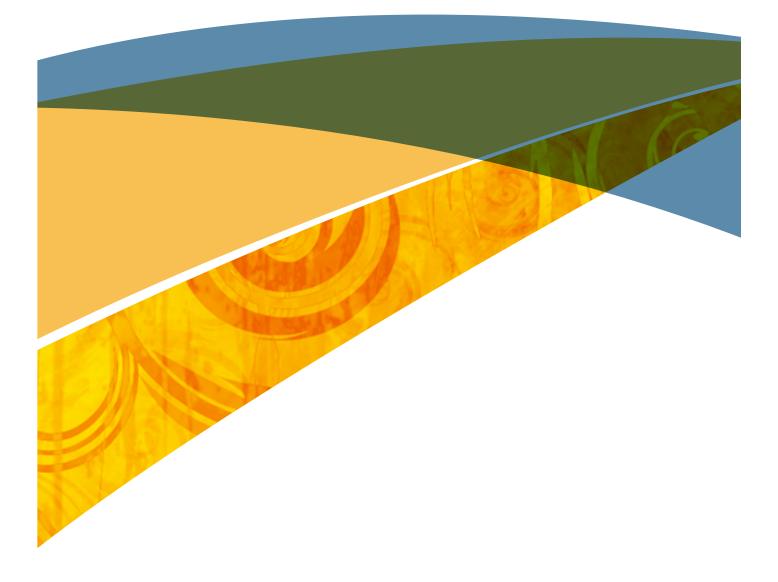


Collective rights management in the digital single market

Consultation on the implementation of the EU Directive on the collective management of copyright and multi-territorial licensing of online music rights in the internal market





Contents

1.	Ministerial Foreword	1
2.	How to respond	2
3.	Introduction	4
4.	Proposals for implementation	6
5.	Overview of Directive's requirements	9
Anı	nex A – Initial impact assessment	18
Anı	nex B – Consultation response forms	31



1

1. Ministerial Foreword

The UK is home to some of the world's greatest creative talent and collective management organisations (CMOs) which demonstrate ever-improving standards of governance and transparency. Our creative industries are worth more than £71 billion a year to the UK economy and employ 1.68 million people, of which the music, performing and visual arts sector contributes some £4.75 billion and 224,000 jobs¹.

This is why the UK has welcomed and supported the Collective Rights Management (CRM) Directive. It sets minimum standards of governance and transparency with which all European CMOs must comply. This is a golden opportunity for our CMOs to build on their achievements since they adopted their codes of practice in 2012.

The codes of practice and the Government's minimum standards on which they are based have already done much to improve the transparency and governance standards of CMOs here. Whilst UK CMOs will have some work to do to comply with the more detailed provisions in the Directive, they and their members, the rightholders, will benefit from a level playing field across the EU.

The Directive also introduces a framework for the supply of multi-territorial licences for online musical works. By setting the standards for CMOs that choose to engage in multi-territorial licensing, it should become easier for service providers to obtain licences, which, in turn, should improve the development and rollout of new goods and services. As a result, consumers should benefit from a more competitive, dynamic market which gives them access to a much wider choice of music to download. As one of only two net exporters of music in Europe, this should also be good for UK rightholders.

More widely, the Directive, once implemented, should present new opportunities for UK companies and help strengthen the Digital Single Market. Creating conditions for the more effective online licensing of music in a cross-border context, with more efficient CMOs, are laudable aims. It is important that we deliver these aims. This consultation on the complex detail and compliance costs of the Directive is your chance to influence its application in the UK. I look forward to your views including those from micro-businesses and entities covered by its governance and licensing rules for the first time.



2. How this document works

This consultation is about the UK Government's proposals for implementation of the Directive. It summarises the Directive's provisions by main themes, followed by a list of questions on the general approach to implementation. It highlights those areas where the Directive allows for discretion and considers the potential impacts on UK stakeholders.

How to respond

Overall, this consultation seeks views on the options for implementation. In particular, the Government welcomes evidence that will help identify where the costs lie and invites the submission of economic and/or cost estimates, especially those that are backed up by calculations or references. While the transposition of the Directive is mandatory, there are a few discretionary provisions (in Articles 7, 8, 13, 34 and 37) on which views are also sought.

The Government is seeking evidence that is open and transparent in its approach and methodology. Unsupported responses (e.g. "yes" or "no" answers) are unlikely to assist in forming a view. However, Government is aware that some individuals and small businesses and organisations face particular challenges in assembling evidence. Those contributions will be assessed accordingly. The Intellectual Property Office has published a guide to evidence for policy² which lays out the Government's aspiration that evidence used to inform public policy is clear, verifiable and able to be peerreviewed.

When responding, please state whether you are responding as an individual or representing the views of an organisation. If you are responding on behalf of an organisation, please make it clear who the organisation represents by selecting the appropriate interest group on the consultation form and, where applicable, how the views of the members were gathered.

Please make your responses as concise as possible, clearly marking the response with the question number.

The consultation form is available electronically (until the consultation closes). The form can be submitted electronically by email or by letter or by fax to:

Address	Copyright and Enforcement Directorate				
	Intellectual Property Office				
	First Floor, 4 Abbey Orchard Street, London SW1P 2HT				
Tel	0300 300 2000				
Fax	020 7034 2826				
Email:	copyrightconsultation@ipo.gov.uk				
Issued:	4 February 2015				
Respond by:	30 March 2015 (midday)				

The contact details above may also be used to ask questions about policy issues raised in the document, or to obtain a copy of the consultation in another format.

Confidentiality and Data Protection

Information provided in response to this consultation, including personal information, may be subject to publication or release to other parties or to disclosure in accordance with the access to information regimes (these are primarily the Freedom of Information Act 2000 (FOIA), the Data Protection Act 1998 (DPA) and the Environmental Information Regulations 2004. If you want information, including personal data that you provide to us, to be treated as confidential, please be aware that, under the FOIA, there is a statutory code of practice with which public authorities must comply and which deals, amongst other things, with obligations of confidence.

In view of this it would be helpful if you could explain to us why you regard the information you have provided as confidential. If we receive a request for disclosure of information we will take full account of your explanation, but we cannot give an assurance that confidentiality can be maintained in all circumstances. An automatic confidentiality disclaimer generated by your IT system will not, in itself, be binding on the Department.

What happens next?

The Government intends to publish a summary of the responses to the consultation and its response to those responses following the General Election in May 2015. In the light of those responses it may wish to amend the Impact Assessment and will then undertake a technical consultation on the draft Regulations. The implementing Regulations will be laid in time to ensure that the Directive's provisions enter into force in the United Kingdom no later than 10 April 2016.

Comments or complaints on the conduct of this consultation

This consultation has been drawn up in line with the Government's Consultation Principles³.

If you wish to comment on the conduct of this consultation or make a complaint about the way this consultation has been conducted, please write to:

Angela Rabess, BIS Consultation Co-ordinator, 1 Victoria Street, London SW1H 0ET Telephone Angela on 020 7215 1661 or e-mail to: angela.rabess@bis.gsi.gov.uk_



3. Introduction

The EU Directive on the collective management of copyright and multi-territorial licensing of online music ("the Directive"⁴), published on 26 February 2014, entered into force on 10 April 2014 and must be transposed into national law by 10 April 2016.

The policy underpinning the Directive is part of the European Commission's 'Digital Agenda for Europe'⁵ and the 'Europe 2020 Strategy⁶ for smart, sustainable and inclusive growth.' It is one of a set of measures aimed at improving the licensing of rights and the access to digital content. These are intended to facilitate the development of legal offers across EU borders of online products and services, thereby strengthening the Digital Single Market.

Policy aims of the Directive

The Directive's main objective is to ensure that collective management organisations ("CMOs") act in the best interests of the rightholders they represent. Its overarching policy aims are to:

- Modernise and improve standards of governance, financial management and transparency of all EU CMOs, thereby ensuring, amongst other things, that rightholders have more say in the decision making process and receive accurate and timely royalty payments.
- Promote a level playing field for the multi-territorial licensing of online music.
- Create innovative and dynamic cross border licensing structures to encourage further provision and take up of legitimate online music services.

The Directive sets out the standards that CMOs must meet to ensure that they act in the best interests of the rightholders they represent. It establishes some fundamental protections for rightholders, including those who are not members of CMOs. These include detailed requirements for the way in which rights revenues are collected and paid, how the monies are handled, and how deductions are made.

The Directive provides a framework for best practice in licensing, including obligations on licensees around data provision. It also creates scope for the voluntary aggregation of music repertoire and rights with the aim of reducing the number of licences needed to operate a multi-territorial, multi-repertoire service.

All these measures are underpinned by detailed requirements to ensure effective monitoring and compliance, overseen by a national competent authority (NCA). Those requirements include ensuring that proper arrangements are in place for handling complaints and resolving disputes.

Structure of the Directive

The Directive is in four parts. Title I outlines its scope and definitions. Title II focuses on the rights of and protections for rightholders, underpinned by minimum standards of governance and transparency that are required of all EU CMOs. Title III sets out the standards that EU CMOs which choose to engage in multi-territorial licensing of online musical rights must meet. Title IV covers the requirements for enforcement of all the measures in the Directive, including the procedures for handling complaints and settling disputes.

Domestic regulation

The Directive's provisions for improved transparency and governance broadly complement existing domestic legislation for the regulation of CMOs. The Copyright (Regulation of Relevant Licensing Bodies) Regulations 2014⁷ (the "2014 Regulations") require UK CMOs to adhere to codes of practice that comply with minimum standards of governance and transparency under those Regulations. There is also provision for regular, independent reviews of compliance and access to an Ombudsman who acts as the final arbiter in disputes with a CMO. UK CMOs self-regulate in the first instance, but Government has a reserve power to remedy any problems in self-regulation and to impose sanctions where appropriate.

The 2014 Regulations were developed and implemented against the backdrop of the Directive. When the Directive was announced in 2012, work on the 2014 Regulations was well underway.⁸ The question of whether to continue was carefully considered, and Government decided to carry on with the domestic work, given that there was no guarantee that the Directive would be agreed. Even if it were, it would be a number of years before transposition during which time rightholders and licensees would be without the protections they had been promised.

Scope of the Directive

The scope of the 2014 Regulations does not currently extend to those organisations that also collectively manage rights but which have a different legal form to CMOs. The Directive calls these organisations "independent management entities" (IMEs).

In general terms, UK CMOs tend to be constituted as companies limited by guarantee, (a form usually adopted by most incorporated charities, public benefit bodies, clubs, and membership organisations). They are typically described as "not for profit" organisations and are owned and controlled by their members, the rightholders. IMEs, by contrast, are for-profit commercial entities that are not owned or controlled by rightholders. Under the Directive they will have to comply with certain provisions; broadly summarised, these oblige them to provide information to the rightholders they represent, CMOs, users and the public.

Online music

7

There is no specific provision in UK law for the regulation of the multi-territorial licensing of online musical works. The Directive introduces new provisions in Title III to ensure that cross border services meet certain standards, including transparency of repertoire and accuracy of financial flows related to the use of the rights.

8 In fact, the Government had already consulted on codes of practice for collecting societies in its Copyright Consultation of 2011, and had published minimum standards at the end of 2012.

http://www.legislation.gov.uk/uksi/2014/898/contents/made



4. Proposals for Implementation

The Directive will be transposed in accordance with the UK Government's principles for the transposition of Directives⁹. This means that, where feasible, copy out and alternatives to regulations should be considered so that UK businesses are not put at a competitive disadvantage to their European counterparts. As such, the Government is consulting on two options for implementation:

Option 1: Adapt the existing regulatory framework, including the 2014 Regulations, to comply with the Directive's requirements

Option 2: Replace the existing regulatory framework, including the 2014 Regulations, with new Regulations. This would involve copying out the Directive as far as possible, but drawing on existing infrastructure (e.g. the Ombudsman) where feasible.

Option 1

Parts of the Directive, notably the (Title II) provisions designed to improve governance and transparency, broadly overlap with the specified criteria¹⁰ in the 2014 Regulations.

Under this option, CMOs would amend their existing codes of practice to align with the Directive's more detailed governance and transparency requirements. IMEs would have to adopt and publish codes of practice incorporating the relevant provisions. In both cases, the Government would need to amend the Regulations, including the specified criteria, to cover the additional requirements of the Directive.

Option 2

Under this option, the 2014 Regulations would have to be repealed. The provisions of the Directive would effectively be copied out into a new set of Regulations. Where possible, existing infrastructure from the current system (e.g. the Ombudsman or complaints procedure) may be used.

The 2014 Regulations include certain protections for licensees, in particular, that are stronger, more detailed, or absent from the Directive. These include the requirements for licensees to respect creators' rights and ensure that the use of copyright material is in accordance with the licence terms and conditions; and for CMOs to ensure that its employees, agents and representatives are trained on conduct that complies with obligations in the minimum standards. The Government believes these are important protections for both creators and licensees and that due consideration should be given to retaining them in the new secondary legislation.

Initial Analysis of Options

This suggests that Option 1 may be problematic in that the 2014 Regulations are not the most suitable vehicle for transposition. This is partly because the Directive covers areas and bodies not in scope of the 2014 Regulations. Broadly speaking, these may be categorised as follows:

- Micro-businesses, entities which are owned or controlled by collective management organisations; and IMEs;
- Special rules on musical works for online use on a multi-territorial basis.

Moreover, Article 5 of the Directive requires the rightholder to be put in a position to enforce their individual rights set out in that Article as part of their membership terms, from the very first day of transposition under national law. This is not possible under the 2014 Regulations, because they make provision for a breach of a code of practice as a whole, with enforcement through the Secretary of State.

Questions

- 1. Please say whether and why you would prefer to implement using Option 1 or 2?
- 2. How important is it to retain those aspects of the 2014 Regulations that go beyond the scope of the Directive?
- 3. What is your best estimate for the overall cost of (a) implementation and (b) ongoing compliance with this Directive?
- 4. If Option 2 was the preferred option, as a CMO would you consider retaining a revised code of practice as a means of making the new rules accessible to members and users?

The Directive and the Extended Collective Licensing Regulations

Extended Collective Licensing (ECL) is a form of licensing that allows a CMO to apply for an authorisation from the Secretary of State to license the works of all rightholders in an ECL scheme, except those rightholders that exercise their right to opt out.

Recital 12 of the Directive states that it "does not interfere with arrangements concerning the management of rights in Member States such as individual management, the extended effect of an agreement between a representative collective management organisation and a user ie extended collective licensing". However, some of its provisions for "rightholders" (a definition that covers both members of a CMO and non-members in an ECL scheme¹¹) overlap, exceed, or are absent from those that apply to the same rightholders in the Copyright and Rights in Performances (Extended Collective Licensing) Regulations 2014 (the "ECL regulations)¹².



- Broadly speaking, the overlap can be divided into the following categories:
- Stronger, more detailed, or additional protections in the Directive than in the ECL Regulations
- Stronger, more detailed, or additional protections in the ECL regulations than in the CRM Directive.
- Similar protections in the Directive and the ECL Regulations.

The Government's intended approach for each of these categories is as follows:

Where there are stronger, more detailed or additional provisions in the Directive, these will necessarily take precedence over the ECL Regulations.

In cases where the Directive is silent on something that is available in the ECL Regulations or where the ECL Regulations go further than the Directive, the ECL Regulations are expected to remain as they are, subject to good reasons for retaining them. This is because the Government legislated to include those protections based on in-depth consultation and evidence from stakeholders and consultations.

Where there are very similar protections, these will be looked at on a case by case basis.

5. Overview of Directive's requirements

Title I: General provisions: Scope and definitions

Distinction between collective management organisations and independent management entities

The Directive brings into scope those bodies defined as "collective management organisations" and "independent management entities"; the latter are not in scope of the 2014 Regulations. Only some of the Directive's provisions apply to IMEs.¹³

The 2014 Regulations do not apply to relevant licensing bodies¹⁴ that are microbusinesses.¹⁵ There is no such exemption in the Directive. The Government is currently aware of one CMO that is exempt from the 2014 Regulations and which is likely therefore to incur higher costs as result of the Directive's implementation.

Questions

- 5. Given the definitions of "collective management organisation" and "independent management entity", would you consider your organisation to be caught by the relevant provisions of the Directive? Which type of organisation do you think you are and why? Please also say whether you are a micro-business.
- If you are a rightholder or a licensee, do you either have your rights managed or obtain your licences from an organisation which you think is an IME? If so, could you please identify the organisation, and explain why it is an IME.

Subsidiaries

The scope of some of the Directive's provisions extend to "entities directly or indirectly owned or controlled, wholly or in part, by a collective management organisation" but only insofar as they undertake regulated activities that a CMO otherwise would (Article 2(3)). The objective of this Article is to guard against circumvention of the Directive. The Directive does not specify (as is the case for IMEs), which Articles would always apply to subsidiaries as the circumstances may vary according to the nature of the activities concerned. For example, in relation to the management of rights revenues, a subsidiary involved in the investment of rights revenues (Article 11.4) would have to comply with only some of the Directive's requirements.

Questions

7. Do you have subsidiaries? Which of the Directive's provisions do you think would apply to them, and why? Please set out your structure clearly.

¹³ Articles 16(1), 18, 20 and 21 (a)(b)(c)(e) and (f).

¹⁴ A "relevant licensing body" is the equivalent definition of a CMO in the 2014 Regulations

¹⁵ A business with fewer than ten employees and which has a turnover or balance sheet of less than 2 million Euros per annum



Rightholder

Article 3(c) defines "rightholder" as "any person or entity, other than a collective management organisation, that holds a copyright or related right or, under an agreement for the exploitation of rights by law, is entitled to a share of rights revenue." This would appear to include both members of a CMO and certain rightholders who are not members. The latter category should include non-members in ECL schemes and mandating rightholders who are not members.¹⁶

Questions

- 8. Who do you understand the "rightholders" in Article 3(c) to be?
- 9. If you are a CMO, what are the practical effects of a relatively broad definition of "rightholder" for you?

Title II: Collective management organisations

Title II sets out the standards of governance, financial management, transparency and reporting that CMOs must meet to ensure that they act in the best interests of the rightholders they represent.

Chapter 1: Representation of rightholders and membership and organisation of a collective management organisation

Representation of rightholders

Articles 5 and 6 establish some fundamental rightholder protections. These include being able to authorise their chosen CMO to manage some or all of their rights; to decide in which territory(ies) those rights should be managed; to withdraw all or some of those rights; and to be fairly represented in the decision-making process.

The Directive also requires that CMOs grant certain rights to rightholders for which there is no equivalent provision in the specified criteria. These include the right to grant licences for non-commercial use (Article 5(3)); to give consent for specific rights or category of right (Article 5(7)); and the right to choose to withdraw certain rights (Article 5(5)).

- 10. What do you consider falls in the scope of "non-commercial"?
- 11. If you are a CMO, to what extent do you already allow members scope for noncommercial licensing? Please explain how you do so?
- 12. What will be the impact of allowing rightholders to remove rights or works from the repertoire?
- 13. Under what circumstances would it be appropriate for a CMO to refuse membership to a rightholder i.e. what constitutes "objective, transparent and non-discriminatory behaviour"?

¹⁶ Mandating rightholders who are not members could be defined as those rightholders who have given a CMO a mandate to manage their rights and collect on their behalf, but who choose not to be members of the CMO. The Government is aware of one CMO set up in this way. There may be CMOs who dissuade or prevent mandating rightholders from becoming members but the Government is not aware of any such CMO.

- 14. What should "fair and balanced" representation in Article 6(3) look like in practice?
- 15. What do you consider to be an appropriate "regular" timeframe for updating members' records?

Rights of rightholders who are not members of CMOs

In Article 7(1) of the Directive, Member States are required to ensure there is at least a basic level of protection for rightholders who have a direct legal relationship or other contractual arrangement with a CMO but who are not their members.

Article 7(2) gives Member States the discretion as to whether to apply other provisions in the Directive to rightholders who are not members of the CMO.

Questions

16. Is there a case for extending any additional provisions in the Directive to rightholders who are not members of the CMO? If so, which are these, why would you extend them and to whom (i.e. non-members in ECL schemes, mandating rightholders who are not members, or any other category of rightholder you have identified in answer to question 7)? What would be the likely costs involved? What would be the impact on existing members?

The General Assembly of Members

The protections around governance and supervision required under the Directive will be applied taking into account the requirements of UK company law. Several of the provisions around the functioning of the General Assembly (Article 8) allow CMOs some discretion around their implementation. These may be broadly summarised as:

- delegation of certain powers to the supervisory body, a delegates' assembly and/ or rightholders;
- conditions for the use and investment of rights revenue;
- arrangements for the appointment or removal of the auditor;
- restrictions on voting rights;
- appointment of proxy vote holders;

It may be appropriate to allow for some flexibility around the functioning and powers of the General Assembly to accommodate the different corporate structures amongst UK CMOs and/or to take account of existing practice. The overall objective is to support the "fair and balanced" representation of rightholders' interests and demonstrate robust corporate governance.

- 17. Which of the discretionary provisions of Article 8 do you think should be adopted?
- 18. Do you have an existing supervisory function that complies with the requirements in Article 9? If not, can you give an estimate of the likely costs of compliance?
- 19. Which of the Directive's provisions are existing requirements under UK company law?



Chapter 2 - Management of rights revenue

In the 2014 Regulations, the obligations on CMOs around the collection and distribution of rights revenues are limited to high level information and transparency and reporting requirements. The Directive has detailed provisions (Articles 11 and 12) that will govern the way rights revenues are collected, how the monies are handled and how deductions are made.

Article 13 prescribes how and when rightholders are to be paid; the arrangements a CMO must put in place to try and locate absent rightholders; and what must happen if they are unknown or cannot be found. Whilst in the first instance the General Assembly is responsible for deciding what happens to non-distributable amounts, the Member State has a discretion to "limit or determine the permitted uses of non-distributable amounts" (Article 13(6)).

Throughout the negotiations on the Directive, the UK Government has sought to distinguish between the handling of non-distributable monies that are due to members of CMOs and those which belong to rightholders who are not members of the CMO. This distinction is reflected in the ECL Regulations.

Whereas the Directive's requirements for due diligence in locating absent rightholders should minimise the amount of undistributed monies, it is unlikely that all monies will always be distributed. The UK is minded to exercise the discretion in Article 13(6), but only where the monies belong to rightholders who are not members of a CMO. The Government is aware that there is some concern about the exercise of this discretion where it is in relation to member rightholders, on the basis that it could ultimately result in being an incentive for (particularly social and cultural) deductions in other jurisdictions to the detriment of UK member rightholders. While the Government believes that some of this concern may be offset by the heightened transparency requirements and detailed provisions for reuniting rightholders with their money, it welcomes evidence on this matter.

- 20. If you do not already have a distribution system that complies with the provisions of Article 13, can you say what the cost of implementing the requirements will be?
- 21. What are your organisation's current levels of undistributed and non-distributable funds, as defined in Article 13?
- 22. What is your estimate of the current size and scale of non-distributable amounts that are used to fund social, cultural and educational activities in the UK and elsewhere in the EU?
- 23. Do you collect for rightholders who are not members of your CMO? If so, how much of that rights revenue is undistributed and/or non-distributable? If you collect for mandating rightholders who are not members of your CMO, to what extent do those rightholders have a say in the distribution of non-distributable amounts, and what do you think of the Government exercising its discretion in relation to those amounts?
- 24. What should be the criteria for determining whether deductions are 'unreasonable'?
- 25. Are there any pros and cons to be particularly aware of in case the Government exercises the discretion?

Chapter 3 – Management of rights on behalf of other CMOs

Articles 14 and 15 establish the principle of parity of rightholders whose rights are managed under a representation agreement with those managed directly. This applies to tariffs, management fees, and collection of revenues and distribution of amounts due to rightholders.

Questions

26. Is there currently a problem with discrimination in relation to rights managed under representation agreements? If so, what measures should be in place to guard against this?

Chapter 4 – Relations with users

Articles 16 and 17 set out a framework designed to ensure that licensing negotiations are conducted in good faith, on the basis of objective and non-discriminatory criteria. It also provides for CMOs to be more agile and flexible when licensing new online services, an area in which there continues to be rapid changes in the types of business model used to launch them.

The new obligations on licensees in relation to the provision of data (Article 17) have been welcomed by CMOs as a key measure to ensure they are able to comply with the Directive, thereby improving the efficiency of the collective management process.

From a licensee's perspective, it is essential to find the right balance between repertoire transparency and contractual freedoms and data requirements that are feasible, fair and appropriate. The requirements should therefore be read in conjunction with Recital 33, which limits the information CMOs may request from licensees to what is "reasonable, necessary and at the users' disposal taking into account the specific situation of small and medium sized enterprises (SME)".

In the light of the requirement in Article 36.2 for procedures to exist which would enable interested parties to notify the national competent authority of a breach of the requirements arising from the Directive the Government will need to consider whether anything further is needed to secure compliance for example through private action.

Questions

- 27. What do you consider should be the "necessary information" CMOs and users respectively should provide for in licensing negotiations (Article 16(1))?
- 28. What format do you think the user obligation should take and how might it be enforced? What is "relevant information" for the purpose of user reporting?
- 29. What is the scale of costs incurred in administering data returns that are incomplete and/or not in a suitable format?

Chapter 5 – Transparency and reporting

This Chapter sets out requirements for the provision of information by a CMO to rightholders (both routinely and upon request), to CMOs with whom it has reciprocal agreements and to the public. As with other areas of the Directive, the provisions in the 2014 Regulations are broadly in line those in Chapter 5 of the Directive, but they are much less prescriptive.



The Directive requires, for example, that CMOs "make available" individualised information to rightholders on the management of their rights at least annually. All CMOs will be required to publish an extremely detailed annual transparency report (the "ATR"); and in some circumstances a special report on the uses of amounts deducted for social, cultural and educational services. There are also detailed requirements for the timing of publication of the ATR (no later than eight months following the end of that financial year) and that the accounting information must be audited.

Questions

- 30. Which of the Transparency and Reporting obligations differ from current practice, and what will be the cost of complying with them?
- 31. What do you think qualifies as a "duly justified" request for the purposes of Article 20?

Title III: Multi-territorial licensing of online rights in musical works by collective management organisations

One of the key objectives of the Directive is to create conditions that are conducive to the effective provision of multi-territorial collective licensing of authors' rights in musical works for online use, including lyrics. The new provisions should ensure cross border services provided by CMOs adhere to minimum quality standards, notably in terms of transparency of repertoire represented, and accuracy of financial flows.

The Title III provisions also set out a framework for facilitating the voluntary aggregation of music repertoire and rights, with the aim of reducing the number of licences needed to operate a multi-territorial, multi-repertoire service. Unlike the Title II provisions, which in some places allow for Member States to impose more stringent standards if they wish,¹⁷ Title III requirements are harmonising provisions.

A comprehensive list of the criteria that a CMO has to fulfil in order to demonstrate it has the capacity to process multi-territorial licences is set out in Article 24. In addition, CMOs must respond to requests for up-to-date information about their online repertoire, except where there may be a need to protect the data. Whilst licensees have welcomed the potential for improved standards of reporting, there is some concern that some CMOs may use the discretion in Article 24(2) to circumvent the repertoire transparency requirements.

In general terms, there are many similarities between the information requirements for CMOs in Title II and Title III of the Directive. These include provisions for CMOs to provide licensees with at least one method of electronic reporting (Articles 17(4) and Articles 27.2); and give rightholders a detailed breakdown of the amounts paid for the use of their rights by category and type (Articles 18 and 28)). Some CMOs have expressed concern that these requirements could increase their costs and that that their ability to comply depends on licensees adhering to a suitable reporting format.

There are also some important differences, for example in relation to the timing of payments to rightholders. There is no specified time period for distributing revenues for multi-territorial licences, save that payments must be made "without undue delay after the actual use of the work is reported" (Article 28). The aim is to speed up online payments, ideally so that they operate in real time. In Title II CMOs must distribute monies "no later than nine months after the end of the financial year in which they were collected" (Article 13).

Article 32 provides a derogation for online music rights required for radio and television programmes. This is so that broadcasters can receive such licences from CMOs that do not necessarily have the capacity to process multi-territorial licences under the Title III requirements. The derogation applies to CMOs, not broadcasters. It is limited to those instances where there is a clear and subordinate relationship between the music and the original broadcast (i.e. it does not apply to offers of individual audiovisual works). This is to avoid potential distortion of the competitive market.

Questions

- 32. What factors help determine whether a CMO is able to identify musical works, rights and rightholders accurately (Article 24(2))?
- 33. What standards are currently used for unique identifiers to identify rightholders and musical works? Which of these are voluntary industry standards?
- 34. What would you consider to be a "duly justified request for information"? (Article 25(1)) What is not?
- 35. What would you consider to be "reasonable measures" for a CMO to take to protect data (Article 25(2))? What would be an unreasonable ground to withhold information on repertoires?
- 36. What period of time would you consider would constitute "without undue delay" for the purposes of correcting data in Article 26(1) and for invoicing in Article 27(4)?

Title IV: Enforcement measures

Article 33 of the Directive requires Member States to ensure that CMOs have effective complaints procedures.

Article 34(1) gives Member States the discretion to provide for rapid, independent and impartial alternative dispute resolution procedures for disputes between CMOs, members, rightholders or users, except in the case of multi-territorial disputes, where the provision of ADR is mandatory. Article 34(2) includes very detailed requirements around the resolution of Title III disputes and specifies the individual aspects of the Directive to which the provision should apply.

During informal consultation, several CMOs expressed a preference for having access to a range of mediation and ADR processes to resolve different types and levels of disputes. Rightholders on the other hand, felt this could cause confusion. Licensees wanted fair ADR systems, of different gradations according to the type of dispute or possibly considering having a centralised ADR system.

Subject to the outcome of this consultation, it would appear logical for Government to build on the service provided by the existing independent Ombudsman scheme. An alternative could be mediation. For example, the IPO's accredited, flexible fee, mediation service helps businesses and individuals resolve IP disputes quickly and effectively, including by telephone in some cases¹⁸.



Article 35 requires Member States to ensure that disputes between CMOs and licensees about existing and proposed licensing conditions or a breach of contract can be submitted to a court. Alternatively, but only if appropriate, disputes may be referred to another independent and impartial dispute resolution body, which has expertise in intellectual property law.

One option could be that disputes about licensing terms and conditions should continue to be referred to the Copyright Tribunal, as provided for in Sections 118 and 119 of the Copyright, Designs and Patents Act 1988 ('CDPA'). At present, disputes may only be referred to the Tribunal by the licensee or their representative body, depending on the circumstances. This rule was designed to redress the imbalance of power that can often be found at the negotiating table, because most CMOs are effectively monopoly suppliers. While the Government recognises that the balance can sometimes work in favour of the licensee, as a general rule it seeks to maintain equilibrium in negotiations. The Government welcomes views on other options which take into account the need for this balance.

Disputes about breaches of contract are civil matters, which would be dealt with in the usual way as with other contractual disputes.

The scope of the complaints and dispute resolution provisions do not extend to IMEs. Nevertheless, as Member States are required to monitor and enforce IME compliance, one possibility could be to do so by monitoring complaints, prompting an investigation where necessary.

Questions

- 37. How many licensees do you have in total? Of these, are you able to say how many are small and medium enterprises and how many have a bigger turnover than you do?
- 38. What do you think are the most appropriate complaints procedures for handling disputes and complaints between CMOs, users and licensees, including for multi-territorial disputes? Please say why.

Monitoring and compliance

The Directive places an obligation on Member States to ensure that CMOs comply with its provisions by establishing an NCA to monitor compliance and impose sanctions where necessary. Several specific tasks and responsibilities are listed: these include reporting mechanisms for members, rightholders, licensees, CMOs and other interested parties with concerns; notification and reporting requirements; and participation in an expert group as required. The NCA must also ensure there is provision for monitoring implementation of the requirements for multi-territorial licensing, with mechanisms for co-operating with NCAs in other Member States. The Directive does not restrict Member States in their choice of NCA nor does it prescribe the way in which the Directive's requirements are monitored and enforced; only that the NCA should be in a position to address any concerns in an effective and timely manner and that any sanctions should be "effective, proportionate and dissuasive."

Options for a national competent authority

The Government has been exploring different options for the creation of a NCA: (a) creating a new regulatory body; (b) persuading an existing regulatory body to take on the role; and (c) having a dedicated team within the Intellectual Property Office (IPO).

Early signals from existing regulatory bodies suggest little appetite for taking on this work, while the relatively narrow scope of the Directive would make it difficult to justify the high cost of creating a new body. As such, the Government's favoured option at this stage is for a dedicated team within the IPO to take on the role. Although the IPO is not a regulatory body, its responsibilities in relation to the 2014 Regulations mean that it acts in a quasi-regulatory capacity. It would therefore appear reasonable to take advantage of synergies with its existing functions and expertise in collective rights management. To create a separate body or to expand the scope of an alternative economic regulator is likely to be a more expensive, more difficult way of proceeding and would likely take longer to set up. This is an important consideration as either the Government will need to absorb those costs (as the price of becoming a regulator), or pass them on to CMOs as compliance costs.

- 39. What is your preferred option for the national competent authority? Please give reasons why.
- 40. Bearing in mind the scope of its ongoing responsibilities, what would you consider to be an appropriate level of staffing and resources needed? Please give and upper and lower estimate.
- 41. How should the costs of the NCA be met?



Annex A

Initial impact assessment

Title: Collective management of copyright and related rights and multi- territorial licensing of rights in musical works for online use in the	Impact Assessment (IA) Date: 19/10/2014				
internal market IA No: BISIPO007	Stage: Consultation				
Lead department or agency:	Source of intervention: EU				
IPO	Type of measure: Secondary legislation				
Other departments or agencies:	Contact for enquiries: rosalind.stevens@ipo.gov.uk				
Summary: Intervention and Options	RPC Opinion: RPC Opinion Status				

Cost of Preferred (or more likely) Option									
Total Net Present Value	Business Net Present Value	Net cost to business per year (EANCB on 2009 prices)	In scope of One-In, Two-Out?	Measure qualifies as					
£0m	£0m	£0m	No						

What is the problem under consideration? Why is government intervention necessary?

The Directive addresses two, interlinked problems: (i) the functioning of collecting societies, particularly in relation to transparency, accountability and governance; and (ii) problems specific to the supply of multi-territorial licences for the online exploitation of musical works in an EU market that is territorially fragmented. The Commission proposed intervention at European Union level under the principle of subsidiarity (Article 5(3) TFEU) as both national legal frameworks and a Commission Recommendation from 2005 had proved insufficient to address the problems.

What are the policy objectives and the intended effects?

The Directive's policy aims are to:

• To modernise and improve collecting societies' governance, financial management and transparency; in particular, ensuring rightholders have more say in the decision making process and receive royalty payments that are accurate and on time.

• Promote a level playing field across the EU for the multi-territorial licensing of online music.

• Create innovative and dynamic cross border licensing structures to encourage further provision and take up of legitimate online music services.

What policy options have been considered, including any alternatives to regulation? Please justify preferred option (further details in Evidence Base)

Option 0: Do nothing.

Option 1: Directive is implemented through extensive modification of existing regulatory framework for UK collective management organisations.

Option 2: Directive replaces existing framework and is implemented entirely through copy out. Existing protections (e.g. for licensees) to be retained in a code of practice that sits alongside the SI.

Option 2 is the preferred option as it introduces legal certainty, ensures rightholders are able to directly enforce their legal rights, and minimises the risk of infraction. In both options 1 and 2, the "Title III" provisions on multi-territorial licensing would be copied out into a separate section of the Statutory Instrument. In both options 1 and 2 responsibility for enforcement could fall to (a) a dedicated team within the IPO or (b) an existing independent regulator or (c) a new independent body.

Will the policy be reviewed? It will be reviewed. If applicable, set review date: 04/2021								
Does implementation go beyond minimum EU requirements? No								
Are any of these organisations in scope? If Micros not exempted set out reason in Evidence Base.	SmallMediumLargeYesYesYes		-					
What is the CO_2 equivalent change in greenhouse gas emiss (Million tonnes CO_2 equivalent)	Traded: n/a		Non-t n/a	raded:				

I have read the Impact Assessment and I am satisfied that, given the available evidence, it represents a reasonable view of the likely costs, benefits and impact of the leading options.

Date:

Summary: Analysis & Evidence

Description: Adapt the existing self-regulatory framework to comply with the Directive's requirements **FULL ECONOMIC ASSESSMENT**

Year 2014	PV Bas		Time Period		Net	Benefit (Present Val	ue (PV)) (£m)	
	Year20	014 Years 10 Low: Optional High: Optional		High: Optional	Best Estimate:			
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Low			Optional		Optional		(Optiona
High			Optional	10		Optional	(Optiona
Best Estimate 0					0		0	
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BENEFITS		comp	Total Tra (Constant Price)	insition Years	(excl Trar	Average Annual sition) (Constant Price)		I Benefi ent Value
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High			Optional			Optional		Optiona
Best Estima		e of ke	0		' 'main affe	0		-
Best Estima Description It has not be consultation Other key no CMOs: leve gain extra b resultant ind Licensees: improved lice	and scale een poss a. on-mone I playing usiness creased r improve censing c	tised to field f from r evenu d CM0	0 by monetised be monetise the b benefits by 'mair or standards, in ightholders acro ues and fewer c D efficiency cou	nefits by penefits a n affected nproved oss the E omplaint ild lead to	at this stage d groups' efficiency a EU. Pro-co ts o lower lice	0	rther evidence at tion costs with poter r online music servio	ces with

BUSINESS ASSESSMENT (Option 1)

Direct impact on bus	siness (Equivalent Annu	In scope of OITO?	Measure qualifies as	
Costs:	Benefits:	Net:	No	IN/OUT/Zero net cost

FULL ECONOMIC ASSESSMENT

Price Base	PV Base				t Benefit (Present Val	/alue (PV)) (£m)	
Year 2014	Year201	14 Years 10	Low: C	ptional	High: Optional	Best Estimate:	
COSTS (£	m)	Total T (Constant Price)	ransition Years	(excl. Trai	Average Annual nsition) (Constant Price)		otal Cos ent Value
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Collective m requirement Independen Licensees: compliance Rightsholde	nanageme ts; databa t manage compliand costs. ers: potent	ent organisations (C ase and reporting sy ement entities: com ce cost of data oblig	CMO): con vstems. pliance wi pations, po	npliance co th transpar otential hig	itoring and enforcem osts - revision of exis rency and reporting oner licence fees if CM ogh administrative ov	ting codes; represe obligations. AOs pass through	
BENEFITS	1		ransition Years	(excl. Trai	Average Annual nsition) (Constant Price)		al Benefi ent Value
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Other key no CMOs: clea costs with p online music Licensees: improved lice	n. on-moneti r legal fra otential to c services improved censing op	ised benefits by 'ma mework, level playi gain extra busines with resultant incre d CMO efficiency co pportunities; clear le	in affected ng field fo is from rig eased reve ould lead to egal frame	d groups' or standard htholders a enues and o lower lice work provi	e. We are seeking fu s, improved efficienc across the EU. Pro-o fewer complaints ensing fees, falling tra ding assurance that nd enforcement; fast	ey and reduced tran competitive benefits ansaction costs and licensing is legal.	s for d
of royalties Key assumpt	due.	, ,	5	,	,	Discount rate (%)	3.5
Assumes th	at implem	nentation will succe	ective mar	nagement	of copyright and rela	ted rights in genera	

BUSINESS ASSESSMENT (Option 2)

Direct impact on bus	iness (Equivalent Annua	In scope of OITO?	Measure qualifies as	
Costs:	Benefits:	Net:	No	IN/OUT/Zero net cost

Evidence Base (for summary sheets)

1. Background

The Directive 2014/26/EU of the European Parliament and of the Council on the collective management of copyright and related rights and multi-territorial licensing of rights in musical works for online use in the internal market ('CRM Directive') entered into force on 10 April 2014. Member States must transpose it into national law by 10 April 2016.

The policy is part of the European Commission's 'Digital Agenda for Europe' and the 'Europe 2020 Strategy for smart, sustainable and inclusive growth.' It is one of a set of measures aimed at improving the licensing of rights and the access to digital content. These are intended to facilitate the development of legal and cross-border offers of online products and services, thereby strengthening the Digital Single Market.

Copyright and related rights are the rights granted to authors (copyright) and to performers, producers and broadcasters (related rights) to ensure that those who have created or invested in the creation of content such as music, literature or films, can determine how their creation can be used and receive remuneration for it. These rights should act as an incentive to create and invest in creative activities and to disseminate creative works matter to the public.

Permission to use these rights can be obtained directly from the copyright owner, but more usually it is in the form of a licence from a Collective Management Organisation (CMO). A CMO is a body that is mandated by its members, the copyright owners, to license their rights and collect and distribute their royalties in return for an administrative fee.

The Directive is in four parts. Title I covers the general provisions while Title II deals with the minimum standards of governance and transparency that all EU CMOs must comply with. Title III sets out the standards for those EU CMOs that choose to engage in multi-territorial licensing of online musical rights. Title IV covers the requirements for enforcement of all the measures in the Directive.

The Directive's provisions for improved transparency and governance broadly complement UK domestic legislation for the regulation of collective management organisations. The Copyright (Regulation of Relevant Licensing Bodies) Regulations 2014 (the "Regulations") require UK CMOs to adhere to codes of practice that comply with minimum standards of governance and transparency set by the Government. There is also provision for regular, independent reviews of compliance and access to an Ombudsman who acts as the final arbiter in disputes with a CMO. UK CMOs self-regulate in the first instance, but Government has a reserve power to remedy any problems in self-regulation and to impose sanctions where appropriate.

The scope of the Regulations does not currently extend to those organisations that also collectively manage rights but which are constituted differently to CMOs. The Directive calls these organisations "independent management entities" (IMEs). In general terms, UK CMOs are constituted as companies limited by guarantee, (a form usually adopted by most incorporated charities, public benefit bodies, clubs, and membership organisations). They are typically described as "not for profit" organisations and are owned and controlled by their members, the rightholders. Independent management entities (IMEs), by contrast, are for-profit commercial entities that are not owned or controlled by rightholders. Where these IMEs collectively manage copyright or related rights as their sole or main business purpose, the Directive applies in part to them: it requires them to provide information to the rightholders they represent, collective management organisations, users and the public.

There is no specific provision in UK law for the regulation of the multi-territorial licensing of online musical works. The Directive introduces new provisions in Title III to ensure the necessary minimum quality of cross border services provided by CMOs, particularly in relation to transparency of repertoire represented and accuracy of financial flows related to the use of the rights. The Directive also sets out a framework for facilitating the voluntary aggregation of music repertoire and rights, so as to reduce the number of licenses required to operate a multi-territory, multi-repertoire service. It is the UK Government's intention to copy out these provisions.

2. Problem under consideration

The EU market for the licensing of online music is complex, demanding and usually territorially fragmented. This means that service providers and developers often need multiple licences from the national collective management organisations of different member states, which can make the licensing process expensive and time consuming. Not all collective management organisations have been able to meet the challenges of online licensing. There are longstanding concerns about some CMO's transparency, governance and handling of revenues collected on behalf of rights holders. Many rightholders have complained about being unable to access information and exercise control over the management of their CMO, including decisions around licensing and the distribution of their royalties.

Historically CMOs have been established on a national basis. This has sometimes proved to be particularly problematic for foreign rightholders who have little insight into and influence over the decision making processes of CMOs acting on behalf of their national CMO. In some instances rightholders have found that their works had not been properly licensed, meaning loss of remuneration for them and fewer legal offers for consumers.

3. Rationale for intervention

The Commission initially adopted a "soft law" approach to the problem. On 18 October 2005 it published a non-binding Recommendation on the collective cross-border management of copyright and related rights for legitimate online music services. This Recommendation invited Member States to promote a regulatory environment suited to the management of copyright for the provision of legitimate online music services and to improve the governance and transparency standards of CMOs.

Following a public hearing in 2010 and further consultation, the Commission concluded that the market was still not working as it should. Further action would be needed (a) to improve the standards of governance and transparency of collective management organisations so that rightholders could make informed choices, exercise more effective control and help improve management efficiency; and (b) to create a framework for facilitating the online licensing of musical works. Given the trans-national nature of the problem, the Commission believed that only action taken at EU level under the principle of subsidiarity, as set out in Article 5 of the Treaty on European Union, would be effective.

This Directive is a further measure to harmonise certain aspects of copyright and create a level playing field for the transparent and effective management of copyright across borders. Nevertheless the Directive leaves open to Member States the option to maintain or impose more stringent standards if appropriate.

4. Policy objectives

The Directive's main objective is to ensure that CMOs act in the best interests of the rightholders they represent. Its overarching policy aims are to:

- Modernise and improve standards of governance, financial management and transparency of all EU CMOs; ensuring rightholders have more say in the decision making process and receive accurate and timely royalty payments.
- Promote a level playing field for the multi-territorial licensing of online music.
- Create innovative and dynamic cross border licensing structures to encourage further provision and take up of legitimate online music services.

The Directive's objectives align well with the UK Government's wider policy agenda for collective rights management specifically and copyright reform more generally.

5. Options considered for implementation

Option 0: Do nothing

EU directives lay down certain end results that must be achieved in every Member State. Failure to do so would result in infraction. Therefore the do-nothing option is not under consideration.

Option 1: Adapt the existing self regulatory framework to comply with the Directive's requirements

Given that the domestic Regulations are already in place, the option of transposing some or all of the Directive's requirements using this framework merits consideration. CMOs would need to amend their existing codes of practice to align them with the more detailed governance and transparency requirements in the Directive. The codes would maintain the existing provisions in the Government's minimum standards, which are not covered by the Directive: these relate to the conduct of employees, agents and representatives, certain obligations towards potential licensees and a CMO's expectations of licensees.

Where the Directive extends certain (albeit limited) licensing and transparency requirements to independent management entities (IMEs), these would need to be codified and IMEs, which are not currently covered by domestic legislation, would be brought into scope. Those IMEs affected would adopt and publish codes of practice incorporating the requirements of the Directive that apply to them.

In both cases, the Directive's requirements would be reflected in a revised set of Government minimum standards, underpinned by a statutory power in the Regulations.

The revised legislation would encompass the Directive's (Title IV) provisions for enforcement. At present, the domestic regulations give the Secretary of State a relatively wide discretion to decide whether to act. Following transposition of the Directive, Part 3 of the domestic regulations (Information and financial penalties) would be revised to make provision for enforcement for each aspect of the code, with an obligation on the Secretary of State to act for each and every potential breach of the code. This may result in less clarity and more complexity than if the Directive's Title II provisions were copied out directly, potentially leading to higher costs and administrative burdens of compliance. This option carries a not insignificant risk of infraction, given for example, the requirement that the legal obligations on CMOs must apply from day one of transposition and that rightholders must be in a position to enforce their rights directly. The self regulatory aspect of the domestic framework, combined with its discretionary elements would almost certainly raise questions about whether the Directive had been properly implemented.

Whilst there is no existing domestic provision for the Title III requirements in the Directive (that apply only to those CMOs engaging in multi-territorial licensing) these would currently only apply to one UK CMO. As such it would not seem appropriate to transpose the provisions through a general codes framework that would apply to all CMOs. The intention is therefore to copy out and introduce these provisions either in the existing Regulations or through a separate set of Regulations.

The current domestic framework provides for the exercise of powers and enforcement of codes through the Secretary of State, with an independent Ombudsman acting as arbiter in case of dispute. The Directive requires that each member state must have a national competent authority (NCA) that is responsible for the monitoring and enforcing of the Directive's provisions in a timely and effective way, including making provision for effective dispute resolution procedures. It neither prescribes the nature of the regulatory body, nor requires Member States to create a new body.

We understand that the UK's self-regulatory framework could be seen as a barrier to the requirement on Member States to give individuals clear rights that they can enforce directly. Thus irrespective of whether option 1 or option 2 is adopted, consideration needs to be given to the most effective way for a national competent authority ('NCA') to enforce the new regulatory framework.

Option 2: Replace existing codes framework with new Regulations

In this scenario, the existing domestic framework would no longer apply. All of the provisions in the Directive (including those that relate to multi-territorial licensing) would be incorporated into new secondary legislation. Those elements of the domestic provisions that are not covered by the Directive (e.g. minimum standards for CMO employees, agents and representatives' conduct, and expectations of licensees), could be retained in a code that sits alongside the statutory instrument or in the statutory instrument itself. These are existing protections that we would not wish to strip away from affected parties.

As with option 1, those CMOs that wish to manage authors' rights in musical works for online use on a multi-territorial basis would need to demonstrate compliance with the relevant Title III requirements around data processing, transparency, accuracy, timeliness and representation requirements.

The Government would publish legal guidance on the application of the requirements, setting out the statutory framework under which the relevant national competent authority ('NCA') would act in the event of a breach.

It is envisaged that the existing independent Ombudsman scheme would remain in place to fulfil the Directive's requirements for alternative dispute resolution procedures, including for multi-territorial licensing. The NCA would need to sign a Memorandum of Understanding with the existing independent Ombudsman scheme to facilitate the exchange of information required for monitoring and enforcement purposes; and also with the CMOs that currently fund the Ombudsman under domestic arrangements.

6. Monetised and non-monetised costs and benefits of options under consideration

OPTION 1

Adapt the existing self-regulatory framework to comply with the Directive's requirements

We have not been able to monetise the costs and benefits of option 1 at this stage given the lack of evidence and data provided by stakeholders. We will continue to seek evidence from the affected stakeholders at consultation to validate our assessment of the impacts and to help us monetise the costs and benefits of this legislation.

Compliance costs

The Government has been exploring three options for the creation of a national competent authority: (a) creating a new entity; (b) persuading an existing regulatory body to take on the role, and (c) creating a new regulatory body. Early signals from existing regulatory bodies suggest little appetite for taking on this work, while the relatively narrow scope of the Directive would make it difficult to justify the high cost of creating a new body. As such, our favoured option at this stage is having a dedicated team within the Intellectual Property Office ('IPO') to act as a national competent authority. Although the IPO is not a regulatory body, its responsibilities in relation to the Copyright (Regulation of Relevant Licensing Bodies) Regulations 2014 mean that it acts in a quasi-regulatory capacity. It would therefore appear reasonable to take advantage of synergies with its existing functions and expertise in collective rights management. To create a separate body or to expand the scope of an alternative economic regulator is likely to be a more expensive, more difficult way of proceeding and would likely take longer to set up.

Under both options 1 and 2, there will be costs associated with the set-up and running of the National Competent Authority (NCA). The Directive describes a number of specific tasks and responsibilities that will fall to it. These include putting in place reporting mechanisms for members, rightholders, licensees, CMOs and other interested parties with concerns; and having the powers to impose sanctions or other measures as and when required. In addition, the NCA would be obliged to fulfil several notification and reporting requirements and participate in an expert group as and when the Commission requires. The NCA must also ensure it makes specific provision for monitoring implementation of the requirements for multi-territorial licensing, including having mechanisms for co-operating with NCAs in other Member States.

We will be considering, as part of the consultation, the level of intervention that might be needed to fulfil these monitoring, compliance and enforcement obligations. This will help to determine the size, shape, and costs of the NCA. To provide an illustration, our preliminary estimate of the likely size and scale of the NCA, based on the current regulated population (16 CMOs) and a further four independent management entities (IME) that would fall within the regulatory framework for the first time, is for three or four additional full time employees (FTEs), with estimated overheads of £150,000 - £200,000 (fixed costs and salary costs). It is likely that these employees would be absorbed into existing accommodation.

It is possible that Government may need to absorb these costs as the price of becoming a regulator. However, these costs also represent the cost of compliance by CMOs, so it is possible that they may need to be passed on to them. We are currently taking advice on these options and whether we have the legal power to exercise them. Depending on the outcome, we may need to consult further.

Compliance benefits

Under this option there are likely to be some intangible benefits to the UK Government in having well run, compliant CMOs.

Costs to Collective Management Organisations (CMOs)

Unlike the domestic regulatory framework there are no exemptions in the Directive for micro-businesses (as defined within the Commission Recommendation (2003/361/EC) *"Within the SME category, a micro-enterprise is defined as an enterprise that employs fewer than 10 persons and whose annual turnover and/or annual balance sheet total does not exceed EUR 2 million"*). We are aware of one CMO that will be caught by the Directive that was previously exempt from the domestic regulations and will therefore incur higher costs as a result. We shall request information about the scale of these potential costs as part of the consultation process.

Under option 1, CMOs would need to adapt their existing codes of practice to meet the Government's revised minimum standards, which would reflect the more prescriptive Directive requirements. For example, the minimum standards set out high-level governance and transparency requirements, whereas the Directive stipulates that the CMO's General Assembly must make decisions on distribution, investment, deductions, risk management, acquisitions and disposals, mergers and alliances and loans and subject all information in its annual transparency report to statutory audit. The CMOs may wish to consult with their members about their interpretation of the Directive's requirements within the codes, which will incur additional costs. They may need to have more than one code to keep the codes manageable and easy for a diverse membership and diverse customer base to understand. They would need to adapt their websites to signpost stakeholders to the various codes.

The disclosure of the detailed information required in the annual transparency report may not be easily accommodated by existing accounting software. Some CMOs may not have previously been subject to an annual audit. Additional costs are therefore likely to be incurred.

We have yet to receive quantitative evidence on the scope and scale of those costs and hope to get more information provided at consultation. Notwithstanding the considerations above, given that the self regulatory framework is already well established, we would not expect costs to be excessive. For example, actual CMO cost data for start up costs of self regulation (October 2013) put these in the range of £0.37 million to £0.47 million (0.04 per cent of total collections for each CMO). Those costs included the establishment of an independent Ombudsman and the recruitment of an independent code reviewer and so we would not expect further costs to be as big as this.

Prior to consultation, we have not been able to quantify the additional costs that may be incurred for implementation of the specific requirements around multi-territorial licensing for online music rights in Title III. We will be asking for information about these costs in the consultation. We do not believe this should be counted as a cost of regulation for CMOs who are not currently engaging in multi-territorial licensing because Title III only applies to those CMOs that choose to engage in multi-territorial licensing. We would assume that a CMO would only choose to enter this market if it were commercially viable to do so. Those CMOs already operating in this market may incur additional costs of compliance, for example of adapting systems and processes to meet the Title III requirements and if unable or unwilling to do so, would lose income as a result.

Benefits to Collective Management Organisations (CMO)

As rightholders have the right to authorise a collective management organisation of their choice to manage their rights, irrespective of which Member State in which they or the CMO belongs, UK CMOs have the potential to benefit from a reputation for high standards or effective and efficient rights management. Rightholders from other Member States may prefer to entrust the management of some or all their repertoire in UK CMOs, particularly if they are seen to provide a fairer, more competitive service than some of their EU counterparts. In addition CMOs should benefit from reduced costs of complaints handling and rectifying errors as higher standards are met.

Costs to Independent Management Entities (IMEs)

The Directive brings into scope "independent management entities," which are not currently regulated in the UK. They will have to comply with significantly fewer requirements than the CMOs, mainly reporting and transparency obligations. We assume these costs will not be onerous as most entities would already have these measures in place as good business practice. Should this assumption be flawed, we invite IMEs to provide evidence to the contrary as part of the wider consultation process.

The Government has reached out to IMEs that it is aware of (for example by inviting them to a workshop on the Directive) but only one has responded. Consequently, we have little in the way of quantifiable evidence as yet, but we intend to ask targeted questions during the consultation.

Benefits to Independent Management Entities (IMEs)

If implementing the Directive's transparency requirements through the codes framework, independent management entities could benefit from the existence of compliant codes already introduced by CMOs, which they might wish to adapt to comply with the specific requirements that apply to them. The adoption of and compliance with such a code by IMEs should provide assurance to the rightholders they represent, other CMOs, licensees and the public.

Costs to rightholders

The implementation of the Directive under option 1 does not impose any direct costs on rightholders. In initial discussions with a cross section of rightholders, they expressed concerns that if CMOs were to pass on the additional costs of administering the new regulatory requirements (by increasing the amounts deducted for administration from the gross amount of royalties due), this would impact negatively on their revenues. The ability of CMOs to pass through such costs unchallenged should in theory be substantially reduced because of the Directive's requirements for CMOs to improve transparency and rightholder representation. However we intend to ask CMOs how they plan to handle compliance costs in the consultation.

Benefits to rightholders

Overall rightholders should benefit from a collective management framework that is transparent, has strong governance measures in place, and gives them greater participation in the CMO's decision making about the collection, distribution, and handling of their royalties. Heightened transparency means that they should be able to compare and contrast operating costs and deductions from their royalties, including cross border royalty flows. Moreover, they should benefit from access to a wide range of information including cost income ratios, level of deductions, proportion of royalties remaining undistributed and time taken to distribute royalties. The obligatory audit of the CMO's annual accounts should help create a higher level of trust amongst rightholders that they have a true and fair view of their CMO's assets, liabilities and financial position. Rightsholders whose rights are managed under reciprocal arrangements in different Member States should be able to compare and contrast financial information because of the uniform reporting formats.

Costs to licensees

The Directive introduces new obligations on licensees, including one significant obligation to provide CMOs with relevant information at their disposal on rights usage, within an agreed or pre-established time and format. This could result in licensees incurring additional costs, which may be substantial. These costs may be counterbalanced by provisions for CMOs to take into account the needs of small and medium enterprises and to only require what is at the licensee's disposal.

As information requirements are contractual matters, our starting point would be to look at whether the obligations could be transposed by requiring that they be dealt with bilaterally between the CMO and the licensee. We will be seeking further information about the best way to transpose this obligation in order to give clarity to both sides.

There is a risk to licensees that CMOs and IMEs would pass on any costs incurred through implementation of the Directive in the form of increased licence fees. The Directive requires that negotiations between collective management organisations and licensees should be conducted in good

faith and that tariffs should be reasonable. It also makes provision for the independent resolution of disputes arising around existing or proposed licensing conditions. Our working assumption therefore is that the option to pass on the costs of compliance to licensees would be limited. We shall request specific information and data on how this provision might impact on licensees' costs through the consultation.

Benefits to licensees

The Directive's provisions on licensing should help strengthen the existing domestic regulations that require CMOs to deal with licensees and potential licensees transparently, fairly, honestly, impartially and courteously. Licensees should benefit from improved, simplified procedures for licensing, including multi-territorial licensing, which is not covered by the existing domestic arrangements. The overall transparency requirements on CMOs should help improve clarity over their repertoires - an issue that licensees regularly report difficulty with.

In contrast to the potential increase in administration costs outlined above, the improved efficiency of CMOs could lead to lower overheads which may be passed through as reduced licensing fees.

Online music service providers should find it easier and cheaper to obtain licences from CMOs representing authors' rights across borders. The arrangements for multi-territorial licensing should mean that they require significantly fewer licences than they might have done in the past. With licences covering more than one member state, service providers should find it easier to stream music services across the EU. The more users there are, the more incentives for such services to expand.

OPTION 2

Replace existing codes framework with new Regulations

As with option 1, we have not been able to monetise the costs and benefits of option 2 at this stage given the lack of evidence and data provided by stakeholders. We will continue to seek evidence from the affected stakeholders at consultation to validate our assessment of the impacts and help us monetise the costs and benefits of implementing the Directive into UK law using option 2. We expect the costs and benefit to be broadly similar to Option 1, except for the following:

Costs to CMOs

Under option 2, CMOs would have to maintain codes to cover the minimum standards that are not covered in the Directive (ie those that related to the conduct of CMO employees, agents and representatives and the expectations of licensees). In addition they will need to review internal compliance procedures to ensure they are meeting the requirements of the new Regulations.

Benefits to CMOs, IMEs, Rightholders and Licensees

CMOs and IMEs should benefit from having greater clarity as to what is required of them to be compliant. Rightholders should benefit from having greater clarity of their rights that is likely to give them more legal certainty around enforcement. Licensees, particularly SMEs, want the assurance that their licensing is legal, so the simpler the regulatory framework is for them to understand, the better.

6. Direct costs and benefits to business calculations (following OITO methodology)

This measure is out of scope of the "One-In, Two-Out" (OITO) principle as implementation should not go beyond the minimum EU requirements.

7. Wider impacts

To the extent that CMOs in other member states are complying with the Directive's provisions as a result of the efforts of the NCAs in those jurisdictions, UK rights holders stand to benefit where their works have been used abroad. This is especially so in the case of music, where the UK is one of only two net exporters of music in the EU.

Improvements in the efficiency of collective licensing throughout the EU should strengthen confidence in the operation of all CMOs, helping them deliver benefits for their members, rightholders and licensees. It should promote cross border licensing in a way that is consistent with the further development of efficient, open markets.

The provisions are intended to make the licensing process simpler and more cost effective, making it easier for services providers to launch new services. These measures should benefit consumers by widening the availability of legal content and benefit rightholders who as a result should receive additional remuneration. The Directive is intended to be an important step towards the completion of the Digital Single Market, a priority for the UK, and we will be transposing with this objective in mind.

8. Risks and assumptions

This initial impact assessment has been prepared in the absence of quantifiable evidence from stakeholders which has been requested but not yet received. Its assumptions are therefore subject to review following the formal stakeholder consultation process. The long run assumptions are that implementation of the Directive will successfully address:

(a) Inefficiencies currently associated with collective management of copyright and related rights in general; and

(b) The specific complexities of the collective licensing of authors' rights in musical works for online uses.

9. Summary and preferred options

The adoption of the CRM Directive fulfils several of the UK's policy objectives for collective rights management specifically and for copyright more generally. Parts of the Directive, in particular the transparency and governance provisions, broadly complement UK domestic Regulations governing the behaviour of collective management organisations. The options for implementation take into account the main differences between the current framework and the Directive's provisions. These may be summarised as follows:

Scope: The Directive brings into scope "independent management entities" which are not currently regulated in the UK. In addition, unlike the UK framework, there are no exemptions for microbusinesses.

Transparency and Governance: The UK minimum standards are high level principles that allow for some discretion as to how UK CMOs tailor their codes of practice and adhere to those standards, whereas the provisions in the Directive are more detailed and prescriptive. For example, the Directive stipulates how royalties should be managed and distributed, whereas the minimum standards simply require CMOs to be able to provide members with a clear distribution policy.

Licensing: The Directive introduces a new obligation on licensees around the provision of data to CMOs, which the minimum standards are silent on (because under UK legislation this would usually be a contractual matter).

Multi-territorial licensing: There is no specific provision in UK law for the regulation of the multi-territorial licensing of online musical works. The Directive introduces quality standards for cross border services, particularly in relation to transparency of repertoires and accuracy of financial flows; as well as setting out a framework to facilitate the voluntary aggregation of music repertoire and rights.

Enforcement: Compliance with the UK domestic framework is largely a reactive process, with provision for the enforcement of codes through exercise of discretion by the Secretary of State. The Directive, however, requires the establishment of a national competent authority (NCA) with the dedicated function

of pro-active compliance monitoring and direct enforcement of rightholders' rights, including mechanisms for co-operation with NCAs in other Member States.

Given that the domestic Regulations are already in place, this Impact Assessment has duly considered the option of transposing some or all of the Directive's requirements using this framework (option 1). As summarised above, transposition of the more prescriptive requirements in the Directive in this way may be more costly and involve more administrative burdens than incorporating the provisions into new secondary legislation (option 2). Given also the relatively high risk of infraction, option 1 is discounted. The preferred option therefore is option 2, which is likely to result in more clarity over requirements and be less costly overall to implement.

Annex B

Consultation response form

1. Please say whether and why you would prefer to implement using Option 1 or 2?

2. How important is it to retain those aspects of the 2014 Regulations that go beyond the scope of the Directive?

3. What is your best estimate for the overall cost of (a) implementation and (b) ongoing compliance with this Directive?

4. If Option 2 was the preferred option, as a CMO would you consider retaining a revised code of practice as a means of making the new rules accessible to members and users?

5. Given the definitions of "collective management organisation" and "independent management entity", would you consider your organisation to be caught by the relevant provisions of the Directive? Which type of organisation do you think you are and why? Please also say whether you are a micro-business.

6. If you are a rightholder or a licensee, do you either have your rights managed or obtain your licences from an organisation which you think is an IME? If so, could you please identify the organisation, and explain why it is an IME.

7. Do you have subsidiaries? Which of the Directive's provisions do you think would apply to them, and why? Please set out your structure clearly.

8. Who do you understand the "rightholders" in Article 3(c) to be?

9. If you are a CMO, what are the practical effects of a relatively broad definition of "rightholder" for you?

10. What do you consider falls in the scope of "non-commercial"?

11. If you are a CMO, to what extent do you already allow members scope for non-commercial licensing? Please explain how you do so?

12. What will be the impact of allowing rightholders to remove rights or works from the repertoire?

13. Under what circumstances would it be appropriate for a CMO to refuse membership to a rightholder i.e. what constitutes "objective, transparent and non-discriminatory behaviour"?

14. What should "fair and balanced" representation in Article 6(3) look like in practice?

15. What do you consider to be an appropriate "regular" timeframe for updating members' records?

16. Is there a case for extending any additional provisions in the Directive to rightholders who are not members of the CMO? If so, which are these, why would you extend them and to whom (i.e. non-members in ECL schemes, mandating rightholders who are not members, or any other category of rightholder you have identified in answer to question 7)? What would be the likely costs involved? What would be the impact on existing members?

17. Which of the discretionary provisions of Article 8 do you think should be adopted?

18. Do you have an existing supervisory function that complies with the requirements in Article 9? If not, can you give an estimate of the likely costs of compliance?

19. Which of the Directive's provisions are existing requirements under UK company law?

20. If you do not already have a distribution system that complies with the provisions of Article 13, can you say what the cost of implementing the requirements will be?

21. What are your organisation's current levels of undistributed and non-distributable funds, as defined in Article 13?

22. What is your estimate of the current size and scale of non-distributable amounts that are used to fund social, cultural and educational activities in the UK and elsewhere in the EU?

23. Do you collect for rightholders who are not members of your CMO? If so, how much of that rights revenue is undistributed and/or non-distributable? If you collect for mandating rightholders who are not members of your CMO, to what extent do those rightholders have a say in the distribution of non-distributable amounts, and what do you think of the Government exercising its discretion in relation to those amounts?

24. What should be the criteria for determining whether deductions are 'unreasonable'?

25. Are there any pros and cons to be particularly aware of in case the Government exercises the discretion?

26. Is there currently a problem with discrimination in relation to rights managed under representation agreements? If so, what measures should be in place to guard against this?

27. What do you consider should be the "necessary information" CMOs and users respectively should provide for in licensing negotiations (Article 16(1))?

28. What format do you think the user obligation should take and how might it be enforced? What is "relevant information" for the purpose of user reporting?

29. What is the scale of costs incurred in administering data returns that are incomplete and/or not in a suitable format?

30. Which of the Transparency and Reporting obligations differ from current practice, and what will be the cost of complying with them?

31. What do you think qualifies as a "duly justified" request for the purposes of Article 20?

32. What factors help determine whether a CMO is able to identify musical works, rights and rightholders accurately (Article 24(2))?

33. What standards are currently used for unique identifiers to identify rightholders and musical works? Which of these are voluntary industry standards?

34. What would you consider to be a "duly justified request for information" (Article 25(1))? What is not?

35. What would you consider to be "reasonable measures" for a CMO to take to protect data (Article 25(2))? What would be an unreasonable ground to withhold information on repertoires?

36. What period of time would you consider would constitute "without undue delay" for the purposes of correcting data in Article 26(1) and for invoicing in Article 27(4)?

37. How many licensees do you have in total? Of these, are you able to say how many are small and medium enterprises and how many have a bigger turnover than you do?

38. What do you think are the most appropriate complaints procedures for handling disputes and complaints between CMOs, users and licensees, including for multi-territorial disputes? Please say why.

39. What is your preferred option for the national competent authority? Please give reasons why.

40. Bearing in mind the scope of its ongoing responsibilities, what would you consider to be an appropriate level of staffing and resources needed? Please give and upper and lower estimate.

41. How should the costs of the NCA be met?

Concept House Cardiff Road Newport NP10 8QQ

Tel: 0300 300 2000 Fax: 01633 817 777

www.gov.uk/ipo

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