ADMINISTRATIVE BURDENS ADVISORY BOARD

David Gauke MP Financial Secretary to the Treasury HM Treasury

4 April 2016

Dear David

ABAB - 2016 ANNUAL REPORT

I write as Chair of ABAB to submit the Board's Annual Report. This is our third such report and reviews the last 12 months and looks ahead to outline ABAB's priorities for the year ahead.

On behalf of my Board I would like to emphasise that we remain supportive of HMRC's direction of travel and will continue to be an independent 'critical friend' to HMRC, offering constructive challenge and support, to help achieve our shared goal of a simpler and easier tax system for small business. We value both HMRC's and your personal engagement with the Board, and hope that this very positive engagement continues.

As we saw in previous years, ABAB's Annual Report is of interest to a wider community, so I will be sharing a copy of this letter and our Report with the principal business and tax professional bodies, and with the Better Regulation Executive (all of whom I continue to engage with regularly about the work of ABAB both to maintain awareness of what we do and to ensure that our agenda is informed by their concerns, etc). A copy of our Report will also be posted to ABAB's webpage.

Yours sincerely,

Teresa Graham CBE