



**OFFICE OF THE ADVISORY COMMITTEE ON BUSINESS APPOINTMENTS**

G/5 Ground Floor, 1 Horse Guards Road, London SW1A 2HQ

Telephone: 020 7271 0841

Email: [acoba@acoba.gsi.gov.uk](mailto:acoba@acoba.gsi.gov.uk)

Website: <http://acoba.independent.gov.uk>

Mal Swann  
Business Appointments  
DBS Civilian HR  
PO Box 38  
Cheadle Hulme, SK8 7NU

3 July 2013

**AIR MARSHAL SIR TIMOTHY ANDERSON**

The Advisory Committee on Business Appointments has considered the application from Air Marshal Sir Timothy Anderson, the former Director General of the Military Aviation Authority, who is seeking approval to set up as an independent consultant. As you know, Air Marshal Anderson's last day in post was 30 April 2013, although his last day in Crown Service will be 31 August 2013. He hopes to begin work on 1 September 2013.

The Committee noted that Air Marshal Anderson's consultancy services will focus on the following: optimising, leading and managing organisational culture change; creating and assuring safe environments, products and services; strategy formulation; safety regulatory compliance; and executive board challenge and support.

The Committee took into account that Air Marshal Anderson has had no contractual dealings with his prospective clients or their competitors and he has not been responsible for anyone who has had such dealings. The Committee noted that Air Marshal Anderson had some official (non-contractual) contact with some of his prospective clients, however this was limited to ad-hoc pan-sector involvement. Air Marshal Anderson has not been involved in decisions or the administration of any policy relating to his prospective clients. The Committee noted that he has, however, been involved in the development and implementation of new regulatory and assurance structures for organic contractor flying organisations. However, the work evolved from consultation across the sector, was generic in nature and was welcomed. The Committee took into account that Air Marshal Anderson has not been involved in any other work that could have affected his prospective clients or any competitors and he has not had access to any commercially sensitive information about any competitors.

The Prime Minister has accepted the Committee's recommendation that Air Marshal Anderson's application to set himself up as an independent consultant and to accept the commissions detailed above be approved subject to the following conditions:

- for six months from his last day in Crown service he should submit a fresh application for any commission he wishes to accept with individuals, companies or organisations in policy areas within his remit as Director General in the Ministry of Defence;
- that, for 2 years from his last day in Crown service, he should not become personally involved in lobbying the UK Government Ministers or Crown servants, including Special Advisers, on behalf of any of his employers/clients;
- once he has received approval to set up as an independent consultant, he must seek confirmation from the **Committee directly** that each individual commission is permissible under the terms of his consultancy before taking it up. If, after enquiry, the Committee takes the view that a commission is, or may be, outside the terms of the consultancy he will be expected to submit a fresh application.

The Business Appointment Rules define lobbying in the following way: "Lobbying in this context means that the former civil servant should not engage in communication with Government (including Ministers, special advisers and officials) with a view to influencing a Government decision or policy in relation to their own interests, or the interests of the organisation by which they are employed, or to whom they are contracted".

I should be grateful if you would ensure that we are informed as soon as Air Marshal Anderson begins work or takes up any of these commissions, or if it is announced that he will do so (I enclose a form for convenience). We shall otherwise not be able to deal with any enquiries, since we do not release information about appointments which have not been taken up or announced, and this could lead to a false assumption being made about whether he had complied with the Rules. Similarly, I should be grateful if you would inform us if he proposes to extend or otherwise change his consultancy as, depending on the circumstances, it may be necessary for him to make a fresh application.

Once the work has been publicly announced or started, we will publish details of this letter on the Committee's website, and include the main details of the appointment, together with the Advisory Committee's advice on it and the date on which it was taken up, in both the regularly updated consolidated list on the website and in the next annual report.

**Dean Ponder**