

## **Criminal Justice Board**

**10 October 2016 16:00 – 17:30 Rm 9.29a Ministry of Justice, 102 Petty France**

### Attendees:

- Lord Chancellor and Secretary of State for Justice (The Rt Hon Elizabeth Truss MP) - **JS**
- Minister of State for Policing and the Fire Service (The Rt Hon Brandon Lewis MP) - **BL**
- Attorney General (The Rt Hon Jeremy Wright QC MP) - **AG**
- President of Queen's Bench Division (Sir Brian Leveson) - **PQBD**
- Interim Director General, Prison Reform and Youth Justice Policy Group, Ministry of Justice (Darren Tierney) - **DT**
- Senior Presiding Judge (Lord Justice Fulford) - **LJF**
- Interim CEO of HMCTS (Kevin Sadler) - **KS**
- CEO Crown Prosecution Service (Nick Folland) - **NF**
- Director of Public Prosecutions (Alison Saunders) - **AS**
- Police and Crime Commissioner Representative (Staffordshire Police and Crime Commissioner, Matthew Ellis) - **ME**
- Director General, Crime, Policing and Fire Group, Home Office (Paul Lincoln) - **PL**
- Chair, National Police Chief's Council (Chief Constable Sara Thornton) - **ST**
- Deputy Legal Secretary and Head of Operations, Attorney General's Office (Michelle Crotty) - **MC**
- CEO National Offender Management Service (Michael Spurr) - **MS**
- Non-executive Board member, Ministry of Justice (Sir Martin Narey) - **MN**
- Commissioner of the Metropolitan Police (Sir Bernard Hogan-Howe) - **BHH**
- Director General, Justice and Courts Policy Group, Ministry of Justice (Catherine Lee) - **CL**
- Member of Parliament for Tottenham (The Rt Hon David Lammy MP) - **DL**
- Policy Fellow, Ministry of Justice (Duncan O'Leary) – **DOL**
- Observer for Number 10 (Jack Cole)

### Apologies:

- Home Secretary (The Rt Hon Amber Rudd MP)
- Non-executive Board Member (Sir Theodore Agnew)
- Minister for Courts and Justice (The Rt Hon Oliver Heald QC)
- Minister for Victims, Youth and Family Justice (Dr Phillip Lee MP)

### **Agenda items 1: Introduction**

1. The JS thanked members for attending and stated her intention to share her vision for the Criminal Justice Board as well as her interest in hearing from the HS, AG and other Board members on key priorities for the Board.
2. The JS noted the approaching retirement of BHH and thanked him for his dedication and excellent work during his time as Commissioner.

### **Agenda items 2: CJB Priorities**

3. The JS explained that there is a huge opportunity for the CJB to make significant and positive changes to the Criminal Justice System (CJS). The Board should be used strategically, agreeing key priorities that members can tackle collectively.
4. The board members agreed on the following priorities:
  - Child Sexual Abuse/ Child Sexual Exploitation (CSA/CSE): Members welcomed that from 2017 there will be pre-recorded cross-examination in all Crown Courts to reduce the number of vulnerable witnesses and victims giving evidence in courts. Members agreed to work collaboratively to identify any future increases in reporting of CSA and to undertake further analysis of the process of CSA cases to better inform decisions about where interventions could be best targeted.
  - Domestic Violence (DV) and violence against women and girls (VAWG): The Board agreed to focus on making sure that there was a holistic approach to DV and to those offences relating to violence against women and girls. More generally, victims and witnesses should be at the heart of the CJS and should have the best experience possible of the CJS given their difficult circumstances.
  - Early Intervention: Members agreed that it would be beneficial to focus on the identification and diversion of vulnerable people from entering the CJS and working closely with other Government programmes.
  - Prison Safety: The Board agreed it would be beneficial to focus to work together to tackle criminality within prisons, with a particular focus on disrupting organised crime and extremism.
  - Mental Health: Members agreed to revisit the issue of mental health problems within the CJS.
  - Common Platform: The Board agreed that it should monitor the progress of implementation, ensuring that the programme is joined up with all CJS agencies.
5. The Board agreed that there are three important themes underpinning these priorities.
6. First, there should be a stronger focus on evidence to underpin all work in the CJS and that this should be used to identify and understand demand flows and cross-system impacts. There should be more economic analysis to demonstrate where current interventions and programmes are most effective, to inform how we invest resources.
7. The Board agreed with the PQBD's observation that analysis could be structured around the three broad stages of the criminal justice system. Firstly, the diversion of individuals from the CJS (upstream/ pre court preventions); this might involve work on mental health, training and education. Secondly, cases in the formal courts system. Finally, cases post-court (prisons, probation and rehabilitation).
8. Second, the vital work of digitisation and court modernisation are a necessity for the success of the justice system.
9. Third, the Board should take views from all parts of the Justice system. This should include considering how best to reflect the views of the defence community.

10. It was agreed that key representatives from education, and health should be invited to attend, when there were agenda items on their subjects.

**Action 1. Map the costs, stocks and flows of the criminal justice system to inform decisions about current interventions, investment and gaps. Senior Officials Group to produce a proposal on areas of interest within the map, such as Child Sexual Abuse, for deep dives.**

Owner: Senior Officials Group with Analytical Services  
Target date: 15 December 2016

**Action 2. The JS observed that there are other ministerial and senior official groups that could include the same representatives discussing similar challenges as set out in Action 1 above. In order to avoid duplication, the Board requested a map of all the relevant working groups and task forces.**

Owner: CJB Secretariat and Senior Officials Group  
Target date: 15 December 2016

**Action 3. Consider what role the CJB can play in the successful delivery of the Common Platform.**

Owner: Senior Officials Group  
Target date: 15 December 2016

### **Agenda Item 3: The Lammy Review**

11. DL addressed the Board on the progress of his review. He explained that he was conducting an independent review of the factors affecting the treatment of, and outcomes for, Black Asian Minority Ethnic (BAME) men and women in the Criminal Justice System (CJS). He was grateful that the new Prime Minister and Secretary of State were keen to pursue social mobility issues.
12. DL stated that the Lammy Review would be evidence-led. DL stated that for the past six months the Review had focused on collecting and collating views. DL discussed some emerging themes from his work so far.
13. The Board thanked DL for his update and discussed how the emerging themes linked with other areas of focus for the Board, including the diversion of vulnerable people from the CJS and increasing judicial diversity.

### **Agenda item 4: A.O.B and Next Steps**

14. The JS invited Board members to raise any other topics for discussion.
15. LJF stated that it would be useful to have a short period in meetings that is dedicated to unblocking issues that where the members leadership would help. The Board agreed.

**Acronym list**

CJB	Criminal Justice Board
CJS	Criminal Justice System
SOG	CJB Senior Officials Group
CSA	Child Sexual Abuse
CSE	Child Sexual Exploitation
DV	Domestic Violence
PCC	Police and Crime Commissioners
HSe	Secretary of State for Health
BAME	Black, Asian and Minority Ethnic

Please note that the Board members' initials are listed on page 1.