

## **Pipeline of Public Service Mutuals**

June 2012

### **Note on the Evidence**

- This pipeline includes projects that either meet, or are working towards, the Cabinet Office's definition of a public service mutual – an organisation that has left the public sector which continues to provide public services (under contract) and in which employee control plays a significant role in its operation.
- The pipeline does not include:
  - Organisations spinning out from central Government, such as MyCSP.
  - A number of other developing public service mutual projects which have asked to remain anonymous.
  - A number of organisations, for example within the education and health sectors, which do not meet the specific definition of public service mutual included above, but which are nevertheless driven by the values of shared ownership, participative governance and co-production.
- The pipeline only includes projects that Cabinet Office is currently tracking, and may not be exhaustive. If you believe you should be included in this pipeline, please contact us at [MutualsTeam@cabinet-office.gsi.gov.uk](mailto:MutualsTeam@cabinet-office.gsi.gov.uk)
- All content is based on information reported to Cabinet Office. Information included on emerging projects is indicative and may therefore still be subject to change.

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**Established Projects**

Launch	Name/Project	Description	Sector	Region
1993	GLL (Greenwich Leisure Ltd)	GLL is an innovative staff led 'Charitable Social Enterprise', with a turnover in 2011 of £108m, which manages 100+ public leisure centres and libraries in London and South East in partnership with local councils	Leisure	Greater London
1999	Thanet Leisureforce Ltd	Formed in April 1999 as an Industrial and Provident Society to operate leisure and hospitality facilities on behalf of Thanet District Council	Leisure	South East
2002	Oldham Community Leisure	This community benefit society is responsible for the management, operation and development of twelve Sports Centres/Swimming Pools and Synthetic Pitches in Oldham	Leisure	North West
2006	Central Surrey Health	The first social enterprise to spin out of the NHS, it provides therapy and community nursing services	Health	South East
2009	Evolve YP	Provides services for children and young people who are in care or are leaving the care system	Social Work	West Midlands
2009	Sunshine Care	Provides personal and social care support for people in their homes	Social Care	North West
2010	Inclusion Healthcare	Primary care practice and specialist drug and alcohol services serving vulnerable groups in Leicester	Health	East Midlands
2010	City Health Care Partnership CIC	Provides a wide range of primary health, specialist and corporate services for children and adults	Health	Yorkshire and Humber
2010	Your Healthcare	Provides primary and community care services	Health	Greater London
2011	Kaleidoscope Social Enterprise Ltd	Supports local areas to deliver improved outcomes for people with learning disabilities by providing information, advice and support to statutory, private and third sector organisations, individuals and family carers	Integrated Health and Social Care	Greater London
2011	Salvere Social Enterprise CIC	Provides personalised support solutions and independent living services	Social Care	North West

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2011	Anglian Community Enterprise Community Interest Company	Delivers community healthcare services, as well as a range of learning disability, GP and dental services for the population of North and North East Essex	Health	East of England
2011	SEQOL	'Supporting people to make the most of their lives', SEQOL has a four and a half year contract from the Council and NHS Swindon to deliver a range of services across health and social care	Integrated Health and Social Care	South West
2011	Accelerate Health	Provides wound care and lymphoedema services	Health	Greater London
2011	Allied Health Professionals Suffolk	Provides community musculoskeletal physiotherapy, back and neck services	Health	East of England
2011	Bevan Healthcare	Provides primary healthcare serving the homeless and those who find it difficult to gain access to mainstream services	Health	Yorkshire and Humber
2011	Bolton Community Practice	Provides primary medical care serving vulnerable people	Health	North West
2011	Bristol Community Health	Provides complementary, nurse-led, community and specialist services, primarily to adults	Health	South West
2011	Bromley Healthcare	Provides community health care services to people of all ages	Health	Greater London
2011	Care Plus Group	Provides adult health and social care services	Integrated Health and Social Care	East Midlands
2011	Central Essex Community Services	Provides a wide range of community health and social care services	Integrated Health and Social Care	East of England
2011	Chime Audiology	Provides hearing and balance care serving people of all ages	Health	South West
2011	CHUMS	Provides bereavement support to children and their families	Health	East of England
2011	Community Dental Services	Provides dental services, serving disadvantaged communities	Health	East of England

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2011	East Coast Community Healthcare	Provides community and GP services, including specialist services, such as prison healthcare	Health	East of England
2011	Enable2	Provides interpreting and translation services	Health	Yorkshire and Humber
2011	First Community Health & Care	Provides community healthcare for families and adults	Health	South East
2011	Gateway Primary Care	Provides primary care general medical services to asylum seekers and socially excluded vulnerable groups	Health	Yorkshire and Humber
2011	Health Inclusion Matters (Meadowell)	Provides primary care services to homeless people	Health	East of England
2011	Horizon Health	Provides primary care services and management to patients in custodial/offender care environments	Health	East of England
2011	John Taylor Hospice	Provides community end of life care	Health	West Midlands
2011	Locala Community Partnerships	Provides health, wellbeing and social care services	Integrated Health and Social Care	Yorkshire and Humber
2011	Lymphcare UK	Provides a comprehensive and holistic Lymphoedema Service	Health	West Midlands
2011	Medway Community Healthcare	Provides a range of community health, wellbeing and social care services	Health	South East
2011	NAVIGO Health and Social Care CIC	Provides a wide range of mental health and care services	Integrated Health and Social Care	East Midlands
2011	North Somerset Community Partnership	Provides primary and social care services	Integrated Health and Social Care	South West
2011	Nottingham City Care Partnership	Provides a wide range of community services	Health	East Midlands

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2011	Peninsula Community Health	Provides a full range of community health services for adults and children	Health	South West
2011	Plymouth Community Healthcare	Provides primary care services to young people and adults with mental health and learning disabilities	Health	South West
2011	Ripplez	Provides a health visiting programme serving vulnerable teenage parents	Health	East Midlands
2011	Sirona Health and Care	Provides health and social services to adults, older people, children and people with learning disabilities	Integrated Health and Social Care	South West
2011	Six Degrees Social Enterprise	Provides primary care mental health services	Health	North West
2011	Social adVentures	Provides a range of public health services through a healthy living centre to vulnerable people	Health	North West
2011	Spectrum Community Health	Provides general medical services serving adults, young offenders and hard-to-reach groups	Health	Yorkshire and Humber
2011	Sunnyhill Health Care	Provides community and healthcare services	Health	East of England
2011	The Healthy Living Centre	Provides health and wellbeing services	Health	South East
2011	The Orchard Medical Practice	Provides primary medical services to asylum seekers and refugees	Health	Greater London
2011	The Phoenix Project	Provides a range of day service activities serving people with learning disabilities	Health	South East
2011	Activ8	Activ8 ensures people with physical disabilities receive support and empowers them to utilise current resources more effectively	Social Work	West Midlands
2011	First Point	Serving the deaf cultural community	Social Work	South East
2011	Sensing Change	Services to people with sight and/or hearing loss	Social Work	East of England
2011	Online Centres Foundation	Won in open competition a £7.2 million contract with Skills Funding Agency to manage UK online centres network	Adult & Community Learning	Yorkshire and Humber

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			Services	
2011	Project Salus	Employee spin – off, established at the request of the Local Authority. Within the LA the service had been working with children, young people, their families, schools and communities for over 15 years	Children & Youth Services	South East
2012	Circle	Aims to make NHS seconded staff at 2 sites - Nottingham Treatment Centre and Hinchingsbrooke Healthcare NHS Trust - owners in Circle, without losing their NHS employment rights or status	Health	England-wide
2012	Spiral Health CIC	Spiral Health, a spin out of the NHS, is a social enterprise providing nurse-led intermediate care and rehabilitation services	Integrated Health and Social Care	North West
2012	People2People	CIC working with older and physically and learning disabled people	Social Work	West Midlands
2012	Vista SWP Ltd	Children's social work practice in Bristol	Social Work	South West
2012	Rochdale Boroughwide Housing	Rochdale Metropolitan Borough Council has transferred the ownership of its 13,700 properties to Rochdale Boroughwide Housing (RBH)	Housing	North West

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**Developing Projects**

Launch	Name/Project	Description	Sector	Region
2012	157 Group	Group of Further Education Colleges forming an academic awarding body, with a primary focus on vocational qualifications	Education	England-wide
2012	3BM	Spin-out of staff to deliver services directly to schools, as well as some strategic functions back to local authorities	Education	Greater London
2012	Aspire Wellbeing	Centre providing a range of rehabilitation and support options for people with physical disabilities and sensory impairment	Social Care	Greater London
2012	Resolving Chaos	Establishment of a commissioning organisation to help those leading chaotic lives to secure a job, a house and a social network	Social Work	Greater London
2012	Royal Borough of Kensington and Chelsea Youth Services	The Pathfinder aims to bring together delivery of youth services across the Borough into a mutual	Children & Youth Services	Greater London
2012	(Name TBC) University College London Hospitals	Will provide audiology services for adults	Health	Greater London
2012	(Name TBC) Barts and London NHS Trust	Will provide primary mental healthcare	Health	Greater London
2012	HILLS	Will provide day care, supported housing and behavioural analysis, serving older people and adults with learning disabilities	Social Care	North West
2012	(Name TBC) Northern Lincolnshire & Goole Hospital NHFT	Will provide community equipment and wheelchair services	Health	East Midlands
2012	Tobacco Free Futures	Will provide a tobacco control programme, serving children	Health	North West
2012	Integrated Health	Will provide primary healthcare services	Health	Greater London

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2012	(Name TBC) Newham PCT	Will provide a range of integrated primary and community services	Health	Greater London
2012	The Wellbeing Service	Will provide primary care services to people with mental health problems	Health	Greater London
2012	(Name TBC) Stoke adult social work practice	A team of social workers seeking to establish a small social enterprise to deliver this social work practice in Stoke	Social Work	West Midlands
2012	Topaz	DH adult social work practice pilot based in Lambeth	Social Work	Greater London
2012	TBC	Children's social work practice in Norfolk	Social Work	East of England
2012	TBC	Children's social work practice in Barnet	Social Work	Greater London
2012	TBC	Children's social work practice in Redbridge	Social Work	Greater London
2012	Safer Milton Keynes	Managed and funded through community Safety Partnership, comprising Probation, Health, Fire Service, council and Police	Community safety & Criminal Justice	South East
2012	The KickStart Partnership	This is a small, niche spin out managing loans for private sector home improvement for 27 local authorities	Housing	West Midlands
2012	West Sussex Adult and Community Learning Services	Establishment of a staff-run social enterprise, spinning out from the LA, to deliver adult and community learning services	Adult & Community Learning Services	South East
2013	North Norfolk Musculoskeletal Service (NNMSK)	Will provide physiotherapy outpatient musculoskeletal services	Health	East of England
2013	The Perinatal Institute	Will provide wellbeing services for babies, their mothers and families with a remit to address the high rate of perinatal mortality and morbidity in the region, and to aid improvements in perinatal care	Health	West Midlands

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2013	(Name TBC) NE Lincolnshire adult social work practice	A free standing social enterprise that will be fully operational in 2013, based in North East Lincolnshire	Social Work	East Midlands
2013	Hammersmith and Fulham learning disability services	Options appraisal and potential Business Plan being considered for a learning disability service	Social Care	Greater London
2014	Cleveland Fire Brigade	Will provide an emergency response service including a wide scope of prevention protection services, community service and community engagement	Fire and Rescue Authorities	North East
2014	About You, Kirklees	A spin-out is being considered to deliver adult care services	Social Care	Yorkshire and Humber
TBC	London Borough of Havering Services	A range of services are being considered for the basis of an employee-led mutual	TBC	Greater London
TBC	London Borough of Newham	A range of options are being considered for the Children's Centres and Early Intervention in the Children and Young People's Service	Children & Young People's Services	Greater London
TBC	Mansfield Multi-Agency Rented Solutions	Aimed to spin out from the Council to deliver housing services to the private sector and is at early stages	Housing	East Midlands
TBC	Stockport FE College	Reform of governance arrangements to involve staff in the strategic direction of the college	Education	North West
TBC	Westminster City Council	Potential spin-out of children's services at very early stages	Children & Youth Services	Greater London
TBC	Avon IM&T Consortium	Consideration of mutual to provide information management and data communication (IM&T) services in conjunction with Commissioning Support Services to NHS organisations	Health	South West
TBC	Buckinghamshire children's centres	Aiming to set up a charitable trust and transfer over 21 children's centres	Children & Youth Services	South East

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TBC	Norfolk County Council - adult social day care services	The council wishes to spin out the adult social day care services, and is currently in the very early stages	Social care	East of England
TBC	The Hazlitt Arts Centre	Performing arts space in Maidstone being spun out with the support of the local council	Culture & Libraries	South East
TBC	Youth First	Blackpool-based provider of youth services	Children & Youth Services	North West

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