



**CabinetOffice**

# Government Construction

Construction Task Group Core and Affiliate  
Membership

March 2012

The work of delivering the Government Construction Strategy has been divided into six work streams with six Task Groups created from volunteers in both the public and private sectors. The work is overseen by the Government Construction Board (GCB), and work directed by Government Construction Steering Committee (GCSC) as shown in the GCB Governance structure on the Cabinet Office webpage. Appropriate links are maintained with complementary Task Groups in the Infrastructure UK organization in HM Treasury.

### Task Group 1 – Procurement Lean Client

Key objective is to contribute to the consistent delivery of the range of measures Government will take to reduce construction costs<sup>1</sup> by 15-20% by the end of this parliament, with a particular focus on:

- methodologies for measuring progress in delivering the target to reduce construction costs by 15-20%;
- client skills;
- functional requirement setting;
- performance of existing procurement practices and alternatives;
- new models of procurement; and
- the effectiveness of frameworks and best use of routes to market.

Name	Organisation
Alan Muse	Royal Institution of Chartered Surveyors (RICS)
Alan Turner	Supply Chain Management Group/Hackney Homes
Alasdair Reisner	Civil Engineering Contractors Association
Andrew Butt	Cabinet Office
David Tonkin	Atkins
Keith Heard	Hampshire County Council / National Improvement and Efficiency Partnership (NIEP)
Mark Castle	Mace
Mark Morris	Infrastructure UK
Mike Peasland	Balfour Beatty
Mike Putnam	Skanska
Nick Pollard – Chair	Navigant
Paul Meigh	Cabinet Office
Paul Sheffield	Kier
Prof John Carlisle	Sheffield Business School
Russell Symes	Partnerships for Schools (now known as the Education Funding Agency)
Steve Rice	Defence Infrastructure Organisation
Terry Stocks	Ministry of Justice (MoJ)
Trevor Hursthouse	Specialist Engineering Contractors Group

<sup>1</sup> *Construction Costs* are defined as total project capital costs including related front end project initiation / development costs - such as consultancy and supply chain fees - but excluding land purchase and in use operational expenditure (which is not to disregard whole life cycle costs that are addressed by specific actions within the GCS but to acknowledge the challenges involved in validating the realisation of whole life cycle based efficiency savings before the end of the current parliament). This definition represents a working definition and is subject to possible further refinement by the Joint Data and Benchmarking Task Group as part of the ongoing development of the programme benefits tracking methodology.

## Task Group 2 – Lean Standards

Key objective is to focus on a process for the definition, selection and consistent embedment of standards across Government that contribute to and incentivise high levels of project team integration and construction safety.

Name	Organisation
Alan Couzens	Infrastructure UK
Alan Turner	Department for Communities and Local Government (CLG) Social Housing
Andrew Tait	Jewson
David Tonkin	Atkins
Jason Millett	Mace
Jason Pavey	Atkins
John Ioannou	Cabinet Office
John Lorimer	Manchester City Council
Keith Waller	Infrastructure UK
Mike Brogan	Procure Plus
Paul Meigh - Chair	Cabinet Office
Simon Grubb	Interserve
Terry Stocks	Ministry of Justice (MoJ)
Tim Eaton	Highways Agency
Zara Lamont	Carillion

### Task Group 3 – Soft Landings

Key objective is to align design and construction with required operation and asset performance.

Name	Organisation
Adam Mactavish	Cyril Sweett
Adam Matthews	Auto Desk
Alan Turner	Supply Chain Management
Alasdair Donn	Wilmott Dixon
Alexi Marmot	Bartlett, UCL University College London and AMA Alexi Marmot Associates
Andrew Cunningham	Home Office
Andrew Digby	Ministry of Justice (MoJ)
Ann Bodkin	Partnerships for Schools (now known as the Education Funding Agency)
Belinda Mather-Derrick	Cabinet Office
Chris Parkes	Lambert Smith Hampton
Christine Zammit	Cabinet Office
Dave Ronchetti	Facilicon
David Philp	Cabinet Office
Deborah Rowland - Chair	Government Property Unit , Cabinet Office
Denise Bennetts	Bennetts Associates
Dhan Tagie	Balfour Beatty Workplace
Edward Carter	Mace Macro/CML
Gary Clark	Herriott Watt University
Gary Ross	Capita Symonds
Jennifer Bone	Ministry of Justice (MoJ)
John Rae	Student Loans Company
Justin Hopkins	Astins
Keith Andrews	Association for Project Management (APM) and EC Harris
Ken Horan	Department for Business, Innovation and Skills (BIS)
Lisa Pasquale	Institute for Sustainability
Liz Kempadoo	Department for Environment, Food and Rural Affairs (Defra)
Louise Rimmer	Sanctuary Housing
Marilyn Standley	British Institute of Facilities Management (BIFM)
Michele Barker-Field	Sodexo
Mike Chater	Hampshire County Council

Nick Shaw	Vision 4 Ltd
Nigel Anderson	BSRIA
Nigel Herbert	Turner & Townsend
Pam Roper	MITIE
Paul Francis	Modus, Royal Institution of Chartered Surveyors (RICS)
Paul Rees	Carillion
Paul Williams	Hampshire County Council
Peter Brumby	Mace Macro/ CML
Phil Heenan	Cabinet Office
Richard Brindley	Royal Institute of British Architects (RIBA)
Richard Hillyard	Norland Managed Service
Rick Holland	Cyril Sweett
Rob Gerrard	Thomas Telford Ltd
Rod Bunn	BSRIA
Roger King	Telereal Trillium
Roy Evans	Government Property Unit, Cabinet Office
Simon Grubb	Interserve
Stephen Spedding	Laing O'Rourke
Steve Rice	Defence Infrastructure Organisation
Steve Symonds	Kier
Steve Underwood	Kier
Terry Rolfe	Skanska

#### Task Group 4 – Data & Benchmarking

Key objective is to contribute to the consistent delivery of the range of measures Government and the Regulated Sector will take to reduce construction costs<sup>2</sup> by 15-20% by the end of this parliament, with a particular focus on:

- baselining and establishing benefits achieved 2010-11;
- methodologies for measuring progress in delivering the target to reduce construction costs by 15-20%;
- principles of benchmarking standards and expectations of the use of benchmarking;
- common data structures/taxonomies that facilitate the sharing of cost benchmark data;
- trialling the extended use of cost benchmarking in setting cost targets; and
- leveraging existing cost data.

Name	Organisation
Adam Bray	Partnerships for Schools (now known as the Education Funding Agency)
Andrew Butt	Cabinet Office
Brendan Patchell	Rider Levett Bucknall
David Corcoran	Hampshire County Council / National Improvement and Efficiency Partnership (NIEP)
Professor Denise Bower	University of Leeds
Doug Norman/Charlotte Leonard	London Underground
Eliane Algaard	Network Rail
Graham Mason	Ministry of Justice (MoJ)
Ian Wright	Environment Agency
Joe Martin	Building Cost Information Service (BCIS)/ Royal Institution of Chartered Surveyors (RICS)
Jonathan de Souza	Constructing Excellence
Mark Gripton/Roland Kelly	Highways Agency
Paul Fox/Mark Worsfold	OfWat
Michael Clegg	Homes And Communities Agency (HCA)
Michael Coleman – Chair	Partnerships for Schools (now known as the Education Funding Agency)
Nigel Dorman/David Low	Department of Health / Procure 21
Paul Francis/Barry Gilliam	Defence Infrastructure Organisation
Tom Goodyer	Infrastructure UK

<sup>2</sup> *Construction Costs* are defined as total project capital costs including related front end project initiation / development costs - such as consultancy and supply chain fees - but excluding land purchase and in use operational expenditure (which is not to disregard whole life cycle costs that are addressed by specific actions within the GCS but to acknowledge the challenges involved in validating the realisation of whole life cycle based efficiency savings before the end of the current parliament). This definition represents a working definition and is subject to possible further refinement by the Joint Data and Benchmarking Task Group as part of the ongoing development of the programme benefits tracking methodology.

## Task Group 5 – Building Information Modelling (BIM)

The Group's primary tasks will be to:

- Develop a common understanding of the BIM proposals and identify current capabilities and implementation issues;
- Consider information needs at key stages of the asset lifecycle;
- Agree a co-ordinated templates for B.I.M. execution planning and measuring outcomes;
- Identify opportunities for early demonstration and/or adoption projects.

Name	Organisation
Adam Matthews	Autodesk
Alan Baikie	Graphisoft
Andrew Bellerby	Tekla
Andy Watson	Highways Agency
Ann Bodkin	Partnerships for Schools (now known as the Education Funding Agency)
Barry Blackwell	Department for Business, Innovation and Skills (BIS)
Bill Davis	Ministry of Justice (MoJ)
Bill Healy	Construction Industry Research and Information Association (CIRIA)
Bill Price	Costain
Bill Yardley	Defence Infrastructure Organisation
Brian Deacon	Interserve
Brian McQuade	Miller
Cliff Jones	Department of Health
Colin Westpfel	Bouygues UK
David Hammond	Mace
David Holmes	Defence Infrastructure Organisation
David Hope	Deloitte
David Neve	Balfour Beatty
David Philp	Cabinet Office
David Throssell	Skanska
Deborah Rowland	Cabinet Office
Graeme Forbes	Kier
Graham Neal	Interserve
Graham Watts	Construction Industry Council
Harry Scarff	Partnerships for Schools (now known as the Education Funding Agency)



Iain Miskimmin	Bentley
Ian Wilson	Carillion
James Brayshaw	Ordnance Survey
Jaimie Johnston	Bryden Wood Ltd
Jeff Stephens	Vinci Construction
Jim Neill	Sir Robert McAlpine
John Jenkins	Morgan Sindall
John Lorimer	Constructing Excellence and Manchester City Council
John Rowe	Leadbitter
John Tebbit	Construction Products Association
Julie Evans	Costain
Keith Heard	Hampshire County Council/ Improvement and Efficiency South East (IESE)
Kim Shepherd	Leadbitter
Malcolm Stagg	Skanska
Mark Bew - Chair	EC Strategies
Mark Sawyer	Vico
Martin Roberts	Pinsent Masons
Mervyn Richards	MR1 Consulting
Mike Coleman	Partnerships for Schools (now known as the Education Funding Agency)
Nick Bagshaw	Department for Communities and Local Government (CLG)
Nick Nisbet	AEC3 UK
Nigel Fraser	West One Management Consulting Limited
Paul Burger	BAM
Paul Meigh	Cabinet Office
Paul Reeve	Electrical Contractors' Association (ECA)
Paul Shillcock	Transport for London (TfL)
Peter Bates	Shepherd Construction
Peter Groves	Cabinet Office
Rachel Done	UK Contractors Group
Jane Power	Department for Education (DfE)
Ray Crotty	C3 Systems
Rebecca Hodgson-Jones	Sir Robert McAlpine

Rennie Chadwick	Osborne
Richard Hamilton-Price	Galliford Try
Richard Newland	ISG
Richard Waterhouse	RIBA Enterprises
Rob Manning	Chartered Institution of Building Services Engineers (CIBSE)
Roy Evans	Cabinet Office
Russell Symes	Partnerships for Schools (now known as the Education Funding Agency)
Sean Bradley	BAM
Sean Smylie	Shepherd Construction
Simon Nathan	UK Contractors Group
Simon Rawlinson	EC Harris
Steve Bagge	IBM
Steve Cooper	BIW
Steve Crompton	Unit 4
Terrie Alafat	Department for Communities and Local Government (CLG)
Terry Boniface	Department for Business, Innovation and Skills (BIS)
Thomas Marsterson	MACE
Tim Broyd	Halcrow
Tim Cole	Causeway
Tim Wade	Morgan Sindall

## Task Group 6 – Performance Management

Key objectives:

- To measure supplier performance across all programmes.
- To develop and implement a shared programme for efficiency and reform.
- To require suppliers to align with a shared view of excellence and to cascade good practice down through the supply chain.

Name	Organisation
Alan Coole	Scape
Ann Pedder	Foreign and Commonwealth Office (FCO) - Crown Rep
Bill Yardley - Chair	Defence Infrastructure Organisation
David Mathieson	Turner & Townsend
Professor Denise Bower	University of Leeds
Professor John Carlisle	Sheffield Business School
Jonathan De Souza	Constructing Excellence
Keith Waller	Infrastructure UK/Costain
Neil Martin	Lend Lease
Paul Fletcher	Royal Institute of British Architects (RIBA)
Paul Phillips	Morgan Sindall
Peter Groves	Cabinet Office
Professor Peter McDermott	Salford University/Construction Excellence
Richard Lumby	Carillion
Simon Diggle	Highways Agency
Steve Underwood	Kier
Vincent Godfrey	Ministry of Justice (MoJ) – Crown Rep