

## SME Steering Group - Wales

**Meeting 9: 11am 21 September 2015, Riverside Innovation Centre, Chester CH1 1SL**

### MINUTES

#### Attendees

<b>SMEs:</b> <b>Chair:</b> Matt Tuck, Chair Matom Andrew Samuel Mon Maintenance Mark Sykes (MS) Beehive Coaching Gwyndaf Williams (GW), Advent PM Ian Faulkner (IF) Lloyd Morris Jim McClymont, Caulmert	<b>Tier 2s:</b> Peter McNaughton (PMc) Doosan Babcock Lee McLaughlin (LMc) Costain Shaun Lees (SL) Interserve <b>Support Organisations:</b> Cheryl Whitaker (CW) Welsh Government
<b>SLCs:</b> Andrew New (AN) Magnox	<b>NDA:</b> Peter Welch (PWe) Pippa Kelly (PK)
<b>Apologies:</b> Sara Lodge (SL) Beehive Coaching, Ian Williams (IW), Ron Gorham (RG)NDA, Sam Dancy(SD) NDA, Wyn Roberts, (WR) Welsh Gov, Chris Gilliard (CG) NI Batteries, John Jones (JJ) Beaumaris Instruments Company, Catherine Grindlay, Campbell Grindlay Engineering	

#### 1) Introductions and Apologies

A brief introduction of everyone was made for the benefit of the new members of the committee and apologies made from those who could not attend.

#### 2) Update from NDA – Peter Welch & Pippa Kelly

Update from Sellafield on the Suppliers Forum held on 15 Oct – mixed reactions with focus on reduction on work. NDA currently engaging with DECC on the next Spending Review with a request for an increased budget due to Wylfa’s income ceasing – as DECC are not a protected dept in this review it will be a challenge to maintain or increase the budget.

SL model change is progressing and will result in SL and NDA working closer together and should have a positive impact on SME’s. Engagement with Japan is progressing with NDA and UKTI working together hosting 15/20 visitors in Wylfa in November. LLWR have reached their target with over 30% SME Direct and Indirect spend (using only Tier 2 data)

NDA Supply Chain Event will be held on 4<sup>th</sup> November at EventCity with currently over 1200 registered to attend and all stands now full with a waiting list. Increased presence from MOD and with the Awards applications continuing to grow and supplementary events such as the Mentor Scheme and Women In Nuclear, the event should be in everyone’s diary to attend. See the NDA website for the link to register.

#### 3) Update from Welsh Government – Cheryl Whitaker

Welsh Government are completing their restructure within the Welsh Energy Unity – headed by Edwina Hart. There will be 3 teams under the titles of Policy Development, Business Development & Large Projects and Nuclear Development. Wyn Roberts is temporarily heading the Nuclear Development and will have a dedicated team. Hitachi and Horizon are continuing to work on their Supply Chain opportunities with the Welsh Government and more information is becoming available. CW is considering a new database to sit beside the Sell to Wales portal focusing on suppliers and contacts within the Nuclear industry. NSAN continuing to work with the Welsh Gov on the Fit4Nuclear programme supporting companies with access to funding and training. Focus of the Energy Island continues to be on local services for the Nuclear New build.

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**Action : CW to circulate further information on what is being planned for Trawsfyndd**  
**Action : invitation to Nina for the next Welsh Meeting.**

### 4) **Update from Andrew New, Magnox**

Andrew New joined Magnox from Babcock in July 2015 as Head of Procurement. Magnox/CFP are continuing to evolve the changes required to take the business forward under the new management. The Procurement dept is facing a radical change in how it is structured and this is taking time to implement. This change has necessitated a dramatic slowdown in work being allocated. The restructure will mean in future work will be planned by a Category Manager across all sites. Key to the restructure will be the move towards 3 procurement functions for Waste, Decommissioning and Ponds and Silos and each of these will be responsible for their own supply chain. QS moves from the Commercial function and become a separate and more strategic dept. The advantages of this change in structure will allow companies with particular expertise to work across multiple sites with work being scheduled to avoid conflicting deadlines. This should encourage more SME involvement at multiple sites.

Emphasis in future will be to forecast demand more accurately with a greater emphasis on Value for Money and improved working practices in allocating contracts.

Comments were made that communication from Magnox/CFP has been very poor and has left the supply chain without any opportunity to plan for future work. Some departments have been better at communicating (even with nothing to report) and it was acknowledged that this is better than silence in which rumour flourishes.

### 5) **Mentoring Update – Mark Sykes and Pippa Kelly**

Beehive are currently working with the NDA to plan a short workshop for the day before the NDA Supply Chain Event for the Mentors and Mentees. More details will follow direct to those involved.

### 6) **Interserve Presentation - SC QERT - Shaun Lees**

Interserve are coordinating a process of Learning from Experience and shared learning across the Sellafield Supply Chain. Active members of the group have grown from 10 to 42 and include companies from across the Supply Chain at SLC, Tier 2 and SME levels. Information should then be cascaded down from each of these members to their own supply chains.

The aim of the process is to ensure that Quality learning from any company is disseminated to ensure that no one should experience the same issue again. Full details of the presentation are available from Shaun Lees at Interserve.

### 7) **CFP/Magneox Case Studies**

The SME Steering Group – South has asked members of the other groups to report back on any case studies of the impact the change to Cavendish Fluor partnership has had in the Supply Chain. As many of the Southern and Welsh members work within the Magnox Estate it is particularly relevant to these groups. Any examples will be collated and forwarded to Neil

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Foreman, Chair before the next Southern group meeting. Helen Perthen, Commercial Director for Magnox and Andrew New, Head of Procurement will be at the meeting on 29<sup>th</sup> September.

As mentioned earlier, committee members were concerned with the lack of communication following the CFP award in September 2014. Many companies have been left unable to plan their work over the next few years and it is acknowledged that many companies (including SME's) will have looked elsewhere for work. Particular examples to be forwarded to Pippa Kelly for inclusion in the meeting on 29<sup>th</sup> September.

#### 8) Next Meeting

A doodle proposal will be sent for dates in December with venues being offered as Llandudno Junction or Coleg Menai.