Key to the MDR One Page Assessment Summaries

The MDR Assessment framework

The MDR Assessment Framework is made up of 16 separate Assessment Questions, which are grouped into 6 different areas, known as Components. The first three components together make up the 'Match with UK Priorities Index'. Components four to six collectively make up the 'Organisational Strengths Index'. The different parts of the MDR assessment framework are shown below.

Multilateral agencies were awarded a score between 0.5 and 4 for each of the 16 assessment questions, with scores taking half point values beginning at 0.5 and going up to 4 (i.e. 0.5, 1, 1.5, 2, 2.5, 3, 3.5, 4). Questions were assessed and scored using the labels shown below, chosen to suggest progression of performance.

<table>
<thead>
<tr>
<th>Descriptor</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strong</td>
<td>4</td>
</tr>
<tr>
<td>Satisfactory +</td>
<td>3.5</td>
</tr>
<tr>
<td>Satisfactory</td>
<td>3</td>
</tr>
<tr>
<td>Weak +</td>
<td>2.5</td>
</tr>
<tr>
<td>Weak</td>
<td>2</td>
</tr>
<tr>
<td>Unsatisfactory +</td>
<td>1.5</td>
</tr>
<tr>
<td>Unsatisfactory</td>
<td>1 or less</td>
</tr>
</tbody>
</table>

Assessment question scores were averaged together to produce scores for each agency for each of the six components; for its match with UK priorities; and for its organisational strengths. The formula used for calculating these component and index scores is shown within the MDR Assessment Framework diagram below. Unlike the assessment question scores, component and index scores were categorised using a four colour traffic light categorisation. The table below shows the thresholds chosen for each traffic light rating, along with the descriptor used.

<table>
<thead>
<tr>
<th>Descriptor</th>
<th>Traffic Light</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Very Good</td>
<td>Green</td>
<td>3.01 to 4</td>
</tr>
<tr>
<td>Good</td>
<td>Green/Green</td>
<td>2.51 to 3.0</td>
</tr>
<tr>
<td>Adequate</td>
<td>Orange</td>
<td>2.01 to 2.5</td>
</tr>
<tr>
<td>Weak</td>
<td>Red</td>
<td>0 to 2.0</td>
</tr>
</tbody>
</table>

DFID Funding Chart

The funding chart included on each summary assessment page shows DFID's latest published multilateral core and bilateral through multilateral Official Development Assistance (ODA) to the organisation, as included in our National Statistics release, 'Statistics on International Development'. This data is based on payments made in each calendar year.

UK Burden Share

This is the UK's latest burden share, and represents our core funding to the agency as a proportion of all of the core funding it received. Depending on the frequency with which we provide funding to the agency, the burden share could relate to a specific year, a biennium or to a particular replenishment. This has been made clear in the text.
<table>
<thead>
<tr>
<th>Index</th>
<th>Component</th>
<th>Assessment Question</th>
</tr>
</thead>
</table>
| 1. | What it does (average of A+B) | **A:** Critical role: does the agency have a critical role in delivering DFID’s Strategic Objectives, including achieving the Global Goals and improving resilience and response to crises?  
**B:** Comparative advantage: does the agency provide an advantage over UK bilateral aid? |
| 2. | How it Delivers (average of C+D+E+F) | **C:** Partnership: does the agency work well with others to achieve UK and international development outcomes?  
**D:** Leave No-one Behind: does the agency take action to meet the Global Goal to leave no-one behind?  
**E:** Gender: does the agency ensure a suitable focus on girls and women in its policies, investment choices and partnerships?  
**F:** Climate: does the agency support 'climate smart' development, and resilience to disasters and other climate shocks? |
| 3. | Where it works (average of G+H) | **G:** Geography and Resources: does the agency work in the right places for its particular role and mandate, informed by an appropriate graduation strategy?  
**H:** Performance in fragile states: does the agency perform well in fragile and conflict-affected states? |
| 4. | Results and value (average of I+J+K+L) | **I:** Results: does the agency demonstrate delivery against results and objectives?  
**J:** Controlling Costs: does the agency take action to drive down costs to secure value for money?  
**K:** Efficiency: does the agency demonstrate efficiency in managing its operations and programme and investment choices?  
**L:** Human Resources: does the agency deploy Human Resources for maximum impact? |
| 5. | Risk and assurance (average of M+N) | **M:** Risk and assurance: does the agency promote risk management and assurance in its corporate governance?  
**N:** Fraud: does the agency prevent, detect and take sanctions against fraud and corruption? |
| 6. | Transparency and accountability (average of O+P) | **O:** Transparency: does the agency strive to exceed global aid transparency standards?  
**P:** Accountability: Is the agency accountable to partner governments or clients and beneficiaries through all of its work? |
African Development Bank (AfDB)

**Assessment Summary:** AfDB is the development bank for the Africa region. It provides grants, non-concessional and low-interest concessional loans mainly for infrastructure projects that promote inclusive and green economic development. African countries feel considerable ownership of AfDB. It can use its relationship as a trusted partner to deliver development outcomes beyond those of other multilaterals, although capacity constraints prevent it achieving its full potential.

AfDB’s organisational strengths include good risk management and transparency. The return of AfDB’s headquarters to Abidjan in 2014/15 delayed internal reforms and led to a significant increase in vacancies in critical posts. The reforms now need to be seen through to improve delivery and workforce planning completed to allow the posts to be filled.

Since the 2013 MAR Update, the Bank has strengthened its policy and expertise on gender, climate and fragile and conflict-affected states, which now need to translate into tangible benefits for its borrower countries.

### Match with UK Priorities Index: Good

### Organisational Strengths Index: Good

#### Performance by Component

- **Results and Value:**
  - Results: 4
  - Controlling costs: 3
  - Efficiency: 2
  - Human resources: 1
  - Risk and assurance: 0

- **Risk and Assurance:**
  - Fraud: 4
  - Transparency: 3
  - Accountability: 2

- **Transparency and Accountability:**
  - Transparency: 3
  - Accountability: 2

- **What it does:**
  - Performance in fragile states: 3

- **How it Delivers:**
  - Climate: 2
  - Gender: 1
  - Leave no-one behind: 0

- **Where it works:**
  - Geography and resources: 3

### DFID Funding

<table>
<thead>
<tr>
<th>Year</th>
<th>DFID Official Development Assistance (£millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>200</td>
</tr>
<tr>
<td>2014</td>
<td>250</td>
</tr>
<tr>
<td>2015</td>
<td>300</td>
</tr>
</tbody>
</table>

**UK Engagement:** The AfDB Group has 54 regional and 26 non-regional members. The UK is a relatively small shareholder and contributed £46.7 million to the Bank’s current General Capital Increase (2011-18). However, the UK is the largest donor to the African Development Fund’s 11th, 12th and 13th replenishments and currently holds a 14% burden share, providing £602 million to this concessional lending and grant facility over 2014-16. The UK shares a constituency with the Netherlands and Italy, where Italy currently holds the Executive Director post and UK Senior Adviser. This will rotate in 2019 when the UK will assume the Directorship.