C) completed structural reform actions					
4.8 iii	Consult, as part of the New Homes Bonus consultation, on provision to reward local authorities for bringing empty homes back into use	Completed		Annex C) completed structural reform actions					
4.8 iv	Proposals published to bring more empty homes back into use	Completed		Annex C) completed structural reform actions					
4.8 v	Work with the Homes and Communities Agency to develop a programme for empty homes	Completed		Annex C) completed structural reform actions					

4.8 vi	Work with the Homes and Communities to complete the expressions of interest phase for empty homes funding	Started	Jul 2011	Annex C) completed structural reform actions					
4.8 vii	Run a formal bidding round	Jul 2011	Mar 2012	Annex C) completed structural reform actions					
4.8 viii	Include a section on empty homes in the wider housing strategy	Started	Oct 2011	Annex C) completed structural reform actions					
4.9	Ensure continuous improvements in energy efficiency of new buildings looking specifically at zero-carbon homes and non-domestic buildings			Annex C) completed structural reform actions					
4.9 i	Develop plans to revise Part L (conservation of fuel and power) of the Building Regulations, increasing the energy efficiency requirements for new buildings, and lay before Parliament	Completed		Annex C) completed structural reform actions					
4.9 ii	Evidence gathered on carbon compliance levels for new homes by the Zero Carbon Hub, an independent body funded by the government and by industry supporting the delivery of zero-carbon homes	Completed		Annex C) completed structural reform actions					
4.9 iii	Part L of Building Regulations brought into force	Completed		Annex C) completed structural reform actions					
4.9 iv	Quarterly data published on energy efficiency of new homes and number of homes achieving Code for Sustainable Buildings	Completed		Annex C) completed structural reform actions					
4.9 v	Update published on next steps for zero-carbon homes and non-domestic buildings	Completed		Annex C) completed structural reform actions					
4.9 vi	Consult on revisions to Part L 2013 of the Building Regulations	Dec 2011	Mar 2012	Annex C) completed structural reform actions					

4.10	Reduce the number of arm's-length bodies by abolition and transfer of functions, including for the National Tenant Voice and Tenant Services Authority			Annex C) completed structural reform actions					
4.10 i	Review framework for social housing regulation and Tenant Services Authority	Completed		Annex C) completed structural reform actions					
4.10 ii	Introduce primary legislation to abolish the Tenant Services Authority	Completed		Annex C) completed structural reform actions					
4.10 iii	Transfer regulatory functions to the Homes and Communities Agency	Dec 2011	Apr 2012	Annex C) completed structural reform actions					
4.10 iv	Prepare for transition of staff and functions from Tenant Services Authority to the Homes and Communities Agency and abolition of Tenant Services Authority	Started	Apr 2012	Annex C) completed structural reform actions					
4.10 v	Abolish the National Tenant Voice	Completed		Annex C) completed structural reform actions					
4.11	Support growth by accelerating the release of the Homes and Communities Agency's land-holdings			Structural reform action	4.6	1.1 Support growth by accelerating the release of the Homes and Communities Agency's land-holdings i. Coordinate the programme to support other government departments in the release of their surplus land (with capacity for 100,000 housing units) over the Spending Review period ii. Accelerate the release of the Homes and Communities Agency's land-holdings by refreshing the land release strategy (providing details of sites to be released) and releasing land to deliver 11,000 housing starts on site over the Spending Review period			
4.11 i	Announce first tranche of sites released by the Homes and Communities Agency	Completed		Annex C) completed structural reform actions					

4.11 ii	Publish an enhanced Homes and Communities Agency land release strategy	Started	May 2011	Annex C) completed structural reform actions					
4.12	Scope and start to pilot elements of the land auctions approach on publicly owned land during 2011-12 in order to test the land disposal elements of the model and report to ministers on early findings	Started	Apr 2012	Annex C) completed structural reform actions					
4.13	Empower local authorities and voluntary and community sector to prevent and tackle homelessness, removing barriers to effective local action			Structural Reform Plan					
4.13 i	Publish the first annual rough sleeping count using new methodology	Completed		Annex C) completed structural reform actions					
4.13 ii	Establish a Ministerial Working Group on Homelessness and publish a cross government document on tackling homelessness with support from local government and the voluntary sector	Started	Jun 2011	Annex C) completed structural reform actions					
4.14 iii	Make changes through the Localism Bill to give local authorities greater freedom to make better use of good-quality private sector accommodation to provide suitable accommodation for households accepted as homeless	Started	Nov 2011	Annex C) completed structural reform actions					
4.14 iv	Report on the tenancies created and sustained in the first year of a scheme led by the voluntary sector to improve access for single homeless people to the private rented sector	Started	Jul 2012	Structural Reform Plan	4.7 i	i. Report on the tenancies created and sustained in the first year of a scheme led by the voluntary sector to improve access for single homeless people to the private rented sector			
4.14	Publish a housing strategy setting out the overall approach to housing policy, including how we are supporting an increase in the supply and quality of new private and social housing, helping those seeking a home of their own, whether to rent or buy	Started	Oct 2011	Annex C) completed structural reform actions					
4.15	Introduce FirstBuy scheme to help first-time buyers			Annex C) completed structural reform actions					
4.15 i	Finalise details of equity loan to help 10,000 first time buyers to buy a new build property from participating house builders over 2011-12 and 2012-13	Completed		Annex C) completed structural reform actions					

4.15 ii	Homes and Communities Agency invite proposals from house builders who will co-fund the equity loan	Started	May 2011	Annex C) completed structural reform actions					
4.15 iii	Confirmation of house builder allocations	Jun 2011	Jun 2011	Annex C) completed structural reform actions					
4.15 iv	First completed homes marketed	Sep 2011	Sep 2011	Annex C) completed structural reform actions					
5	Put communities in charge of planning			Structural Reform Plan	5				
5.1	Radically reform the planning system to give neighbourhoods much greater ability to shape the places in which they live, based on the principles set out in the Conservative Party publication 'Open Source Planning'			Structural Reform Plan					
5.1 i	Amend planning policy to give councils the power to stop unwanted 'garden grabbing'	Completed		Annex C) completed structural reform actions					
5.1 ii	Develop proposals to streamline the process of producing local authority plans, including removing unnecessary requirements and stopping Planning Inspectors from re-writing plans	Completed		Annex C) completed structural reform actions					
5.1 iii	Develop proposals to empower local communities, including the business community to bring forward neighbourhood plans through the structure of either a parish council or a newly-formed neighbourhood forum	Completed		Annex C) completed structural reform actions					
5.1 iv	Work with a small number of places to develop neighbourhood plans using existing powers	Started	Apr 2012	Annex C) completed structural reform actions					
5.1 v	Funding in place to help town and parish councils to develop neighbourhood plans	Completed		Annex C) completed structural reform actions					

5.1 vi	Introduce the Localism Bill to give local authorities these flexibilities and communities these powers	Completed		Annex C) completed structural reform actions					
5.1 vii	Prepare and introduce secondary legislation as necessary	Nov 2011	May 2012	Structural Reform Plan	5.1 i	Prepare and introduce secondary legislation on neighbourhood planing as necessary			One statutory instrument came into force on 6 April. The action has been amended to reflect the Parliamentary process for the second statutory instrument covering the conduct of referendums.
5.1 viii	Empower local communities to bring forward their own plans for their neighbourhoods	Apr 2012	Apr 2012	Annex C) completed structural reform actions					
5.1 ix	First annual release of data on the number of neighbourhood plans. The plans will indicate the number of people involved in the process of their production and be published on line by each local planning authority.	Apr 2013	Apr 2013	Structural Reform Plan	5.1 ii	Publish first annual release of data on the number of neighbourhood plans. The plans will include statements showing who were consulted in the production of the plan and how issues were addressed by each neighbourhood forum or parish council			Wording revised for clarity.
5.2	Publish and present to Parliament a radically simplified and consolidated national planning framework covering all forms of development			Annex C) completed structural reform					
5.2 i	Produce and publish the national planning framework with an ambition to complete by end 2011	Started	Apr 2012	Annex C) completed structural reform actions					
5.2 ii	Introduce as part of the national planning framework a strong presumption in favour of sustainable development	Started	Apr 2012	Annex C) completed structural reform actions					
5.3	Abolish Regional Strategies and return decision-making to local councils			Annex C) completed structural reform actions					
5.3 i	Draft legislation to repeal the legal underpinning of Regional Strategies and introduce a duty to co-operate on local authorities with other local authorities and public and statutory bodies	Completed		Annex C) completed structural reform actions					

5.3 ii	Introduce the Localism Bill to repeal Regional Strategies and introduce a duty to co-operate on local authorities	Completed		Annex C) completed structural reform actions					
5.4	Replace the Infrastructure Planning Commission with an efficient and democratically accountable system that provides a fast-track process for major infrastructure projects			Annex C) completed structural reform actions					
5.4 i	Establish a programme to abolish the Infrastructure Planning Commission and establish a new Major Infrastructure Planning Unit within the Planning Inspectorate	Completed		Annex C) completed structural reform actions					
5.4 ii	Introduce the Localism Bill	Completed		Annex C) completed structural reform actions					
5.4 iii	Energy National Policy Statements designated, working with the Department for Energy and Climate Change	Started	Jun 2011	Annex C) completed structural reform actions					
5.4 iv	Publish the Government's workplan on major infrastructure planning reform	Completed		Annex C) completed structural reform actions					
5.4 v	Infrastructure Planning Commission abolished and relevant functions transferred into the Major Infrastructure Planning Unit, established in the Planning Inspectorate	Apr 2012	Apr 2012	Annex C) completed structural reform actions					
5.5	Maintain the Green Belt, Sites of Special Scientific Interest and other environmental protections, and create a new designation to protect green areas of particular importance to local communities			Annex C) completed structural reform actions					
5.5 i	Develop proposals for a new designation to protect green areas of particular importance to local communities	Started	Mar 2011 (overdue)	Annex C) completed structural reform actions					
5.5 ii	Publish new designation to protect green areas of particular importance to local communities	Mar 2011 (overdue)	Apr 2012	Annex C) completed structural reform actions					

5.6	Review the use classes order to unlock growth			Structural Reform Plan	5.6	Consultation on review of Use Classes Order and implementation of new regulations (ii) Consultation and implementation of new regulations (May 2011-2013)			Clarification of the scope of the action and extending it through to delivery of new regulations
5.6 i	Consultation on proposals to support housing growth by the removal of unnecessary planning application processes to allow for easy change of use from business to residential use	Started	Dec 2011	Annex C) completed structural reform actions					
5.6 ii	A wider review of the Use Classes Order and associated permitted development, working with partners to promote more imaginative use by local communities and authorities of existing deregulatory powers in respect of waiving the need for planning applications	May 2011	Dec 2011	Annex C) completed structural reform actions					
5.7	Introduce measures to simplify the planning application process, to remove bureaucracy and speed it up			Structural Reform Plan	5.3	Consultation on streamlining information requirements and implementation of new regulations			Clarification of the scope of the action and extending it through to the delivery of new regulations
5.7 i	Publish proposals to simplify the information required to support planning applications, particularly at the outline stage processing of planning applications	Started	Jul 2011	Annex C) completed structural reform actions	5.3 i	Publish proposals to simplify the information required to support planning applications, particularly at the outline stage (including consultation)			Timing amended to align with the Budget 2012 commitment to implement simplification proposals by April 2013
5.7 ii	Consult on proposals to simplify the information required to support planning applications, particularly at the outline stage	Started	Nov 2011	Structural Reform Plan	5.3	Streamline planning application and appeal procedures and implement new regulations i. Publish proposals to simplify the information required to support planning applications, particularly at the outline stage (including consultation) ii. Review planning appeals process (including consultation) iii. Publish monitoring report on performance against the 'planning guarantee' for application and appeal processing times			
Input and impact indicators									
Indicator	Affordable Rent payment per dwelling by the HCA (Input)			Retained					
Indicator	Percentage of local authority revenue expenditure funded by central government grants, broken down by class of authority (Input)			Retained					
Indicator	Expenditure per head on the Fire and Rescue Service (Input)			Removed					Indicators have been rebalanced to reflect the range of priorities
Indicator	Average New Homes Bonus grant payable per dwelling per year to different classes of authority (Input)			Retained					
Indicator	Formula Grant per head as a percentage of England average (Input)			Removed					Indicators have been rebalanced to reflect the range of priorities

Indicator	Total number of housing starts and completions (as a leading indicator of net additions) (Impact)			Retained					
Indicator	Number of net additions to the housing stock (Impact)			Removed					Indicators have been rebalanced to reflect the range of priorities
Indicator	Number of affordable housing starts and completions delivered through the Homes and Communities Agency (Impact)			Retained					
Indicator	Energy efficiency of new build housing (average Standard Assessment Procedure energy rating score) (Impact)			Retained					
Indicator	Households in temporary accommodation (Impact)			Retained					
Indicator	Fire-related casualties (Impact)			Retained					
Indicator	Decentralisation of central government funding through percentage of un-ringfenced grants to local government (Impact)			Removed					Indicators have been rebalanced to reflect the range of priorities
Indicator	The number of planning permissions granted as a percentage of all applications for major and minor schemes (Impact)			Retained					
Indicator	The percentage of local planning authorities having an adopted local plan prepared under the 2004 Planning and Compulsory Purchase Act (Impact)			New					
Indicator	Number of groups supported to submit an expression of interest as part of Community Right to Challenge (Input)			New					
Indicator	The percentage of local authorities committed to identifying and beginning work with Troubled Families (Input)			New					
Indicator	Business rates yield within Enterprise Zones (Input)			New					