



Defence  
Infrastructure  
Organisation

# PROCUREMENT PLAN

March 2017



# DIO Procurement Plan

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# DIO Procurement Plan

## 1 Foreword



The Defence Infrastructure Organisation (DIO) is responsible for planning, procuring and managing the contracts that maintain the UK Government's Military Estate. With an annual budget of c£3.3bn and an estate spread across 4,000 sites worldwide, DIO is a key client for hard and soft facilities management, construction and property consultancy contracting.

Over the last 5 years DIO has been focussed on reducing the cost of maintaining its estate. In 2016 MoD published "A Better Defence Estate", a strategy to reduce the footprint of the military estate in the UK by 30% by 2040. That strategy now forms the centrepiece of our programme of work – a programme that will reduce the size of the estate to one that is better suited to modern military need, improves the day to day experience for those who live, work and train on the estate, and that is affordable.

At DIO we have a lot to do to improve our own business – to be more effective, efficient, and easier to do business with. This plan is a first step in helping you – our current and potential suppliers – understand what we need and how you can work with us. Over the coming year there will be more Industry days for procurements and earlier market engagement, publication of our pipeline and greater supply chain relationship management and advocacy.

Defence Infrastructure is both a demanding sector to work in and a rewarding sector for those who do it well. It is a sector ready for innovation and for a real service-focussed culture. I look forward to working with you as we help to deliver the UK's military capability.

**DIO Chief Executive – Graham Dalton**



Welcome to DIO's first Procurement Plan. Since joining DIO Autumn 2015, I have listened to feedback from our suppliers, existing and potential, all of whom seek greater visibility of DIO's current and upcoming procurements and a greater understanding of how we do business.

This plan aims to meet that objective by delivering an open and transparent view of our strategic position and direction, the role of our Strategic Business Partner, detailing how we do business and outlining our current initiatives.

The Plan's highlights include a first look at our major programmes and future procurements, an overview of our Small and Medium Enterprise Action Plan and a look at our contribution to MOD's objective to achieve a minimum of 25% spend with Small and Medium Enterprises, through the Supply Chain, by 2020.

I hope that this plan will be of value to our suppliers and will enable better planning for the future and that you find the document useful and informative. I welcome any feedback you may have that can help improve our communication with you through further Procurement Plans of this type.

Please email any suggestions for further improvement to our Supply Chain Advocate ([DIOComrcI-SupplyChainAdvocate@mod.uk](mailto:DIOComrcI-SupplyChainAdvocate@mod.uk)).

**DIO Commercial Director – Sean Balmer**

# DIO Procurement Plan

## 2 DIO Purpose, Vision & Mission

### Our Purpose

Enabling Defence people to live, work, train and deploy at home and overseas.

### Our Vision

Our people lead in equipping Defence with a significantly smaller, more efficient, better quality estate.

### Our Mission

To manage and deliver effectively, within allocated control totals, the infrastructure requirements set out in the Strategic Defence and Security Review (SDSR), Defence Strategic Direction, the Defence Pan and subsequent Top Level Budget (TLB) Command Plans.

### Our Strategic Objectives

1. To maintain and sustain a safe, sustainable and secure estate.

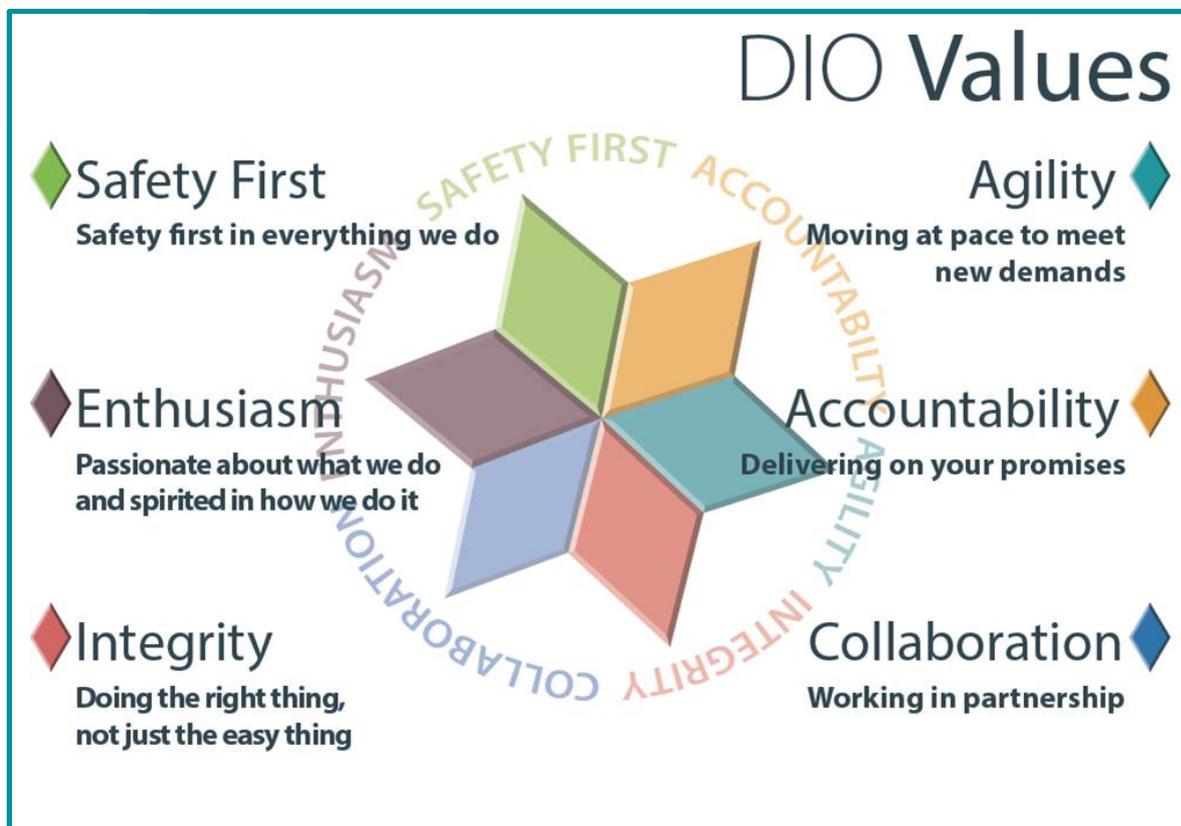
2. To lead the development, and drive the implementation of Defence Estates Optimisation to provide a smaller and more efficient estate, enabling Defence to achieve Government housing and disposal targets in this Parliament.

3. To improve delivery performance as well as "user" experience. In particular, to ensure sustainable improvements in service from DIO's primary industry partners along with delivery of its capital projects and programmes within agreed cost, quality and time schedules.

4. To operate to our Control Total, achieving our efficiency and other savings targets.

5. Build a culture of professionalism, continuous improvement, effective engagement and high performance by creating an exciting and challenging working environment.

6. Refresh the DIO transformation strategy.



# DIO Procurement Plan

## 3 Introduction & Purpose

Welcome to DIO's Procurement Plan which sets out how DIO engages with its industry suppliers in order to support the delivery of the DIO Mission and six Strategic Objectives.

The main aim of this document is to provide an overview of how DIO conducts its procurements, how it engages with suppliers, an overview of commercial and strategic initiatives that are on-going and a summary of major projects and contracts to be delivered.

In September 2014, the DIO welcomed its Strategic Business Partner (SBP), Capita working with AECOM and PA Consulting, into its business. The objective of this partnership is to help bring private sector expertise to further improve the way the defence estate and infrastructure is run.

To better plan and deliver procurements DIO has developed a Forward Work Plan with an embedded resourcing tool for management use. This combined with its initiatives to improve supplier engagement, increase spend with Small and Medium Enterprises (SMEs) and achieve certification to BS11000 by

September 2017 (as outlined further on in this Plan) will also contribute to the achievement of DIO Strategic Objectives and overall mission.

From April 2017 DIO will progressively hand financial delegation for Defence Estate and Infrastructure requirements back to Budget Holders in the Front Line Commands. DIO will re-position itself as a more delivery focussed organisation through its procurement and contract management activity, acting as an intelligent client on behalf of the Front Line Command customers. This will mean more than ever that DIO's relationships with both its current and future supply chain partners will form a critical element towards DIO's success.

DIO will update and reissue the Forward Contracting Work Plan on a quarterly basis. The remainder of the plan will be updated annually thereby driving its behaviours to compete and think ahead to strategy. This will also ensure upcoming procurements, current initiatives and doing business with DIO information is always available to its customer and supply chain.



# DIO Procurement Plan



Enabling the people of Defence to LIVE, WORK and TRAIN



**4,000**  
Sites worldwide

**£3.3bn**  
Annual Budget for the  
Defence Estate

**£350m**  
Annual spend  
on Utilities

**225,000**  
Hectares of land

**£20bn**  
Value of the asset base

**370**  
Contracts

**170**  
Suppliers

**4,500**  
Employees

**50,000**  
Houses

**45,000**  
Buildings

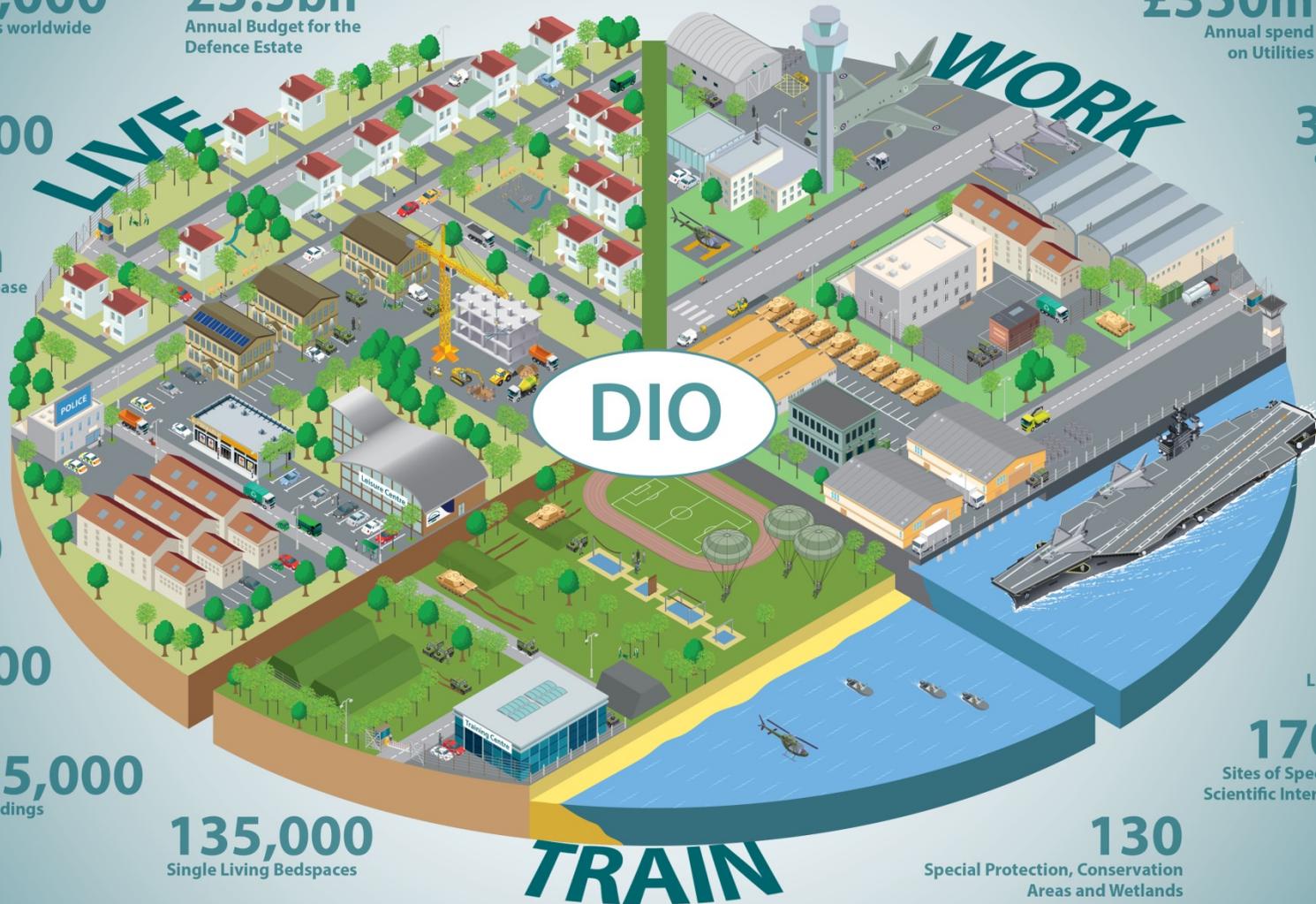
**135,000**  
Single Living Bedspaces

**700**  
Scheduled  
Monuments

**800**  
Listed Buildings

**170**  
Sites of Special  
Scientific Interest

**130**  
Special Protection, Conservation  
Areas and Wetlands



## 5 Procurement Principles

The European Union Procurement Regulations drive UK law for public sector procurements and alongside Ministry of Defence (MOD) procurement policy, provide the overarching control framework for all DIO procurements.

Alongside legislation, DIO is also required to comply with the Cabinet Office Controls particularly, but not limited to, the Facilities Management, Property and Commercial Controls and must comply with Government procurement requirements such as that for the procurement of steel where applicable and for the Government's Construction Industry Scheme.

### **DIO approach to procurement includes:**

- Open, transparent, timely and consistent communications on procurements;
- Standard procurement and contract management processes;
- Proactive and close working with the supply chain;
- Learning from each other and other Government Commercial functions;
- Early market engagement, testing commercial strategies and gaining input to design – through for example, the use of Prior Information Notices and Industry Days;
- Utilisation of cross government frameworks, through Crown Commercial Services, for common goods and services thus maximising the effectiveness of our procurement strategies.

### **DIO delivers its procurement through:**

- The use of appropriate procurement and contracting strategies, seeking to become more aligned to industry practice, such as the development of the use of NEC3 terms and conditions in DIO contracts;
- Moving away from the traditional transactional approach, giving more focus to developing effective collaborative business relationships;
- Demonstrating highest professional ethics and standards by encouraging all commercial staff to become professionally qualified in purchasing through the Chartered Institute of Purchasing and Supply (CIPS);

- Upholding standards through promoting the Civil Service code of ethics and DIO values;
- Improved collaborative behaviours and skills to work more effectively internally and externally, by training staff to become Trusted Advisors and delivering tailored BS11000 training to staff;
- Open and transparent interaction with suppliers;
- Meeting regulatory requirements including Public Procurement Requirements and European Procurement Directives;
- Meeting rigorous requirements of departmental and HM Treasury approvals process;
- Seeking to challenge historical norms.

### **DIO procurement principles are to achieve:**

- Maximum value for money over the long term;
- Fit for purpose solutions;
- Maximum value added from the supply chain and focus on cost reduction;
- Maximum competition to drive value for money through competitive tension and where appropriate, employ multi supplier framework arrangements to maintain a competitive environment;
- Develop and implement two stage tendering to open up competition;
- Develop contract strategies that have appropriate incentives designed around relative importance of cost (capital or whole life, schedule and / or functionality);
- More “commercial, off the shelf” specifications, products and services rather than DIO bespoke;
- Improved use of functional, output and outcome or performance-based specifications where possible, in order to increase the potential supply base, innovative proposals and increased competition;
- Earlier engagement allowing more time to develop innovative strategies and solutions, encouraging the entry of new suppliers;
- A robust, continuous improvement and learning culture throughout the supply chain, which learns from internal and external experiences, critically assesses performance against high standards, and supports growth and development.

## 6 Doing Business with DIO

All public procurement in the United Kingdom (UK) is subject to the Treaty on the Functioning of the European Union (TFEU). In procurement terms, the TFEU seeks to ensure a free market in goods, services and works across the EU. The TFEU creates an obligation for all public bodies (including DIO) to adhere to certain principles when seeking to procure goods, works or services. These are:

- Non-discrimination (on the grounds of nationality);
- Equal treatment (of all suppliers in any procurement context);
- Transparency (so that all parties can see that MOD is acting in a fair and non-discriminatory manner);
- Mutual recognition (of equivalent documents, standards and certificates from other EU Member States); and
- Proportionality (in essence ensuring that DIO only does what is necessary for or "proportionate" to what it is seeking to achieve).

In order to apply these principles to public procurement, the EU has introduced certain Directives, six of which are relevant to MOD.

Each Directive has been implemented into UK law through regulations which contain certain rules and procedures that must be applied to all qualifying procurements in Defence. As such and despite, at times, being considered as time consuming and resource intensive, all DIO procurements adhere to the relevant EU and UK procurement rules and procedures.

## 6.1 Forward Contracting Work Plan

The DIO have developed a Forward Contracting Work plan (FCW) which provides a view to management and key stakeholders of all known upcoming procurement activity including new contracts, amendments and renewals. It is a vital tool in providing the information that DIO needs to manage its business and drive effective resource management. Its aim is also to provide Industry with a forward look of DIO's planned procurements through information on value range, type of work, expected key tender milestones and anticipated award and in service dates.

The FCW will be accessible through the Defence Contracts Online portal and will be regularly refreshed to offer the most up to date information.

To ensure the continual validity of the data in the FCW it is populated and reviewed monthly by DIO Commercial desk officers – those at the coal face of its procurement business and with access to the most recent information and data.

Details of high profile projects drawn from the FCW are provided in section 15 (please note, this represents a snapshot of the FCW at time of publishing and is subject to change). Prior Information Notices and formal adverts calling for expression of interest will follow in the Defence Contracts Bulletin and Official Journal of European Union (OJEU). Where requirements may be met by existing Frameworks, any sub-contracting opportunities will be advertised on the Government's Contracts Finder.

## 6.2 Approvals Process

Robust and well-evidenced Business Cases are key to ensuring that DIO makes rational and informed decisions concerning the expenditure of public money. Naturally DIO approvals guidance aligns with MOD and Her Majesty's Treasury (HMT) key principles and processes for investment decisions.

DIO procurements often follow a dual gate approach of both an Initial Gate Business Case and a Main Gate Business Case leading to contract award. Review Notes are also required for all cases where any aspect of the "Performance, Time and Cost" envelope requires adjustment.

Within DIO, the role of managing the vast majority of approvals now sits with the DIO Central Approvals Programme Management Office (CAPMO). They help pass approvals through scrutiny, run the DIO Investment Approval Committee (IAC) and maintain a track of all Business Cases and Review Notes that are due to be submitted to an Approving Authority within the next 2 years, through the Forward Approvals Plan (FAP).

CAPMO manage the scrutiny and approvals process for cases within DIO approval limits. Any cases above the DIO approval threshold require endorsement by the Defence Infrastructure Governing Authority (DIGA) before circulation with MOD Head Office and submission to the MOD IAC.

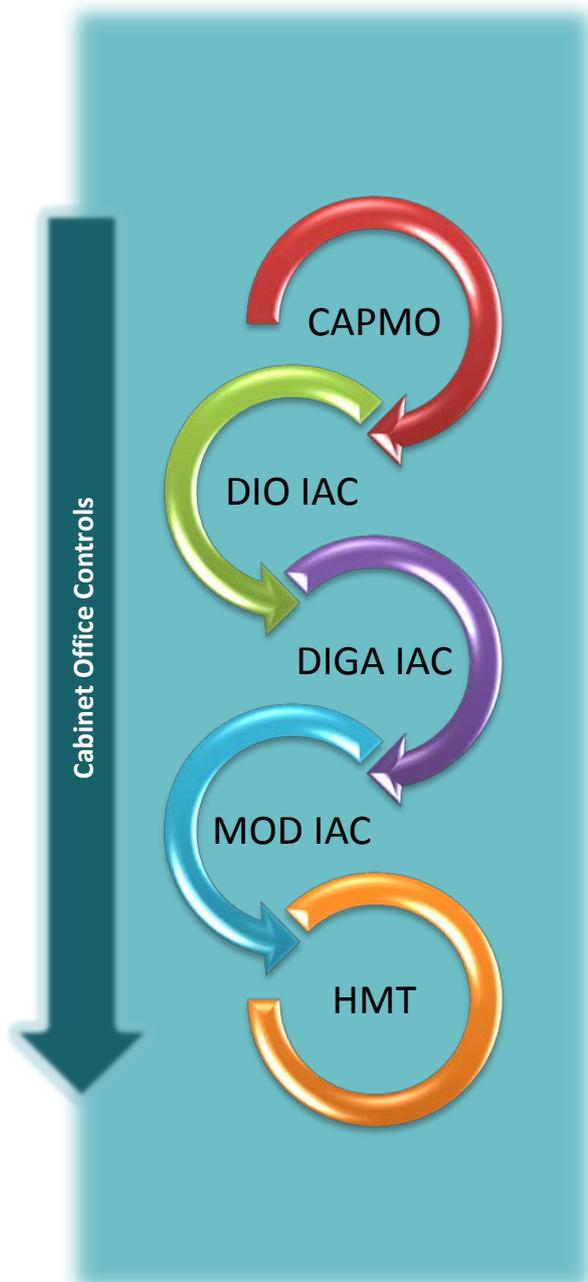
MOD Head Office is also the route for securing HMT approvals, if required. The Approving Authority will issue an Out Note which, if in support of the Business Case, prompts the issue of a Letter of Authority (LOA) to the DIO allowing it to commence its procurement.

The Cabinet Office operates a complimentary series of Controls across 8 types of expenditure, of which Property (incorporating Facilities Management) and Commercial

(incorporating Strategic Suppliers) affect the DIO.

The Controls are included in planning for Business Case development and approval. Cabinet Office approval is generally sequential, i.e. after the MOD approval is secured, although DIO ensures early engagement with Cabinet Office to assist the process.

The CAPMO are responsible for ensuring Control templates are submitted to the Cabinet Office and retains oversight of this engagement.



## 6.3 Advertising

DIO procurement opportunities are advertised via the Defence Contracts Online (DCO) website and replicated in the Defence Contracts Bulletin (DCB) Magazine, Official Journal of the European Union (OJEU), Contracts Finder and some publications such as Trade Journals.

### Defence Contracts Online

The DCO website is the MOD's official website to publish notices for all MOD procurements valued at or above £106,047 which is available to all suppliers free of charge.

### Official Journal of the European Union (OJEU)

The OJEU is the official publication of the European Union and it publishes around 2,500 new notices every week in 22 official languages of the member states. It can be accessed online through Tenders Direct. Subject to prescriptive exclusions and exemptions, the DIO is obliged under the Public Contracts Regulations (PCR) 2015 (and/or the Defence Security Procurement Contract Regulations (DSPCR)) to advertise all its requirements above the following current thresholds (in pounds sterling ex VAT):

**Supplies:**

Goods covered by Annex III of the Regulations	£106,047
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**Works :**

	£4,104,394
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**Services:**

Services covered by Annex III of the Regulations	£106,047
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### Transparency

Under the Government's Transparency Agenda, as set out in The Coalition documentation, DIO along with all Government Departments is required to

provide transparency of its procurement operations so that the public can hold politicians and public bodies to account

This transparency is achieved by the publication of tender, contracts and transactional spend data through the Contracts Finder website.

### Contracts Finder

Contracts Finder is the Government website for government buyers, businesses and the public. It provides a single portal where all public sector bodies publish contract opportunities between £10,000 and £106,047. and publish tender and contract award details

### Prior Information Notice (PIN)

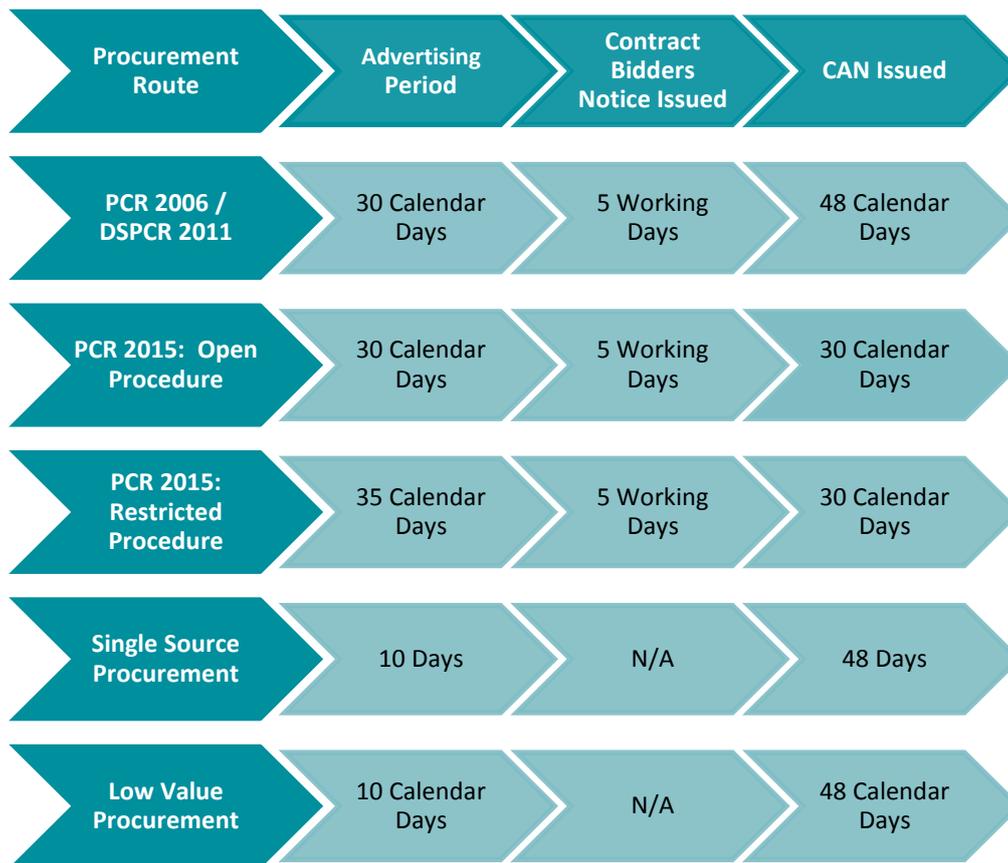
DIO publishes intended procurements through the DCO using a PIN. This allows potential suppliers to plan participation and allows us to shorten the procurement timescales.

PINs can be published before the approval of a business case, as this is not the start of a formal procurement procedure. Expressions of interest are not required from suppliers at this stage; PINs are purely for information and planning purposes only.

### Timescales

The timescales required for advertising, evaluation, negotiation and contract award vary between the various procurement routes available, the complexity of the procurement and the relevant approvals required from MOD and HMT. Generally speaking a requirement will be advertised for a minimum of 30 calendar days although this is affected by factors such as the use of a Prior Information Notice (PIN) and type of procurement route used. The Contract Award Notice (CAN) is issued a minimum of 30 days from Contract Award. The graphic overleaf provides more information on the advertising timelines of each procurement route:

# DIO Procurement Plan



## Standstill Period

The MOD applies a 10 day standstill period to contract awards made under the EU Procurement Regulations. During this time tenderers are advised of the decision to award a contract or conclude a framework agreement. This occurs as soon as possible after concluding evaluation and gaining approval from the appropriate approving authority.

The Standstill period provides for a pause in the award procedure, allowing tenderers to consider the outcome and to raise any informal or formal query as a result. Following the 10 day period and subject to there being no anomalies/concerns raised, the contract is then awarded.

## Voluntary Transparency Notices

Where there is a requirement to award a contract to a sole supplier, either as an extension to an existing requirement or a new contract, the MoD will issue a Voluntary Transparency Notice (VTN) to the OJEU. The intention of the VTN is to provide Industry with sufficient notice of the pending award, providing up to 10 days for any query or objections to be raised.

## Debriefs

Generally speaking, the Award Decision Notice letter provides sufficient information to give unsuccessful tenderers an understanding of where their bid failed, either technically or financially and provides the name of the winning tenderer. However, should tenderers require a further debrief, which might be pertinent in the case of larger complex procurements, this can be done by request.

## 6.4 Tender Process

In exactly the same way as other parts of MOD and the wider public sector, the DIO is obligated to adhere to the European Union (EU) Procurement Regulations, through the Treaty for the Functioning of the European Union (TFEU). There are variations in procedures determined by which Regulation is selected, the Defence and Security Public Contracts Regulations (DSPCR) 2011 or the Public Contracts Regulations (PCR) 2015, and the specific procurement procedure followed. Key points to note are that the Pre-Qualification Questionnaire (PQQ) is released at the time of advertising and a Dynamic PQQ tool is now used. An indicative process is detailed in the graphic below and more information can be found on the MOD's Acquisition System Guidance (ASG). Suppliers can register for access to the ASG using the link contained in section 17 of this document.



## 6.5 Innovation

The DIO is committed to encouraging more innovation to its business. DIO will continue to challenge itself to write its future requirements in output and outcome terms wherever possible to harness the vast experience of the DIO's supply chain across many industry sectors. This experience can help DIO to provide its business in an increasingly efficient and effective way. Innovation can take many forms, including novel application of existing technologies through to changes in working practices or procedures. Whatever the idea, DIO recognises that its suppliers will want to protect them, and DIO can do this through confidentiality agreements as necessary. DIO will actively manage the process of introducing innovative ideas to the business.

### Innovation versus Variants

The EU PCR 2015 and DSPCR 2011 refer to 'variants' as opposed to innovative bids in general terms. Innovative bids are those that propose new, novel, or different methods of meeting a stated requirement. Innovation may not always be a variant - i.e. different to the tender requirements or it may be both innovative and a variant. Variant bids are those which contain alternatives to the requirements stated in the tender documents.

### Centre for Defence Excellence

MOD's Innovation Procurement Plan provides a clear gateway through the Centre for Defence Enterprise (CDE) for those suppliers with an innovative product or service proposals outside of a tender process, for which there is currently no identified need or where there is a requirement but it is immature. The CDE website provides more information on the handling of such innovative proposals; a link to the CDE can be found in section 17.

## 6.6 Contracting, Purchasing and Finance

### Contracting, Purchasing and Finance



The **CP&F Programme** is a significant MOD wide change programme, providing a single, online end to end procurement system for all DIO procurement activity, including centralising bills, invoices, contracts and payments. These improvements will provide a more effective and efficient way of DIO interacting with its supplier base.

Under CP&F all other processes, including paper based systems, will be either replaced or subsumed.

#### What does this mean for DIO Suppliers?

The DIO's suppliers will benefit from:

- a uniform way of working by all DIO staff;
- a single input data system which will be reused throughout the procurement process (from contract advert to contract closure);
- guided processes ensuring the right actions are taken at the right time;
- a sourcing capability that drives a common approach across the organisation and improved supplier performance processes.

Suppliers will be able to:

- directly upload and, ultimately, maintain their own information and data;
- undertake specific tasks online such as pre-qualification, tendering and payment checks.

There will be a single log on to access the system, leading to a reduction in multiple data entry points. All contracts will be developed and managed electronically.

CP&F is being delivered in 3 key releases:

#### Release 1 - Sep 2016

- Only affected MOD employees and went live on 3 September 2015.

#### Release 2 - Dec 2016

- This sees the launch of new finance and purchasing elements which will allow the existing P2P payment system to be switched off. Contract data will be transferred from P2P to CP&F by MOD so the impact on current Suppliers will be minimal. Contracts not on P2P will be managed by the various MOD business areas.

#### Release 3 - 2017

- The scope for Release 3 is currently being reviewed by the CP&F Programme Board; timescales and deliverables to be confirmed.

DIO will work with its Suppliers to minimise the impact of system downtime during "go live" brought on by these changes.

The Defence Business Services (DBS) will operate a shared service centre to provide all Suppliers with the right support through a single point of contact.

**Exostar** will continue to be the main access route for Suppliers to connect with the CP&F system. Further detail on CP&F can be found on the GOV UK website listed in useful links.

## 6.7 Information Management System (IMS)



DIO operates its own bespoke management information system for infrastructure called IMS.

IMS has been in use across the organisation since May 2014 and replaced a number of legacy infrastructure systems. DIO has recently earmarked 75 older data systems for decommissioning and, to date, 44 of the 75 legacy systems (59%) have already been switched off, with the remaining 31 systems due for switch-off by the summer of 2017.

Each new version of IMS builds on the previous 'release' providing increased capability, functionality and making it possible for DIO's individual systems to communicate with each other.

IMS Release 3, due during December 2016, includes functionality for Strategic Planning and will support the end to end process from Statement of Need (SoN) to the Acquisition or Disposal of infrastructure assets.

In addition to new functionality, DIO will also receive Application and Platform Upgrades to the latest versions of the software application.

Benefits will include:

- Building Information Modelling – BIM Connector to AutoDesk Revit, providing DIO with a mechanism to upload BIM data;
- New 'User Experience' tools to enable input screens to be developed which follow a single, easier to use process;
- Enhancements which support FASB 16 compliance standards within Lease Accounting.

### The IMS Provides:

- Improved information sharing throughout the organisation
- Improved planning capability
- How the Defence Estate is being managed cost-effectively
- Consistent ways of working
- Better ability to manage Industry contracts
- A faster more efficient way of working
- Centralisation of data, enabling better evidence based decision making

## 7 Contract Management

**“Contract management is the proactive monitoring, control and management of all activities necessary to ensure goods, services and works are delivered in accordance with the contractual arrangement”**

The Government spends nearly £200 billion a year with private and voluntary providers. MOD makes up £16Bn and DIO £3.3Bn. This includes relatively simple contracts to provide goods or established services, to innovative, high-profile commissioning arrangements delivering services directly to the public, such as health, defence and justice services.

In 2013, following issues with overbilling in the Ministry of Justice’s electronic monitoring contracts, the Government commissioned a series of reviews of Contract Management across Departments. The reviews found widespread problems in contract management and since then the Cabinet Office has led a cross-government programme to improve capability in this area.

The aim and purpose of contract management in DIO is to work closely with Suppliers and internal customers to minimise the total cost of ownership and to maximise efficiencies for both the DIO and its Suppliers throughout the supply chain by:

Ensuring Contracts are successfully executed

Maximising value for money for the tax payer by driving continuous improvement

Developing and managing constructive and transparent relationships with Suppliers to maximise efficiency, collaborate towards common goals, and reduce waste, environmental and social risks

Ensuring the very best possible service can be delivered for the budgets available

Providing a formalised system of monitoring, managing and continuously improving both Supplier and DIOs performance against contracts

Ensuring that all parties recognise and understand their contractual roles and responsibilities

Monitoring overall compliance against Key Performance Indicators and Service Level Agreements and implementing improvement plans in the event of under-performance

Leveraging Supplier expertise in pursuit of cost and efficiency gains

Realising of additional savings and benefits and sharing them appropriately

Effectively managing the supply chain

Providing a focus for development of initiatives and innovations

Identifying lessons learned to inform future contract terms or strategies

## Contract Management Function

The Contract Management Function sits within both the commercial and operational areas of the DIO, with the ultimate commercial management aspects residing with commercial staff under the DIO Commercial Director and the technical aspects residing with Subject Matter Experts in the business. This is clarified in more detail through a roles and responsibilities matrix which defines actions and owners against a range of contract operation, administration and management functions. Ultimately agreements, variations concessions and/or changes to the Contract can only be committed via one of DIO's commercial staff.

Each contract has a corresponding Contract Management Plan (CMP) with a focus on longer term business benefits, benchmarking and value for money considerations (both inter and intra-contract/organisation/OGDs). CMPs also focus on the overall management and assessment of contract change notices, issues and dispute resolution; contract termination and exit considerations, amongst other elements whilst also providing an overall feedback loop into commercial for lessons learning within and across contracts. This enables improved future procurements and new contract opportunities in other areas via appropriate governance regimes.

The critical element in the 'Management' of any contract is to assure that any contractual

commitment is thoroughly tested to assure value for money, and that all checks and balances have been applied before entering into agreements.

## Contract Management Approach

Best practice suggests that a minimum cost saving of 5% should be achieved by increased and embedded focus on contract management. However the resource levels needed to deliver such a focussed approach outweigh the tangible benefit. Consequently, the contract management which DIO deploys is matched to the most effective 'transactional' and/or 'relational' model which actively encourages and develops close working relationships appropriate to the nature of the contract being managed.

This approach drives shared ownership of Contract Management and DIO looks to Industry to develop our approach to Contract Management by looking for opportunities and savings that can be achieved and shared between the two parties.

## Reference documents

For further reading on Government's approach to contract management the following are readily available on the internet:

- NAO/OGC Good Practice Contact Management Framework
- CIPS Contract Management Guide

## 8 Supplier Relationship Management

DIO believes that proactive management of relationships with suppliers will result in better performance, value for money for the taxpayer and delivery of MOD commercial policies. Developing strategic relationships, currently with DIOs highest annual spend suppliers, allows both sides to learn from best practice and seize opportunities for improvement in delivery, and to anticipate concerns before they become problems.

DIO's Supplier Relationship Management (SRM) strategy is aligned with MOD's supplier management practices, and with collaborative working common themes described in BS11000 to achieve effective relationships with suppliers, allowing DIO to interface with a supplier as a single customer across the totality of its business.

The DIO has an SRM Board which brings together internal stakeholders (Programme and Project Delivery (PPD), Service Delivery (SD), Commercial and Finance) and has overarching responsibility for the delivery of SRM within DIO. The DIO SRM Steering Group drives the development of DIO's SRM Strategy, a key element of which is Strategic Supplier meetings between DIO and its Strategic Suppliers. The Cabinet Office Crown Representatives attend meetings involving Cross Government Strategic Suppliers, presenting a joined up approach to the supplier and directly supporting the wider government supplier management agenda.

These meetings allow both the suppliers and DIO to offer strategic and operational updates, raise strategic level issues and, most importantly, offer feedback on relationship and contractual performance. A suite of templates have been developed to capture these assessments and which, in turn, enable



honest, open discussions during the meetings and to identify steps for improvement.

2016/17 brings a review of the way DIO categorises its Strategic Suppliers. With the recognition of supply chain fragility risk the likelihood is that this will result in additional factors being considered alongside annualised spend to determine DIO's strategic supplier list.

DIO is currently reviewing its Commercial Strategy with a view to taking a more Commissioning approach that will require us to change the way we work and challenge existing methods. A Commissioning approach will require a more agile and flexible commercial organisation as well as an agile and flexible supply base with a greater focus on outcomes. This methodology requires an increase in skills and capacity in Commercial, utilising a more intelligent client approach.

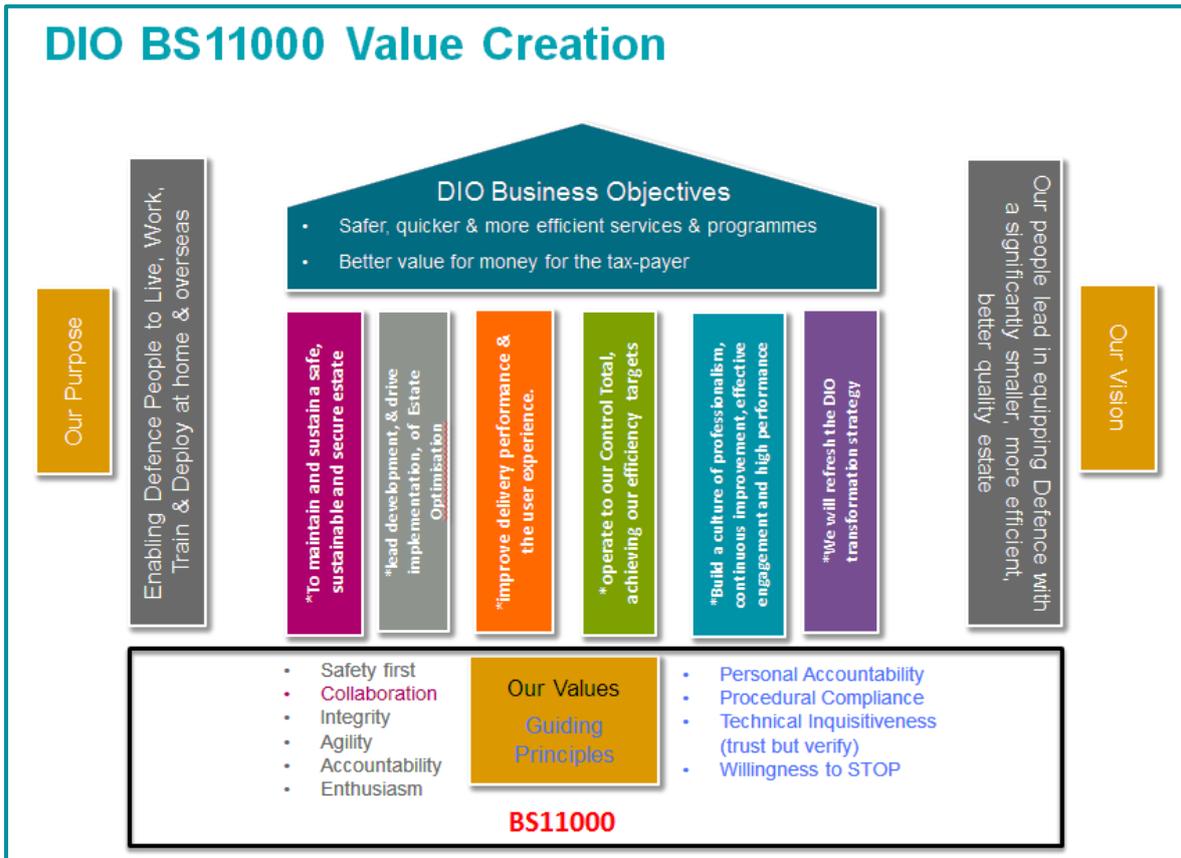
Alongside this, we will explore a "trust with consequences" enhanced contract management approach that places more self-assurance on our supply base partners with performance measures built around customer satisfaction and outcomes.

## 9 BS11000 Certification

DIO recognises the benefits and value that can be realised from effective collaborative working and improved engagement with the supply chain. In light of this the DIO's Senior Leadership Team has signed up to a formal BS11000 certification programme, to be achieved during 2017 with the British Standards Institute (BSI).

This will help to embed and sustain DIO's long-term adoption of effective collaborative business relationships within the supply chain and crucially help to deliver improved outcomes and value for its customers and users of the defence estate.

The DIO defines 'Value' through its Supplier Relationship Management programme – '6 pillars,' as follows:



Integrating BS11000 within the DIO's Defence Internal Audit and Assurance System (DIA&AS), which is subject to third party audit, provides ongoing assurance of individual collaborative programme performance and delivery of business benefits to all parties. Underpinning this with certification will provide the required level of discipline and oversight to sustain relationships including the required skills and competency levels. Certification supports the cultural change that is required to manage DIO's complex programmes and meet its sponsors changing defence needs and business objectives. The status of DIO's collaborative programmes, their expected benefits and assurance that all programmes are being managed correctly will

be delivered through DIO's SRM Board. Any non-conformance will be addressed through individual programme Joint Partnering Boards (JPB) which will establish root causes, enabling preventative actions to be put in place and monitored.

JPBs are a governance forum jointly led by appointed senior executives from each partnering organisation, with an established joint management team responsible for overall performance and relationship of the enterprise. Additionally, the JPB is unique in its approach to driving innovation and continuous improvement as well as jointly managing opportunity and risk to minimise any impact(s) on service delivery.

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## 10 Small Medium Enterprise Agenda

MOD's Commercial Director, Steven Morgan, launched the Small Medium Enterprise (SME) Policy Refresh during his key note speech at the Defence Procurement, Research, Technology and Exportability (DPRTE) exhibition in Motorpoint Arena, Cardiff in March 2016.

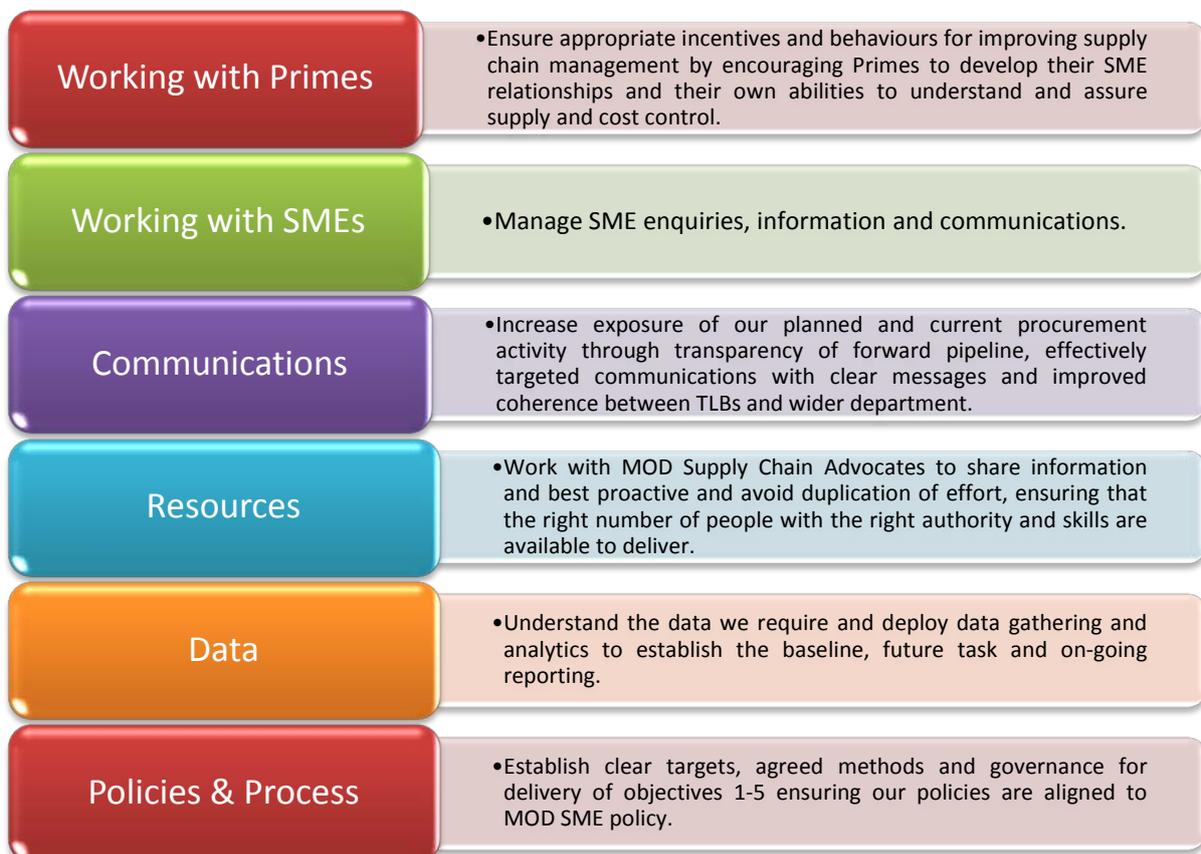
The SME Policy supports the Growth and Prosperity Agenda and the Governments' manifesto commitment to increase its spend with SMEs. MOD has agreed with Cabinet Office a new 25% target for SME procurement spend by 2020 and this commitment was reflected in the Single Departmental Plan published on 19 February 2016.

Steven also outlined the Supply Chain Advocate initiative where each MOD Department has a nominated advocate to act as focal point for the supplier base, including SMEs. This role will enable SMEs to raise any issues or concerns, to seek guidance on MOD procurement processes and act as 'front door' for both potential and existing SMEs.

DIO's Supply Chain Advocate is Claire Garwood (contact details can be found in section 18 of this Plan) and her aim is to enable SMEs to be able to gain better access to DIO and to fully exploit the support and guidance available.

This will be achieved by working closely with the MOD Supplier Relations Team and their Supply Chain Advocate lead, Sim Carswell, to develop accessible supplier portals, identifying and breaking down barriers, developing a greater understanding of the supply chain and sharing best practice.

Since the policy launch, DIO has been actively developing its SME Action Plan identifying where DIO need to work with its Supply Chain to engage further with SMEs, to improve communications, create appropriate incentives for improving supply chain management, assuring supply and cost control, improving risk management and overall messaging about procurement activity.



## 11 Government Construction Strategy

The first **Government Construction Strategy**, *Government Construction Strategy 2011-2015*, was published in May 2011. It was prepared by the Efficiency and Reform Group, working with the Construction Sector Unit of the Department for Business Innovation and Skills (BIS), and Infrastructure UK (IUK). The strategy was overseen by the Government Construction Board, originally chaired by the Chief Construction Adviser. However, when that role was abolished in November 2015, Cabinet Office Minister, Matthew Hancock MP, took over responsibility. The primary intention of the strategy was to reduce the cost of public sector construction, by up to 20%, by the end of the Parliament, and to stimulate growth.

*Government Construction Strategy: 2016 – 2020* was published by the Cabinet Office and the Infrastructure and Projects Authority (IPA) on 23 March 2016, setting out plans to deliver £1.7Bn of efficiencies and 20,000 apprenticeships.

The *Government Construction Strategy: 2016 – 2020* (GCS 2016-20) pulls together a number of previous commitments and sets some new targets and strategies

### Objectives of GCS 2016-20

The strategy sets out to support the delivery of £163 billion of planned projects identified in the spring 2016 Government Construction Pipeline, with ambitions for:

- Smarter procurement;
- Fairer payment;
- Improving digital skills;
- Reducing carbon emissions;
- Increasing client capability.

DIO will support the objectives of the strategy through the following initiatives:

### Building Information Modeling (BIM)

One of the major components of GCS 2011-15 was its mandate requiring fully-collaborative 3D BIM with all project and asset information, documentation and data being electronic by 2016. This represented a minimum requirement for Level 2 BIM on centrally-procured public projects.

GCS 2016-20 suggests that the BIM Working Group will develop a more ambitious set of measures to enable Departments to derive further benefits from BIM, enabling Departments to gradually move to BIM Level 3. This will involve allowing team members to access and modify a single, shared project model, held centrally.

The next generation of digital standards will be developed to facilitate BIM Level 3 under the remit of the Digital Built Britain Strategy, and early adopter departments will be sought to help understand the full potential benefits of BIM Level 3.

### Skills

GCS 2016-20 suggests that young people are underrepresented in the construction industry, with just 10% aged between 19 and 24. The 2015 report, *Fixing the Foundations*, established a commitment to deliver 3 million apprenticeships, starting over this Parliament. The Procurement Policy Note – Supporting Apprenticeships and Skills through Public Procurement, published in August 2015, required that the public procurement of contracts of more than 12 months in duration and worth £10 million or more should support skills development and the apprenticeship commitment.

GCS 2016-20 states that the government intends to support the delivery of 20,000 apprenticeships through construction procurement during this Parliament (a relatively small proportion of the 3 million

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commitment). The Construction Leadership Council (CLC) is developing a guide explaining what good skills investment looks like, and Infrastructure UK (now part of IPA, which published a National Infrastructure Plan for skills in 2015) is developing a tool to help Departments use pipeline data to model current and future skills requirements.

## Fair payment

The Public Contract Regulations 2015 require that all public sector organisations pay undisputed invoices in 30 days and that they ensure this payment term is passed down the supply chain.

The IPA construction team will continue to work with the Fair Payment Working Group to support departments in realising the full benefits of Project Bank Accounts (PBAs) as a means of enabling faster payments through the construction supply chain.

## Whole-life approaches

The Construction 2025 industrial strategy set a target of a 50% reduction in greenhouse gas emissions in the built environment. GCS 2016-20 points to a robust approach to the measurement and analysis of sustainability indicators, and encouraging innovative sustainability solutions on carbon reduction where value can be demonstrated.



## 12 DIO Major Programmes

DIO has in place a number of major programmes, each of which has a significant impact on the way DIO provides support to the Armed Forces. These programmes shape the extent of infrastructure in place, including location and type of facilities, to ensure that support is appropriate and efficient.

### 12.1 The Clyde Programme

The Clyde Infrastructure Programme (for more information see para 14.1 below) is a DIO-delivered programme of new and refurbished capital works that enables Defence Strategic Objective 1: Protect Our People KPI Continuous At Sea Deterrent (CASD) to be met. The Programme currently last approximately 10 years; with the recent vote in Parliament to procure Successor (the submarines that replace the current Trident ballistic submarines); that Programme will extend significantly beyond 2026.

### 12.2 Army Basing Programme (ABP)

The Army Basing Programme is a joint Army and DIO programme which sets out location changes for the Army and confirms the drawdown of all units from Germany by 2020. This will affect most areas of the Army as more than 100 units will either relocate, re-role, convert or disband during this time.

The government has committed £1.8 billion to the programme to be invested in infrastructure across the UK. This includes funding for accommodation improvements and will provide about 1,500 new homes for Service families, 4,500 new single living accommodation bed spaces and working, technical and training infrastructure. This will provide crucial jobs for local economies and quality accommodation and facilities for troops and their families.

### 12.3 Project HESTIA

In the UK, DIO currently delivers Soft FM services through more than 80 contracts with

industry partners at a cost of around £250 million a year. The HESTIA programme aims to consolidate Soft FM services into seven regional contracts, each in their own right a project.

Project HESTIA will deliver a core set of standardised Soft FM services to defence sites within the UK including:

- catering for entitled personnel;
- retail and leisure where provision is justified or it is provided as a retail opportunity by the contractor;
- cleaning and associated services including window cleaning, laundry, dry cleaning, tailoring, cobbling, domestic assistance and portable ablutions;
- waste management;
- hotel and mess services encompassing single living accommodation (less accommodation bookings for junior ranks SLA).

Core services will be supplemented by those required in a particular location either to meet a unique need (e.g. equine waste disposal in London) or if a previously outsourced non-core service needs to be continued (e.g. gymnasium staff in Navy Command). The first region (South) was awarded in 2016.

### 12.4 Defence Estates Optimisation

Defence Estates Optimisation aims to support military capability by providing a smaller but better estate for the armed forces and their families out to 2040 and beyond.

It is a detailed, long term plan to reduce the Defence built estate by 30% and provides a framework for the geographical lay down of our forces in the UK for at least a generation.

The strategy has been developed in partnership with military leaders and sets out where investment will be concentrated and where sites will be sold to deliver a

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significantly smaller estate which is more efficient and better enables military capability

A link to 'A Better Defence Estate' published in November 2016 can be found in Section 17, Useful Links.

## 12.5 NGEC Frameworks

DIO has in place a set of framework agreements for the delivery of construction projects across the UK defence estate. The Next Generation Estate Contracts (NGEC) team developed the frameworks to deliver the majority of MOD construction projects valued up to £50m under a 'National' framework, alongside four regional frameworks for projects valued up to £12m.

The Capital Works Frameworks are designed to generate ever improving value for money. Projects will be awarded by running 'mini-competitions' between those contractors included on the frameworks in order to identify the most cost-effective provider for each project.

In support of the Government Construction Strategy launched in May 2011, the frameworks are designed to reduce costs, improve value for money, and include measures such as: use of project bank accounts, the NEC3 form of procurement, more focused performance management, and continuous improvement mechanisms.



## 13 Current Contracts & Procurements

Throughout this Plan reference has been made to a number of existing contracts, framework agreements and on-going procurements. It is recognised that sub contract opportunities may exist through these existing contracts and procurements and this section provides further details to open up these opportunities to DIOs Supply Chain.

### National Framework

• **This framework delivers the majority of MOD construction projects up to a value of £50M. The contract runs from Dec 13 to Dec 17 and the suppliers are:**

- Balfour Beatty Group Ltd
- Carillion Construction Ltd
- Kier Graham Defence Ltd
- Galliford Try Construction Ltd
- Wates Construction Ltd

### Regional Frameworks

• **These framework delivers the majority of MOD capital works up to a value of £12M. Framework suppliers are:**

• **East Midlands & Eastern (Nov 13 - Nov 17)**

- Balfour Beatty Group Ltd
- Henry Brothers Ltd
- Interserve Construction Ltd
- Morgan Sindall Plc
- Shepherd Construction Ltd

• **Scotland (Dec 14 - Dec 18)**

- Henry Brothers Ltd
- Galliford Try Construction Ltd
- Kier Graham Defence Ltd
- Interserve Construction Ltd
- Lend Lease Construction Ltd

• **South West (Jan 16 - Jan 20)**

- HBDW Ltd
- Galliford Try Construction Ltd
- Kier Construction Ltd
- Morgan Sindall Plc
- VolkerFitzpatrick Ltd

• **South East (Jan 16 - Jan 20)**

- Henry Brothers Ltd
- Galliford Try Construction Ltd
- Kier Construction Ltd
- Morgan Sindall Plc
- VolkerFitzpatrick Ltd

### Principal Support Provider (PSP) Framework

• **The PSP framework delivers Construction Design, Project Management and Specialist Advisory Services in support of Capital Projects across DIOs Infrastructure Estate. The contract runs from Jun 14 to Jun 18 and the suppliers on the framework are:**

- AECOM
- White Young Green Management Services Ltd
- Mott MacDonald Ltd

## Pan Government & MOD Frameworks

- Where DIO does not hold its own frameworks it must always exhaust existing frameworks before considering any alternative procurement route; these include:
  - Framework Agreements for Technical Support (FATS)** - developed by MOD for use by all central government departments providing:
    - Design & Engineering Support (Apr 15 - Apr 17)
    - Specialist Technical Support (Oct 13 - Apr 17)
  - There are several other framework contracts for **common goods and services** managed by Crown Commercial Services, full details of which are available from the CCS website (a link is provided in section 17)

## Hard Facilities Management

- The **National Housing Prime** contract which runs from May 14 to Oct 19 and provides maintenance support to Service Families Accommodation in the UK is supplied by CarillionAmey;
- The **National Training Estate Prime** which is the contract for the management, provision and allocation of military training estate across the UK runs from May 14 to Oct 19 and is operated by Landmarc Support Services;
- Four **Regional Primes** providing Hard Facilities Management (HFM), including repairs and maintenance to the infrastructure assets across the UK, are operated by CarillionAmey:
  - Scotland & Northern Ireland (Nov 14 to Oct 19)
  - Central (Jul 14 to Jan 20)
  - South East (Feb 15 to Jan 20)
  - South West (Feb 15 to Jan 20)

## Soft Facilities Management

- The **HESTIA Programme** will deliver Soft Facilities Management (SFM) across the UK and will transition from 80 to 7 regional contracts by 2019. The first region, South, was awarded to Sodexo Ltd in Aug 16 with an In Service Date of March 2017.
- Procurements are ongoing for the remaining 6 regions and any potential sub contracting opportunities will be publicised on Contracts Finder.

## Public Finance Initiatives (PFI)

- **The DIO manages a number of PFIs which deliver services across the defence estate:**
- **Main Building Refurbishment PFI (MODUS)** - May 00 to May 30
- **Project Allenby Connaught (Aspire)** - Apr 06 to Apr 41
  - Provision of Single Living Accommodation & associated Services within SPTA & Aldershot Garrisons
- **Colchester Garrison PFI (RMPA Ltd)** - Feb 04 to Feb 39
  - Design, construction, financing, management and delivery of serviced accommodation
- **Tidworth PFI (Veolia Water Projects Ltd)** - Feb 98 to Feb 18
  - Water and sewerage project
- **Corsham Development PFI (INTEQ Services Ltd)** - Aug 08 to Jul 33
- **Service Families Quarters:**
- **Lossiemouth PFI (Covesea Ltd)** - Jun 98 to Aug 19
- **Central Scotland PFI (Bannockburn Homes Ltd)** - Aug 99 to Jun 21
- **Cosford and Shawbury PFI (The Riverside Group Ltd)** - Mar 99 to Jun 25
- **Wattisham PFI (Roselead Ltd)** - May 01 to Mar 28
- **RNAS Yeovilton PFI (Spectrum Housing Group Ltd)** - Jul 98 to Jul 28
- **Bristol Bath & Portsmouth PFI (Tricomm Housing Ltd)** - Nov 01 to Oct 28
- **Portsmouth 2 PFI (Tricomm Housing (Portsmouth) Ltd)** - Oct 05 to May 32
- **ARMADA Project (Falcon Support Services Ltd)** - Jul 04 to Mar 29
- **Provision of Energy to RAF Fylingdales (TG Power Ltd)** - Dec 98 to Mar 24
- **Provision of Water, Sewerage & Disposal Services (Veolia Water Nevis Ltd)** - Sep 04 to Mar 30
- **PFI Northwood (Eastbury Park Limited)** - Jul 06 to Jul 31
- **Provision of Water, Sewerage & Disposal Services (Kelda Water Services Estates Ltd)** - Apr 03 to Sep 28
- **Sewerage Services for RAF Lyneham (Wessex Water Services Ltd)** - Jul 98 to Mar 24
- **Provision of Water, Sewerage & Disposal Services (Severn Trent Services Defence Limited)** - Oct 04 to Mar 30

## 14 Future Procurements

Drawn from DIOs Forward Contracting Work Plan, this section provides details of future procurements and disposals across the Defence estate and the potential opportunities open to industry.

### 14.1 Clyde Programme

The Clyde Programme comprises a number of projects with a combined value of c£1.3Bn over a period of 10 years. The programme includes a wide spectrum of project types ranging from relatively simple standalone new-build projects in lower security areas (e.g. accommodation and training facilities) to highly complex refurbishment projects on nuclear infrastructure in high security and operational areas. All works are located in either Faslane or Coulport.

The Programme is currently being delivered utilising the existing DIO NGEC Capital Works Frameworks, at both National and Regional levels. All future works will be delivered via a Prime Contracting route procured either following a competition from a new Framework or bespoke tender exercise.

Both options will be under NEC3 Terms and Conditions.

Both options offer subcontracting opportunities.

There has already been an initial Market Day on 21<sup>st</sup> April 2016 and DIO aims to hold a further one in early 2017 prior to issuing an OJEU Advert in March/April 2017. The future Market Day will allow SMEs to have a 'market stall' to showcase their skillset to potential Prime Contractors.

It is envisaged that the Framework will be in place by Mid 2018.

## 14.2 Future Procurement Group (FPG) FOP – Future Overseas Procurement

Future Overseas Procurement (FOP) is an initiative aimed at the provision of resilient, flexible and agile infrastructure support service capability across UK Defence's overseas estate. Infrastructure support in this context includes Hard Facilities Management (HFM), Soft Facilities Management (SFM), training area support, capital works projects, accommodation and stores management. The commercial arrangement(s) are to provide experience gaining opportunities for military personnel and must have global reach, with support required worldwide.

### Contract Models

#### **FOP- Prime – (Phase 1)**

In line with the procurement for HFM in the UK by NGEC, the intent is to tender for a provider to deliver core services with the ability for injected low value works using NEC3 terms and Conditions. This will provide coherence across the MOD Estate in the UK and overseas. Phase 1 of FOP includes the Permanent Joint Operating Bases (PJOBS\*) and Germany/Europe and additional services e.g. Professional Services to be provided worldwide.

Procurement Start Date – Apr 2014

Contract No – DIOCB1/014

Estimated Value – c£700M

Duration of Contract – 5 years with an option to extend by up to a further 2 years

Indicative Programme: Oct 2016 - PQQ/OJEU Issue

Apr 2017 - Invitation To Negotiate Issue

Oct 2018 - Contract Award

Apr 2019 - In Service Date – Ascension/Falklands/Germany

Jul 2019 - In Service Date – Cyprus

Oct 2019 - In Service Date – Gibraltar

#### **FOP- Framework**

A Framework Arrangement to provide an efficient process by which DIO can deliver projects from its Capital Infrastructure Programme (CIP) on the Overseas Estate.

Procurement start date – Apr 2014

Contract No – DIOCB1/015

Estimated Value – c£400M

Duration of Contract – 7 years

Indicative Programme: Nov 2016 - PQQ/OJEU Issue

May 2017 – Invitation to Tender Issue

Jan 2018 - Contract Award

Jan 2018 – Contract Commencement

There will be subcontracting opportunities for both the prime and framework contracts.

\* *Gibraltar, Cyprus, Ascension Islands and Falkland Islands*

## 14.3 Future Procurement Group (FPG) FDIS – Future Defence Infrastructure Services

FDIS will consider the future delivery of Facilities Management (FM) across UK to the single Services and wider Defence community to maintain and support the development of operational capability.

The requirement is currently delivered through a significant number of contracts and other 'in-house' means. This includes the current NGEC Prime arrangements which are due to start to expire in 2019 and the HESTIA arrangements, which on current planning are not due to expire until the latest 2024.

The FDIS Programme is to consider the scope for future FM arrangements both in terms of functions and customer base. It provides an opportunity to assess whether there is merit in combining all Defence FM requirements into a single arrangement, or whether the requirement could be better packaged in other ways.

Procurement activity for this CAT A project is in early stages having commenced Jun 2016.

There will be subcontracting opportunities within this contract.

## 14.4 Future Procurement Group (FPG) UGP – Unarmed Guarding Project

The Unarmed Guarding Project (UGP) is an initiative aimed at fully exploring and developing options for maximising the MOD Guard Service (MGS) value for money in the provision of its service delivery to MOD.

The intention is to run a commercial competition, for a Prime contract through either a bespoke tender exercise or the CCS Framework Arrangement to identify a preferred commercial solution for provision of guarding services. In parallel with this activity, internal efficiencies will be applied to the current in-house arrangements with an Improved In-House Option being put forward as the Value for Money Benchmark (VfMB). The As-Is position is to be taken forward as the baseline against which both the preferred commercial solution and VfMB and will be benchmarked to determine the most economically advantageous option. Bidders from the competitive tender exercise will be made fully aware in advance that the VfMB will form part of the overall assessment.

Contract Number – DIOCB1/016  
Estimated Value – c£300M

Indicative programme: March 2017 - PQQ/OJEU Issue  
June 2017 - ITT Issue  
March 2018 - Contract Award  
July 2018 – In-Service Date (if commercial option is selected)

There will be subcontracting opportunities within the commercial solution.

## 14.5 Defence Estates Optimisation

Delivery of Defence Estates Optimisation will require sustained focus to ensure the Department maximises the benefits from its investment in a better defence estate. Within the Ministry of Defence, implementation of the strategy will be through a Defence Estates Optimisation programme, directed by the Deputy Chief of the Defence Staff (Military Capability). This will ensure strategic oversight of our delivery plans and coherence with other key Defence programmes that affect the estate and with delivery of our associated Government targets.

Delivery performance will be monitored by the Defence Major Programmes Portfolio (DMPP) and by the Defence Board. This will also ensure cross-Government scrutiny and challenge for our plans as well as transparency on our progress as part of routine DMPP reporting. We intend to provide an annual update to Parliament on implementation. This will be particularly important over the next two years as the DIO and the Front Line Commands undertake a series of studies to define move dates and reprovision locations, more precisely.

Implementation of the Strategy will be via a number of individual Defence Estates Optimisation programmes, each allocated to a lead Command or Top Level Budget (TLB) area. Each will be subject to in-depth assessment to inform business cases for each programme to ensure value for money as well as better military capability.

Each programme will have a Responsible Owner - a senior military officer or official responsible for delivery, including achieving the strategy outcomes and maximising the capability benefits. A programme which predominantly deals with Army sites will have a senior Army officer or official in charge of the programme who will work with the DIO to ensure the capability and estate benefits are achieved. This is also to ensure that the sequencing of moves of the units is undertaken coherently and with minimal disruption to standing military outputs and for service and civilian families and dependents.

There is economic opportunity for the UK construction and infrastructure development industry as a consequence of this strategy. We will be investing £4Bn of additional funding into our core sites over the next decade to reprovide for those units leaving sites earmarked for disposal. The development of these disposal sites should also provide further opportunities for jobs and growth. We will hold, in the next three months, an industry day to describe the approaches we are taking and the opportunities available. We will have such an event every year of this Parliament.

We will use, to the greatest extent, Government Frameworks that have been subject to the Public Procurement Regulations in support of legally advertising requirements and/or we will go direct to the Market via OJEU and/or MoD Contracts Bulletin.

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## 15 Forward Contracting Work Plan (FCW) – First Look

This section provides a first look at DIO FCW and all the detail will be further refined throughout 2017. It should be noted that Estimated Contract Award dates are very broad in some cases; future iterations of the FCW will provide more details against these requirements.

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
Defence Estates Optimisation Please refer to 'A Better Defence Estate' publication. Web link available in section 18.	DIO Comrcl-3 DH		
<b>Estimated Contract Value - Under £10M</b>			
LOSI Multi Mission Aircraft (MMA) P8 Basing [New build of aircraft storage/maintenance operation and simulators.]		Qtr 2 2019/2020	Qtr 4 2020/2021
Contract Guard Force for British Ghurkhas Nepal	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Fire Alarm System at BDSSU	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 3 2016/2017
LPG Works Kenya	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Management of Catterick Leisure Centre	DIO Comrcl-2c AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Aquatrine Lease Update	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Kifaru Camp Water Treatment Plant	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Marchwood SMC - DPO Phase		Qtr 3 2018/2019	Qtr 1 2020/2021
Kifaru Camp Bldg 66 & Bldg 68 Works	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 2 2017/2018
MBPFI - Curtis Green	DIO Comrcl-4a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Mechanical MTC	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
FOB Twiga Soakaway	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Menwith Hill Main Gate	DIO Comrcl-2e AH	Qtr 2 2017/2018	Qtr 2 2018/2019

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Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
FOB Twiga Shed	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
MOB Simba - Main Water Storage Works	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 2 2017/2018
Kifaru Camp POL Point Interceptors	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Kifaru Camp Bldg 51b Mains Power Switch Gear Room	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 2 2017/2018
MOB Simba Construction Works	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
MoD Caledonian Phase 1 and Phase 2	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
MoD Measured Heights Surveys - Package A	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
MoD Measured Heights Surveys-Package B	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
DHK - VO1 Add back Replacement Fences to Substations: B&CE Repairs from Condition Surveys	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
EPI - Demolition Phase B (Works Only)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
MoD Measured Heights Surveys-Package C	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
MoD Measured Heights Surveys-Package D	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
LAB East Camp MTFI	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Friction Runway Surveys	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
MSTE Simulator RNAS Yeovilton PSP	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
LAB East Camp FMB	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 3 2017/2018
National Training Estate Prime (NTEP)	DIO Comrcl-1f AH	Qtr 1 2018/2019	Qtr 3 2019/2020
Building & Civil Engineering MTC	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Swindon Church Place ARC 129 Fd Coy 104 Bn REME (8) [Provision of fit for purpose infra for 129 Fd Coy, a newly formed Coy in Swindon, Church Place ARC.]		Qtr 4 2016/2017	Qtr 4 2017/2018
Noise Monitoring for Lightening 2 RAF Mareham	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Fuel Works Kenya	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 4 2016/2017

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Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
Non Infantry Initial Trg - Phase 1 Training Estate Rationalisation [PBC for AS]		Qtr 4 2016/2017	Qtr 4 2017/2018
AY NIK- DEMOLITION PHASE B (WORKS ONLY)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Normandy Barracks Phase 2 LQA	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
NSG Camp Cook House Works	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
NSG Camp MEP	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 3 2017/2018
Belize Phase 2 LQA and Noise Survey	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Bristol Dorian Rd ARC 7MI Bn (9)		Qtr 4 2016/2017	Qtr 4 2017/2018
Estates Professional Services - Dilapidations Claims	DIO Comrcl-4a AH	Qtr 4 2016/2017	Qtr 2 2017/2018
Kinloss Barracks Phase 1 and 2 LQA	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
London, Bow, Mile End TAC - Reprovision of lodgers		Qtr 4 2016/2017	Qtr 2 2017/2018
Civilian Guarding for DIO sites	DIO Comrcl-3d AH	Qtr 4 2016/2017	Qtr 4 2016/2017
OFD Gosport Jetty - PSP	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Op CATAN	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 3 2016/2017
Tiger Team Tasking - Lakenheath PMO (TT5)	DIO Comrcl-2e AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Civilian Guard Force provision	DIO Comrcl-3d AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Op SHADER		Qtr 4 2016/2017	Qtr 4 2016/2017
Poole SLA 180 Beds	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Prestwick Future Gannet Forward Operating Base (FOB)		Qtr 2 2018/2019	Qtr 4 2019/2020
Ascension Islands) BFI Installation & Hardstanding-Fuels Management System	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Electrical MTC	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Principal Support Provider in support of Army Basing Service Families Accommodation	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 2 2017/2018
(Falklands) 12000 HR Service to be Carried Out in Generator No.4	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
(Falklands) 12000 HR Service To Be Carried Out On Generator No.5	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
(Falklands) 12000 HR Service to Be Carried Out On Generator No.6	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Project Anvil (LII) Sqn and HAS Package		Qtr 4 2016/2017	Qtr 4 2016/2017
DHK - Various Substations: B&CE Repairs from Condition Surveys (WO)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
DHK - Various Buildings: Roof Repairs & Replacement of Waterproof Membrane (Works Only)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 3 2016/2017
Supply, Delivery and Fitting of Carpet for British Ghurkhas Nepal	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Project ANVIL (LII) Work Package E- OCU and AOS		Qtr 4 2016/2017	Qtr 4 2016/2017
Electrical Works Services	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 3 2016/2017
AKR - Various Buildings - Reinstatement of Solar System P1 of 2 (WO)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2015/2016
(EPI) Construct Storage Room to House Full & Empty Cylinders (Works Only)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
DHK - Snake Road Repairs/Resurfacing Phase 2 of 3 (WO)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
EPI - Replace existing 3 X Portable GRP Sectional Tanks with 1 XWSR (WO)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Solar Thermal Water Heating Systems @DTC & 4C	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 2 2016/2017
Project Leighton - Westbury PSP	DIO Comrcl-3b AH	Qtr 3 2018/2019	Qtr 1 2020/2021
(Cyprus - Akrotiri) Solar Enhancements to the District Heating Phase 2	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Project Rose - Financial Advisor	DIO Comrcl-3 DH	Qtr 4 2016/2017	Qtr 3 2016/2017
Project Rose Technical Support Provider	DIO Comrcl-3 DH	Qtr 4 2016/2017	Qtr 3 2016/2017
Provision of Customer Satisfaction Tracker Survey	DIO Comrcl-4a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
PSP for Abbeywood Car Park	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
(AKR) Officer's Mess: Replace Roof	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 2 2016/2017
(Cyprus - Akrotiri) Old SFAs: Structural Repairs Following Structural Assess.	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
ABP PAC Independent Certifier	DIO Comrcl-3c AH	Qtr 4 2016/2017	Qtr 3 2016/2017

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
AK- refurbishment of SCF (Upper) Reservoir (WO)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
DHK - Sports Pitches: Repairs/ Replacement of Irrigation System Phase 2	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Generator Synchronisation Panel Only (VO to WC1040511)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
PSP for Abbeywood Desk Optimisation	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
(Cyprus - Akrotiri) Marpol Support - Pollution Control During Fuel Deliveries - 9 Events in 2016 & Up to 2019	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP for ABP - 5 FS Battalion REME move from Tidworth to Lyneham	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
(Falklands) Project to Convert & Upgrade Calorifiers in 4 Ablution Blocks to Enable Connection	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
SHADER Main OPS Bldg: Infra, CIS Works (Works Only)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP for Hullavington	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
CT/INT/0019	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP for Lakenheath High/Middle School	DIO Comrcl-2e AH	Qtr 4 2016/2017	Qtr 2 2017/2018
Gibraltar - REME Chamber Asbestos Incaptulation	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP for Menwith Hill Main Gate	DIO Comrcl-2e AH	Qtr 1 2017/2018	Qtr 2 2017/2018
PSP for OFD Gosport Tank Farm	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
DE&S - Abbeywood - Automated Access Control System (AACS)		Qtr 4 2016/2017	Qtr 2 2017/2018
PSP for RAF Lakenheath - Hospital Replacement	DIO Comrcl-2e AH	Qtr 1 2017/2018	Qtr 2 2017/2018
(Falklands) Block 4 Replacement of Copper Pipework	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
(Falklands) Replacement of Copper Pipework	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Gibraltar - Double Glazing & Thermoclamding to building 69 at HMNB	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP for RAF Lakenheath & Feltwell - Heating Main Bldgs 176, 39 & Boiler Plant	DIO Comrcl-2e AH	Qtr 4 2016/2017	Qtr 1 2017/2018
DHK & NIC - Demolitions Phase B (Works Only)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
Steel Frame Cover FFR	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 4 2017/2018
HMS Nelson PSP	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
(Falklands) Replacement Turbochargers for Generator Sets in Main Powerstation	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP Services: Queen Victoria School (QVS) - Teaching Block	DIO Comrcl-1b AH	Qtr 2 2019/2020	Qtr 4 2020/2021
(Falklands) Pipeline Painting of Fuels Structure 16/17	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP Services: RAF Lossiemouth Development Programme (LDP) - DPO, Procurement & Implementation Phases (WS 4-8)	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 1 2017/2018
PSP Support - Alternative Ammunitioning Capability (AAC) Project	DIO Comrcl-1b AH	Qtr 2 2018/2019	Qtr 4 2019/2020
(Ascension Islands) - Replace Standby Generator	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Gosport Beddenham Pier PSP	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 2 2017/2018
PSP Support - Clyde - Jetty & Facility Security Systems (JFSS)	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Food Pricing Benchmarking	DIO Comrcl-3d AH	Qtr 4 2016/2017	Qtr 4 2016/2017
PSP Support - Clyde Programme Requirements (CPR)	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
(Falklands) Cleaning, Abrasive Blasting, NDT, Re-Lining of Tanks at BFI 1	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
(Falklands) NDT & Re-line Tank T101	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
AN - ORS Cookhouse; Seismic Strengthening (WO)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
(Cyprus - Akrotiri) Storm Water Drainage Area A	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP Support - Coulport Programme Building 220	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
(Falklands) Clean T102 Fuel Tank & Conduct the Non-Destructive Tests/Inspections	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP Support - Coulport Programme Building 222	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
PSP Support - Coulport Programme Coulport RIMS	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Building & civil Engineering Services	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
ABP PAC Independent Tester Contract	DIO Comrcl-3c AH	Qtr 4 2016/2017	Qtr 3 2016/2017

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
Framework/Enabling Contract Kenya	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 4 2016/2017
PSP Support - Coulport Programme Explosive Handling Jetty (EHJ)	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
PSP Support - Coulport Range Project	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
AKR - Demolitions Phase B (Works Only)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Army Air Corps - Dispersal and Taxiway resurfacing		Qtr 4 2016/2017	Qtr 4 2016/2017
PSP Support - Faslane Nuclear Infrastructure	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Army Air Corps - District Heating System Technical Site [Upgrade DHS on the Technical Site]		Qtr 4 2016/2017	Qtr 4 2016/2017
Dalton Bks - Reprovide Medical Centre		Qtr 4 2016/2017	Qtr 4 2016/2017
Gibraltar - WHSS Extension Construction Phase	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 2 2016/2017
Kirkcudbright O/H Power line replacement		Qtr 4 2016/2017	Qtr 4 2017/2018
Longmoor UTC redesign and reconstruct		Qtr 4 2016/2017	Qtr 4 2017/2018
ABP, Donnington Package (Barrack development)		Qtr 4 2016/2017	Qtr 4 2016/2017
Ballykinler Accommodation Block Replacement		Qtr 4 2016/2017	Qtr 4 2017/2018
ABP, Leuchars, Package		Qtr 4 2016/2017	Qtr 3 2016/2017
ABP - Dreghorn Barracks - EOD Complex - Works Contractor (NGEC Regional Framework (Scotland))	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Dunfermline Elgin Street ARC		Qtr 4 2016/2017	Qtr 1 2017/2018
Dalton Bks - Replace/Upgrade District Heating System		Qtr 4 2016/2017	Qtr 4 2017/2018
Infrastructure [MG 1 for Phase 1]		Qtr 2 2018/2019	Qtr 4 2019/2020
Supply of Water and Wastewater Services to QinetiQ	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Bovington, WRCSP and SV Infra [Warrior and Ajax vehicle facilities]		Qtr 4 2016/2017	Qtr 4 2017/2018
Belfast Church Rd ARC [Reprovision of Lodgers]		Qtr 4 2016/2017	Qtr 1 2017/2018

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
Extension to Building 111 at Northwood	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
ABP - Gamecock Barracks, Bramcote	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 1 2018/2019
Joint Services Mountain Training Wing (Ripon)	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 2 2018/2019
South Coast Maintenance Dredging	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Dartmouth Physical Development Facility PDEV	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
PSP Support - Installation of telemetry units on oil tanks across the MOD estate	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
WORKS RAF MENWITH HILL - Generator 10/11 and Borehole Project	DIO Comrcl-2e AH	Qtr 2 2016/2017	Qtr 4 2016/2017
PSP Support - Jetty Facility Security systems	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP Support - SIDSS - Coulport	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 1 2018/2019
Ay Nik - Ops Building	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 2 2018/2019
ESBA - SLA Replacement at Ay Nik - Cyprus	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 2 2018/2019
ESBA - SLA Replacement Dhekelia	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 2 2018/2019
ESBA and WSBA SFA - Cyprus	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 2 2018/2019
PSP Support - SMERAS	DIO Comrcl-1b AH	Qtr 3 2017/2018	Qtr 1 2019/2020
KTRHA Woolwich		Qtr 3 2017/2018	Qtr 4 2018/2019
AJAX	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP Support - Submarine Training Facility (SMTF)	DIO Comrcl-1b AH	Qtr 2 2020/2021	Qtr 4 2021/2022
PSP Support - Trident Special Area (TSA)	DIO Comrcl-1b AH	Qtr 3 2020/2021	Qtr 4 2021/2022
PSP Support for RAF Cranwell Bowser Park	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Fingringhoe Enhancement	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 1 2018/2019
PSP Support for RAF Marham/RAF Coningsby Gym & RAF Coningsby JRM Assessment Study	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
SLA CTCRM Lymstone	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 4 2017/2018

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
RPR Power Checkpad, Lakenheath	DIO Comrcl-2e AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Remediation at Hullavington Airfield	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
PSP Support to Fingringhoe Enhancement	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
PSP support to Joint Services Mountain Training Wing (Ripon)	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
PSP to Investigate Potential Sites for the Relocation of the Defence Accident Investigation Branch (DAIB).	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Intruder Detector System at Defence Munitions Gosport - PSP	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Intruder Detector System Defence Munitions Gosport - Works	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF Cosford Combined Phase One and Two LQA	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF Cranwell and RAF Barkstone Heath Combined Phase 1 and 2 LQA's	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
RAF Odiham - Replace/upgrade Friction Coat Surface to runway		Qtr 4 2016/2017	Qtr 4 2016/2017
RAF Shawbury Additional Phase 2 LQA	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
RAF Valley Medical and Dental Centre	DIO Comrcl-2b AH	Qtr 3 2016/2017	Qtr 2 2017/2018
RAF Wittering, RAF Honington & RAF Cottesmore Phase One and Two LQA	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Replace Standby Generator BFI	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 1 2016/2017
Requisition for Larkhill Sewer	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 3 2016/2017
RNAS Yeovilton Groundwater Monitoring 2016-17	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Runway Friction Surveys 2017-18	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Technical Support to Project Rose	DIO Comrcl-3b3	Qtr 4 2016/2017	Qtr 4 2016/2017
RAF Northolt Runway Resurface and AB PSP	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 1 2018/2019
RNAS Yeovilton Air Ground Lighting. PSP	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Second Operational Berth at HMNB Portsmouth - PSP	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Range Control (SOCE) Main Intake	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
Range Control (SOCE) Treatment Point	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
RAF Akrotiri - Power Upgrade	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 3 2016/2017
Queen Victoria School (QVS) - Works Contractor (NGEC Regional Framework Scotland)	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF Leuchars - Supplementary Works	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Review and Update of DIO Design and Maintenance Guild 27	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
RAF Coningsby Junior Ranks Mess Kitchen and Dining	DIO Comrcl-2b AH	Qtr 4 2017/2018	Qtr 1 2019/2020
RAF Cranwell Bowser park	DIO Comrcl-2b AH	Qtr 2 2017/2018	Qtr 4 2018/2019
Raf Cranwell Runway Refurbishment and AGL Upgrade	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 1 2017/2018
RAF Akrotiri - 96 SLA	DIO Comrcl-2e AH	Qtr 2 2016/2017	Qtr 1 2017/2018
RAF Croughton Main Gate Complex (Works)	DIO Comrcl-2e AH	Qtr 3 2017/2018	Qtr 3 2018/2019
RAF Lakenheath - Hydrant Fuel System	DIO Comrcl-2e AH	Qtr 1 2017/2018	Qtr 3 2017/2018
RAF Lakenheath - Refurbishment of Building 943 (SLA)	DIO Comrcl-2e AH	Qtr 1 2017/2018	Qtr 3 2017/2018
Quantity Surveying Services	DIO Comrcl-4c AH	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF Waddington Rivet Joint Simulator	DIO Comrcl-4c AH	Qtr 4 2016/2017	Qtr 4 2016/2017
<b>Estimated Contract Value - £10M - £50M</b>			
Infrastructure [IGBC for Phase 2]		Qtr 2 2018/2019	Qtr 4 2019/2020
Collocation of Operational training Advisory Group (OPTAG) & Reinforcements Training Mobilisation Centre [Relocation of MTMC]		Qtr 4 2016/2017	Qtr 3 2016/2017
Dalgety Bay - Remediation Project - Works Contractor (NGEC Regional Framework (Scotland))	DIO Comrcl-1b AH	Qtr 3 2017/2018	Qtr 1 2019/2020
Devonport Medical Facilities	DIO Comrcl-3b AH	Qtr 3 2020/2021	Qtr 4 2021/2022
Senoko OFD - Secondary Containment Project	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
QEC-Ammunitioning Upgrade Northern Jetty		Qtr 4 2016/2017	Qtr 3 2016/2017

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
PSP Support - Clyde Programme Capital Works Framework	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 3 2017/2018
Supply & Delivery of LPG to the UK MOD estate		Qtr 4 2016/2017	Qtr 1 2017/2018
Clyde - Jetty & Facility Security Systems (JFSS)	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
ABP - Dregghorn Barracks - Residual Infra - Works Contractor (NGEC Regional Framework (Scotland))	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Coulport Range Project	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Estates Optimisation - MBPFI - MB Optimisation Project	DIO Comrcl-4a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF Brize Norton - Airfield Pavement and Taxiways		Qtr 4 2016/2017	Qtr 4 2016/2017
Coulport Programme Building 222	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
RAF Coningsby Junior Ranks Mess	DIO Comrcl-2b AH	Qtr 4 2017/2018	Qtr 1 2019/2020
LOSI AOS Refurbishment [Refurbishment of Air Operating Surfaces]		Qtr 2 2019/2020	Qtr 4 2020/2021
SMERAS	DIO Comrcl-1b AH	Qtr 3 2017/2018	Qtr 1 2019/2020
ABP, Bournon Barracks Development, Catterick Garrison	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Carbon Reduction Commitment Phase 2 Year 3		Qtr 4 2016/2017	Qtr 1 2017/2018
Abbeywood Car Park	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
ABP St Davids & St Georges Barracks, Bicester	DIO Comrcl-2b AH	Qtr 1 2018/2019	Qtr 3 2019/2020
RAF Coningsby PRTC	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 1 2017/2018
RAF Cosford / Shawbury Housing PFI-Property Under Leases Support	DIO Comrcl-2a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
BFSAI - Ground Based Air Defence - Falkland Islands	DIO Comrcl-1a AH	Qtr 4 2017/2018	Qtr 2 2019/2020
Gosport Bedenham pier. Works	DIO Comrcl-3b AH	Qtr 3 2017/2018	Qtr 4 2018/2019
Coulport Programme Building 220	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
ST Athan No4SOTT - DTTCP Tr1+		Qtr 4 2016/2017	Qtr 4 2016/2017
ABP - Hermitage, Dennison Barracks		Qtr 4 2016/2017	Qtr 1 2018/2019

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
Coulport Programme Coulport RIMS	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF CROUGHTON ELEMENTARY, MIDDLE AND HIGH SCHOOL	DIO Comrcl-2e AH	Qtr 4 2016/2017	Qtr 4 2017/2018
BATUK Phase 2B [Accommodation and supporting facilities at Laikipia Airbase East (LAB-E)]		Qtr 4 2016/2017	Qtr 4 2017/2018
HMS Nelson Works	DIO Comrcl-3b AH	Qtr 2 2017/2018	Qtr 3 2018/2019
ABP-Thorney Island- Baker Bks		Qtr 4 2016/2017	Qtr 4 2016/2017
RAF CROUGHTON SATCOM PROJECT	DIO Comrcl-2e AH	Qtr 2 2016/2017	Qtr 1 2017/2018
ABP, Marne Barracks Development, Catterick Garrison	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 1 2017/2018
FNICAP - Front End User Interface	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
AJAX WCSP Synthetic Training Facility [AJAX WCSP Synthetic Training Facility]		Qtr 4 2016/2017	Qtr 1 2017/2018
RAF FAIRFORD Repair Taxiway and Hardstandings	DIO Comrcl-2e AH	Qtr 1 2017/2018	Qtr 3 2017/2018
Estates Optimisation - MBPFI - New Government Colleagues	DIO Comrcl-4a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
ABP Kendrew Barracks Redevelopment, Cottesmore	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 3 2016/2017
Army Basing Programme - Keogh Barracks	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 3 2016/2017
Principle Support Provider Multi-Supplier Framework (o)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Akrotiri - Technical Seismic Refurb	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
CDP Work Package 3	DIO Comrcl-2 DH	Qtr 4 2016/2017	Qtr 1 2017/2018
RAF Lakenheath & Feltwell Heating Main Refurbishment Bldg 39 & 176 (Works)	DIO Comrcl-2e AH	Qtr 4 2016/2017	Qtr 2 2018/2019
Coulport Programme Explosive Handling Jetty (EHJ)	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Clyde Programme Requirements (CPR)	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
RAF Lakenheath HV Power Upgrade Project (F35 Related)	DIO Comrcl-2d AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Lakenheath Middle/High School	DIO Comrcl-2e AH	Qtr 2 2018/2019	Qtr 3 2019/2020
ALTERNATIVE AMMUNITIONING CAPABILITY (AAC) PROJECT	DIO Comrcl-1b AH	Qtr 2 2018/2019	Qtr 4 2019/2020

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
RAF Leeming AOS [Runway and AGL refurbishment]		Qtr 4 2016/2017	Qtr 2 2017/2018
The Provision of Works and Assurance Services for Pindar	DIO Comrcl-4a AH	Qtr 4 2016/2017	Qtr 2 2017/2018
RAF Lossiemouth - new Fenceline	DIO Comrcl-6c4	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF Lossiemouth Development Programme (LDP) - Air Traffic Control (ATC) Facility	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF Lossiemouth Development Programme (LDP) (Construction)	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF Lossiemouth Development Programme (LDP): Crash, Fire & Rescue Section	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Brize SFA	DIO Comrcl-3 DH	Qtr 4 2016/2017	Qtr 3 2016/2017
Jetty Facility Security systems	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
SIDSS - Coulport	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 1 2018/2019
Relocation of the Defence Accident Investigation Branch (DAIB)	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF Marham PRTC	DIO Comrcl-2b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
Marchwood Project	DIO Comrcl-3a AH	Qtr 1 2020/2021	Qtr 3 2021/2022
OFD Gosport - Jetty	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 3 2016/2017
OFD Gosport - LCP(E) Phase 2 Works	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Abbeywood Desk Optimisation	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
ABP - 5 FS Battalion REME move from Tidworth to Lyneham	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 1 2018/2019
Second Operational Berth at HMNB Portsmouth	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 3 2017/2018
Northolt Arrestor System	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
OFD Thanckes Jetty and Tank Farm Fire Fighting Upgrade	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 3 2016/2017
Project Leighton Westbury Works	DIO Comrcl-3b AH	Qtr 3 2018/2019	Qtr 1 2020/2021
RAF Northolt Runway Resurface	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
<b>Estimated Contract Value - £50M - £100M</b>			
RAF Lossiemouth Development Programme (LDP): Typhoon	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
CDP - Work Package 2	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 2 2017/2018
ABP Trenchard Lines, Upavon	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 2 2017/2018
RAF Odiham SLA		Qtr 4 2016/2017	Qtr 4 2016/2017
Catterick SFA - Capital Works	DIO Comrcl-2b AH	Qtr 1 2018/2019	Qtr 3 2019/2020
ABP, Upavon, Trenchard Lines Package V2		Qtr 4 2016/2017	Qtr 4 2017/2018
Facilities Management Services (Operations)	DIO Comrcl-1c AH	Qtr 4 2016/2017	Qtr 1 2017/2018
Capital Purchase SFA Exeter		Qtr 4 2016/2017	Qtr 4 2016/2017
Defence Fire and Rescue Projects		Qtr 4 2016/2017	Qtr 4 2016/2017
Installation of telemetry units on oil tanks across the MOD estate	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2016/2017
WORKS CONTRACT REFURB OF PROTECTIVE AIRCRAFT SHELTERS LAKENHEATH	DIO Comrcl-2d AH	Qtr 4 2016/2017	Qtr 3 2017/2018
Wales and West Midlands Region MAC	DIO Comrcl-6a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
OFD Gosport - Tank Farm	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Scotland and Northern Ireland Region Multi-Activity Contract	DIO Comrcl-6a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
RAF Alconbury	DIO Comrcl-3 DH	Qtr 4 2016/2017	Qtr 4 2017/2018
Redford Infantry Barracks	DIO Comrcl-3 DH	Qtr 4 2016/2017	Qtr 4 2017/2018
<b>Estimated Contract Value - £100M - £500M</b>			
FSAC- Re-Let	DIO Comrcl-4 DH	Qtr 4 2016/2017	Qtr 2 2018/2019
JUNO - Works	DIO Comrcl-3b AH	Qtr 4 2016/2017	Qtr 3 2017/2018
Clyde Programme Capital Works Framework	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 3 2017/2018
LII Works Package E - Design and Build Airfield Operating Surfaces and Operational Conversion Hanger	DIO Comrcl-2d AH	Qtr 4 2016/2017	Qtr 1 2017/2018
FPG HESTIA Scot & NI		Qtr 4 2016/2017	Qtr 4 2016/2017
Requirement to supply half hourly electricity & gas to MOD sites in Great Britain.		Qtr 4 2016/2017	Qtr 4 2016/2017

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
WORKS CONTRACT FOR THE F35 BEDDOWN PROGRAMME AT RAF LAKENHEATH	DIO Comrcl-2d AH	Qtr 4 2016/2017	Qtr 1 2018/2019
South East Region Multi-Activity Contract	DIO Comrcl-6a AH	Qtr 4 2016/2017	Qtr 4 2016/2017
East Region Multi Activity Contract	DIO Comrcl-6a AH	Qtr 4 2016/2017	Qtr 2 2017/2018
Alternative funding and delivery model for MOD Housing	DIO Comrcl-3 DH	Qtr 4 2016/2017	Qtr 1 2017/2018
ABP Service Families Accommodation	DIO Comrcl-3a AH	Qtr 4 2016/2017	Qtr 2 2017/2018
Service Level Agreement for PAYD Services in British Army (Germany)	DIO Comrcl-1a AH	Qtr 4 2016/2017	Qtr 1 2018/2019
RMSM Kneller Hall [Reprovision of units]		Qtr 3 2017/2018	Qtr 1 2019/2020
South West Region Multi Activity Contract	DIO Comrcl-6a AH	Qtr 4 2016/2017	Qtr 3 2017/2018
Unarmed Guarding Project	DIO Comrcl-6c4c	Qtr 4 2016/2017	Qtr 4 2017/2018
VSSP- Vehicle Storage and Support Programme	DIO Comrcl-3b AH	Qtr 2 2018/2019	Qtr 3 2019/2020
Future Overseas Project - Construction Framework	DIO Comrcl-1e AH	Qtr 4 2016/2017	Qtr 4 2017/2018
Royal Blandford School of Signals	DIO Comrcl-3 DH	Qtr 4 2016/2017	Qtr 4 2017/2018
FDIS	DIO Comrcl-1 DH	Qtr 2 2017/2018	Qtr 4 2018/2019
Future Capital Works Framework - East Midlands and Eastern England	DIO Comrcl-6b AH	Qtr 4 2016/2017	Qtr 3 2017/2018
Future Capital Works Framework - National	DIO Comrcl-6b AH	Qtr 4 2016/2017	Qtr 3 2017/2018
Future Capital Works Framework - Scotland	DIO Comrcl-6b AH	Qtr 1 2017/2018	Qtr 3 2018/2019
Future Capital Works Framework - South East	DIO Comrcl-6b AH	Qtr 2 2018/2019	Qtr 4 2019/2020
Future Capital Works Framework - South West	DIO Comrcl-6b AH	Qtr 2 2018/2019	Qtr 4 2019/2020
Future Overseas Procurement (Prime)	DIO Comrcl-1e AH	Qtr 4 2016/2017	Qtr 2 2018/2019
RAF Lakenheath - Hospital	DIO Comrcl-2e AH	Qtr 1 2018/2019	Qtr 1 2020/2021
Project Allenby/Connaught - Change to requirement SDSR/Army Refine	DIO Comrcl-3c AH	Qtr 4 2016/2017	Qtr 3 2017/2018
National Housing Prime	DIO Comrcl-4a AH	Qtr 2 2017/2018	Qtr 4 2018/2019
Provision of Hard Facilities Management - Central Region	DIO Comrcl-4c AH	Qtr 4 2017/2018	Qtr 1 2019/2020

# DIO Procurement Plan

Title	Comrcl Lead	Estimated Date for Expressions of Interest / Framework Call Off	Estimated Contract Award Date
Provision of Substitute Service Family and Substitute Single Service Accommodation	DIO Comrcl-4a AH	Qtr 4 2016/2017	Qtr 2 2018/2019
North Region Multi-Activity Contract	DIO Comrcl-6a AH	Qtr 4 2016/2017	Qtr 1 2017/2018
RAF Croughton EIC (JIACC) Development Project (B777)	DIO Comrcl-2d AH	Qtr 4 2016/2017	Qtr 3 2017/2018
RAF Lossiemouth Development Programme (LDP): SLA/SFA	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
RAF Lossiemouth Development Programme (LDP) - Maritime Patrol Aircraft (MPA) and Airfield Operating Services (AOS)	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 4 2017/2018
<b>Estimated Contract Value - £500M - £1Bn</b>			
ABP-PAC - Provision of additional service space at SPTA and Aldershot Garrisons	DIO Comrcl-3c AH	Qtr 4 2016/2017	Qtr 3 2016/2017
FNI CAP	DIO Comrcl-1b AH	Qtr 4 2016/2017	Qtr 3 2017/2018
Project Rose	DIO Comrcl-3 DH	Qtr 3 2018/2019	Qtr 4 2019/2020

# DIO Procurement Plan

## 16 Contracts Awarded

The following pages provide an overview of DIO Contracts awarded in 2015/16 and quarter 1 of 2016/17.

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
<b>Awarded 2015/16</b>			
Valuation of 52-54 and 56 Davies Street	GVA Grimley Ltd	09/09/2015	£ 115,925.00
RAF Waddington HV Power Upgrade	Morgan Sindall Construction & Infrastructure Ltd	13/04/2016	£ 3,312,666.00
Nightingale Bird Survey - Lodge Hill	BTO	20/09/2015	£ 9,441.00
Catterick SFA - DPO	WYG MANAGEMENT SERVICES LIMITED	04/05/2017	
Sale of 405 Mile End Road	Montagu Evans LLP	30/06/2016	£ 2,500.00
Preparation of Lease Agreement for Kimeridge Bay	Walker Morris LLP	30/06/2016	£ 1,800.00
Supply of Furniture for Brunei Garrison	Thomson Furniture Square SDN BHD	30/04/2018	£ 497,254.59
Repair of Furniture for Brunei Garrison	Lung Hoong Furniture Co.	30/04/2018	£ 409,855.07
Relocation of Royal Engineers (RE) Bridging and Stores	WYG Management Services	17/07/2016	£ 135,785.14
Drake Med and Dent	AECOM Infrastructure & Environment UK Ltd	31/03/2016	
ABP - Dreghorn Barracks, Edinburgh: PSP Construction Design & Project Management Services (DPO, Procurement & Implementation Stages)	AECOM Infrastructure & Environment UK Ltd	09/02/2017	£ 617,565.00
PSP SATCOM PROJECT RAF CROUGHTON	MOTT MACDONALD LIMITED	31/05/2018	£ 366,943.00
PSP SUPPORT TO QUEEN ELIZABETH CLASS (QEC) BASE PORTING INFRASTRUCTURE PROJECT	Mott MacDonald Ltd	31/10/2017	£ 2,035,800.00
RAF Gibraltar Runway Resurfacing and AGL Upgrade	Lagan Construction Int (Gibraltar)	12/01/2016	£ 7,728,512.00
PSP Support for VSSP PMO during AS Phase	WYG Management Services	04/01/2016	£ 87,829.86

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
Site Appraisals for RAF Halton (airfield only) and RAF Henlow	Jones Lang LaSalle Ltd	31/05/2017	£ 5,000.00
RAF Akrotiri Runway Resurfacing and AGL Upgrade	Lagan and Iacovou Joint Venture	15/12/2017	£ 25,183,846.00
Household Cavalry Mounted Regiment Accommodation Strategy	AMEC Foster Wheeler Environment & Infrastructure UK Limited	13/08/2020	£ 142,000.00
ABP KENDREW, COTTESMORE	WYG MANAGEMENT SERVICES LIMITED	16/11/2018	£ 630,000.00
PSP FOR REFURBISHMENT OF BLDG 941 RAF LAKENHEATH	MOTT MACDONALD LTD	31/03/2018	£ 126,797.00
Lightning 11 High Temperature Concrete Specification Development and Trail	AECOM Infrastructure & Environment UK Limited	15/02/2016	£ 64,565.00
RAF Waddington HV Upgrade Principle Support Provider	Mott MacDonald Limited	30/05/2016	£ 142,454.00
Project Wellesley Technical Support	AMEC Foster Wheeler Environment & Infrastructure UK Limited	30/04/2020	£ 2,203,142.00
RAF Honington PHA	Interserve Plc	30/01/2017	£ 7,239,936.36
South Coast Maintenance Dredging	AECOM Infrastructure & Environment UK Ltd	30/09/2016	£ 224,730.00
Principal Support Provider Services for Marne Barracks, Catterick Garrison	WYG Management Services Limited	03/12/2019	£ 525,192.00
PSP FOR REFURBISHMENT OF BLDG 943 RAF LAKENHEATH	MOTT MACDONALD LTD	30/12/2018	£ 190,155.00
PSP support for the refurbishment of the Wellington Barracks Medical and Dental Centre	WYG Management Services	31/01/2017	£ 127,424.00
Negotiate a Third Party Agreement for Sale of 405 Mile End Road	Montagu Evans LLP	30/06/2016	£ 6,500.00
PSP Services for A/Study to provide Automated Access Control System, Abbey Wood	WYG	25/01/2016	£ 52,593.01
PSP FOR REFURBISHMENT OF BLDG 978 VOQ RAF LAKENHEATH	AECOM Infrastructure & Environment UK Ltd	31/12/2017	£ 321,628.00
Queen Elizabeth Class (QEC) Capital Dredging Project, HMNB Portsmouth	Boskalis Westminster Limited	31/07/2016	£ 26,109,539.00

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
PROVISION OF STEEL PORTAL FRAMES (AND ASSOCIATED SUPPORT) FOR THE REMOTE RADAR HEAD ACCOMMODATION (RRHA) PROJECT AT THE FALKLAND ISLANDS	Reid Steel Ltd	30/06/2016	
Runway Friction Classification Surveys 2015-2016	Cranfield Aerospace Limited	31/03/2016	£ 94,320.00
Larkhill Spillway - Removal of Infrastructure and Remediation	White Young Green	31/08/2016	£ 50,000.00
RAF MARHAM Non Contestable HV Works	UK POWER NETWORKS (OPERATIONS) LIMITED	31/12/2017	£ 1,960,391.77
PSP for Thanckes Jetty	Arcadis Consulting UK Limited	04/10/2016	£ 494,151.00
Gas Safety Management Strategy	Haskoning DHV UK Ltd	31/12/2015	£ 115,977.00
Options approval for the remediation of land adjacent to Jubilee Plantation, RAF Newton	RSK Environment Limited	31/03/2016	£ 16,058.00
RAF Fairford Out of Hours Issue of Passes and Permits	Serco Ltd	30/09/2016	£ 7,250.00
LODGE HILL, CHATTENDEN, KENT – LOCAL (PLANNING) INQUIRY - Consultant Tech Support	AMEC Foster Wheeler Environment & Infrastructure UK Limited	28/07/2016	£ 344,800.00
Open Burning Assessment on MoD Training Estate	Jacobs UK Limited	31/03/2017	£ 29,605.50
MoD Airfields Measured Heights Survey Programme - Package B	TPS Consult Limited	31/03/2016	£ 80,785.00
To initiate clawback agreement from Brighton & Hove City Council	CBRE Ltd	31/12/2016	£ 20,000.00
MoD Airfields Measured Heights Survey Programme - Package C	Paul Fassam Geomatics Limited	31/03/2016	£ 86,570.00
MoD Airfields Measured Heights Survey Programme - Package D	Paul Fassam Geomatics Limited	31/03/2016	£ 69,225.00
PSP Support for RAF Northolt Arrestor Beds	Mott MacDonald	20/08/2016	£ 134,750.13
Freehold Transfer of 17 Sylvana Close, Uxbridge	Shoosmiths LLP	30/11/2015	£ 2,900.00
Legal Adv re 12 Agricultural Licences	Veale Wasbrough Vizards LLP	30/11/2015	£ 756.00
Advice regarding 12 Agricultural Licences at Bovington & Lulworth	VEALE WASBROUGH VIZARDS LLP	30/11/2015	£ 755.20
PSP FAIRFORD TAXIWAY HARDSTANDING	MOTT MACDONALD LTD	30/03/2018	£ 1,548,057.34
QEC Dredging Project. Harbour Entrance Range (HER)	QinetiQ	31/01/2017	£ 501,203.00

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
RAF Akrotiri - Demolition of the Princess Mary Hospital (TPMH) & Cliff House	Interserve (Defence) Ltd	31/05/2016	£ 1,310,510.29
Phase One LA Assessment for the Taste for Adventure Site	Parsons Brinkerhoff Limited	31/03/2016	£ 2,738.00
Phase One LQA Assessment for Yantlet	RSK Environment Limited	31/03/2016	
Provision of an Typhoon Propulsion Support Facility at RAF Lossiemouth	Balfour Beatty Regional Construction Ltd	23/09/2016	£ 4,533,355.00
Airfields Maintenance Inspections 2015/17 Package Five	AECOM Infrastructure & Environment UK Ltd	31/03/2017	£ 8,955.00
Airfields Maintenance Inspections 2015/17 Package Four	AECOM Infrastructure & Environment UK Ltd	31/03/2017	£ 97,960.00
Airfields Maintenance Inspections 2015/17 - Package 3	AECOM Infrastructure & Environment UK Ltd	31/03/2017	£ 113,290.00
Airfields Maintenance Inspections 2015/17 - Package 2	AECOM Infrastructure & Environment UK Ltd	31/03/2017	£ 111,015.00
Airfields Maintenance Inspections 2015/17 Package 1	AECOM Infrastructure & Environment UK Ltd	31/03/2017	£ 134,115.00
Scavenger Basing and Assessment Study Principle Support Provider	Mott MacDonald Limited	31/03/2016	£ 65,948.38
Letter of Appointment - Estate Professional Services - QS/Building Surveyor to produce a detailed opinion and evidence for RAF Stanbridge retention fund	DTZ Debenham Tie Leung Limited	22/03/2016	
Letter of Appointment - Provision of legal services by Shoosmiths LLP relating to RAF Stanbridge	Shoosmiths LLP	22/03/2017	£ 7,500.00
Provision of an Installed Engine Test Facility (IETF) - RAF Lossiemouth	Henry Brothers (Magherafelt) Ltd	28/10/2016	£ 7,182,189.00
Procurement of security works to RAF Uxbridge Area 3 housing site	ORBIS Protect	30/09/2016	£ 32,500.00
The Provision of 322 SFA at Area 19, Tidworth	Hill Partnerships Ltd	18/03/2018	£ 66,811,202.16

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
REFURBISHMENT OF BLDG 941 RAF LAKENHEATH	Henry Brothers (Magherafelt) Ltd	31/03/2018	
Letter of Appointment - Estate Professional Services to provide valuation of the freehold site for King William IV Alms Cottages, Southwick Park.	District Valuer Services (DVS)	01/06/2016	£ 1,500.00
Letter of Appointment - Estate Professional Services to provide Chalgrove Airfield, Oxfordshire valuation.	Bilfinger GVA	07/10/2016	£ 20,000.00
Letter of Appointment - Estate Professional Services to Catterick Garrison valuation.	GVA Grimley Ltd	30/06/2016	£ 100,000.00
Procurement of legal support to project model and RAF Northolt	Michelmores LLP	27/04/2016	£ 20,000.00
Porton Down Groundwater Monitoring	Amec Foster Wheeler Environment & Infrastructure UK Ltd	31/03/2016	£ 62,056.64
RAF HALTON WASHERS / DRYERS	ESPO	31/10/2018	£ 203,508.00
Letter of Appointment - Provision of legal services by Veale Wasbrough Vizards LLP associated with the sale or surrender of the redundant GPSS sites and case plan for 20+18 of the sites.	Veale Wasbrough Vizards LLP	11/11/2016	£ 48,000.00
LoA - Provision of Legal Services - Lodge Hill	Shoosmiths LLP	11/11/2016	£ 333,561.00
Phase Two LQA at Dukeries	AMEC Foster Wheeler Environment & Infrastructure UK Limited	31/03/2017	£ 55,724.74
Letter of Appointment - Estate Professional Services, Red Book Market Value valuation AUS Bldg Uxbridge Battle of Britain LBH	GVA Grimley Ltd	31/03/2017	£ 85,000.00
Development of Army Infrastructure Manual	Sanderson Weatherall LLP	30/06/2016	£ 29,992.50
Norton Manor & Tilshead Barracks Phase One LQA	Parsons Brinckerhoff Limited	03/05/2016	£ 21,777.81
Allanbrooke Barracks and RAF Topcliffe Phase 2 LQA	Amec Foster Wheeler Environment & Infrastructure UK Ltd	29/04/2016	£ 37,276.06
SAR Sites Scotland	Parsons Brinckerhoff	31/03/2016	£ 35,945.00

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
LoA - Provision of legal support for FBT agreements and back rent - Newton Airfield, Nottingham	Davitt Jones Bould Ltd	31/10/2016	£ 3,114.00
Support to the DIO for BS11000 Activities	The Institute for Collaborative Working	30/04/2016	£ 35,000.00
Security Guarding for Army	Manpower Direct (UK) Limited	21/09/2016	£ 182,845.90
Security Guarding for DIO	Manpower Direct (UK) Ltd	21/09/2016	£ 379,047.00
PSP RAF CROUGHTON - ELEMENTARY, MIDDLE AND HIGH SCHOOL	MOTT MACDONALD LIMITED	31/12/2018	£ 1,600,000.00
LoA - Sale by auction - former Army Careers Office, 114 English Street, Dumfries, DG1 2DE	Lambert Smith Hampton Ltd	10/12/2016	£ 6,000.00
LoA - Sale of 405 Mile End Rd, London	Montagu Evans LLP	10/12/2016	£ 7,000.00
Review and Update of the Agricultural Agreements	18 St Johns Street Chambers	31/03/2016	
Review and Update of the Agricultural Agreements, Guidance Notes and Other MoD Agricultural Forms	18 St. John Street Chambers		£ 3,850.00
Design & Build - Technical & Domestic Accommodation, Permanent & Semi-Permanent Staff at LAB(E), KENYA - PHASE 2B	G3 Systems Ltd	25/01/2018	£ 14,934,616.04
Freehold Reversion of Howe Barracks	Shoosmiths LLP	31/03/2016	£ 5,800.00
Letter of Appointment - Estate Professional Services for Halton & Henlow	Jones Lang LaSalle Ltd	30/06/2016	£ 42,000.00
Phase One LQA with Baseline Condition Sampling at BATSUB, Belize	Parsons Brinckerhoff Limited	30/06/2016	£ 67,317.14
Technical Support to Design and Build the CIO Portal	Adare International Limited	30/06/2016	£ 55,710.00
Provision of SSSA and SSFA	Mears Limited	31/03/2019	£ 187,448,000.00
Specialist Financial External Support for PAC ABP	Price Waterhouse Cooper	31/07/2016	£ 150,000.00
LoA - Sale by auction of plots of land at Compton Bassett, Wilts, Barton Stacey, Hants & Ford, nr Salisbury Wilts	GVA Grimley Ltd	05/01/2017	£ 8,100.00
Framework Agreement for Capital Works Projects in South East England	Galliford Try Construction Ltd	07/01/2020	£ -

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
Framework Agreement for Capital Works Projects in South East England	Kier construction Ltd	07/01/2020	£ -
Framework Agreement for Capital Works Projects in South East England	Henry Brothers (Magherafelt) Ltd	07/01/2020	£ -
Framework Agreement for Capital Works Projects in South East England	Morgan Sindall PLC	07/01/2020	£ -
Framework Agreement for Capital Works Projects in South East England	Volker Fitzpatrick	07/01/2020	£ -
Framework Agreement for Capital Works Projects in South West England	HBDW Ltd	07/01/2020	£ -
Framework Agreement for Capital Works Projects in South West England	Galliford Try Construction Ltd	07/01/2020	£ -
Framework Agreement for Capital Works Projects in South West England	Kier Construction Ltd	07/01/2020	£ -
Framework Agreement for Capital Works Projects in South West England	Morgan Sindall PLC	07/01/2020	£ -
Framework Agreement for Capital Works Projects in South West England	Volker Fitzpatrick Ltd	07/01/2020	£ -
LoA - Market & sale by auction of the former sewage treatment works, St Eval, Cornwall	Bilfinger GVA	18/01/2017	£ 3,000.00
Remediation of Trawsfynydd Ranges Wales	C-Cure Solutions Limited	30/10/2017	£ 389,491.00
LoA - provision of legal support for the surrender of leasehold interests in 52-54 Davies St, London, W1 & reprovision of new operational NARC building	Davitt Jones Bould Ltd	20/01/2017	£ 27,426.25
Phase 0 Phase 1 LQA Programme RAF Wyton and Henlow	Arcadis Consulting UK Limited	26/03/2016	£ 14,354.70
Review of Crown Fire Standards	TPS Consult Limited	24/03/2016	£ 10,800.00
RAF Wyton Development and Planning Study Phase 2	Amec Foster Wheeler Environment & Infrastructure UK Ltd	10/06/2016	£ 91,276.13
PROVISION OF ESTATES PROFESSIONAL SERVICES	GVA Grimley Ltd	31/03/2017	£ 140,000.00
Legal Services in Relation to Lease Renewal for Cape of Good Hope Oil Storage Caverns in Cheshire	Walker Morris LLP	31/12/2018	£ 190,000.00

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
Letter of Appointment - Estate Professional Services to Clear Brambles and Undergrowth to Define New Boundaries at Horsea	GVA Grimley Ltd	04/02/2017	£ 20,950.00
Letter of Appointment - Estate Professional Services to Provide a Valuation Appraisal for the TAC Site at St John's Hill, Clapham.	GVA Grimley Ltd	04/02/2017	£ 10,000.00
Letter of Appointment - Legal Services to Conduct Searches on Heathfield House, Cannock, Staffordshire.	Davitt Jones Bould Ltd	09/02/2017	£ 1,450.00
Supply of Bottled Water for the Brunei Garrison	HKS Nature Trading Co	31/03/2019	£ 169,876.00
Letter of Appointment - Estate Professional Services to Provide Site Appraisals for Future Footprint 2020.	GVA Grimley Ltd	19/02/2017	£ 250,150.00
Letter of Appointment - Estate Professional Services to Provide Site Appraisals for Future Footprint 2020	Carter Jonas LLP	19/02/2017	£ 287,928.00
Letter of Appointment - Estate Professional Services to Provide Site Appraisals for Future Footprint 2020	Jones Lang LaSalle Ltd	22/02/2017	£ 250,500.00
Letter of Appointment - Estate Professional Services to Provide EPC's on 12 Properties at Salisbury Plain & to Carry Out Former Owner Adverts for Court Farm, Crichel Down	GVA Grimley Ltd	01/03/2017	£ 7,976.00
IBM to Support the DIO Level 2 Team. G-Cloud 5.	IBM United Kingdom Limited	19/04/2016	£ 98,845.00
Disposal of Kneller Hall and re-provision of RMSM/CAMUS HQ: Assessment study	AMEC Foster Wheeler Environment & Infrastructure UK Limited	07/03/2017	£ 112,551.12
PSP RAF Menwith Hill Borehole Project	Mott MacDonald Ltd	18/09/2018	£ 218,503.89
RAF Marham, ANVIL, Non FOA, Works Package A2, HV Enabling Works - Contestable	Henry Brothers (Magherafelt) Ltd.	15/12/2017	£ 6,497,684.00
Compilation of an Estate Capacity Studies at MoD St Athan, and Duke of Gloucester Barracks, South Cerney.	Sanderson Weatherall LLP	31/05/2016	£ 97,500.00
Mare Harbour Ro-Ro Facility Upgrade and Refurbishment	VolkerStevin Services Ltd.	22/12/2017	£ 18,993,750.00

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
RAF Marham, ANVIL, Non FOA, Works Package 8, Demolitions and Site Access	Balfour Beatty Regional Construction Ltd.	01/10/2016	£ 4,150,144.00
RAF Marham, ANVIL, Non FOA, Works Package C, Site Wide Utilities	Balfour Beatty Regional Construction Ltd.	15/12/2017	£ 9,374,036.00
RAF Honington - Provision of Review of defects in the Swimming Pool Building	TPS Consult Limited	10/06/2016	£ 6,568.00
Surrender of Lease at Bemerton Heath, Salisbury	The Valuation Office Agency	30/06/2016	£ 500.00
Footprint Utilisation Studies	Amec Foster Wheeler Environment & Infrastructure UK Limited	31/12/2016	£ 288,677.00
<b>Awarded 2016/17</b>			
Letter of Appointment - Estate Professional Services to provide an assessment of the clawback offer on RAF Driffield	GVA Grimley Ltd	01/04/2017	£ 7,000.00
Letter of Appointment - Estate Professional Services associated with the redundant GPSS estate including site sales, lease work, land agency services, pipeline management.	GVA Grimley Ltd	05/04/2017	£ 125,000.00
Letter of Appointment- Estate Professional Services to provide professional advice as to the best option for providing replacement office space for the units displaced by the sale of Somerset, Burgoyne & part of Risborough Barracks at Shorncliffe Garrison	GVA Grimley Ltd	06/04/2017	£ 58,650.00
Compilation of an Estate Capacity Study at MoD Lyneham	Sanderson Weatherall LLP	31/05/2016	£ 50,876.00
Estate Capacity Study at MoD Lyneham	Sanderson Weatherall LLP	06/04/2016	£ 50,876.00
Letter of Appointment - Planning Consultancy Services for Kneller Hall	GVA Grimley Ltd	11/04/2017	£ 14,000.00
Runway Friction Classification Surveys 2016/17	Cranfield Aerospace Limited	31/03/2017	£ 66,525.00
Letter of Appt. - Kneller Hall Disposal Appraisal and Strategy Setting	AMEC Foster Wheeler Environment & Infrastructure UK Limited	13/04/2017	£ 60,500.00

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
NGEC United States Forces Prime	Interserve (Defence) Ltd	31/10/2021	£ 230,000,000.00
AAVUEST RNAS Yeovilton	Galliford Try Construction (UK) Ltd	21/12/2017	£ 15,084,894.00
Section 106 negotiations for Catterick SFA	SHOOSMITHS LLP	01/06/2016	£ 36,000.00
Tidworth Clarendon Civilian Club Notice of Lease Termination Approval	Shoosmith LLP	19/07/2016	£ 250.00
Power Station, Boiler House and District Heating System, Mount Pleasant, Falkland Islands	Trant Engineering Ltd	01/06/2019	£ 55,700,000.00
Supply and Delivery of One Thousand High Visibility All Weather Waterproof Jackets	MWUK Limited	17/08/2016	£ 135,000.00
Project PORTAL - RAF Cranwell Development Study	GVA Grimley Limited	31/10/2016	£ 99,765.00
USFP Health and Safety Management Plan	WYG Management Services Limited	03/08/2016	£ 35,098.67
MoD Airfields - Measured Height Surveys - Package A	TPS Consult Limited	31/10/2016	£ 49,500.00
RAF Halton Phase One LQA Programme	WYG Environment Planning Transport Limited	31/03/2017	£ 9,056.00
Phase 2a LQA for the Former OPA Hethesett	Amec Foster Wheeler Environment & Infrastructure UK Limited	30/09/2016	£ 58,522.00
MoD Airfields Measured Height Surveys-Package B	TPS Consult Limited	30/09/2016	£ 59,000.00
RAF Scampton - Phase 2a LQA - Additional Site Investigation	RSK Environment Limited	28/02/2018	£ 60,255.17
MoD Airfields - Measured Height Surveys - Package D	Paul Fassam Geomatics Limited	28/02/2017	£ 57,292.00
MSTE Simulator RNAS Yeovilton	WYG	09/08/2016	£ 65,507.00
IBM to provide resources on a T&M call off basis to the DIO CIO Level 2 Support Team	IBM United Kingdom Limited	22/07/2016	£ 98,845.00
MoD Airfields Measured Height Surveys - Package C	Paul Fassam Geomatics Limited	30/11/2016	£ 70,806.00
Estate Professional Services to provide valuation report of St Eval to aid in claw back negotiations.	Jones Lang LaSalle Ltd	06/06/2017	£ 2,500.00

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
Letter of Appointment - Estate Professional Services to provide an open market valuation of Redford Barracks, Edinburgh	GVA Grimley Ltd	07/06/2017	£ 4,500.00
MoD Airfields Physical Criteria Assurance Surveys	Paul Fassam Geomatics Limited	31/03/2017	£ 139,918.50
Letter of Appointment - Legal services for the acquisition of 6 SFA properties at Ottery St Mary, Devon	Davitt Jones Bould Ltd	09/06/2017	£ 3,750.00
Estate Professional Services to provide an independent market evaluation by District Valuer Services (DVS) - arm of Valuation Office Agency (VOA), in support of the disposal of Bramcote Mains, Gamecock Barracks, Nuneaton	Valuation Office Agency (VOA)	10/06/2017	£ 1,750.00
Support to Units using West Freugh and MOD Hebrides Range Facilities	QinetiQ Limited	31/03/2017	£ 16,000.00
IBM to provide TRIRIGA configuration management resource	IBM United Kingdom Limited	31/12/2016	
DGC Feltham, Middlesex, London Planning, Commercial Technical Appraisal	AMEC Foster Wheeler Environment & Infrastructure UK Limited	05/07/2016	£ 54,425.00
ABP Thorney Island, Baker Barracks	Kier Graham Defence Ltd	31/12/2017	£ 7,546,707.00
Copthorne Barracks Phase 1 & 2 LQA	Amec Foster Wheeler	03/10/2016	£ 7,932.10
Dartmouth Physical Development Facility ( PDEV)	PSP Mot MacDonald		£ 116,586.00
RAF Waddington Airfield Servicing Mechanical Transport (ASMT) Assessment Study Addendum	Mott MacDonald Limited	28/09/2016	£ 31,190.80
IBM to provide TRIRIGA environment management resource	IBM United Kingdom Limited		£ 99,540.00
Support Work to the Future Procurement Group Based in Sutton Coldfield	WYG Environment Planning Transport Limited	31/03/2018	£ 181,636.03
Letter of Appointment - To carry out an Enquiry by Design to examine the requirement as presented and the available estate.	GVA Grimley Ltd	04/08/2018	£ 90,000.00
DIO Commercial Conference	Calder Conferences Limited	03/11/2016	£ 18,300.00
Maintenance of Buildings H4, H5, F36, and F44 at MOD West Freugh	QinetiQ Ltd	31/03/2017	£ 62,000.00
Portreath Surface Water Monitoring	Jacobs UK Limited	31/12/2016	£ 11,493.00

# DIO Procurement Plan

Contract Title	Contractor	End Date at Contract Award	Contract Value at Award
Dalgety Bay Monitoring Survey 2016-2017	Amec Foster Wheeler & Environment Infrastructure UK Limited	31/12/2017	£ 356,557.40
Letter of Appointment - To carry out an Enquiry by Design to examine the requirement as presented and the available estate.	AMEC Foster Wheeler Environment & Infrastructure UK Ltd	01/12/2016	£ 111,000.00
South Region Multi-Activity Contract	Sodexo	16/08/2021	£ 146,756,235.00
NSH	Kier Graham Defence	04/03/2019	£ 32,896,291.00
Notice on Tenant at Wiley Sike Farm, RAF Spedeadam	Walker Morris LLP	31/03/2016	£ 2,080.00

# DIO Procurement Plan

## 17 Useful Links

Subject	Website
A Better Defence Estate	<a href="https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/576401/Better_Defence_Estate_Dec16_Amends_Web.pdf">https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/576401/Better_Defence_Estate_Dec16_Amends_Web.pdf</a>
Acquisition System Guidance	<a href="http://www.gov.uk/guidance/acquisition-operating-framework">www.gov.uk/guidance/acquisition-operating-framework</a>
Building Information Modelling	<a href="http://www.bimtaskgroup.org/">www.bimtaskgroup.org/</a>
Cabinet Office Controls	<a href="http://www.gov.uk/government/publications/cabinet-office-controls">www.gov.uk/government/publications/cabinet-office-controls</a>
CCS FATS	<a href="http://ccs-agreements.cabinetoffice.gov.uk/contracts/rm3761">ccs-agreements.cabinetoffice.gov.uk/contracts/rm3761</a>
Centre for Defence Excellence	<a href="http://www.gov.uk/government/organisations/centre-for-defence-enterprise">www.gov.uk/government/organisations/centre-for-defence-enterprise</a>
CP&F	<a href="http://www.gov.uk/government/publications/mod-contracting-purchasing-and-finance-e-procurement-system/contracting-purchasing-and-finance-cpf-tool">www.gov.uk/government/publications/mod-contracting-purchasing-and-finance-e-procurement-system/contracting-purchasing-and-finance-cpf-tool</a>
Crown Commercial Service Agreements	<a href="http://ccs-agreements.cabinetoffice.gov.uk">ccs-agreements.cabinetoffice.gov.uk</a>
Defence Contracts Online	<a href="http://www.contracts.mod.uk/publication/">www.contracts.mod.uk/publication/</a>
Defence Suppliers Forum	<a href="http://www.gov.uk/government/organisations/ministry-of-defence/about/our-governance#defence-suppliers-forum">www.gov.uk/government/organisations/ministry-of-defence/about/our-governance#defence-suppliers-forum</a>
DIO	<a href="http://www.gov.uk/government/organisations/defence-infrastructure-organisation">www.gov.uk/government/organisations/defence-infrastructure-organisation</a>
EU Regulations	<a href="http://europa.eu/eu-law/decision-making/legal-acts/index_en.htm">europa.eu/eu-law/decision-making/legal-acts/index_en.htm</a>
Exostar	<a href="http://www.gov.uk/government/publications/mod-contracting-purchasing-and-finance-e-procurement-system">www.gov.uk/government/publications/mod-contracting-purchasing-and-finance-e-procurement-system</a>
Government Construction Industry Scheme	<a href="http://www.gov.uk/what-is-the-construction-industry-scheme">www.gov.uk/what-is-the-construction-industry-scheme</a>
OJEU	<a href="http://www.ojeu.com">www.ojeu.com</a>
Procurement in MOD	<a href="http://www.gov.uk/government/organisations/ministry-of-defence/about/procurement">www.gov.uk/government/organisations/ministry-of-defence/about/procurement</a>

# DIO Procurement Plan

## 18 Points of Contact

Role	Name	E-mail
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