

Foreign and Commonwealth Office Structural Reform Plan Monthly Implementation Update	May 2011
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1) Actions due to be completed in May 2011

Section	Action	Status
1.1 iii	Publish Strategy to set out how the FCO achieve a more commercially minded culture	Complete
1.3 ii b)	Work with the British Council to mount the Going Global biennial education conference to promote the UK as a destination for international students.	Complete
1.3 iv b)	US President's State visit to the United Kingdom	Complete
1.7	Secure continued commitment to ambitious action on climate change via a G8 summit agenda	Complete
5.1 i	Work with other government departments to agree a joint approach to enhance British "soft power" that uses all our national instruments, including a world class programme of aid	Complete
5.1 iv	Develop a long term strategy of "soft power" in Afghanistan and Pakistan	Not complete

(2) Actions due to be started by end April 2011

Section	Action	Status
1.1(i)	Work with UK Trade and Investment (UKTI) to develop its new strategy, including: plans to double trade with India; increase trade with China to USD 100 billion per annum and increase exports to USD 30 billion per annum; double trade with Kuwait to £4 billion; double trade with Qatar to £4.4 billion and increase trade with UAE to £12 billion; double trade with South Africa to £16 billion; double trade with Turkey to £18 billion (end 2015)	Work ongoing
1.2 (ii)	Develop cross-government strategies for priority emerging powers (end July 2011)	Work ongoing
1.3 (i)	Establish a new enhanced partnership with India and seek close engagement with China, Brazil, South East Asia and other emerging economies.	Work ongoing
1.3 (i) (c)	Further develop the relationship with India through Ministerial and senior level engagement including through the CEO Forum, British India Infrastructure Group; Strategic Dialogue; Economic and Financial Dialogue, NSA Talks; CT working groups; UK India round table etc to prepare for 2011 UK India Summit (end Nov 2011).	Work ongoing
1.3 (i) (f)	Prime Minister to visit Russia to recalibrate the bilateral relationship, building on the fledgling UK-Russia knowledge partnership, and developing further opportunities for broadly based co-operation where it is in our interests (TBC).	Work ongoing
1.3 (i) (g)	Inward visits aimed at thickening our relationships with and increasing our engagement with emerging powers in South East Asia (end 2015)	Work ongoing
1.3 (i) (h)	Prime Minister to visit Brazil to reinforce bilateral relations and develop commercial opportunities (end 2012).	Work ongoing
1.3 (i) (j)	Deputy Prime Minister to visit Brazil to reinforce bilateral relations and develop commercial opportunities (end Jun 2011).	Work ongoing

1.3 (ii) (a)	Run successful public diplomacy campaigns on prosperity in the key emerging powers	Work ongoing
1.3 (iii) (a)	Deliver immediate priorities and establish strategic relationships with all six Gulf States (end 2015)	Work ongoing
1.4 (i)	Support the Eminent Persons Group in the production of their report (end Jun 2011)	Work ongoing
1.4 (ii)	Support the launch of a reinvigorated Commonwealth at the Commonwealth Heads of Government meeting (end October 2011).	Work ongoing
1.4 (iii)	Encourage greater Commonwealth trade flows resulting in increased opportunities for UK business (end May 2015)	Work ongoing
1.5 (i)	Support concerted international diplomatic efforts to build trust, confidence and consensus on non-proliferation and disarmament through existing international framework and conventions etc (end May 2015)	Work ongoing
1.5 (iv)	Play a leading role in an internationally-agreed twin-track diplomatic approach of pressure and engagement to stop Iran obtaining a nuclear weapon (end May 2015)	Work ongoing
1.5 (v)	Play a leading role in the international nuclear and biological security effort including through leading on the information security strand of the 2012 Nuclear Security Summit in 2012 (end Jun 2012)	Work ongoing
1.6 (i)	Secure a return to US led negotiations on the MEPP, based on clear parameters supported by the international community, in order to deliver a framework agreement within 12 months then leading to sovereign and independent Palestinian State living in peace with Israel (end Sep 2011).	Work ongoing
1.6 (ii)	Continue to press for an end to Israeli settlement construction in close co-ordination with the US and key partners in order to preserve a two state solution (end Sep 2011).	Work ongoing
1.6 (iii)	Play a lead role within the international community to secure change on the ground in Gaza, including acceleration of imports needed for core reconstruction and greater movement of goods and people in order the revitalise the economy (end Sep 2011).	Work ongoing
1.6 (iv)	Provide political and financial support for the Palestinian Authority programme to build the institutions of a future Palestinian state in order to prepare for a two state solution and create a conducive environment for peace (end May 2015).	Work ongoing
1.6 (vi)	Support the process of transition to democratic government in Egypt and Tunisia, including on electoral reform and the development of political parties, and offer assistance to support the stabilisation of the Egyptian and Tunisian economies (end Jun 2012).	Work ongoing
1.6 (vii)	Play a leading role in the development of a peaceful and more democratic Libya within existing international borders, including by working to ensure full implementation of all relevant UN Security Council resolutions and other international commitments (end Dec 2012).	Work ongoing
1.7 (ii)	Secure continued commitment to ambitious action on climate change via a G8 Summit agenda (end May 2011)	Work ongoing
1.7 (iii)	Work with DECC to support Ministerial visit to India as part of continued co-operation on low carbon growth, trade and investment (end Oct 2011)	Work ongoing
1.7 (iv)	Work through G20 Summit to reconfirm commitments to low carbon growth, provision of climate finance and reduction of fossil fuel subsidies (end Nov 2011)	Work ongoing

1.7 (v)	Work for a comprehensive global agreement on climate change, including, securing significant progress at the UN Framework Convention on Climate Change negotiations in Cancun and South Africa (end Dec 2011)	Work ongoing
1.7 (vi)	Engage with US, Canada, Japan, African Union and Australia on national and global security risks of climate change, working with MOD and DECC (end May 2015)	Work ongoing
1.7 (vii)	Accelerate the global transition to a low carbon climate resilient economy, working with EU institutions and partners (end May 2015)	Work ongoing
1.8 (i)	Conduct a comprehensive review of the UK's policies towards the Overseas Territories, gain endorsement of a new Strategy for the Overseas Territories by the National Security Council and begin to implement (end Jul 2011)	Work ongoing
1.9 (i)	Work with UN partners to achieve significant progress towards an intermediate model for UN Security Council reform (end Jul 2011)	Work ongoing
1.9 (ii)	Contribute to the early expansion of the UN Security Council (end Dec 2012)	Work ongoing
2.1 (i)	Work for a political process to be underway by the time of the first International Security Assistance Force (ISAF) troop withdrawals, planned for July 2011 (end Jul 2011)	Work ongoing
2.1 (ii)	Work with international partners and the Afghan Government on the transition of security from ISAF to Afghan security forces by the end of 2014. Attend NATO Summit and commit to a way forward on transition, with the first phase beginning in early 2011 (end Dec 2014)	Work ongoing
2.1 (iii)	Work with ISAF partners to encourage all to stay the course, maintaining a force presence in Afghanistan during the transition process, and contributing to building the capacity of Afghan security forces (end Dec 2014)	Work ongoing
2.1 (iv)	Work with international partners to align efforts, including (a) the United States, (b) NATO, (c) UN, (d) regional countries such as Pakistan, India and Saudi Arabia, and (e) the EU (end Dec 2011)	Work ongoing
2.1 (v)	Work with Afghan government and international partners to deliver a successful Bonn conference which covers transition and political issues (end Oct 2011)	Work ongoing
2.1 (vi)	Support Turkey in its preparations for an October conference to improve regional co-operation on Afghanistan (Oct 2011)	Work ongoing
2.2 (i) (b)	Begin to provide monthly written updates to Parliament, including reports on progress in the implementation of Kabul and London commitments (end May 2015)	Work ongoing
2.3 (i) (b)	The British Pakistan Foundation helps to deliver stronger people to people links between the UK and Pakistan (end May 2015)	Work ongoing
2.3 (i) (c)	Set up and implement a programme of regular contacts, including visits, between the PM and other Ministers with their Pakistani counterparts (end May 2015)	Work ongoing
2.3 (i) (d)	Support Pakistan's efforts to implement a package of reforms agreed with the International Financial Institutions (end May 2015)	Work ongoing
2.3 (i) (e)	Enhance practical co-operation through the UK/Pakistan CT Joint Working Group (end May 2015)	Work ongoing
2.3 (ii) (a)	Prepare the ground for a successful Friends of Democratic Pakistan Ministerial Meeting (autumn 2011)	Work ongoing

2.3 (ii) (b)	Strengthen the EU's relationship with Pakistan, including through: the delivery of preferential market access (GSP+), increased development assistance, and high level contacts (end Dec 2011)	Work ongoing
2.3 (iii)	Work in partnership with Pakistan to tackle terrorist threats including high level diplomatic engagement and Ministerial visits and a programme of counter-terrorism assistance to help the Pakistan government to disrupt terrorist activity (autumn 2011)	Work ongoing
3.3 (i)	Organise an international conference on cyber security in 2011 (end Nov 2011)	Work ongoing
4.1 (i) (a)	Political and practical support to Croatia in fulfilling necessary accession criteria in 2011 to enable accession negotiations to close (end May 2015)	Work ongoing
4.1 (i) (b)	Support progress towards Turkey's EU accession, work for deeper EU Turkey strategic relations through: working closely with EU member state counterparts and the European Commission; and working with Turkey both bilaterally and at EU level to support progress in their domestic reform programme, enabling further chapters to be open; all parties involved in the Cyprus talks to achieve a solution: the key to unblocking Turkey's accession process in the long term (end 2011)	Work ongoing
4.1 (i) (c)	Support steady progress in Iceland's EU accession negotiations, encourage the Icelandic authorities to develop and maintain necessary reforms end commercial whaling and resolve Icesave (end May 2015)	Work ongoing
4.1 (i) (d)	Support an EU future for the Western Balkans region, once clear membership criteria are met. Support and encourage countries in the region to deliver reforms including through the EU accession process; focussing on stability, democracy rule of law, reconciliation, continued resolution of conflict legacy (end May 2015)	Work ongoing
4.3 (i)	Seek tough and effective EU engagement on Iran (end May 2015)	Work ongoing
4.3 (ii)	Push for a renewed European Neighbourhood Policy which can offer incentives for political reform in partner countries, especially those in transition (end Sep 2011)	Work ongoing
4.3 (iii)	Work to promote stability in the Western Balkans (end May 2015)	Work ongoing
4.3 (iv) (a)	Ensuring that 10% of EAS Assistant Director and above positions are filled by British nationals (end Dec 2013)	Work ongoing
4.3 (iv) (b)	Influence EAS policies to ensure they support UK security and prosperity the EAS only acts where mandated to do so by Treaties (end Dec 2013)	Work ongoing
4.4 (i) (a)	Implement the EU Energy Third Package effectively (end May 2015)	Work ongoing
4.4 (i) (d)	Support the Delivery of an ambitious EU India Free Trade Agreement (end 2011)	Work ongoing
4.4 (i) (e)	Promote a greater development component in the G20 agenda (end Jun 2011)	Work ongoing
4.4 (i) (f)	Encourage a strong EU position in the UN Framework Convention on Climate Change negotiations in Cancun and South Africa (end Dec 2011)	Work ongoing
4.4 (ii)	Work with the Treasury to ensure that the next EU Financial Perspectives reflect Britain's views and take account of economic circumstances (end Dec 2012)	Work ongoing

4.4 (iv)	Ensure that the British perspective is reflected in EU institutions by increasing the number of British citizens entering EU institutions (end Jun 2012)	Work ongoing
5.1 (i)	Work with other government departments to agree a joint approach to enhance British “soft power” that uses all our national instruments, including a world-class programme of aid (end May 2011)	Work ongoing
5.1 (ii)	Align the work of the British Council and the BBC World Service with this programme (end 2012)	Work ongoing
5.1 (iii) (b)	Set out an Arab Partnership agenda shaping UK and international policy impact across the Middle East and North Africa region (end Oct 2011)	Work ongoing
5.1 (v) (a)	Devise a strategy to enhance the impact of UK contribution to conflict prevention (end 2011)	Work ongoing
5.1 (vi)	Promote and project UK values to ensure that the UK models and upholds legal obligations robustly and without scope for abuse, including on universal jurisdiction (end May 2015)	Work ongoing
5.2 (i)	Work with the NSC to assess whether a review is needed to improve the coherence and impact of UK aid and diplomacy overseas (end Dec 2011)	Work ongoing
5.3 (ii)	Publish a Green Paper on how intelligence is treated in the full range of judicial proceedings (end Jul 2011)	Work ongoing
5.3 (iii)	Provide comprehensive input into the preparatory work needed to allow the Gibson Inquiry to commence in early 2011 and report within the year (end Mar 2012)	Work ongoing
5.3 (iv)	Begin to implement the Gibson Inquiry recommendations (end Mar 2012)	Work ongoing

Explanation of missed deadlines

In May the FCO missed the following deadlines:

Deadline Missed	Comments
5.1 iv Develop a long term strategy of “soft power” in Afghanistan and Pakistan	Work is ongoing. Whitehall departments are already collaborating closely on how to use “soft power” in Afghanistan and Pakistan.