



## Geological disposal of radioactive waste

### Pre-application advice and scrutiny of Radioactive Waste Management Limited

## Annual Report April 2016 to March 2017

Issue 1

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We would welcome your feedback on this document.

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For information on how we regulate geological disposal, and for copies of this and other reports in the series, visit the joint regulators' web pages at:

https://www.gov.uk/government/collections/scrutiny-of-radioactive-wastemanagement-directorates-rwmd-work

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### Foreword

This is a joint publication by the Environment Agency and the Office for Nuclear Regulation to inform others about our oversight of Radioactive Waste Management Limited's (RWM) work relating to geological disposal of radioactive waste. Prior to the start of formal regulation, we have established agreements with RWM to provide regulatory advice in relation to geological disposal. The regulators are working together to make sure that any future geological disposal facility (GDF) will meet our high standards for environmental protection, safety, security, radioactive materials transport and safeguards.

We are engaging with RWM for two reasons. Firstly, to ensure that any future applications for a GDF take full account of our permitting and licensing requirements. Secondly, to ensure that the advice RWM currently provides to waste producers, about how they should package their radioactive waste for future geological disposal, is appropriate.

We maintain an open and constructive dialogue with RWM. This is beneficial in building RWM's understanding of our regulatory expectations. It also gives us an awareness of RWM's work in relation to geological disposal, allowing us to better plan how we will regulate a GDF in the future.

We have no regulatory role in the decision-making process for selecting potential sites for a GDF. However, separate to our oversight of RWM reported here, we also provide advice and comment on matters within our regulatory remits to inform that decision-making process.

As independent regulators, we are committed to making our work open and transparent. We trust that this report will be useful to others in introducing our standards and requirements for a GDF and in providing insight into how we will ensure that these will be met in the future.

## **Executive Summary**

Government policy for managing higher activity radioactive waste (HAW) in the long term is through geological disposal. This is currently being progressed alongside ongoing interim storage and supporting research. Radioactive Waste Management Limited (RWM) is responsible for implementing government policy on geological disposal of HAW and for providing radioactive waste management solutions. It is currently undertaking preparatory work to plan for geological disposal - work described as 'generic', as no sites have been identified yet.

Our dialogue with RWM is helping it to develop a good understanding of the regulatory requirements and associated regulatory submissions required to enable environmental permitting and the issue of a nuclear site licence.

This report summarises the work carried out by the Environment Agency and the Office for Nuclear Regulation to scrutinise the work of RWM during the financial year 2016-17. The main outcomes from our work in this reporting period are as follows:

- We have previously advised RWM that it needs to consider the chemotoxic impacts of pollutants from a GDF (in addition to the radioactive impacts), and we recently explained how we will apply the 'prevent' requirement of the Groundwater Daughter Directive. RWM has begun to identify hazardous substances that are most likely to challenge groundwater protection and the design measures it will need to take. We note that RWM will need more detailed information about chemotoxic substances in wastes than is currently present in the UK Radioactive Inventory.
- In preparation for our review of RWM's 2016 generic Disposal System Safety Case next financial year, we discussed with RWM the significant changes it has made since its 2010 version, and noted its good progress with addressing our earlier recommendations. Our audit of the use of the data and models that underpin the safety case, by RWM and its contractors, has assured us that RWM has improved its systems and controls in this area. We note that gathering, managing and interpreting data is crucial to many of RWM's areas of work (especially during the site characterisation phase).
- RWM's Science & Technology Plan provides a good overview of the Research & Development (R&D) that RWM intends to undertake over the next decade as part of its generic work programme. It is a useful tool to help RWM explain its planned R&D and the further R&D that may be required to implement geological disposal. RWM's Research Status Reports give a good description of the science and technology underpinning geological disposal of UK HAW and provide a useful source of reference.
- RWM has implemented procedures and methodologies to improve its disposability assessment of
  packaging proposals and associated waste package records. This has given us further confidence that
  RWM's disposability assessment process is providing waste producers with the waste packaging advice
  they require.
- We are tracking RWM's organisational development through a series of inspections and meetings. We are satisfied that RWM is making good progress towards ensuring that it will have the right people, skills and systems in place by the time it applies for the necessary environmental permits and a nuclear site licence.

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## 1. Introduction

Radioactive waste has arisen and continues to arise from the UK's historic and ongoing nuclear power, research and defence programmes. To date there is no disposal route for the waste generated that is termed Higher Activity Radioactive Waste (HAW). Instead, HAW is stored on nuclear sites awaiting a disposal solution. HAW continues to be produced from nuclear sites and in smaller amounts from other users of radioactive material such as industry, hospitals and universities. New nuclear power stations, as proposed for England and Wales, would add to the amount of HAW produced.

UK government policy for the long-term management of HAW is set out in the 2014 white paper [1], which sets out the framework for managing HAW in the long term through geological disposal, focussing on how a geological disposal facility (GDF) would be implemented in England.

The Nuclear Decommissioning Authority (NDA) is responsible for implementing government policy on the long-term management of radioactive waste, and Radioactive Waste Management Limited (RWM) is responsible for implementing government policy on geological disposal of HAW.

The Environment Agency (EA) and the Office for Nuclear Regulation (ONR) are responsible for ensuring that any future GDF in England meets our high standards for protecting people and the environment when it is being developed, while it is operating, and after it has closed, for our respective regulatory remits of environmental protection, safety, security, radioactive materials transport and safeguards. We will be responsible for granting the necessary nuclear site licence and environmental permits throughout this period. Regulatory control is likely to be required for at least a century. We are engaging with RWM now to ensure that any future applications for the development of a GDF we receive will take full account of our permitting and licensing requirements and to ensure that the advice RWM currently provides to waste producers, about how they should be packaging their radioactive waste for future geological disposal, is appropriate. This early engagement will also allow us to prepare for any licence or permit application we receive from RWM, in order to respond in an informed and timely way.

We are currently preparing a paper that gives an overview of our regulatory processes that will apply in England to design assessment, construction, operation and closure of a GDF.

#### 1.1. Managing our advice to RWM

At this early stage, before formal licensing or permitting begins, we are providing advice to RWM, as opposed to making regulatory decisions. We scrutinise RWM and provide this pre-application advice through an ongoing programme of work, the scope of which is agreed each year with RWM.

This pre-application period could span decades, so we have established systems and controls, such as the Regulatory Issue Resolution Process (RIRP) described below, to ensure that our advice throughout is auditable and that RWM's efforts to address regulatory matters is monitored. RWM is tracking recommendations that have arisen from our scrutiny work since the early 2000s, which it uses as part of its demonstration of progress.

If, through our regulatory interactions, we identify an important regulatory matter, we discuss it with RWM. If the matter cannot be quickly or easily resolved through our routine dialogue with RWM, we log and monitor it through the RIRP. The process complements our routine dialogue with RWM - it does not capture all matters that we identify or discuss as a result of our regulatory interactions. Nor does it contain every important regulatory matter that a developer of a GDF will need to eventually resolve.

Matters that are considered to be important for regulatory decision-making, or the provision of regulatory advice, are graded in the RIRP as either Regulatory Issues (RIs) or Regulatory Observations (ROs). The regulators require RIs to be resolved within a specified timescale. ROs are considered to be less urgent and, for example, might require information that can only be obtained at a future stage in the programme once a site has been identified. However, ROs still require timely progression and resolution at the earliest stage possible in the programme to enable progress.

Separately, RWM records and tracks issues raised by external stakeholders that may affect the implementation of geological disposal on its own issues register. RWM's issues register includes some of our regulatory issues and observations for completeness, and contains many more issues from a much wider audience. RWM has published and updates its issues register on its website and we consider this to be a significant step towards transparent decision-making.

## 2. Planning for implementing geological disposal

We are engaging with RWM to ensure that any future applications for the development of a geological disposal facility (GDF) will be right first time and take full account of our permitting and licensing requirements. This will help to avoid unnecessary delays that might result if RWM were to provide inappropriate or incomplete information in support of any licence or permit application.

#### 2.1. Groundwater (Daughter) Directive 2006

The Water Framework Directive (2000/60/EC) and the Groundwater Daughter Directive (GWDD, 2006/118/EC) require EU Member States to protect groundwater against pollution and deterioration by preventing or limiting entry of pollutants to groundwater. Certain provisions of the Directives have been given effect in England and Wales through Environmental Permitting (England and Wales) Regulations 2016 (commonly referred to as EPR 2016).

The GWDD states that in order to achieve the objective of preventing or limiting inputs of pollutants into groundwater, 'necessary and reasonable' measures should be taken to prevent inputs into groundwater of any hazardous substances, with the input of non-hazardous substances limited in such a way as to ensure that such inputs do not cause deterioration or significant and sustained upward trends in the concentrations of pollutants in groundwater. Generic guidance is available [2, 3]. However, there is no specific guidance as to how the 'prevent' requirement should be implemented in the context of a GDF.

We recognise that it is not possible to contain hazardous substances absolutely and indefinitely in any facility, particularly over the timescales that a GDF will operate. This is recognised in paragraph 4.31 of UK Groundwater Activities Guidance [4], which states 'For disposals of any solid wastes, absolute and indefinite containment of pollutants within a disposal facility will not be achievable... these facilities should be designed such that the long term inputs of hazardous substances to groundwater will be insignificant from an environmental and human health perspective'.

In our advice to RWM [5] we explained how we will interpret the 'prevent' requirement and how we will expect the operator of a GDF to take all necessary and reasonable measures to avoid the entry of hazardous materials associated with radioactive wastes into groundwater and to incorporate these measures into the design of the GDF.

RWM has begun identifying hazardous substances likely to challenge groundwater protection requirements, and is currently reviewing an initial selection of 20 hazardous substances [6]. We assessed RWM's progress towards being able to determine how hazardous substances, associated with radioactive materials in a GDF, may impact on post-

closure safety and protection of people and the environment [7]. We recognise that RWM's work in this area is at the early stage of a longer programme of work, as set out in its Science &Technology (S&T) Plan [8], and that inventory data is relatively sparse. In this context, we consider RWM's work to date is appropriate as a basic exploration of the issues. We will continue to monitor RWM's ongoing work in this area (GDF\_RO\_001 – see Annex A).

#### 2.2. Optimisation

RWM will need to demonstrate that a GDF is optimised for radiological protection. Previously, we identified a misunderstanding of aspects of this requirement (recommendation 55 of [9]). We have been formally tracking our ongoing dialogue with RWM to achieve a common understanding via a RO (GDF\_RO\_002 – see Annex A).

From RWM's response [10] to the RO we consider there is still potential for confusion in RWM's definition of optimisation and optioneering. We have advised RWM to support resolution of this matter and will consider whether its subsequent response adequately addresses the potential for confusion.

#### 2.3. Safeguards

We have previously engaged with RWM to provide advice on the application of safeguards at a GDF. RWM reflected ONR's advice in its paper to EURATOM [11].

ONR met with RWM in February 2017 to provide an update on Safeguards implications from the UK's decision to leave the European Union and the Euratom Treaty. Both ONR and RWM agreed to continue working to current arrangements until the exact implications for Safeguards in the UK, and hence at a future GDF, have been determined.

#### 2.4. Lessons from international incidents

We asked RWM to consider lessons learnt from two recent nuclear incidents. We are tracking these requests through two Regulatory Observations (GDF\_RO\_ 003 and GDF\_RO\_005 – see Annex A).

In our review of RWM's generic Disposal System Safety Case (gDSSC) in 2011, we asked [9] RWM to consider the lessons learnt from the Fukushima disaster in the context of its geological disposal programme. RWM identified three areas that it needs to include in its illustrative designs for the GDF and the design and safety assessment process: loss of power, mitigation of loss of containment, and provision of mobile equipment. In addition, RWM has considered the credibility of faults and the requirement for mitigation against the generic design basis, and has considered the recommendations and requirements for non-nuclear power plants thoroughly and applied them to the GDF. We are satisfied that RWM has taken on board lessons from the Fukushima disaster and we consider the matter resolved [12].

Following the two incidents at the US Department of Energy Waste Isolation Pilot Plant (WIPP) in New Mexico in 2014, we asked RWM to review the implications for a GDF and the organisation implementing and operating it. RWM has prepared a response to our RO (GDF\_RO\_005 – see Annex A), and is updating it to include lessons from discussion with the Chair of the Accident Investigation Board into events at WIPP and advice from its Nuclear Safety and Environment Committee (NSEC). We will consider whether RWM has addressed our concerns once we receive its response to the RO.

# 3. Disposal system specification and design

RWM will need to demonstrate to us that its geological disposal system provides the necessary protection for people and the environment. We expect RWM to show how, at the early design stage, that it is taking into account our requirements. This includes how the facility and its structures, systems and components are identified and selected to achieve an optimised design.

#### 3.1. GDF design

RWM included a Design Status Report on the list of 2016 generic Disposal System Safety Case (gDSSC) deliverables under the heading 'supporting references and associated documents'. As such it is not part of the safety case, but it documents design decisions. We will consider whether we need to look at the Design Status Report in detail when we review the 2016 gDSSC.

RWM will need to maintain its scientific capability for reviewing and reporting on developments with respect to alternative management options, including deep borehole disposal. We attended the 1<sup>st</sup> International Meeting on Deep Borehole Disposal of HLW in June 2016 that was also attended by RWM and the Committee on Radioactive Waste Management (CoRWM). We are pleased to note that RWM is maintaining a watching brief of international developments and is actively engaging with other (international) organisations. We note that deep borehole disposal is under investigation in other countries as an alternative or complementary management approach for certain waste types and, at the least, there could be possibilities for cross-learning.

#### 3.2. Inventory

The NDA worked with Department for Energy and Climate Change (DECC, now BEIS) to deliver the 2013 United Kingdom Radioactive Waste Inventory (UKRWI), which provides the basis for RWM's 'Inventory for geological disposal<sup>i</sup>' for the 2016 gDSSC. We will consider the suitability of RWM's inventory for geological disposal in our review of the 2016 gDSSC.

RWM will need more detailed information about the chemotoxic substances present in the waste destined for a GDF than is currently included in the UKRWI: In particular for substances that are classified as hazardous substances or non-hazardous pollutants under the terms of the GWDD. This information is vital to enable RWM to assess the impact of non-radioactive substances against the requirements of the GWDD. RWM must continue to engage with the NDA, its contractors and waste producers to ensure that future iterations of the UKRWI (2019 onwards) meet RWM's needs with respect to the inventory of hazardous substances and non-hazardous pollutants in waste destined for geological disposal. This matter is subject of wider ongoing engagement with RWM (see discussion at 2.1).

From our work with the NDA and the wider nuclear industry, it is clear that better waste characterisation and assaying techniques offer the potential for some intermediate level radioactive waste (ILW) to be reclassified to low level waste (LLW). We asked RWM how robust its work is, should significant reductions in the ILW inventory occur. RWM explained that such changes would be promulgated through the UKRWI which would, in due course, be factored into its inventory for geological disposal. RWM also noted that its uncertainty scenarios for the inventory in the 2016 gDSSC provide some resilience for such circumstances.

<sup>&</sup>lt;sup>i</sup> Previously referred to as the 'Derived Inventory'

## 4. Safety case development

An application relating to a proposed disposal of solid radioactive waste must be supported by a suitable environmental safety case. Similarly, any application for a nuclear site licence to construct and operate a GDF will need to be supported by adequate demonstrations of safety and security [13]. A safety case should contain the collection of the claims, arguments and evidence that support the safety of a facility. Development of a safety case for a GDF is complex. It is recognised internationally that continual dialogue between the regulators and the developer, from the very early design stage, is essential.

We want RWM to understand clearly what we require it to demonstrate, and when, through its environmental, operational and transport safety cases.

#### 4.1. Review of RWM's generic disposal system safety case

We held a series of discussions with RWM to understand the aims and objectives of its 2016 gDSSC and to help us plan our review of it. RWM also provided us with an update on its progress in addressing the recommendations from our review of its 2010 gDSSC and briefed us on the most significant changes to the gDSSC. These include: adoption of the 2013 derived inventory; modifications to reflect the 2014 white paper [1]; new container designs for Low Heat Generating Waste (LHGW) & legacy High Heat Generating Waste (HHGW); and evidence on how waste disposal operations could be safely carried out in a range of geological environments. RWM also informed us of those parts of the gDSSC it considers will be transferable to a site specific DSSC [14]. We will review the gDSSC in 2017 and publish a report on our findings and recommendations in 2018.

We inspected RWM's (and its contractors') use of data and models, as applied to the 2016 gDSSC [15] and concluded that RWM has improved its procedures for data management and model development since our previous inspection in 2014. We recognise that it has taken significant effort to implement the current system, which we consider now ensures good traceability of data and controlled use of data and models. RWM staff and contractors were very knowledgeable in their areas of expertise. They demonstrated in-depth awareness of the data management and modelling procedures and understood the importance of implementing them correctly. We identified many examples of good practice during our inspection and identified a number of areas where we consider RWM could further improve its management of data and models.

#### 4.2. Transport safety

ONR, as the UK transport competent authority, was invited by RWM in March 2017 to provide early feedback on the current design proposals regarding the development of a disposal container and associated transport container for high level waste and spent nuclear fuel from pressurised water reactors and advanced gas-cooled reactors (should these be declared waste in the future).

The proposed design incorporates a multi water barrier concept. This is similar to a Russian doll arrangement where the disposal container body and welded lid is the inner water barrier and the transport container body and lid is the outer water barrier. The concept of a multi water barrier has never been approved in the UK. However, there are examples internationally.

ONR has considered RWM's proposals and will provide a response to RWM in 2017/18.

## 5. Research and development

We want to be assured that the best scientific knowledge and engineering practice will underpin any future GDF. We expect RWM to undertake a comprehensive research and development (R&D) programme, informed by wider national and international research or implementation programmes. RWM will need to identify and address, in a timely manner, the issues that require R&D to meet our requirements. This will help RWM to avoid unnecessary delays when requesting regulatory approval for the various stages of geological disposal and it will reduce the likelihood of us needing to specify R&D actions mid-way through any licensing or permitting process.

#### 5.1. RWM's Science & Technology programme

We reviewed RWM's updated Science and Technology (S&T) Plan [16], in particular focussing on how RWM has addressed our comments on its previous version [17, 18] and how RWM manages changes to its research programme. The document provides a good overview of the R&D that RWM plans to undertake over the next decade as part of its generic work programme. We consider that it provides RWM with a good tool to use as a basis for engaging with others, to explain the R&D it plans to undertake and also the further R&D that may be required to implement geological disposal. The document will help RWM's preparations for any future site-specific programme of work. The document provides a good explanation of how RWM plans to use scientific readiness levels (SRLs) to demonstrate how it is addressing its knowledge gaps, and a useful summary of the drivers that RWM has used to establish a focussed R&D programme. We commend RWM on its national and international collaboration on R&D to date, but note the large amount of novel work that is likely to be required as the GDF programme progresses.

ONR engaged with RWM specifically on research relating to operational safety at a GDF, to identify if RWM's research plans in this area are consistent with ONR's expectations, taking account of the current stage of GDF development. ONR's regulatory research register [19] project on this topic identified the following recommendations for RWM to consider regarding its R&D programme [20]:

- RWM should develop its arrangements to include a clear process that ensures that the identification of
  research needs is integrated into the design process.
- RWM should include the requirement to develop its arrangements for the identification of research needs at the various stages of the GDF development into its forward plan.
- RWM should develop its arrangements to ensure that the process of technology transfer includes an assessment to identify any research needs.

RWM plans to address these recommendations during 2017/18 as part of the development of its Technical Programme.

#### 5.2. RWM's research status reports

We reviewed RWM's research status reports [21, 22, 23, 24, 25, 26, 27, 28, 29], as stand-alone documents, not as part of any safety case submission. We consider that they fulfil their stated purpose to describe the science and technology underpinning geological disposal of UK higher activity waste, by providing a structured review and summary of relevant published scientific literature and discussing its relevance in the UK context. They provide a useful source of references that would allow someone with a broad knowledge of geological disposal to understand the subject. The status reports do not (and were not intended to) highlight safety arguments obtained from the underpinning knowledge base, nor do they identify knowledge gaps. We are not concerned that RWM has separated its evidence base from safety arguments, provided we are able to trace the safety arguments back to underpinning evidence when we assess the 2016 gDSSC and any future generic or site-specific safety cases.

We advised RWM how it could improve the status reports when it next updates them, including how it should develop the cross-referencing between the status reports and individual tasks in the S&T Plan in future iterations. This should help the reader understand the information gaps, their significance, and RWM's plans to investigate them.

#### 5.3. The implications of voidage associated with ILW in a GDF

We need to understand RWM's approach to challenges posed by the potential disposal of non-encapsulated waste at a GDF; the issues that it is considering, and how it is addressing them.

We consider that RWM has made good progress, recognising that its work so far in this area [30, 31, 32] represents the start of a longer research task. RWM's current level of understanding is appropriate, given the current generic stage of the UK programme, and should help RWM implement any necessary changes to its packaging advice in a timely manner. We will continue to engage with RWM on this matter and to monitor RWM's progress towards developing a broader and more comprehensive understanding of the nature and significance of voidage on disposability and GDF performance.

## 6. Site evaluation and characterisation

RWM will need appropriate plans and procedures in place to undertake the wide range of site evaluation and characterisation activities required to implement geological disposal. We want to ensure that RWM's plans and actions for future investigations are consistent with the EA's permit requirements for intrusive site investigations.

#### 6.1. Sealing deep site investigation boreholes

RWM will need to satisfy us that its plans for sealing deep investigation boreholes are suitable, before we allow it to start drilling the boreholes.

At a workshop on the sealing of deep site investigation boreholes [33], we informed participants of the recently updated and published list of hazardous substances and minimum reporting values [34], and we advised RWM of a number of matters to consider as it progresses work in this area, including the need to:

- protect groundwater resources, particularly if considering using chemicals in the sealing process
- demonstrate the ability to seal any boreholes before applying for a drilling permit
- update the demonstration of how sealing will be achieved if plans change during or after drilling (for example, if a new decision is made to use investigation boreholes for long-term monitoring).

#### 6.2. Preparations for surface-based investigations and data management

RWM will need to demonstrate to us that its plans for gathering, interpreting and managing the data required as part of its site investigation programme are suitable, before we allow site investigation to start.

RWM provided us with an update of its plans and progress towards developing systems and procedures to collect and manage data from site investigation. RWM is developing a site characterisation programme for 4 scenarios that cover different rock types and timescales. Through sensitivity analysis, RWM has found that the site characterisation programme is influenced more by the number of boreholes required rather than the rock type. Critical path activities are borehole drilling and informing the Development Consent Order (DCO). We agree with RWM that development of a data management system (DMS) is an essential component of its site investigation programme for managing scientific data and making the right data available to all users. RWM's work on the DMS stopped in 2013, but it is now developing a future work programme and reviewing its DMS procurement activities. We note that developing the DMS could become on the critical path and RWM should progress this in a timely manner so that it does not have the potential to prevent or delay regulatory decision-making relating to borehole investigations.

## 7. Waste packaging advice & assessment

RWM provides advice to waste producers on the packaging of their HAW. It has developed a process of disposability assessment to minimise the risk to waste producers that waste packaged now will be unsuitable for disposal in a GDF in the future. This packaging advice is used by waste producers to inform their safety cases and can be included as part of a radioactive waste management case.

#### 7.1. RWM's process of disposability assessment

Our inspection in 2013 has given us confidence that RWM's disposability assessment process provides waste producers with the information and advice necessary to minimise the risks that HAW stored on licensed sites will not be suitable for safe handling, transport, storage and disposal in the future. RWM has developed the structure of its waste team, with the creation of additional senior posts and packaging assessment resource, although some further work remains to be done to this. RWM informed us of how its existing disposability assessment methodology can be flexed to consider differences or extensions from an existing endorsement, or based on precedent, aiming at a more flexible and proportionate approach.

We have been monitoring RWM's progress, via a number of Regulatory Issues.

- GDF\_RI\_006 (Resolution of Periodic Review Findings): RWM has introduced a Periodic Review procedure and supporting work instructions, which control the re-endorsement of a packaging process/packages at the time of a Periodic Review. We are satisfied that RWM now has adequate measures in place and we consider the matter is resolved [35].
- GDF\_RI\_007 (Assurance of packaging assessments and advice): we are satisfied that RWM has made adequate progress with respect to improving its internal assurance and independent oversight functions and we consider these issues are now resolved [35].
- GDF\_RI\_011 (Waste package records): we wanted assurance of RWM's continued efforts to work with waste producers to ensure that appropriate information is identified, collected and maintained as part of a waste package record to demonstrate disposability and to support the long term management and final disposal of wastes. RWM implemented a package records project in 2015 involving regular dialogue with NDA, waste producers and regulators, and has published revised guidance (section 7.3). Through this engagement we are satisfied that RWM is working closely with industry to ensure waste package records will meet the required standard and we consider the issue is now resolved [35].
- GDF\_RI\_005 (Assessment of Innovative Packaging) and GDF\_RI\_010 (Sensitive disposability assessments and endorsements): remain open as RWM has work ongoing to address our comments [35].

In 2010, ONR and the Scottish Environment Protection Agency (SEPA) concluded that RWM's disposability assessment process provides suitable advice to support the long-term management of HAW in near-surface facilities, in accordance with Scottish HAW policy. In 2016, ONR together with SEPA, considered it timely to review that position. The EA provided support to ensure continuity with the similar inspection it and ONR undertook in 2013 that considered the application of the HAW disposability assessment process in England and Wales [36]. At the time of writing, a report detailing the inspection findings and conclusions was being finalised and will be published in 2017/18.

#### 7.2. Waste package specifications

Following our review of a suite of RWM's Generic Specifications for LHGW, Depleted, Natural and Low Enriched Uranium (DNLEU) and HHGW [37, 38, 39], we advised RWM [40] to:

- use an appropriate level of change control to maintain its packaging specifications.
- clarify in its key documentation the relationship between, and the procedures linking, the development of generic packaging specifications, disposal facility designs, and safety cases.
- clarify why it has not addressed spent fuel arising from future nuclear power stations in the generic specification for HHGW.
- clarify how the generic specifications for DNLEU and HHGW can be used to assess, and potentially endorse, packaging proposals or wastes already conditioned.

#### 7.3. Waste package records

RWM's contractor report [41] sets out the preferred option for the approvals process for waste package records. In particular, we advised RWM that the process should demonstrate the essential links with the disposability assessment and letter of compliance (LoC) process, through which the quality of records are assessed and agreed.

#### 7.4. Waste acceptance criteria

We advised RWM of a number of areas where it should clarify its intent with respect to its approach to developing waste acceptance criteria (WAC) for a GDF [42, 43], including:

- How RWM's proposals for the development of WAC link to the stages in the implementation of geological disposal (including any differences in timescales for the development for different categories of waste)
- RWM's justification for its preferred approach to develop WAC, the implications of this for waste producers, and any other methodologies it has considered
- The comprehensiveness of RWM's engagement with other relevant waste management organisations and with operators of facilities used to store and export HAW and spent fuel, to inform its development of WAC.

We will continue this dialogue with RWM through our ongoing pre-application advice and scrutiny programme.

#### 7.5. RWM's HAW Programme

RWM's HAW Programme is a new programme that includes taking forward opportunities from NDA's previous Upstream Optioneering programme as well as new areas of work, such as the Problematic Waste and Near Surface Disposal Integrated Project Teams (IPTs). We engaged with RWM to improve our understanding of the aims, objectives, activities and timescales of its HAW Programme and to determine our strategy for scrutinising this work. We advised RWM that given this is a national strategic activity, RWM should continue its efforts to incorporate non-NDA sites into its work programme. We also highlighted the need for RWM to consider how best to demonstrate and present an integrated picture of work associated with HAW. We will continue to engage with RWM in this area.

## 8. Organisational development

RWM must establish and develop its structure and management arrangements appropriate to an organisation capable of holding the necessary licences and environmental permits to develop and operate a GDF. We monitor RWM's progress as a prospective Site Licence Company (SLC) through a series of inspections and meetings that have resulted in a number of Regulatory Issues. The following is a summary of RWM's progress towards addressing these matters.

#### 8.1. Organisational Structure

In April 2015 RWM adopted a new organisational structure to support implementation of geological disposal, and its wider remit of HAW management, including new roles (e.g. GDF Siting Director, Head of HAW programme), and 23 new posts. RWM has progressively reduced the number of interim staff in important safety roles by continuing to recruit permanent staff into these roles. Whilst RWM continues to employ interim staff in important posts, we are pleased to note that it treats these individuals in the same manner as permanent staff.

In its organisational baseline document RWM identified vulnerabilities in its resources and has implemented a competency framework, which it plans to apply to baseline competencies at all levels of the organisation. We are satisfied with RWM's progress in this area and we consider the associated Regulatory Issue (GDF\_RI\_002 Organisational Capability) is resolved. We also consider the integration of Quality into RWM's Health, Safety, Security, Environment, and Quality Department, in 2015, resolved the first part of GDF\_RI\_009 which required RWM to "ensure an appropriately resourced, well directed and integrated internal assurance function".

RWM's Organisational Baseline Document (OBD) and the associated procedure [44, 45] provide an important element in demonstrating that the company has the organisational structure, staffing and competences expected at this stage of its development and that it has considered the risks associated with organisational changes. We advised RWM to focus on three main elements of the OBD: organisation, resources and competences; using indicators at the department level (rather than across the company) to identify vulnerabilities and potential conflicts in posts; and implementing more specific succession planning deeper into the organisation. We also advised RWM to implement its Management of Organisational Change procedure across the company.

#### 8.2. HSSEQ function and quality management

RWM has appointed a special adviser on Health, Safety, Security, Environment and Quality (HSSEQ) matters and its HSSEQ function now advises the RWM Board on key performance indicators relevant to safety and environmental performance. RWM has continued to review the role, remit and need for its various groups and committees and has reduced the number of these, ensuring throughout that all staff are clear on the purpose and remit of each. We note that there is a continuing but reducing disparity across the organisation in understanding the main hazard areas that RWM is responsible for managing, for example, HAW packaging, GDF siting, safety case production, staff retention, and information security. However, overall, we are satisfied with RWM's progress in this area and we consider the associated Regulatory Issue (GDF\_RI\_001 Leadership & Governance) is resolved.

RWM has appointed a Head of Organisational Learning and Development within the HSSEQ function. It has reviewed its organisational learning process, and benchmarked itself against other organisations. RWM is implementing new formal organisational learning and improvement arrangements, and has completed a Data and Models Compliance Project, which we have inspected [15]. RWM collaborates with, and participates in, a number of external groups and obtains operating experience from several external sources. RWM has implemented changes from its learning from incidents at Fukushima and WIPP (as discussed earlier), and the rock fall at the underground laboratory at Bure. It

has made substantial progress in implementing its organisational arrangements and we consider the Regulatory Issue is resolved (GDF\_RI\_004 Organisational learning).

RWM has summarised the responsibilities of its Board and HSSEQ sub-committee with regards to the quality management system and management system auditing (in its written response to GDF\_RI\_008 Board governance of important areas of risk/performance), which together with the supporting documentation [46, 47, 48, 49], and combined with the findings of our inspection in February 2016 [50], demonstrate significant improvements in this area, such that we consider the RI resolved.

#### 8.3. Control and Assurance

RWM has acknowledged that it will need to act as an intelligent client with major contractors during the implementation of geological disposal and is including this in its development of competences within RWM. We asked RWM (GDF\_RI\_009) to review its current programme of audits of its supply chain and to ensure that its programme is consistent with RWM's stated role as a thin client. RWM has discussed its supply chain audits internally (via its Commercial Working Group), which prompted it to take a wider look at supplier evaluation. RWM has not yet given us an update on what this means for supply chain audits, therefore the matter (and the RI) remains unresolved pending a suitable response from RWM.

We advised RWM (GDF\_RI\_003 Control & Assurance) to:

- review its arrangements for assurance to ensure that they are robust and consider nuclear as well as conventional issues of safety and environment performance
- review and develop its safety and environment management system to ensure the proper control and assurance of nuclear safety and environment issues
- develop an autonomous management system with an effective assurance and review processes, to ensure that reference to, and control of, the safety case is fully integrated into business management processes.

RWM has made progress in developing its management systems to support its work, and has achieved ISO19001 and ISO14001 accreditation. We consider that control and assurance are now part of normal business for RWM and the Regulatory Issue (GDF\_RI\_003) is resolved.

## ANNEX A: List of Regulatory issues and observations

#### **Current Regulatory Issues and Regulatory Observations:**

RI Number	Title	Status
GDF_RI_001	Leadership & governance	Closed
GDF_RI_002	Organisational capability	Closed
GDF_RI_003	Control & assurance	Closed
GDF_RI_004	Organisational learning	Closed
GDF_RI_005	Assessment of innovative packaging proposals	Open
GDF_RI_006	Resolution of Periodic Review Findings	Closed
GDF_RI_007	Assurance of packaging assessments and advice	Closed
GDF_RI_008	Board governance of important areas of risk/performance	Closed
GDF_RI_009	Corporate HSSEQ structure	Open
GDF_RI_010	Disposability Assessments and Endorsements sensitive to changes	Open
GDF_RI_011	Waste Package Records	Closed

RO Number	Title	Status
GDF_RO_001	Protection against non-radiological hazards	Open
GDF_RO_002	Optimisation	Open
GDF_RO_003	Lessons from the Fukushima disaster	Closed
GDF_RO_004	Defining waste package fissile limits for disposal	Open
GDF_RO_005	Lessons from the WIPP Incident	Open

## ANNEX B: Glossary

BEIS	Department for Business, Energy and Industrial Strategy
CoRWM	Committee on Radioactive Waste Management
DCO	Development Consent Order
DECC	Department of Energy and Climate Change
DMS	Data Management System
DNLEU	Depleted, Natural and Low Enriched Uranium
DSSC	Disposal System Safety Case
EA	Environment Agency
EPR 2016	Environmental Permitting (England and Wales) Regulations 2016
Euratom	The European Atomic Energy Community <sup>ii</sup>
GDF	Geological Disposal Facility
gDSSC	generic Disposal System Safety Case
GRA	Guidance on Requirements for Authorisation
GWDD	Ground Water Daughter Directive
HAW	Higher activity radioactive waste
HHGW	High Heat Generating Waste
HSSEQ	Health, safety, security, safeguards, environment and quality
ILW	Intermediate Level radioactive Waste
IPT	Integrated Project Team
LHGW	Low Heat Generating Waste
LoC	Letter of Compliance
NDA	Nuclear Decommissioning Authority
NIEA	Northern Ireland Environment Agency
NRW	Natural Resources Wales
NSEC	Nuclear Safety and Environment Committee
OBD	Organisation Baseline Document
ONR	Office for Nuclear Regulation
R&D	Research and Development
RIRP	Regulatory Issue Resolution Process
RI	Regulatory Issue
RO	Regulatory Observation
RWM	Radioactive Waste Management Limited (from 1 April 2014)
SAP	Safety Assessment Principle

<sup>&</sup>lt;sup>ii</sup> Co-ordination of European Community activities (such as research, safety standards) for the peaceful use of nuclear energy.

- SEPA Scottish Environment Protection Agency
- SLC Site Licence Company
- SRL Scientific Readiness Level
- S&T Science and Technology
- UKRWI United Kingdom Radioactive Waste Inventory
- WAC Waste Acceptance Criteria
- WIPP Waste Isolation Pilot Plant (in New Mexico, USA)

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