

CABINET OFFICE PERMANENT SECRETARIES' MEETINGS WITH EXTERNAL ORGANISATIONS¹: 1 October to 31 December 2010

| Sir Gus O'Donnell, Cabinet Secretary and Head of the Civil Service, | | |
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| Date of Meeting | Name of External Organisation | Purpose of Meeting |
| October | Civil Service Diversity and Equality Awards | Speech and presentation of awards |
| October | FDA Executive Committee | Speech at annual dinner |
| October | Centre for American Progress | General discussion |
| October | Whitehall and Industry Group | Cabinet Secretary's annual address |
| October | Work Foundation 'Them and Us' launch | Launch reception |
| October | Bank of England | General discussion |
| October | Professor of Behavioural Economics - Massachusetts Institute of Technology | Seminar |
| November | National Gallery | Viewing and reception |
| November | Demelza Charity | Visit to learn about the work of the charity |
| November | Institute for Government | General discussion and planning for roundtable event. |
| November | Civil Service Awards | Speech and presentation of awards |
| November | Lord Mayor's Banquet | Accompanying PM |
| November | Institute for Government | Charing Roundtable discussions through a three day event |
| November | Kids Taskforce charity | Filming |
| November | Diageo | Business and the Civil Service lunch with Permanent Secretaries and various business leaders |
| November | CBI dinner | General discussion |
| November | ACE Conference | Guest speaker |
| November | Financial Times | Christmas reception |
| November | Bank of England/Institute for Government | Hosting Breakfast seminar |
| December | Lambeth Palace | Archbishop of Canterbury reception |

¹ Does not normally include meetings with Government bodies such as other Government Departments and Agencies, non-departmental public bodies, Government reviewers, and representatives of Parliament, devolved or foreign Governments.

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| December | Professor Richard Thaler | General discussion on behavioural economics |
| December | JP Morgan | General discussion and lunch |
| December | Industry and Parliamentary Trust | General discussion |
| December | Unipart Group | Visit with Minister for Cabinet Office |
| December | Nuffield College | Midwinter Dinner |
| December | Barclays Capital | General discussion and lunch |
| December | Institute for Government | Meeting on Transitions Research |
| December | Bank of England | Christmas Drinks |
| December | Demelza Charity | Return visit to Cabinet Office |
| December | Westminster Cathedral | Reading at service |
| December | CCSU | Retirement reception |

| Jeremy Heywood, Permanent Secretary, Prime Minister's Office | | |
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| Date of Meeting | Name of External Organisation | Purpose of Meeting |
| October | Barclays Capital | Introductory meeting |
| October | EDF Energy | Energy issues |
| October | Confederation of British Industry (CBI) | Topical business issues |
| October | Race Online 2010 | Update from UK Digital Champion |
| October | Lord Burns | Lunch Meeting |
| October | Morgan Stanley | Breakfast Meeting – Financial Market Developments |
| October | Portland Capital | Big Society |
| October | Brunswick Group | Lunch Meeting – UK business environment |
| October | British Bankers' Association | Growth (SMEs) |
| October | Universities UK | Higher Education |
| October | Wellcome Trust | East End tech hub |
| November | Cisco | East End tech hub |
| November | Wellcome Trust | UK venture capital |
| November | GlaxoSmithKline | Dinner Meeting – UK business environment |
| November | Semantric | Corporate transparency |
| November | Toshiba | UK nuclear new build |
| November | Intel | East End tech hub |
| November | Absolute Return for Kids (ARK) | Schools policy |
| November | Centrica | Energy issues |
| November | Goldman Sachs & A4E | Families policy |
| November | World Economic Forum | Planning for World Economic Forum annual meeting |
| November | Deutsche Bank | Topical financial issues |
| November | Anthony Salz | Social Impact Bond |
| December | 1994 Group | Education policy |
| December | Gerry Grimstone | Dinner Meeting |
| December | Outcome First Ltd. | Business issues |
| December | Lazards | Financial issues |
| December | Association for Financial Markets in Europe (AFME) | Financial issues |
| December | Goldman Sachs | Social Impact Bond |
| December | Shelter | Housing Policy |
| December | Royal Mail | Business issues |

| Jeremy Heywood, Permanent Secretary, Prime Minister's Office | | |
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| Date of Meeting | Name of External Organisation | Purpose of Meeting |
| December | Rothschild | Green Deal |
| December | Ian Callaghan Associated Ltd | CDFIs |
| December | APAX | Business issues |
| December | Smiths | Business issues |
| December | Virgin | Lunch Meeting – business issues |
| December | Barclays Capital | Business issues |
| December | Tesco | Lunch Meeting– business issues |
| December | John Lewis | Skills policy |
| December | Mainstream Renewable Power | Energy issues |

| Ian Watmore, Chief Operating Officer | | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| October | BT | Lessons learnt through conducting Efficiency reforms |
| October | TalkAboutLocal | Digital Engagement |
| October | Lord Birt | COO Role |
| October | Detica | ICT Security |
| October | Global Crossing | Introduction to Global Crossing |
| October | Stephen Kelly | ICT Commercial Strategy |
| November | Ernst and Young | Introduction |
| November | UK Financial Investments | Procurement |
| November | Lady Barbara Judge | PFI/Mutuals |
| November | Charlie Leadbeater | Post Bureaucratic Age |
| November | Amstrad | ICT Procurement |
| November | YouGov | Marketing Innovation |
| November | IBM | Contract Renegotiation |
| November | Booz and Co | Introductory meeting |
| November | PWC | Introductory meeting |
| November | Microsoft | Introductory meeting |
| November | HP | Introductory meeting |
| November | FDA | Introductory meeting |
| November | CBI | Networking event |
| December | Lady Barbara Judge | PFI/Mutuals |
| December | Serco | Introductory meeting |
| December | Tribal Group | Introductory meeting |
| December | Dods | Introductory meeting |
| December | 24/7 | Introductory meeting |
| December | NCVO | Introductory meeting |
| December | E-skills | Skills Framework for the Information Age (SFIA) |

| Sir Peter Ricketts, National Security Adviser | | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| October | Morgan Stanley | Discussion of the National Security Strategy |
| October | Archbishop of Canterbury and Archbishop Deng | Sudan |
| October | Chatham House, IISS, Libra, RUSI | Strategic Defence and Security Review |
| October | Chatham House | Strategic Defence and Security Review speech |
| November | CityForum | Speech |
| November | Shell | General discussion |
| December | Boeing | Discussion of the National Security Strategy |

| Sir Jon Cunliffe, PM's Adviser on Europe and Global issues | | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| October | UK and EU venture capital bodies | Discussion of EU & Financial developments |
| October | HSBC | G20 topics |
| October | EDF | UK and EU energy issues |
| October | Medley Global Advisers | Discussion pre-G20 |
| October | Exxon Mobil | International energy policy and climate change |
| October | Morgan Stanley | UK & EU Banking regulation |
| October | Bretton Woods Project, UNICEF, Global Witness, WWF, VSO, Oxfam, World Vision, Tearfund, TUC, Action Aid, Christian Aid, ONE, World Development Movement, White Ribbon Alliance and Bond | G8/ G20 topics |
| November | Goldman Sachs | UK & EU Banking regulation |
| November | KPMG & PricewaterhouseCoopers | Discussion of EU accounting and auditing standards |
| November | Siemens UK | Eurostar procurement |
| November | Goldman Sachs | UK & EU Banking regulation |
| December | Lindsey Group | G20 topics |
| December | Suek | UK investment regime |

| Alex Allan, Chairman of the JIC and Professional Head of Intelligence Analysis | | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| Nil return | | |

| Sir Stephen Laws, First Parliamentary Counsel | | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| Nil return | | |

| Matt Tee, Permanent Secretary, Government Communications | | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| October | Race online | Directgov Review |
| October | Leeds University | MA in Communications |
| November | Oxford University | Govt Communications |
| November | FA | Govt Communications |
| November | Blue Rubicon | Govt Communications |
| December | Channel 4 | COI Review |

| Jil Matheson, Permanent Secretary, UK Statistics Authority / Office for National Statistics | | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| October | Northumbria University | To discuss statistical issues |
| October | Royal Statistical Society | To discuss statistical issues |
| November | Lockheed Martin | To discuss the 2011 Census |
| November | UK Data Capture Centre | To discuss the 2011 Census |
| November | Informed Solutions | To discuss statistical issues |
| December | Office for Public Management | To discuss statistical issues |