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The Third Work-Life Balance Employee Survey: Main findings (Revised Edition with corrected figures)

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Employment Market Analysis and Research (EMAR) is a multidisciplinary team of economists, social researchers and statisticians based in the Employment Relations Directorate of the Department of Trade and Industry.

Our role is to provide the evidence base for good policy making in employment relations, labour market and equality and discrimination at work. We do this through:

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We publicly disseminate the results of this research through the DTI Employment Relations Research Series and other publications. For further details of EMAR's work please see our web pages at:

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About this publication

The project manager for this report was Harjinder Kaur, former Research Officer in the Employment Market Analysis and Research branch.

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BIS are grateful to Julie Latreille and Paul Latreille at Swansea University who undertook the task of cleaning the data and making revisions in this version of the report.

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Foreword

The Department for Business, Innovation and Skill's aims are to create the conditions for business success, and help the UK respond to the challenge of globalisation. As part of that objective we want a dynamic labour market that provides full employment, adaptability and choice, underpinned by decent minimum standards. DTI want to encourage high performance workplaces that add value, foster innovation and offer employees skilled and well-paid jobs.

We need to do more to encourage diversity in the workplace and give people choices over how they balance their work and family life. We wish to see further improvements in workers' skills and training, so that everyone has the chance to make the most of their potential. And crucially, we need to ensure that vulnerable workers are not mistreated, but get the rights they are entitled to.

The Third Work-Life Balance Employee Survey provides an important stock take of work-life balance policies and their impact on employees in British workplaces. Many of the results are encouraging. They show increased provision by employers of flexible working arrangements and a fall in unmet employee demand. They also show high levels of employee satisfaction with their current working arrangements – even higher among those working flexibly.

The survey also finds little evidence of widespread resentment or ill-will by workplace colleagues towards those working flexibly. Colleagues were more positive than negative about the consequences.

A surprising finding was the high rate of informal or short-term flexible working in British workplaces, with a majority of employees stating that they had worked flexibly in the past 12 months. This suggests that for many employees flexible working has evolved from being the exception to being the norm.

Finally, I would like to thank the teams at ICM Research and the Institute for Employment Studies for their patience and hard work.

Grant Fitzner

Director, Employment Market Analysis and Research

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Contents

About EMAR	i
About this publication	i
Foreword	ii
Acknowledgements	iv
Contents	\
List of tables and charts	v
Glossary of abbreviations and acronyms	х
Glossary of terms	xi
Executive summary	1
Introduction, methodology and reporting conventions	Ş
Contracted hours of work, overtime, paid holiday entitlement and take-up	20
Work-life balance practices and policies	36
Employee attitudes to work-life balance	67
Employee satisfaction	100
Time off in an emergency and parental leave	112
Employees with caring responsibilities for adults	124
References	132
Appendix 1: Description of sample	133
Appendix 2: Recodes	136
Appendix 3: Comparing WLB3 questions with other surveys	152
Appendix 4: Supplementary tables	155
The BIS Employment Relations Research Series	221
Table of changes to figures - Work-Life Balance Employee Survey 2007 report 225	

List of tables and charts

Figure 2.1: The main reason for working overtime, for those who worked overtime	26
Figure 2.2: Why those employees who had not taken all the leave they were entitled to had not used all of their entitlement	29
Figure 2.3: How employees who were compensated for the leave they did not take, were compensated	30
Table 2.1: Number of contractual working hours worked by employees in WLB2 and WLB3	32
Table 2.2: Incidence of paid and unpaid overtime in WLB2 and WLB3	32
Table 2.3: Hours of paid and unpaid overtime in WLB2 and WLB3	33
Table 2.4: Main reason for working overtime given by employees who worked overtime in WLB2 and WLB3	33
Table 2.5: Reasons given for not taking their full holiday entitlement by employees in WLB2 and WLB3 who had not taken their full holiday entitlement	34
Figure 3.1: The availability of flexible working arrangements in employees' workplaces	37
Figure 3.2: Flexible working arrangements take-up amongst employees who had the arrangement available to them	43
Figure 3.3: The take-up of flexible working arrangements by the colleagues of employees who had the arrangement available to them in their workplace	46
Figure 3.4: Whether employees who did not have access to an arrangement thought it would be feasible to do their job using such an arrangement	47
Figure 3.5: Flexible arrangements employees who were not working each arrangement would like to have in their current job	50
Figure 3.6: Current and preferred flexible working arrangements, by type of flexible working practice	54
Table 3.1: Employees who had made a request to change how they regularly worked over the last two years, by sex, sector and status	56
Figure 3.7: Nature of requests made by those employees who had asked to change their regular working arrangements	57
Figure 3.8: Which representative of the employer was responsible for dealing with the request made by employees	58
Figure 3.9: How employees who had made a request to change their regular way of working had made that request	58
Table 3.2: Proportion of employee requests to change how they regularly worked that were declined by employers	60

Figure 3.10: The reasons employees gave for not making a request to change the way they regularly worked, for those where a request had not been made	61
Table 3.3: Trends in the availability of flexible working arrangements amongst all employees in WLB1, 2 and 3	62
Table 3.4: Trends in the take-up of flexible working arrangements amongst all employees in WLB1, 2 and 3	63
Table 3.5: Trends in the perceived feasibility of working arrangements, for employees who had not worked in this way in the last year in WLB2 and WLB3 ¹	64
Table 3.6 Trends in demand for flexible working arrangements amongst all employees in WLB1, 2 and 3	65
Table 3.7: Trends in the nature of requests to change the way regularly worked amongst employees who had requested a change in WLB2 and WLB3	66
Figure 4.1: Reasons for working their current working arrangements amongst employees who worked one or more flexible working arrangement	68
Figure 4.2: Reasons given for not working flexibly by employees who had not worked any of the flexible arrangements available to them	70
Figure 4.3: The positive consequences of flexible working arrangements cited by employees who had worked one or more of the arrangements	72
Table 4.1: The positive consequences of flexible working arrangements cited by those who had worked one or more flexible arrangement, by types of arrangement worked	74
Figure 4.4: The negative consequences of flexible working arrangements cited by employees who had worked one or more of the arrangements	75
Table 4.2: The negative consequences of flexible working arrangements cited by those who had worked one or more flexible arrangement, by types of arrangement worked	77
Figure 4.5: The positive consequences of colleagues working flexibly cited by employees who had colleagues who worked one or more of the arrangements	78
Table 4.3: The positive consequences of colleagues' flexible working arrangements cited by employees who had colleagues who worked one or more of the arrangements (by type of arrangement worked by employees' colleagues)	81
Figure 4.6: The negative consequences of colleagues' flexible working arrangements cited by employees who had colleagues who worked one or more of the arrangements	82
Table 4.4: The negative consequences of colleagues' flexible working arrangements cited by employees who had colleagues who worked one or more of the arrangements (by type of arrangement worked by employees' colleagues)	84
arrangement worked by employees coneagues/	04

provide to support working parents	87
Figure 4.8: The single thing employees felt employers could provide to improve their work-life balance	90
Table 4.5: Employees' agreement with attitude statements on work-life balance	95
Figure 4.9: Changes over time in employees' attitudes to work-life balance	99
Table 5.1: Significant predictors of satisfaction with the work itself	104
Table 5.2: Significant predictors of satisfaction with the hours worked	105
Table 5.3: Significant predictors of satisfaction with working arrangements	107
Table 5.4: Significant predictors of satisfaction with job security	108
Table 5.5: Significant predictors of satisfaction with pay	109
Figure 6.1: The form in which employees who had taken time off for an emergency took their emergency leave	115
Table 6.1: The forms of leave taken by employees who had taken time off to deal with an emergency, by the number of days taken	116
Figure 6.2: Reasons for not taking emergency time off to deal with a dependant, for those who had experienced an emergency but had not taken time off	117
Table 7.1: The number of adults cared for by employees who were carers	126
Figure 7.1: Who employees who were carers looked after or helped	127
Figure 7.2: Awareness amongst employees of the Government's desire to extend the right to request flexible working to carers of adults	129
Figure 7.3: Comparison of key findings on carers from WLB3 and the GHS 2000	130
Table A1.1: Personal characteristics	133
Table A1.2: Family and household characteristics	134
Table A1.3: Employers' characteristics	134
Table A1.4: Characteristics of employees' job	135
Table A3.1: Comparing WLB3 with earlier surveys	152
Table A4.1: Number of contracted hours per week for those who had contracted hours (excluding paid and unpaid overtime)	155
Table A4.2: Actual hours worked by employees	157
Table A4.3: Difference between actual working hours and contracted working hours for those who had contracted hours	159
Table A4.4: Whether employees worked paid or unpaid overtime	161
Table A4.5: The main reasons for working overtime, for those who worked overtime	163
Table A4.6: Number of days of holiday entitlement employees were	165

or were content	167
Table A4.8: Results of the employer flexibility score*	169
Table A4.9: Awareness amongst employees of the right to request flexible working	171
Table A4.10: Whether employees had made a request to change how they regularly worked	173
Table A4.11: Whether requests made by employees who had made a request to change the way they regularly worked were agreed to	175
Table A4.12: Reasons for not requesting a change to working arrangements for those who had not made a request	177
Table A4.13: Personal reasons and/or business reasons cited for working their current working arrangements, by employees who worked one or more flexible working arrangement	178
Table A4.14: Reason given for not making use of flexible working arrangements by employees who had not worked any of the flexible arrangements available to them	180
Table A4.15: The positive consequences of flexible working arrangements cited by those who had worked one or more flexible arrangement	182
Table A4.16: The negative consequences of flexible working arrangements cited by those who had worked one or more flexible arrangement	184
Table A4.17: The positive consequences of colleagues' flexible working arrangements cited by employees who had colleagues who worked one or more of the arrangements	186
Table A4.18: The negative consequences of colleagues' flexible working arrangements cited by employees who had colleagues who worked one or more of the arrangements	188
Table A4.19: The importance of the availability of flexible working to employees when taking up their post with their current employer	190
Table A4.20: The importance of the availability of flexible working for employees now	192
Table A4.21: The one main arrangement employees said employers could provide to support working parents	194
Table A4.22: The single thing employers could provide to improve employees' work-life balance	196
Table A4.23: Whether employees felt that their manager did enough to provide and promote flexible working arrangements	198
Table A4.24: Whether their employers had ever consulted employees about adjusting working arrangements	200

Table A4.25: Employees' overall impression of employers and their	
perceptions of relations between employees and managers	202
Table A4.26: Employees' attitudes to work-life balance	204
Table A4.27: Employees' satisfaction with their current working arrangements	206
Table A4.28: Whether employees had experienced an emergency	208
Table A4.29: Whether employees who had experienced an emergency had taken time off at short notice to deal with it	209
Table A4.30: How many working days taken by employees who had taken time off to deal with an emergency	210
Table A4.31: Forms of emergency time off taken by employees who had taken time off to deal with an emergency	212
Table A4.32: How often employees' thought that their employer would agree to them taking time off at short notice to care for a dependant	213
Table A4.33: How often employees' thought that their employer would agree to them taking time off at short notice to deal with a household emergency such as flood	215
Table A4.34: Whether employees had caring responsibilities	217
Table A4.35: Characteristics of employees who were carers	218
Table A4.36: Number of adults cared for by employees who were carers	219
Table A4.37: How many hours employees who were carers spent caring in a typical week	220

Glossary of abbreviations and acronyms

CATI Computer-assisted telephone interviewing

CBI Confederation of British Industry

DTI Department of Trade and Industry

FWES Flexible Working Employee Survey

GHS General Household Survey

IAER Individual Awareness of Employment Rights

ICM ICM Research

IES Institute for Employment Studies

IFF IFF Research Ltd

LFS Labour Force Survey

MORI MORI Ltd

RDD Random Digit Dialling
SAP Statutory Adoption Pay

SIC Standard Industrial Classification

SMP Statutory Maternity Pay

SOC Standard Occupation Classification

SPP Statutory Paternity Pay

TOIL Time off in Lieu

TPS Telephone Preference Service

TU Trade Union

TUC Trades Union Congress

WLB Work Life Balance

WLB1 First Work-Life Balance Study

WLB2 Second Work-Life Balance Study

WLB3 Third Work-Life Balance Employee Survey

WTR Working Time Regulations

Glossary of terms

Annualised hours Where the number of hours an employee has to work is

calculated over a full year, e.g. instead of 40 hours a week, employees are contracted to work 1,900 hours per year (after allowing for leave and other

entitlements).

Compressed This means working full-time hours over a fewer number

working week of days. For example, working a 40 hour week over four days, or working a nine-day fortnight. This is

not the same as shift-working.

Flexi-time Where an employee can vary their start and finish times but

have an agreement to work a set number of hours per week or per month. This may be informally or formally agreed.

Job-sharing This is a type of part-time working where a full-time job is

divided, usually between two people. The job sharers work at different times, although there may be a changeover period. Sharers each have their own contract of employment and share the pay and benefits of a full-

time job on a pro rata basis.

Non-flexible worker One of the categories of 'flexible worker status', this is

an employee who does not work (or has not done in the past 12 months) any of the eight flexible working

arrangements.

Other As one of the categories of 'flexible worker status', this is

flexible worker an employee who works (or has done so in the past 12 months) one or more of the seven flexible

working arrangements (excludes part-time working).

Part-time work Defined for this survey as working less than 30 hours a

week.

Part-time worker One of the categories of 'flexible worker status', this is an

employee who works (or has done so in the past 12 months)

on a part-time basis.

Reduced hours for a limited period Where an employee has an agreement to cut their hours for a set period of time (e.g. a month, six months) and then return to their original working hours. This is

sometimes known as V-time working.

Term-time Where an employee works only during school term working

times.

Working from

home

Situation where an employee works all, or some of, their

home.

Executive summary

The Third Work-Life Balance Employee Survey, conducted in early 2006, found high levels of employee satisfaction and a significant increase in the availability of most flexible working arrangements since 2003. In all, 87 per cent of employees said they were either satisfied or very satisfied with their current working arrangements – up from 81 per cent in 2003.

Almost all employees (90 per cent) reported that at least one flexible working arrangement was available to them if they needed it – an increase from 85 per cent in 2003. The working arrangements most commonly available were part-time working, reduced hours for a limited period, and flexi-time. The arrangements most commonly taken up by employees were flexi-time, working from home, and part-time work. Unmet employee demand for all flexible working arrangements except term-time working has fallen since 2003.

Employees were very positive about their own flexible working experience, and more positive than negative about the flexible working arrangements of colleagues. Seventeen per cent of employees had made a request to change their working arrangements over the last two years.

The survey also found a high level of informal and short-term flexible working arrangements in British workplaces, with over half the workforce (56 per cent) saying that they had worked flexibly in the last 12 months.

Two-thirds of working parents with young children were aware of their right to request flexible working. More than two-fifths of employees were aware that the Government intended to extend the right to request flexible working to carers of adults.

Aims and objectives

The main objectives of this study were to:

- Establish the extent to which employees perceive the provision of work-life balance practices as inclusive.
- Ascertain the demand for work-life balance practices.
- Assess take-up of work-life balance practices including reasons for non-take-up (e.g. impact on job security and promotion).
- Ascertain employees' views on the detrimental effects of flexible working.
- Establish the extent to which work-life balance practices meet employees' needs, including their views on the feasibility of their employer extending these arrangements.
- Establish how, and to what extent, employees are informed of, and are involved in, the development and implementation of the various work-life balance arrangements; including whether there are procedures in place for taking their views into account.

 Ascertain employees' views on the impact of work-life balance practices, including the impact on employee commitment, and the employment relations' climate.

Background

The first Work-Life Balance Survey (WLB1) was conducted by the Department for Education and Employment in 2000 to assess the extent to which employers operated work-life balance practices; to see whether employees felt that existing practices met their needs; and to provide a baseline against which future surveys could be compared. The second survey of employees (WLB2) was conducted in 2003 by MORI, fieldwork for which was undertaken prior to the introduction of the right to request flexible working. This report presents the results of the Third Work-Life Balance Employees' Survey, conducted by telephone in early 2006.

Contracted hours of work, overtime, paid holiday entitlement and take-up

Working hours

Employees were asked if they had a set number of contracted hours; 83 per cent reported that they had (compared to 79 per cent in WLB2). Whilst almost half (47 per cent) of employees with contracted working hours (who stated what their actual and contracted hours were) were working their contracted hours, almost as many (45 per cent) were working more than their contracted hours.

Almost seven in ten (69 per cent) of all employees said they were content with their current working hours, whilst around a quarter (26 per cent) wanted to work fewer hours, and five per cent wanted to work more hours.

Overtime

There were significant falls in the incidence of both paid and unpaid overtime compared with WLB2. Just over half (51 per cent) of all employees said that they worked overtime, down from 67 per cent in WLB2. The average number of hours of paid overtime worked was 6.38 hours, whilst the average number of hours of unpaid overtime worked was 7.03 hours per week. The majority (56 per cent) of those who worked unpaid overtime were not given time off in lieu (exactly the same as found in WLB2). The main reason employees who worked overtime gave for working overtime was because they had too much work to finish in their normal working hours (cited by 45 per cent of those who worked overtime, compared to 42 per cent in WLB2).

Paid holidays

Around three-quarters of employees (74 per cent) had taken all the paid holidays they were entitled to in the previous year (up from 71 per cent in WLB2). The most common reason given for not having taken their full entitlement was too much work/too busy (cited by 25 per cent of those who had not taken their full entitlement).

Work-life balance policies and practices

Availability of flexible working arrangements

Employees were asked whether a variety of working arrangements would be available for them personally at their workplace if they needed it. Almost all employees (90 per cent) said that at least one flexible working arrangement was available to them if they needed it (up from 85 per cent in WLB2).

The most commonly available flexible working arrangement was working parttime. Nearly seven in ten (69 per cent) of employees said that this would be available if they needed it (a small increase from 67 per cent in WLB2). Over half of employees (54 per cent) felt that they would be able to work reduced hours for a limited period if they needed to do so (a decline from 62 per cent in WLB2). Flexible working time (flexi-time) was the third arrangement to be available to over half (53 per cent) of employees (an increase from 48 per cent in WLB2), whilst just under half (47 per cent) of employees felt that job sharing would be available to them if they needed it (an increase from 41 per cent in WLB2).

Over a third (37 per cent) of employees felt that they would be able to work only in school term-time if they wanted to do so (an increase from 32 per cent in WLB2), and the opportunity to work a compressed working week (working full-time hours over a fewer number of days) was available to 35 per cent of employees (an increase from 30 per cent in WLB2).

Annualised hours arrangements (where working hours are calculated on an annual basis to allow fluctuations in line with seasonal or other variations) were available in just under a quarter (24 per cent) of workplaces (an increase from 20 per cent in WLB2). Working from home on a regular basis was the arrangement employees were least likely to be available (23 per cent of employees said that it would be available to them if they needed it, an increase from 20 per cent in WLB2).

Take-up of flexible working arrangements

Those employees who said that a particular work arrangement would be available to them if they needed it were also asked if they currently worked, or had worked, in any of these ways in the last 12 months with their current employer. Nearly half (49 per cent) of employees who had flexi-time available to them made use of that arrangement, and over four in ten (44 per cent) who were able to work regularly from home did so. In addition, nearly two-fifths of those who said that the arrangement was available to them worked part-time (38 per cent); and over a third of employees who were able to do so (36 per cent) worked term-time only.

Take-up of the other flexible working arrangements was lower, with around a quarter working annualised hours (28 per cent) or a compressed working week (24 per cent); under one-fifth (18 per cent) taking advantage of opportunities to work reduced hours for a limited period; and just over one in ten (12 per cent) taking up job sharing opportunities. There was little change in the proportions of all employees taking up flexible working arrangements since WLB2.

Unmet demand for flexible working arrangements

Defining unmet employee demand as where an employee does not have access to a particular arrangement, but would like the opportunity to work in

that way, the highest level of unmet demand was for flexi-time (20 per cent) and a compressed working week (20 per cent). In addition 18 per cent of all employees would have liked the opportunity to work from home on a regular basis, and the same proportion of employees was attracted to the idea of working annualised hours. There was less unmet demand for working reduced hours for a limited period (12 per cent), working term-time only (11 per cent), for job-sharing (6 per cent) and for part-time working (5 per cent).

Take-up of the right to request flexible working

Employees were asked if they were aware of the right for some employees to request flexible working introduced in April 2003; two-thirds (65 per cent) of working parents with dependent children under 6 and over half (56 per cent) of all employees said that they were aware of the new right.

Employees were also asked whether over the last two years they had approached their current employer to make a request to change how they regularly work for a sustained period of time. In all, 17 per cent of employees had made such a request (the same proportion as in WLB2). Female employees (22 per cent) were more likely than male employees (14 per cent) to have requested to work flexibly over the last two years.

When asked about the nature of their requests, 30 per cent of employees who had asked to change their working arrangements did so to reduce their hours of work or to work part-time (compared to 29 per cent in WLB2). A quarter (25 per cent) had asked to change 'when I work including the number of days that I work' (compared to 23 per cent in WLB2). In contrast, 12 per cent wanted to increase their working hours (compared to nine per cent in WLB2). Eleven per cent of employees making a request had asked to work flexi-time (13 per cent in WLB2) and nine per cent had requested some time off or additional leave arrangement (eight per cent in WLB2).

In addition, the survey found a high level of flexible working arrangements in British workplaces. More than half of employees said they had taken up at least one flexible working practice in the last 12 months. Just over one quarter (26 per cent) of employees said that they were either currently working part-time, or had done so in the last 12 months with their current employer. Another 30 per cent were not working part-time but said they were either currently using other flexible working practices, or had worked in this way in the last 12 months. Hence only two-fifths (44 per cent) said they were not currently working flexibly, and had not done so in the last 12 months with their current employer. This indicates a higher incidence of flexible working than the number of formal requests made by employees would suggest.

Making a request to change the way they worked

Those who had made a request to change the way they regularly worked were then asked what the outcome of that request had been. In most cases requests were either fully (60 per cent) or partially (18 per cent) agreed to. Seventeen per cent said their request had been declined – down from 20 per cent of employees in WLB2. Five per cent of requests were pending or awaiting decision. Employers declined 23 per cent of requests by men and 13 per cent by women.

All employees who had not made a request to change their working arrangement were asked why they had not made such a request. In most cases it was seen as personal choice: 58 per cent of those who had not made a

request said that they were content with their current work arrangements and 14 per cent said that they were happy with their current work-life balance. However, in other cases something in the nature of their job or their employer had prevented the individual from making a request. For example, ten per cent thought that it would not suit their job or the job does not allow it.

Employee attitudes to work-life balance

Reasons for current working arrangements

Employees who worked one or more of the flexible working arrangements discussed above were asked to give the main reason they worked their current working arrangements. Just over one in five (21 per cent) said working the way they did made their life easier or more efficient (18 per cent in WLB2); 19 per cent said their reason was to do with the nature of their jobs or type of work (11 per cent in WLB2); 18 per cent gave childcare needs as the main reason (17 per cent in WLB2); 15 per cent said they had more free time; 14 per cent said they could spend more time with their family; and 11 per cent mentioned demands of their job as their main reason (15 per cent in WLB2).

Consequences of flexible working for the individual

Employees who said they had taken up one or more of the flexible working arrangements in the last 12 months were asked to state what had been the positive and negative consequences of them being able to work in these ways.

In total, almost nine in ten employees working flexibly (89 per cent) believed there were positive consequences of working this way, while just 6 per cent said there were none. Amongst the most frequently cited positive consequences of taking up flexible working were having more free time in general (34 per cent) and having more time to spend with family (33 per cent).

The majority (52 per cent) of employees who had worked flexibly cited no negative consequences. However, 44 per cent said that there were negative consequences. For example, 19 per cent said that they would receive less pay.

Consequences for employees of colleagues working flexibly

Employees whose colleagues had worked one or more of the flexible arrangements were asked what the positive and negative consequences had been to them of their colleagues' arrangements.

In total, almost two-thirds (64 per cent) of employees whose colleagues had worked flexibly cited one or more positive consequences, while only fifteen per cent said that there had been none. Ten per cent said their colleagues working flexibly did not affect them; and 21 per cent said they did not know.

Less than two-fifths (38 per cent) said there were negative consequences from colleagues working flexibly. Forty-one per cent of those whose colleagues had worked one or more arrangement said that there had been no negative consequences for them of their colleagues working flexibly; and 21 per cent said they did not know. Six per cent said that they had to cover colleagues work and six per cent said that colleagues were not available.

The role of employers in providing flexibility

Employees were asked what the one main arrangement, if any, would be that employers could provide to support working parents. Responses were grouped

into four categories. More than one-third (36 per cent) of employees said that they did not know; 17 per cent cited flexible working hours; 16 per cent cited help with childcare; and 10 per cent said that there was nothing their employer could do. Employees were also asked whether their employer had ever consulted employees or their representatives about adjusting working arrangements so they could strike a better work-life balance. Forty-nine per cent of all employees said yes (47 per cent in WLB2); 41 per cent said no; and nine per cent said that they did not know.

Attitudes to work-life balance

All employees were asked how far they agreed or disagreed with 12 attitude statements on work-life balance. The highest levels of agreement (in terms of employees who said they strongly agreed or agreed) were with the statements: 'people work best when they can balance their work and other aspects of their lives' (94 per cent, compared to 95 per cent in WLB2), 'employers should give all employees the same priority when considering requests to work flexibly' (90 per cent), and 'having more choice in working arrangements improves workplace morale' (89 per cent). The highest levels of disagreement were for 'people who work flexibly need closer supervision' (66 per cent disagreed) and 'people who work flexibly create more work for others' (55 per cent disagreed).

Employee satisfaction

Respondents were asked to indicate how satisfied they were with the following aspects of their work: the work itself, the hours they work, their job security, and the amount of pay they received. Being satisfied with one aspect of work meant that respondents were more likely to be satisfied with the other aspects of work.

On the whole, employees were happy with their working arrangements and with other aspects of their work, although satisfaction with pay was lower. In WLB3, 87 per cent of all employees said they were either satisfied or very satisfied with their current working arrangements, up from 81 per cent in WLB2.

Women were more likely than men to say that they were very satisfied with their current working arrangements: 34 per cent of women compared to 23 per cent of men. Likewise, flexible workers other than part-time workers (29 per cent) were more likely than non-flexible workers (22 per cent) to be very satisfied with their current working arrangements.

Time-off in an emergency

Thirty-eight per cent of all employees had experienced an emergency that they had to deal with at short notice involving a dependant during the working week (this was exactly the same in WLB2). Thirty-five per cent of all employees had taken time off to deal with such an emergency. Employees who had taken time off had taken an average (mean) of 5.07 days, whilst the median number of days taken was 2.13. Parents with dependant children (56 per cent) and carers (54 per cent) were more likely to have experienced an emergency than other employees.

Over half (52 per cent) of those who had taken time off said that they had taken it as fully paid leave. Almost one-quarter (23 per cent) took it as holiday or sick leave. Employees who had experienced an emergency but had not taken time off were asked why that was. One-third of this small number of employees (76 in all) said that there had been no need for them to take time off. Seventy-one per cent

of all employees said that their employer would almost always agree to them taking time off at short notice to care for a dependant.

Employees with caring responsibilities for adults

Employees were asked whether they had caring responsibilities. Nine per cent did have such responsibilities. Women employees were almost twice as likely to be carers as men (12 per cent compared to seven per cent). Older employees and public sector employees were also more likely to have caring responsibilities.

Four per cent of employees said they cared for someone in their household and four per cent cared for someone in another household only. In terms of the nature of their caring responsibilities, seven per cent of all employees cared for one adult only, with a further one per cent caring for two or more adults.

Over half of carers (55 per cent) who cared for adults in their own or other households looked after a parent; 19 per cent looked after a spouse or partner; the remainder looking after other relatives or friends. Twenty-three per cent of all carers spent one to five hours per week caring, whilst 16 per cent spent six to ten hours, 14 per cent spent 11 to 20 hours and 20 per cent spent more than 20 hours per week caring.

More than two-fifths of employees (42 per cent) said that they were aware the Government intended to extend the right to request flexible working to carers of adults.

About this survey

This research was carried out as part of the Department of Trade and Industry's (DTI's) employment relations research programme. The report presents findings from the Third Work-Life Balance Employee Survey, conducted in early 2006 amongst employees of working age living in Great Britain working in organisations with five or more employees at the time of the survey. The research was undertaken by the Institute for Employment Studies (IES), in partnership with ICM Research. Using computer-assisted telephone interviewing (CATI), 2,081 telephone interviews were conducted in February and March 2006.

A separate technical report (ICM *et al.* 2007) will be published shortly (URN 07/716), and the dataset lodged with the UK Data Archive at the University of Sussex:

http://www.data-archive.ac.uk/

Some comparisons are made in this report between findings from this survey and the previous two Work-Life Balance Studies. However, these should be treated with caution due to changes in methodology and question wording.

DTI published the employee survey from the Second Work-Life Balance Study (WLB2), conducted by MORI in early 2003, as Employment Relations Research Series No 27. There were two volumes: a main report (URN 04/740) and appendices (URN 04/740a).

SECTION 1

Introduction, methodology and reporting conventions

The first Work-Life Balance survey was conducted in 2000 to assess the extent to which employers operated work-life balance practices, to see whether employees felt that existing practices met their needs, and to provide a baseline against which future surveys could be compared. Major changes were made in the survey's methodology between the first baseline study conducted by IFF in 2000 (Hogarth et al., 2001), and the second survey of employees conducted in 2003 by MORI (Stevens et al., 2004). In the first survey, quotas were set during the fieldwork stage, whereas in the second survey, quotas were set before the fieldwork period.

The Institute for Employment Studies (IES), in partnership with ICM, were commissioned by the Department of Trade and Industry (DTI) to undertake the Third Work-Life Balance Employee Survey in 2006 (referred to in this report as WLB3). The report presents the findings of this third survey.

1.1 Background to the study

Reconciling work and family life has been an issue of growing importance over the past decade, and the phrase 'family-friendly employment' has become commonly understood. Many aspects of this relationship were seen as a matter for private negotiation between employees and their employers. The right of most women to take time off around childbirth is one exception to this. However, the current government has played a greater role than its predecessor in promoting employment practices which support working parents' lives.

The last eight years have seen a range of policy initiatives promoting 'family-friendly' and more general work-life balance employment practices. Some of these impose statutory obligations on employers while others are aiming at persuasion through positive examples of their benefits.

Factors prompting government policy in this area include:

- the increasing participation of women in paid employment, in particular, women with children
- government recognition that the opportunity to work is one of the main ways in which poor parents can escape poverty, linked to the aim to eradicate child poverty by 2020
- recognition that the need for choice in working hours and flexibility goes beyond those with caring responsibilities

- recognition of the business benefits and enhanced competitiveness created by the ability to recruit from a wider pool of talent, better retention rates and an increase in workforce morale
- government responding to the appetite for greater choice in the way individuals and working parents wish to balance their home and work responsibilities
- European Commission Directives and the requirement for the provision of certain minimum standards and entitlements across Europe.

The following are the major statutory provisions in the area of work-life balance:

- Maternity rights. The right to maternity leave is long established, although there have been improvements to this over time. The Employment Rights Act 1996, as amended by the Employment Relations Act 1999 and the Employment Act 2002, contains the framework for enhanced maternity leave and pay. All pregnant employees are entitled to at least 26 weeks ordinary maternity leave. This applies regardless of length of service. Employees who have completed 26 weeks continuous employment by the beginning of the 14th week before the expected week of childbirth are entitled to 26 weeks additional maternity leave since 6 April 2003. Additional maternity leave begins at the end of ordinary maternity leave. The qualifying period for Additional Maternity Leave has been reduced from two years to one since 15 December 1999. Since 6 April 2003, pregnant employees who meet qualifying conditions based on their length of service and average earnings are entitled to receive from their employers up to 26 weeks Statutory Maternity Pay (SMP).
- Paternity leave. The Employment Act 2002 sets out the basic rights to
 paternity leave and pay. The right to paternity leave and Statutory Paternity
 Pay (SPP) allow an eligible employee to take paid leave to care for his baby
 or to support the mother following birth. Since 6 April 2003, he can take
 either one week or two weeks consecutive paternity leave, and during this
 time most employees (those who are 'employed earners' and earning at
 least the 'lower earnings limit') will be entitled to SSP.
- Adoptive leave. The Employment Act 2002 sets out the basic rights to adoption leave and pay. From 6 April 2003, the rights to adoption leave and Statutory Adoption Pay (SAP) allow an eligible employee who is adopting a child to take time off when a child is placed with them for adoption. An eligible employee is entitled to 26 weeks ordinary adoption leave and a further 26 weeks additional adoption leave, running from the end of the ordinary adoption leave. During the ordinary adoption leave, the employee may also be entitled to Statutory Adoption Pay (SAP) (if they are 'employed earners' and earning at least the 'lower earnings limit').
- Parents' right to request flexible working. The Employment Act 2002 sets out the right of employees to request flexible working. Since 6 April 2003, employees have the right to apply to work flexibly, and their employers have a statutory duty to consider these requests seriously in accordance with the set procedure, and refused only where there is a clear business ground for doing so. Where an application is refused, employees have the right to have a written explanation explaining why and to appeal against the employer's decision to refuse an application. Employees are eligible if they have a child under six, or a disabled child under 18.

- Time off for dependants in an emergency. The right to time off for dependants is contained in section 57A of the Employment Rights Act 1996, as amended by the Employment Relations Act 1999. The section came into effect on 15 December 1999. The right to time off is available to all those who have a contract of employment with an employer (whether in writing or not), whether they work full-time or part-time. The right does not include an entitlement to pay.
- Parental leave entitlements. The right to parental leave was first introduced on 15 December 1999 under the Maternity and Parental Leave Regulations 1999. These Regulations were made under the Employment Rights Act 1996, as amended by the Employment Relations Act 1999. From 10 January 2002, changes to parental leave came into force under the Maternity and Parental Leave (Amendment) Regulations 2001. These changes extended parental leave to parents of children who were under five years old on 15 December 1999, and parents of disabled children under 18. Parents of children who were born or placed for adoption between 15 December 1994 and 14 December 1999 are entitled to parental leave, providing they have the necessary qualifying service.

The Government plans further extensions to a number of these provisions. These include:

- extending maternity and adoption pay from six to nine months from April 2007, towards the goal of a year's paid leave by the end of the Parliament
- extending the right to request flexible working to carers of adults from April 2007, and
- taking powers to allow fathers to take up to six months paid additional paternity leave during the child's first year, if the mother returns to work.

However, as suggested above, the actions taken by the Government to encourage employer change in this area are not limited to legislation. Elements of its approach to encouraging innovation around work-life balance (WLB) include the Work-Life Balance campaign, launched in early 2000 by the (then) Department for Education and Employment. This aimed to promote changes in working practices through example and exhortation:

"... everyone has a life outside of work. We may have children or other caring responsibilities, or want time to pursue other interests. Finding ways to link individual employees' needs to business makes sense to both."

'Work-life balance is about identifying a more imaginative approach to working practices, which will benefit the business and benefit the workforce.'

(DfEE 2000)

One aspect of the campaign was the establishment of an employer-led alliance, 'Employers for work-life balance', which helped to develop a checklist for employers who are committed to work-life balance. In the document that published this checklist, the Government also announced the launch of the WLB Challenge Fund, which was established in June 2000 and offered employers the opportunity to apply for funds to support work-life balance projects. A further aspect of the Government's approach has been the provision of a range of guidance to employers and employees.

The focus of government initiatives has largely been on helping those with children combine work and non-work responsibilities; however, its approach of using good practice to encourage change in practice has also been used in the broader areas of working hours via the actions of the Long Working Hours Partnership project, a joint programme with the CBI (Confederation of British Industry) and TUC (Trades Union Congress).

Take-up of flexible working provisions

In the second Flexible Working Employee Survey, conducted in January 2005 and commissioned by the DTI, around one-fifth of women and one in ten men reported making a request for flexible working, with requests highest amongst those with dependant children. However, it was still the case that the large majority of people with a young family had not requested flexible working arrangements. The survey suggested the main reason why requests had not been made was contentment with existing working arrangements.

Research conducted by IES (Kodz et al., 2002) prior to the implementation of the right to request flexible working, nonetheless, indicates some of the other reasons why employees may not wish to change their working arrangements. Despite the efforts their employers had made, the study found a number of factors that put off individuals from taking up flexibilities which might improve their work-life balance. These included:

- perceived impact on career prospects
- incompatible organisational cultures, such as unsupportive attitudes and behaviours of senior managers, line managers and colleagues
- heavy workloads making it difficult to see how an alternative way of working would work
- individuals often lacked knowledge of what was available and feasible, especially when the employer relied on the creativity of the individual to identify solutions for themselves
- the infrastructure and technology was often not in place which would support the uptake of such initiatives as working from home
- the impact on earnings of some flexible working arrangements.

1.2 Aims and objectives

The main objectives of this study were to:

- establish the extent to which employees perceive the provision of work-life balance practices as inclusive
- ascertain the demand for work-life balance practices
- assess **take-up** of work-life balance practices including reasons for non-take-up (e.g. impact on job security and promotion)
- ascertain employees' views on the detrimental effects of flexible working
- establish the extent to which work-life balance practices meet employees' needs, including their views on the feasibility of their employer extending these arrangements
- establish how, and to what extent, employees are informed of, and are involved in, the development and implementation of the various work-life

balance arrangements, including whether there are procedures in place for taking their views into account

 ascertain employees' views on the impact of work-life balance practices, including the impact on employee commitment, and the employment relations' climate.

1.3 Methodology

Key elements of the methodology for this survey are set out in brief here, while the detailed methodology used to conduct this survey is set out in the Technical Report (ICM *et al.* (2007)).

The main findings report presents findings from the *Third Work-Life Balance Employee Survey*, a survey conducted in February and March 2006 of adults of working age (16 to 64 for men and 16 to 59 for women) living in Great Britain, working as employees in organisations employing five or more employees at the time of the survey. In order to reach this specific population, and to ensure that each household in Britain was eligible to take part in the survey, Random Digit Dialling (RDD) was used. Telephone interviews were conducted using Computer-assisted telephone interviewing (CATI). The final number of interviews completed was 2,081.

Questionnaire design

The starting point for development of the questionnaire was a modified version of that used in the 2003 research conducted by MORI. The IES team, in consultation with the DTI and ICM, re-worked the questionnaire to address the specific objectives of the 2006 survey. The questionnaire was structured into four main substantive sections:

- Hours of work (including questions on contracted hours and hours usually worked).
- Work-Life Balance Practices and Policies (including questions on requests to change the way employees regularly worked, whether they worked flexibly or would like to, and the consequences of flexible working).
- Holidays, time off in an emergency and parental leave (including questions about taking time off in an emergency, taking parental leave and paid holiday entitlement).
- Carers (collecting information about the caring responsibilities of employees).

In the section on hours of work, employees were asked about their contracted hours, the hours they usually worked, whether they worked paid or unpaid overtime, and if so the amount they worked and the reasons for working overtime, whether they had at least two days off a fortnight, and whether they would prefer to work fewer hours. This section also collected information on how long they had worked for their employer, whether they had a written contract, and whether their job was permanent or temporary.

The section of the survey on Work-Life Balance Policies and Practices asked employees about their satisfaction with their current working arrangements, and went on to ask what changes if any they had requested to their normal working arrangement, how they made the request, who dealt with it, whether it was agreed to and whether they had appealed the decision. It then went on to

ask what working arrangements were available at their place of work and whether they worked any of these arrangements and the positive and negative consequences of their working arrangements. This section also asked about the working arrangements of their colleagues, and the consequences for the employee of these. Employees were asked why they used particular working arrangements, or why they did not make use of them, whether they would like any of these arrangements and whether their job could be done by someone working any of these arrangements. The section finished by examining whether employees felt that employers treated everyone the same when responding to requests to work flexibly, whether they did enough to promote work-life balance for their employees, and how important the availability of flexible working was to employees.

The next section of the survey asked employees about holidays, time off in an emergency and parental leave. It included questions on whether employees had experienced an emergency they had to deal with at short notice involving a dependant, whether they had taken time off for it, how much time they had taken, how they had taken the leave (for example, as paid or unpaid leave) and the reasons for not taking this type of leave. They were also asked if they thought employers would agree to a variety of requests to take time off at short notice. Employees were then asked whether they had taken parental leave, and if so, what it was for, as well as questions about their paid holiday entitlement and the holiday they had taken in their last leave year.

Finally, employees were asked about their caring responsibilities. This section included questions on whether the employee cared for an adult and if that adult lived with them, how many people they cared for, who they cared for and how many hours they spent caring in a typical week. They were also asked if they were aware that the Government wants to extend the right to flexible working to carers of adults.

The final questionnaire is shown in full in the Technical Report (ICM et al. (2007)).

Sampling

The sampling strategy used for this survey is also set out in more detail in the Technical Report. As discussed by that report, the sample needed to be representative of people of working age who were current employees in organisations employing five or more people and who were living in private households in Great Britain. In order to reach this specific population, and to ensure that each household in Britain was eligible to take part in the survey, Random Digit Dialling (RDD) was used. This ensured that all domestic telephone numbers were available to be selected, including households that had signed up to the Telephone Preference Service (TPS).

Previous Work-Life Balance Employee Surveys under-represented those aged under 24 years old and those in private-sector organisations. In this third survey, interlocking quotas were, therefore, applied (based on weights from the Summer 2005 Labour Force Survey) for gender, age and whether an employee was employed in the public or private sector. A screening section at the beginning of the survey was used to select the youngest member of the household that met the screening criteria.

Cognitive testing and piloting

The piloting strategy used for this survey is discussed in detail in the Technical Report. Two stages of pilot work were carried out before the main fieldwork stage:

- a small-scale cognitive testing stage carried out by IES
- a pilot stage carried out by ICM interviewers, alongside researchers from IES and the DTI.

Cognitive testing

Cognitive testing seeks to understand the thought processes that an employee uses in trying to answer a survey question. The aim is to see whether the employee understands both the question as a whole and any key specific words and phrases it might contain, what sort of information the employee needs to retrieve in order to answer the question, and what decision processes the employee uses in coming to an answer.

Twelve Cognitive interviews were carried out face to face on 19 and 20 January 2006. Interviewees were recruited for IES by fieldwork company Indefield, and interviews were conducted in IES's offices. Recruits were given an incentive of £35 of high street gift vouchers to participate. The researcher probed the employee about what they understood about specific aspects of a selection of questions taken from the survey and how they had composed their answers. While each researcher had a standard list of probes that were developed before interviews were conducted, they also asked specific questions based on issues raised in each particular interview.

The sample that was drawn for the interviews reflects a mix of interviewees with different socio-demographic characteristics, so that interviews included a mix of employees in terms of variables such as sex, age, occupational groups and full- and part-time workers. Further information on the sample for cognitive testing, the questions that were cognitively tested, and the findings and recommendations for each question based on the outcome of the testing can be found in the Technical Report.

Piloting

After changes had been made to the questionnaire based on findings from the cognitive testing, a pilot survey was conducted (for more details see the Technical Report). The CATI script was tested by ICM, IES and the DTI before using the questionnaire live in the telephone centre, and interviewers were briefed by ICM's telephone centre supervisors before interviews began. The questionnaire was tested in CATI form, to ensure employees were routed to the relevant questions and sections later in the survey. Interviews that took place in the pilot were observed by members of the IES and DTI research teams. This allowed the identification of areas of doubt, misunderstanding or incomprehension on the part of the employee, and also allowed assessment of the length of the interview. A total of 27 interviews were achieved at this pilot stage, with no quotas set. The profile of pilot employees is outlined in the accompanying Technical Report.

After the pilot had taken place a de-brief was held with interviewers, their supervisor and members of the research team. Amendments were then made to the questionnaire for clarity, to enable some new questions to be added, and

to remove others to ensure a shorter interview length. These amendments are also outlined in the Technical Report.

Response rates

The response rate achieved in this survey was 32 per cent.

The piloting of the questionnaire (see above) did not suggest that there would be problems achieving contact or co-operation in the main stage fieldwork, although it is important to note that quotas were not applied during the pilot. To maximise response in the main stage fieldwork, employees were called back ten times before a number was replaced. Interviewers at ICM follow strict quality procedures designed to maximise response, and monitoring data from ICM suggests that interviewers on this survey were following these quality procedures.

Typically, employees agree to take part and then, for a range of different reasons, decide not to complete the survey. In this survey, a total number of 315 employees began but did not complete the survey. The Technical Report details the point in the survey at which these 'quits' occurred and details groups who were more likely to start and not complete an interview. It also shows that the type of telephone number (for example, whether it was a Telephone Preference Service number) did not affect the level of guits in the survey. Data from ICM's CATI system suggests that it may have been possible to avoid some of these quits if some of the screening questions, particularly those asking employees to detail the number and ages of their children and their ages, had been moved to a later stage of the survey. However, as subsequent questions (and survey routing) were dependant on how employees answered these questions this would have been difficult. Furthermore, changing the ordering of questions in a survey once the fieldwork has begun is not considered good practice. That said, this data suggests that the nature of these questions - asking parents to state the ages of all of their children should be reviewed for the next WLB survey.

ICM, along with other telephone interviewing organisations, is experiencing falling response rates to telephone surveys. While the response rate for this survey was low compared to government sponsored in-home face to face surveys, it compares favourably when compared with other national telephone omnibus and political surveys. It should also be noted that the response rate for this survey was higher than for WLB2 which was calculated as 29 per cent.

Low response rate is mainly a problem, and non-response bias only exists, if the findings derived from a particular sample would be significantly different had non-respondents answers been included. Analysis was done to compare characteristics of employees in the Labour Force Survey with characteristics of employees in this Third Work-Life Balance Employee Survey to see whether employees were similar. This analysis showed that in terms of work status (full-time or part-time), region, major occupational group and whether employees had managerial duties, employees from this survey were very similar to employees from the Labour Force Survey (LFS) (within one or two per cent in most cases). This meant that the data only needed to be weighted by Standard Industrial Classification (SIC) (see below).

This analysis would suggest, overall, that the response rates of this survey did not have too great an impact on the representativeness of the employees as reflected in demographic characteristics. Given that demographic differences are often linked to differences in question responses, ensuring that the sample reflected the characteristics of the general population surveyed will have gone some way towards reducing non-response bias. What is less clear is the extent of any bias in our findings which may have emerged from other differences between respondents and non-respondents which are not accounted for by these demographic characteristics.

Weighting

In order to increase the representativeness of the sample, non-response weights were applied. After a comparison with Labour Force Survey (LFS) data, and the consideration of key demographics, it was decided to weight only by SIC. This was where the main discrepancies between this survey and the LFS were most apparent, with the other categories falling largely in line with LFS estimates.

1.4 Comparisons with other surveys

The Government has used a range of research projects to assess the impact of its work-life balance policies. These include two employer and employee surveys on WLB and two surveys focusing specifically on flexible working.

The first Work-Life Balance Baseline Study was conducted in 2000 by IFF on behalf of the Department of Education and Employment (Hogarth, et al, 2001).. The study's aim was to assess the extent to which employers operated work-life balance practices and whether employees felt existing practices met their needs. The second Work-Life Balance Employee Survey was conducted in 2003 by MORI on behalf of the Department of Trade and Industry (Stevens, et al, 2004). The aim of the second survey was to monitor change since the baseline study, and to establish robust baseline data for further evaluations in terms of the provisions brought in under the Employment Act 2002. Fieldwork for the second work-life balance survey was conducted prior to the introduction of the right to request flexible working.

The first Flexible Working Employee Survey was carried out between September 2003 and February 2004, between six and 11 months after the right to request flexible working was introduced in April 2003 (Palmer, 2004). The second Flexible Working Employee Survey was conducted in January 2005 (Holt and Grainger, 2005). It aimed to monitor changes in the awareness and take-up of the right to request flexible working since the first flexible working employee survey, and to assess the impact of the legislation introduced in April 2003 on different cross sections of the population.

Appendix 3 shows where comparisons are made in this report between WLB3 and the relevant questions in the other surveys: the first Work-Life Balance Study (WLB1) the second Work-Life Balance Employee Survey (WLB2) and the second Flexible Working Employee Survey (FWES2). In general, comparisons have only been made where the questions are identical or virtually identical. In some cases it may be appropriate to draw comparisons to questions where the coverage is the same but the wording differs. However, these are the exception, and when such comparisons are made the differences in wording and the impact on reliability of the comparisons are emphasised in the text.

1.5 Presentation of the findings

For the most part, the results presented in the report will be based on simple bivariate cross-tabulations of survey variables (although some multiple regression analysis is also presented in Chapter 5). Key relationships between the relevant variables are presented in the tables in the report. Respondents are referred to as employees throughout the report.

Statistical significance

Relationships are only reported in the text of the report if they are statistically significant and if the relationship is thought to be relevant/ interesting to the topic being discussed (not all relationships that are statistically significant will be discussed in the text due to the need for a readable and fairly concise report). Relationships that are not significant will not be discussed in the text. Significance is measured at a cut-off of 95 per cent significance in a two-sided test. However, if the minimum expected frequency is less than one, or the number of cells with an expected frequency of less than five applies to more than 20 per cent of the cells, the sample size is too small for the test to be reliable, and the result is not reported as significant, regardless of the Chi-Square statistic. Pearson's Chi-Square has been used to test significance on cross-tabulations, and One-Way ANOVA has been used to test significance on mean scores.

Treatment of 'Don't knows' and 'Other' responses

Where any of the unweighted cell counts are fewer than 10, the cell is marked with an asterisk (*), while where there are no employees in a cell, the cell is marked with a dash (-). The 'don't know' and 'other' responses are included within the unweighted bases of tables and charts, and are included as bars in the charts, or as columns in the tables, throughout the report unless they were one per cent or less. Notes in the tables explain what is included in the bases.

The exception to this is where responses are recoded to enable meaningful comparisons between sub-groups (please see Appendix Two on recodes). In these cases, the 'don't know' responses are included in the tables as columns *only* when they are of relevance to the question or are a very large group. The 'other' responses, however, are always excluded from recoding as they refer to unspecified response categories. These changes mean that bases in the tables of the recoded questions are different from the bases in the corresponding charts. This is set out in a note in the relevant tables in Appendix Five.

1.6 Structure of the report

The findings from the survey are presented in the following chapters.

Chapter 2 presents the findings from the section of the survey on hours at work, discussing contracted hours, hours usually worked and paid holiday entitlement.

Chapter 3 discusses some of the findings from the section of the survey on Work-Life Balance Practices and Policies, examining:

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Except in a few cases where the relationship is thought to be relevant/interesting to the topic being discussed. Where this is the case, it will be made clear that the relationship is not significant.

- availability of flexible working arrangements
- take-up of flexible working arrangements
- the potential for extending flexible working provisions
- differences between the demand and supply of flexible working arrangements
- awareness of the right to request flexible working
- requests to change working arrangements.

Chapter 4 presents findings on Employee Attitudes to Work-Life Balance (also taken from the section of the survey on Work-Life Balance Practices and Policies), exploring:

- reasons for current working arrangement
- reasons for not making use of flexible working arrangements
- consequences of flexible working for the individual
- consequences of colleagues' flexible working arrangements for employees
- importance of flexibility to job choice
- importance of flexibility now
- · action to support working parents
- employers' role in improving work-life balance
- employees' perceptions of employers
- attitudes to work-life balance.

Chapter 5 examines employee satisfaction with different aspects of work, whilst Chapter 6 reviews some of the findings from the section of the survey on Time off in an Emergency and Parental Leave. Chapter 7 presents findings from the section of the survey on carers, discussing the caring responsibilities of employees.

Finally, the report contains:

- References, citing the sources referred to in this report.
- Appendix 1, which is a description of the sample.
- Appendix 2, which describes the re-coding that was done in the analysis.
- Appendix 3, which compares WLB3 survey questions with other surveys.
- Appendix 4, which presents tables referred to within the main body of the report.

1.7 Data availability

In the interests of openness and public accountability, the DTI will make the dataset and supporting technical information available through the UK Data Archive based at the University of Essex: http://www.data-archive.ac.uk

The DTI encourages secondary analysis of this dataset and those who conduct such analysis are also encouraged to inform the Department of findings or publications which result from such analysis by emailing emar@dti.gov.uk

SECTION 2

Contracted hours of work, overtime, paid holiday entitlement and take-up

This chapter examines the hours employees worked and the holidays they took. It starts by examining whether they had contracted hours, and what their contracted hours were, before detailing the actual hours employees worked, and the difference between their contractual and their actual working hours. It then moves on to examine whether employees worked paid or unpaid overtime, the hours of paid and unpaid overtime they worked, and their reasons for working overtime. The chapter then outlines employees' paid holiday entitlement. It examines whether they took their full entitlement, and if they did not, the reasons for this, and how employees were compensated for not taking their full entitlement. In the concluding section, findings from WLB3 are compared with those for comparable questions in WLB2.

Relationships are only reported in the text of this chapter if they are statistically significant (unless otherwise stated). Throughout this chapter, responses were examined by the standard set of personal or employment characteristics (the standard breaks²), as well as by Standard Occupational Classification (SOC) and Standard Industrial Classification (SIC).

2.1 Hours of work

In this survey, employees were asked a series of questions on their contracted hours of work and their actual working hours.

Contracted working hours

Employees were first asked:

'Do you have a set number of contracted hours of work, that is, the hours (excluding paid and unpaid overtime) written into your contract of employment?'

Standard breaks were: age, sex, household income, hours worked (full-time or part-time), organisation type (public or private sector), parental status of employee (dependant child under six/dependant children aged six and over/no dependant children), flexible worker status of employee (part-time worker/other flexible worker/non-flexible worker), whether employee was a member of a Trade Union/staff association, whether the employee had managerial or supervisory duties, and number of employees at the employees' workplace.

Over eight in ten employees (83 per cent) said that they had contractual working hours. Fixed contracted hours were more common among women than men (86 per cent as compared to 81 per cent). There were no other significant differences between groups of employees. Employees who had a number of hours specified in their contract were then asked:

'What are your contracted hours per week, excluding paid and unpaid overtime?'

A quarter (25 per cent) of employees with contracted hours had contractual working hours of 30 or fewer per week, with the majority (55 per cent) having a contract of more than 35 hours and up to 40 hours. Table A4.1⁴ (see Appendix 4) shows those employees with contracted hours who gave a number of contracted hours. There were significant differences between all the groups shown in the table. Most notably:

- Comparing responses for male and female employees shows that 44 per cent of women with contracted hours had contracted working hours of 30 or fewer, with 14 per cent contracted to work more than 30 hours and up to 35 hours a week, and 39 per cent more than 35 hours and up to 40 hours. Just three per cent of women with contracted hours had a contract for more than 40 hours. In contrast, just nine per cent of men with contracted hours had a contract for 30 hours or fewer and a further eight per cent for more than 30 hours and up to 35 hours. Meanwhile, seven in ten were contracted to work more than 35 hours and up to 40 hours, whilst 13 per cent were contracted for over 40 hours.
- Those with no dependant children were more likely than those with dependant children under six, or six and over, to have contracted hours of more than 35 and up to 40 hours per week (58 per cent compared to 49 per cent and 49 per cent). Thirty-six per cent of those with dependant children under six and 34 per cent of those with dependant children aged six and over had contractual hours of 30 or fewer per week, compared to 22 per cent of those with no dependant children.

Groups particularly likely to have over 40 contractual hours of work per week were:

- men (13 per cent)
- those aged 16 to 24 (11 per cent)
- non-flexible workers (12 per cent)
- those with managerial/supervisory duties (12 per cent)
- those with a household income of £25,000 to £39,999 per year (12 per cent)
- managers and professionals (11 per cent)
- those working in transport and communication (15 per cent).

Due to issues with the recording of fractions of an hour (at b04) care should be taken in reporting of contracted hours (See Technical Report Appendix C for full details).

⁴ Table A4.1 is constructed using the derived variable **conthours**. Due to issues with the recording of fractions of an hour (at the source variable b04) care should be taken in reporting of contracted hours (see Technical Report Appendix C for details).

Actual working hours

The survey went on to explore the actual hours worked by employees. They were asked:

'In your current job, how many hours a week do you usually work in an average week, excluding meal breaks but including paid and unpaid overtime?'

Table A4.2⁵ (see Appendix 4) shows that a quarter of all employees (26 per cent) said that on average they worked 30 hours a week or fewer, whilst eight per cent worked more than 30 and up to 35 hours per week, around a third (34 per cent) worked more than 35 and up to 40 hours per week, 18 per cent worked more than 40 and up to 48 hours per week, and 16 per cent regularly worked more than the Working Time Limit (WTR) limit of 48 hours per week. There were significant differences most of the groups shown in the table. Most notably, most women (53 per cent) said that they worked, on average, 35 hours a week or fewer, whilst the large majority of men (83 per cent) said that their average working hours were more than 35 hours. Twenty-two per cent of men worked an average in excess of 48 hours a week as compared to seven per cent of women.

The law on working hours states that the limit on the average number of hours employers can make employees work per week is 48 hours. An employee can legally opt-out of this maximum limit by signing a written document agreeing to work longer hours. Table A4.2 shows that those most likely to work over 48 hours per week were:

- men (22 per cent)
- those with a household income of over £40,000 per year (28 per cent)
- those with dependant children under six (20 per cent)
- managers and professionals (25 per cent)
- those working in construction (31 per cent)
- those working in transport and communication (25 per cent).

Comparing actual and contractual hours

For each employee who had contracted hours, and who gave responses to questions on the number of contracted and actual working hours, actual and contracted hours were compared, to see whether employees were working more or less than their contracted hours. The results are shown in Table A4.36 (see Appendix 4) which shows that almost half of employees (47 per cent) with contractual hours were working their contracted hours. Seven per cent worked less than their contracted hours, whilst almost one-third (32 per cent) worked up to ten hours per week more than their contracted hours, and a further 13 per cent worked ten or more hours per week over their contracted hours. There were a number of significant differences between groups of employees:

⁵ Table A4.2 is constructed using the derived variable **actualhours**. Due to issues with the recording of fractions of an hour (at the source variable b05) care should be taken in reporting of actual hours worked (see Technical Report Appendix C for details).

⁶ This table is constructed using the derived variables

- Women were more likely than men to be working their contracted hours (55 per cent compared to 41 per cent), and 17 per cent of men were working ten or more hours above their contracted working hours, compared to nine per cent of women.
- Private sector workers were more likely than those in the public sector to work less than their contracted hours (nine per cent compared to three per cent), and were less likely than public sector workers to be working more than their contracted hours.
- Those aged 55 or more were the age group most likely to be working their contractual hours, whilst those aged 16 to 24 were the age group most likely to be working less than their contractual hours.
- Part-time workers were more likely than full-time workers to be working their contracted hours (63 per cent compared to 43 per cent).
- 18 per cent of other flexible workers (who did not work part-time) worked ten or more hours in excess of their contracted hours, compared to eight per cent of part-time workers and 13 per cent of non-flexible workers.
- Those working in larger establishments (with 250 or more employees) were more likely than those working in smaller organisations to be working above their contracted hours: 54 per cent of those in large organisations were doing so.
- 61 per cent of those with managerial/supervisory duties worked above their contractual hours compared to 37 per cent of those without such duties.
- 64 per cent of those with a household income of more than £40,000 per year were working more than their contracted hours, more than those with a household income of less.
- Managers and professionals were the occupational group most likely to be working above their contractual hours (60 per cent).
- 55 per cent of those working in banking, insurance and finance, 53 per cent
 of those working in manufacturing, and 52 per cent of those working in
 transport and communication were working above their contracted hours,
 more than those in other industries.

Overtime

The survey went on to ask employees about the overtime they worked and whether it was paid or unpaid:

'Do you ever do any work that you regard as paid or unpaid overtime?'
'Is this paid, unpaid or both?'

As shown in Table A4.4 (see Appendix 4), just over half (51 per cent) of all employees said that they did work overtime. Men (54 per cent) were more likely than women (48 per cent) to do so. Other groups particularly likely to say that they worked overtime were:

- those in the 35 to 44 age group (56 per cent)
- full-time workers (55 per cent) as compared to part-time workers (43 per cent)
- other flexible workers who did not work part-time (59 per cent)

- employees in workplaces of 250 or more employees (57 per cent)
- those with managerial or supervisory duties (64 per cent)
- those with a household income of more than £40,000 per year (64 per cent)
- those working in banking, insurance and finance (56 per cent) or in manufacturing (55 per cent)
- managers and professionals (62 per cent).

Employees who reported working overtime were also asked whether that over time was 'paid, unpaid or both'. Again, results are shown in Table A4.4. Of those working overtime, 40 per cent said that the overtime was all paid; 43 per cent that it was all unpaid and 17 per cent that they worked both paid and unpaid overtime. There were no significant differences between groups in terms of whether overtime was paid or unpaid.

Employees who said that they worked paid overtime were then asked:

'How many hours PAID overtime do you usually work each week?'

Almost half (48 per cent) of employees who worked paid overtime, and provided a figure for the number of hours of paid overtime usually worked in a week (485 unweighted cases), worked up to four hours of paid overtime per week. A further 36 per cent worked five to ten hours of paid overtime, whilst 15 per cent worked more than ten hours per week paid overtime. The average (mean) number of hours per week of paid overtime worked was 6.38 hours, whilst the median number of hours was five hours per week. There were some significant differences between groups in terms of the hours of paid overtime worked:

- Men were more likely than women to work more than ten hours of paid overtime per week (20 per cent of men, compared to seven per cent of women). Men also had a significantly higher mean number of hours paid overtime per week than women: 7.13 compared to 5.16 hours.
- Those aged 35 to 44 were more likely than other age groups to work more than ten hours paid overtime per week (22 per cent).
- Non-flexible workers (19 per cent) were more likely than part-time workers (nine per cent) and other flexible workers (14 per cent) to work more than ten hours paid overtime per week. Non-flexible workers also had a significantly higher mean number of hours of paid overtime (7.33 hours) than part-time workers (5.07 hours), or other flexible workers (6.10 hours).
- Operatives and unskilled workers had a higher mean number of hours paid overtime worked (7.67 hours) than other occupational groups.
- Those working in construction, and transport and communication had the highest mean number of hours of paid overtime per week (9.50 and 8.93 hours respectively) compared to those working in other industries. Thirty-seven per cent of those working in construction and 30 per cent of those working in transport and communication worked more than ten hours paid overtime per week, higher than for those working in other industries.

Employees who said that they worked unpaid overtime were asked:

'How many hours unpaid overtime or extra hours do you usually work each week?'

Forty-four per cent of employees who worked unpaid overtime (620 unweighted cases) worked up to four hours of unpaid overtime per week. A

further 39 per cent worked between five and ten hours of unpaid overtime, whilst 17 per cent worked more than ten hours per week unpaid overtime. The average (mean) number of hours per week of unpaid overtime worked was 7.03 hours, whilst the median number of hours was five hours per week. There were some significant differences between groups in terms of the hours of unpaid overtime worked:

- 15 per cent of full-time workers worked more than ten hours per week of unpaid overtime, compared to five per cent of part-time workers. Full-time workers worked, on average, 6.71 hours of unpaid overtime each week, compared to 3.55 hours worked by part-timers.
- Other flexible workers (who did not work part-time) worked an average of 8.12 hours unpaid overtime per week, compared to 3.96 hours worked by part-timers and 7.01 hours worked by non-flexible workers. Twenty-two per cent of other flexible workers worked more than ten hours per week overtime, compared to five per cent of part-timers and 15 per cent of nonflexible workers.
- 21 per cent of those with managerial/supervisory duties worked more than ten hours per week unpaid overtime, compared to 10 per cent of those without such duties. Those with managerial/supervisory duties had a significantly higher mean number of hours unpaid overtime (8.04) compared those without such duties (5.54).
- Managers and professionals were more likely to work more than ten hours per week unpaid overtime (22 per cent) than other occupational groups, and had a higher mean number of unpaid hours (8.10) than other occupational groups.
- A quarter of those with a household income of more than £40,000 per year worked more than ten hours per week unpaid overtime, higher than those with a lower household income, and this group had significantly higher average hours (8.30 hours) than those with a lower income.
- Those working in large organisations (employing 250+ staff) had a higher mean number of unpaid overtime hours (8.07 hours) than those working in smaller organisations.

Employees who worked unpaid overtime were asked:

'When you work unpaid overtime, are you given time off in lieu? This means where an employee takes time off to compensate for extra hours they have worked.'

The majority (56 per cent) of employees who worked unpaid overtime were, in addition, not given time off in lieu as a compensation for that overtime. Of the remainder, 18 per cent always received time off to make up for overtime worked and 26 per cent sometimes did so. There were no significant differences between groups in terms of whether employees got time off in lieu for the overtime they worked.

Reasons for working overtime

All employees who worked any overtime were asked:

'What is the MAIN reason you work overtime?'

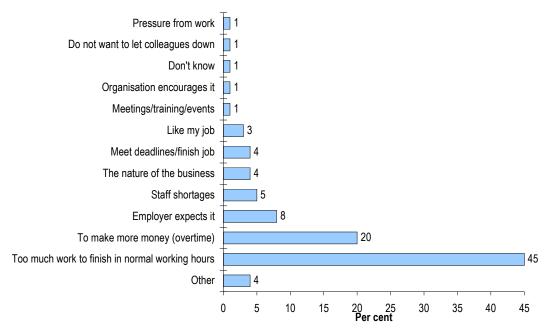
Replies were coded by the interviewer using pre-determined categories. Figure 2.1 summarises the results of this analysis.

As Figure 2.1 shows, the most common reasons for working overtime were:

- 'I have too much work to finish in my normal working hours' (45 per cent)
- 'to make more money' (20 per cent)
- 'my employer expects it' (eight per cent)
- 'staff shortages' (five percent)
- 'meet deadlines/finish the job' (four per cent)
- 'I like my job' (three per cent).

These main reasons for working overtime were then grouped together into three categories for subsequent analysis. These categories were:

Figure 2.1: The main reason for working overtime, for those who worked overtime



Unweighted base = 1,068 Source: IES/ICM, 2006

- Workload demands (including the statements 'I have too much work to finish in my working hours', 'meet deadlines/finish the job', 'meetings/ training events', 'pressure from work', 'staff shortages'.
- Organisational culture (including statements 'my employer expects it', 'the nature of the business', 'my organisation encourages it', 'my colleagues all work more hours').
- Personal choice (including statements 'to make more money', 'I like my job', 'I don't want to let people down').

Don't know responses were not included in recoding given their small numbers, whilst 'other' responses were not included in recoding as these employees did not specify a reason for working overtime.

Table A4.5 (see Appendix 4) gives the proportions for the recoded responses (please note that the base used in this table is different from the base used in

Figure 2.1 because it excludes the 'don't know' and 'other' categories, as explained above). Table A4.5 shows that 60 per cent of employees whose responses fell into one of the recoded categories worked overtime due to workload demands, whilst a further 15 per cent did so due to their organisational culture, and a quarter did so through personal choice. There were a number of significant differences between groups:

- Men were more likely than women to cite personal choice as a reason for working overtime (28 per cent of men and 21 per cent of women).
- Those in the public sector (70 per cent) were more likely to cite workload demands than those in the private sector (56 per cent).
- Other flexible workers were more likely to cite workload demands (65 per cent) than part-time workers (56 per cent), and non-flexible workers (58 per cent).
- Those with managerial/supervisory duties were more likely than those without such duties to cite workload demands (65 per cent compared to 56 per).
- Those with a household income of under £15,000 were least likely, compared to other income groups, to cite workload demands (cited by 47 per cent), and most likely to cite personal choice compared with other income groups (cited by 38 per cent of this group).
- Those working in transport and communication were more likely than those working in other industries to cite personal choice (41 per cent).
- Operatives and unskilled workers were more likely than other occupational groups to cite personal choice (47 per cent).

2.2 Annual leave

Level of annual leave

As well as paid holiday, employees in most jobs are legally entitled to have two days off within any 14-day period. Employees were asked:

'Taking into account both weekends and weekdays, do you get at least two days off every fortnight?'

Ninety-four per cent of employees said that they did get at least two days off every fortnight. There were no significant differences between groups in terms of whether employees said they got their legal entitlement.

The survey also explored the annual leave entitlement of employees. Under the terms of the Working Time Regulations, workers are entitled to a minimum of 20 days holiday paid per year. Employers are able to include public holidays (a total of eight per year in England and Wales) when calculating this entitlement. Employees were asked:

'How many days of paid holiday are you entitled to each year?'

Eleven per cent of all employees had a holiday entitlement of less than 20 days per year, over a quarter of all employees (27 per cent) had an entitlement of 20-24 days, 16 per cent of all employees had an entitlement of 25 days, 26 per cent had an entitlement of 26-30 days, and 19 per cent had an entitlement of more than 30 days. Employees who cited an entitlement of less than 20 days may have been responding with what they were entitled to in addition to public holidays, as the

question did not outline whether public holidays should be included or excluded in their response.

Table A4.6 (see Appendix 4) shows only those employees who stated the number of days of paid holiday they had. Average (mean) holiday entitlements are not cited in the table, as some employees cited extremely high entitlements (in one case, 212 days), skewing the mean score. These included teachers and academics who defined their holiday entitlement to include all school or academic holidays. The median number of days entitlement for all employees was 25 and the mean was 27.08. There were significant differences within all groups of employees shown in Table A4.6. Those most likely to have a holiday entitlement of less than 20 days were:

- those aged 16 to 24 (20 per cent)
- part-time workers (28 per cent) compared to full-time workers
- part-time workers (30 per cent) compared to other flexible workers and non-flexible workers
- those with a household income of less than £15,000 a year (20 per cent)
- those working in distribution, retail, hotels and restaurants (21 per cent).

All employees were then asked:

'In your last holiday leave year, did you take all the holiday you were entitled to?'

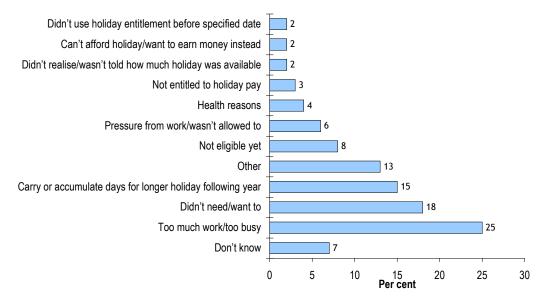
Seventy-four per cent of all employees said that they had taken all the holiday they were entitled to in their last holiday leave year. Those least likely to have taken all the leave they were entitled to in their previous leave year were:

- those aged 16 to 24 (65 per cent)
- those working for small employers with five to 24 staff (70 per cent)
- those with managerial/supervisory duties (70 per cent)
- those with a household income of over £40,000 per year (68 per cent), and those with a household income under £15,000 per year (72 per cent)
- employees with no dependant children (72 per cent).

Untaken leave

Employees who had not taken all the leave they were entitled to in their previous leave year (546 weighted employees in all) were then asked why that was. Figure 2.2 shows the results of this question.

Figure 2.2: Why those employees who had not taken all the leave they were entitled to had not used all of their entitlement



Unweighted base = 548

Source: IES/ICM, 2006

Figure 2.2 shows that the most common reason given by employees who had not taken all the leave they were entitled to in their previous leave year was too much work/too busy (cited by 25 per cent of employees), whilst 18 per cent of employees said that they did not need or want to take all their entitlement, and 15 per cent carried their days over into the following leave year. As this question was multiple response, it is not possible to test differences between groups in response to the question. Employees who had not taken all the leave they were entitled to in their previous leave year were then asked:

'In your last holiday leave year, were you compensated for the leave that you did not take, by compensate I mean you were paid for untaken leave or allowed to carry it over?'

Fifty-nine per cent of these employees said that they had been compensated for the leave they did not take. Employees least likely to be compensated for the leave they did not take were:

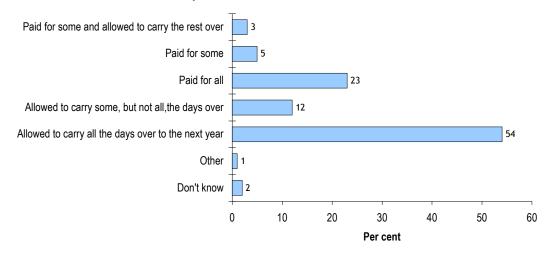
- employees aged 16 to 24 (48 per cent were compensated)
- part-time workers (53 per cent were compensated compared to 66 per cent of full-time workers)
- part-time workers (51 per cent) and non-flexible workers (55 per cent), compared to other flexible workers who did not work part-time (70 per cent)
- those without managerial/supervisory duties (54 per cent compared to 66 per cent of those with such duties)
- those with a household income of £15,000 to £24,999 (48 per cent) and under £15,000 (52 per cent)
- those working in other services (43 per cent) and distribution, retail, hotels and restaurants (52 per cent)
- operatives and unskilled workers (49 per cent).

Employees who had been compensated for the leave that they had not taken (324 weighted employees in all) were then asked:

'How were you compensated for the leave you did not take? Were you....'

Figure 2.3 shows the results of this question.

Figure 2.3: How employees who were compensated for the leave they did not take, were compensated



Unweighted base = 331

Source: IES/ICM, 2006

Figure 2.3 shows that over half (54 per cent) of employees who had been compensated for the leave they had not taken were allowed to carry all the days over to the next leave year. A further 23 per cent were paid for all of the leave they had not taken, 12 per cent were allowed to carry some, but not all, of the days over, five per cent were paid for some of it, and three per cent were paid for some and allowed to carry the rest over.

There were no significant differences between groups in terms of how employees were compensated for the leave they did not take.

2.3 Employees' satisfaction with current working hours

All employees were asked:

'Thinking about the number of hours you work including regular overtime, would you prefer a job where you worked more hours a week, fewer hours per week or are you content with the number of hours you work at present?'

Those who said fewer hours per week were then asked:

'Would you still prefer to work fewer hours, if it meant earning less money as a result?'

Table A4.7 (see Appendix 4) shows the results of these questions. It shows that when asked whether they would prefer to work more hours, fewer hours or whether they were content, 69 per cent of all employees were content, 26 per cent said they would like to work fewer hours, and five per cent said they would like to work more hours. There were a number of significant differences between groups. In terms of wanting to work fewer hours:

21 per cent of women said they wanted to work fewer hours, compared to
 31 per cent of men

- only 15 per cent of young employees (aged 16-24) and 22 per cent of older workers (aged 55+) said that they would want to work fewer hours, significantly less than other age groups
- 31 per cent of full-time workers said that they wanted to work fewer hours, compared to just six per cent of part-time workers
- those working for small employers (5-24 staff) were least likely to say they would like to work fewer hours (20 per cent) compared to those in larger organisations
- those with managerial duties were more likely to say they would like to work fewer than those without such duties (34 per cent compared to 22 per cent)
- the higher the household income, the more likely employees were to say that they would like to work fewer hours.
- those working in distribution, retail, hotels and restaurants (20 per cent) and those in other services (21 per cent) were least likely to say they would like to work fewer hours
- managers and professionals were most likely to say that they would like to work fewer hours (33 per cent) compared to other occupational groups.

Table A4.7 also shows whether employees who said that they would like to work fewer hours (549 weighted employees) would still work fewer even if it meant less pay. Over a quarter (28 per cent) of employees who said they would prefer to work fewer hours said that they would even if it meant less pay. However, 65 per cent said that they would not, and seven per cent said 'it depends'. Other flexible workers (who worked flexibly but not part-time) were most likely to say that they would not: 72 per cent said no, compared to 56 per cent of part-time workers and 62 per cent of non-flexible workers.

2.4 Overview and comparison over time

In this section, comparisons are made between WLB3 and relevant findings from WLB2, where question wording was similar enough for comparisons to be made.

Hours of work

It seems that there has been a notable increase in the proportion of employees having contracted hours of work since WLB2. In this survey, 83 per cent of all employees had a set number of contracted hours. This compares to 79 per cent of all employees in WLB2. In both surveys, women were more likely to have contracted hours than men. In WLB2, 81 per cent of women had contracted hours compared to 77 per cent of men. In WLB3, 86 per cent of women had contracted hours, compared to 81 per cent of men.

The average number of hours that employees were contracted to work seemed to have stayed very similar since WLB2 with 34 hours.

Table 2.1 compares the results from WLB2 and WLB3 on the number of contracted working hours worked by those employees who had contracted hours. It shows that responses were very similar in both surveys, with 55 per cent in both surveys having 36 to 40 contractual working hours.

Table 2.1: Number of contractual working hours worked by employees in WLB2 and WLB3

	WLB2 %	WLB3 %
30 and under	24	25
More than 30 - 35	12	11
More than 35 - 40	55	55
Over 40	8	8
Unweighted base	1,597	1,743
Source: Stevens et al., 2004 and IES/ICM, 200	6	

Furthermore, in both WLB2 and WLB3, the group of employees who were most likely to have over 40 contractual hours of work per week were male workers and employees with managerial duties.

Although the average number of actual hours (37 hours) that employees worked in a week stayed the same, it seems that the proportions of employees working overtime have declined since WLB2. Table 2.2 compares questions on the incidence of paid and unpaid overtime. As can be seen, fewer employees in WLB3 were working overtime than were employees in WLB2: almost half of all employees (49 per cent) in WLB3 did not work overtime, compared to one-third (33 per cent) in WLB2.

There were significant falls in the incidence of both paid and unpaid overtime compared with WLB2. Employees working paid overtime only fell from 29 per cent in WLB2 to 21 per cent, while those working unpaid only fell from 29 per cent to 22 per cent.

Table 2.2: Incidence of paid and unpaid overtime in WLB2 and WLB3

	WLB2 %	WLB3 %
Paid overtime only	29	21
Unpaid overtime only	29	22
Both paid and unpaid	9	9
No overtime	33	49
Unweighted base	2,003	2,081
Source: Stayons at al., 2004 and IES/ICM, 2006	•	

Source: Stevens et al., 2004 and IES/ICM, 2006

Table 2.3 examines those employees working paid and unpaid overtime in WLB2 and WLB3, comparing the number of hours of paid and unpaid overtime they worked. It shows that in terms of paid overtime, the same proportion of employees was working six or more hours of paid overtime (40 per cent in both WLB2 and WLB3). The proportions for unpaid overtime also remained very similar, with 39 per cent of those working unpaid overtime working six or more hours of unpaid overtime in WLB2, rising to 41 to per cent in WLB3.

Table 2.3: Hours of paid and unpaid overtime in WLB2 and WLB3

	Paid overtime		Unpaid	overtime	
	WLB2 %	WLB3 %	WLB2 %	WLB3 %	
15 or more hours	8	10	13	13	
10 - less than 15	17	13	14	15	
6 – less than 10	15	17	12	13	
3 – less than 6	24	29	28	31	
1 – less than 3	27	31	28	29	
Less than 1	5	-	3	-	
Unweighted base	742	485	805	620	
Source: Stevens et al., 2004 and IES/ICM, 2006					

Employees who worked unpaid overtime were asked if they were given time off in lieu (TOIL) for this overtime. In WLB2, 19 per cent were always given TOIL; 24 per cent were sometimes given it; and 56 per cent were never given it. This compared to WLB3, where results remained almost unchanged: 18 per cent were always given TOIL; 26 per cent were sometimes given it, and 56 per cent were never given it.

Table 2.4 details the reasons for working overtime given by employees who worked overtime. It shows that in both surveys, the main reason for working overtime was 'too much work to finish in normal hours', followed by 'to make more money' and 'employer expects it'. However, a higher proportion of employees who worked overtime in WLB3 cited the first of these compared to WLB2, and slightly fewer cited 'to make more money' and 'employer expects it'.

Table 2.4: Main reason for working overtime given by employees who worked overtime in WLB2 and WLB3

	WLB2 %	WLB3 %
Pressure from work	N/A	1
Do not want to let colleagues down	3	1
Organisation encourages it	2	1
Meetings/training/events	N/A	1
Like job	4	3
Meet deadlines/finish job	2	4
The nature of the business/job	3	4
Staff shortages	5	5
Employer expects it	11	8
To make more money	21	20
Too much work to finish in normal hours	42	45
Unweighted base	1,364	1,068
Source: Stevens et al., 2004 and IES/ICM, 2006		

Annual leave

In WLB2 employees were asked 'Including Saturday and Sunday, do you get at least one day off every week', and 93 per cent of employees said yes. In WLB3, employees were asked a variation of this question: 'Taking into account both weekends and weekdays, do you get at least two days off every fortnight', and 94 per cent of employees said yes. In both surveys the vast majority of employees appeared to be getting their legal entitlement to two days off in a 14 day period.

When asked if they had taken all of their leave entitlement in the last working year, in WLB2, 71 per cent of employees said 'yes', compared to 74 per cent in WLB3. Employees who had not taken their full entitlement to annual leave were asked why that was, in both surveys. The response categories given were somewhat different, so comparisons are only made between those categories that remained largely the same. Table 2.5 details those categories where wording remained largely the same.

Table 2.5: Reasons given for not taking their full holiday entitlement by employees in WLB2 and WLB3 who had not taken their full holiday entitlement

WLB2 wording	WLB2 %	WLB3 wording	WLB3 %
Too busy to take time off	39	Too much work/too busy	25
Saving up the time for next year/big event	18	Carry or accumulate days for longer holiday following year	15
Didn't want to	16	Didn't need/want to	18
Didn't realise that I had any left at the time	2	Didn't realise/wasn't told how much holiday was available	2
Unweighted base	545		548

Source: Stevens et al., 2004 and IES/ICM, 2006

Table 2.5 shows that the proportion of employees saying that they were too busy to take their full entitlement had fallen from almost one in four (39 per cent) of those who had not taken their full entitlement in WLB2, to a quarter (25 per cent) in WLB3. The proportion saving up their holiday for the following leave year had also fallen from 18 per cent in WLB2 to 15 per cent in WLB3. The proportion saying that they did not want to take their full holiday entitlement had risen slightly from 16 per cent in WLB2 to 18 per cent in WLB3; whilst the proportion of employees who did not realise that they had entitlement left remained the same, at two per cent in both surveys.

Concluding points

This chapter has shown that whilst almost half of employees with contracted working hours were working their contracted hours, over four in ten were working over their contracted hours. Just over half of employees said that they worked overtime, with men being more likely than women to do so. The average number of hours of paid overtime worked was 6.38 hours, whilst the average number of hours of unpaid overtime worked was 7.03 hours per week. The majority of those who worked unpaid overtime were not given time off in lieu. The main reason employees worked overtime was because they had too much work to finish in their normal working hours.

More than nine in ten employees received their legal entitlement to two days off in a 14 day period. Almost half of employees had a holiday entitlement of over 25 days per year, whilst 11 per cent said that they had a holiday entitlement of less than 20 days. Around three-quarters of employees had taken all the holiday they were entitled to in the previous year, whilst the most common reason given for not having taken their full entitlement was too much work/too busy. The majority of those who had not taken their full entitlement had been compensated for it, mainly by being allowed to carry all of the days they had not taken into the following leave year.

More than two-thirds of employees were content with their current working hours, whilst around a quarter wanted to work fewer hours. However, almost two-thirds of those who said they would like to work fewer hours also said that they would not be interested if it meant earning less money as a result.

SECTION 3

Work-life balance practices and policies

In this chapter, the availability, take-up, feasibility of, and demand for a range of working arrangements are explored. The awareness of the right to request flexible working and the incidence of requests to change working arrangements are then examined. In the concluding section of the chapter, findings from WLB3 are compared with those for comparable questions in WLB1 and 2 and the second FWES.

It is important to note that not all employees are entitled to request the right to work flexibly (the right applies to parents with children under the age of six or disabled children under the age of 18). However, questions on flexible working arrangements were asked of all employees, rather than just those who were entitled to request flexible working arrangements.

Relationships are only reported in the text of this chapter if they are statistically significant (unless otherwise stated). Throughout this section differences by SOC and SIC were also examined in addition to our standard breaks.

3.1 Introduction

This chapter contains analysis of some key benchmark variables enabling comparison over time of the incidence, availability and take-up of flexible working arrangements; and also of awareness of the right to request flexible working. The Employment Act 2002 sets out the right of employees to request flexible working. Since 6 April 2003, employees have the right to apply to work flexibly, and their employers have a statutory duty to consider these requests seriously, in accordance with the set procedure and refused only where there is a clear business ground for doing so. Where an application is refused, employees have the right to have a written explanation of why and to appeal against the employer's decision to refuse an application. Employees are eligible if they have a child under six, or a disabled child under 18.

Awareness of the right to request flexible working was explored in both WLB2 (before the right came into effect) and the second FWES. Section 3.9 compares the findings of these surveys with the current study.

The survey of Employment Rights at Work (Casebourne et al., 2006) also asked about awareness of this as well as other employment rights. This survey was conducted on a face-to-face basis and questioning was on a different basis from the current survey; however, findings are similar to those reported below for WLB3. Just over half of employees to the survey of individual employment rights (51 per cent) were aware that employers had a legal obligation to seriously consider a request for flexible working from parents of a young or disabled child. Employees with a child under six were more likely to be aware of this right than those without children under six.

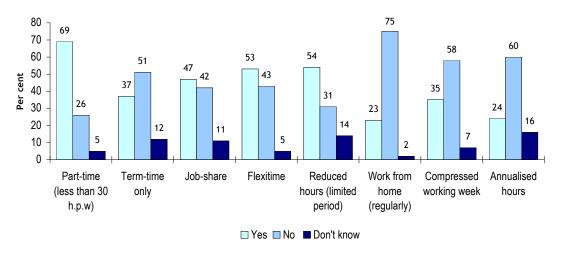
3.2 Availability of flexible working arrangements

Employees were asked a range of questions on the availability of a range of flexible working arrangements in their workplace. The first question was

'I would like to ask about working arrangements at the place you work. If you personally needed any of the following working arrangements, would they be available at your workplace?'

Figure 3.1 reports on the results of this question.

Figure 3.1: The availability of flexible working arrangements in employees' workplaces



Unweighted base = 2,081

Source: IES/ICM, 2006

The following sections look at the findings in relation to the availability of individual flexible working practices.

Part-time working

As Figure 3.1 shows, the most commonly available flexible working arrangement was working part-time. Nearly seven in ten (69 per cent) of employees said that this would be available if they needed it, 26 per cent said that it was not available and five per cent did not know.

The results of the sub-group analysis showed that part-time working was most available to those who were already working part-time hours. However, 62 per cent of full-time workers also said that part-time working would be available to them if they needed it. Taking separately those full-time workers who already worked flexibly in another way (or had done so in the past year) 69 per cent said that part-time hours would be available to them. This compares to only 51 per cent of those full-time workers who did not work flexibly.

Other significant differences in perceived access to part-time working were:

- female employees (82 per cent) as compared to male workers (58 per cent)
- public sector workers (79 per cent) as compared to those in the private sector (65 per cent)
- employees in larger organisations with 250 or more employees (73 per cent) as compared to those working in establishments with five to 24 employees (67 per cent)

- employees in sales and services occupations (85 per cent) as compared to workers in operatives and unskilled occupations (57 per cent)
- employees in distribution, retail, hotels and restaurants (81 per cent) and those in public administration, education and health (80 per cent), as compared to employees in construction (43 per cent) and manufacturing (46 per cent)
- employees who were not trade union or staff association members (77 per cent) as compared to those who were members (70 per cent)
- employees with a household income of less than £15,000 (74 per cent) as compared to those with a household income of £40,000 or more (69 per cent).

Working reduced hours for a limited period

Over half of all employees (54 per cent) felt that they would be able to work reduced hours for a limited period if they needed to do so. Thirty-one per cent did not think that they would be able to do so and 14 per cent did not know.

The results of the sub-group analysis showed that women were more likely than men to feel that temporary reduced hours would be available to them (59 per cent of women as compared to 50 per cent of men) if they needed to. Other significant differences in perceived access to this arrangement were:

- public sector workers (61 per cent) as compared to those in the private sector (52 per cent)
- younger workers as compared to those in older age groups (61 per cent of 16 to 24 year olds; 54 per cent of 25 to 34 year olds; 55 per cent of 35 to 44 year olds; 53 per cent 45 to 54 year olds and 49 per cent of those aged 55 and over)
- part-time workers (62 per cent) and those working other flexible arrangements (67 per cent); compared to those not working any flexible working arrangement (41 per cent)
- those with managerial/supervisory duties (61 per cent) as compared to those without such duties (50 per cent)
- non-union members (64 per cent) as compared to those in unions and staff associations (56 per cent)
- those with household income of £40,000 or more (61 per cent) compared to lower income groups.

Flexi-time

Flexible working time was the third arrangement to be available to over half (53 per cent) of employees, with 43 per cent not having access to flexi-time arrangements and five per cent unclear as to whether or not they had such access. There were fewer significant sub-group differences in the availability of this arrangement compared to part-time working, or temporary reductions in hours. However, the following differences were significant:

• Younger workers (aged 16 to 24) were more likely to have access to flexitime (59 per cent) than those in older age groups (51 per cent of those aged 55 and over).

- Flexi-time was more common in large than small workplaces (63 per cent of employees working in workplaces of 250 or more employees as compared to 50 per cent of those working in workplaces with five to 24 workers).
- Those with managerial/supervisory duties (59 per cent) were more likely than those without managerial or supervisory duties (49 per cent) to say that flexi-time was available.
- Trade union members (49 per cent) were less likely that those not in a union or staff association (59 per cent) to have access to flexi-time.
- Flexi-time was more available for clerical and skilled manual and managerial and professional occupations (58 per cent and 56 per cent respectively) than for operative and unskilled workers (41 per cent), and those in services and sales occupations (49 per cent).
- The industries with the highest incidence of flexi-time were banking, finance and insurance (62 per cent) and public administration etc. (54 per cent). It was least common in manufacturing (46 per cent).

Job sharing

Just under half (47 per cent) of employees felt that job sharing would be available to them if they needed it, 42 per cent did not see themselves as having access to this arrangement and 11 per cent were unsure. Employees most likely to say that job sharing was available to them if they needed were:

- public sector employees (68 per cent)
- women (57 per cent)
- part-time workers of the flexible workers category and other flexible workers (57 per cent in both cases, as compared to 34 per cent of nonflexible workers)
- employees in workplaces of 250 or more employees (54 per cent)
- managers and professionals (54 per cent)
- those with a household income of £40,000 or more (53 per cent).

Term-time working

Over one-third (37 per cent) of employees felt that working in school term-time only would be available to them if they wanted to do so and 51 per cent said that this was not the case. Over one in ten (12 per cent) employees were unsure. Women (44 per cent) were considerably more likely than men (31 per cent) to have this expectation. The following groups were most likely to say that term-time working was available:

- Half (50 per cent) of public administration, education and health workers said that they could do term-time only working if they wanted to do so as did 48 per cent of those working in distribution, retail, hotels and restaurants.
- Young workers aged 16 to 24 (55 per cent) were the age group most likely to think that term-time working would be available.
- 55 per cent of part-time workers said that term-time working was available to them as did 44 per cent of those in other flexible working groups.

- 44 per cent of those in the lowest household income group said that they would be able to work term-time only, if they needed to.
- 47 per cent of sales and services workers said that they had access to termtime only working.
- This was the only flexible working arrangement where there were statistically significant differences between groups on the basis of parental status; however, the differences were only marginal. Thirty-four per cent of those with children aged under six, thought that term-time working was available in the their workplace as compared to 37 per cent of those with dependant children aged six and over, and of those without children.

Working a compressed week

The results of the analysis showed that the opportunity to work a compressed working week (working full-time hours over a fewer number of days) was available to 35 per cent of employees, while 58 per cent said that this would not be available and seven per cent were unsure.

Men (33 per cent) were marginally less likely than women (37 per cent) to say this option was available to them. Employees most likely to think that a compressed working week would be available to them were:

- those working in transport and communication (41 per cent), banking, finance and insurance (38 per cent) and public administration etc. (38 per cent)
- 16 to 24 year olds (41 per cent)
- flexible workers other than those working part-time (48 per cent)
- workers in large (250+) workplaces (47 per cent)
- those with managerial/supervisory duties (37 per cent)
- people who were not trade union or staff association members (45 per cent)
- those with the lowest (39 per cent) and highest (40 per cent) household incomes.

Annualised hours

Annualised hours arrangements (where working hours are calculated on an annual basis to allow fluctuations in line with seasonal or other variations), were available to just under a quarter (24 per cent) of employees. Sixty per cent of employees said that the arrangement was not available to them, and a higher proportion than for the other flexible working arrangements (16 per cent) did not know whether this was available to them. There were few marked statistically significant differences between sub-groups to this question. Where such differences did exist, the groups most likely to say that annualised hours would be available if they needed them were:

- 16 to 24 year olds (30 per cent)
- those working (or who had worked in the past year) a flexible arrangement apart from part-time working (34 per cent)
- part-time workers (28 per cent).

Regular home-working

Working from home on a regular basis was the arrangement that employees were least likely to say would be available to them if they needed it. Twenty-three per cent of employees said that it would be available, while 75 per cent said that it would not, and only two per cent did not know. The pattern of those groups most likely to say this arrangement was available to them differed in some key areas compared to other flexible working practices:

- Men (25 per cent) were more likely than women (21 per cent) to say that this arrangement would be available.
- In a similar reversal of the findings in the rest of this section 16 to 24 year olds were the least likely age group to think that they would be able to regularly work from home if they needed to do so: just 12 per cent thought that this would be the case.
- Full-time workers (25 per cent) were more likely than part-timers (14 per cent) to say they would be able to work from home if they wanted to do so.
- Other flexible workers (excluding part-timers) were most likely to be of this view (42 per cent, as compared to 14 per cent of non-flexible workers and 16 per cent of part-time workers).
- Those working in larger establishments were more likely to say that working from home was available (34 per cent of employees in a workplace of 250 or more employees, compared to 16 per cent of those working in establishments with five to 24 staff.
- Managers and professionals (36 per cent) were the occupational group most likely to be able to work from home.
- Home working was most commonly available in the banking and finance sector (42 per cent of employees from this sector said that they would be able to work from home if they needed to do so).

Overall availability

In all, 90 per cent of employees said that at least one flexible working arrangement was available to them at their workplace if they personally needed it. Only eight per cent of employees said no such arrangements would be available to them, while the remaining three per cent did not know.

Excluding part-time work, 86 per cent of employees said that at least one other type of flexible working arrangement was available if they personally needed it.

On average, 3.5 working arrangements were available to employees, with men reporting a mean of 3.2 and women reporting 3.8. The median number was 3.0.

Employer flexibility score

Employees' responses to the question on whether arrangements were available were used to produce a 'flexibility score' in order to classify employers into low, medium and high flexibility employers. One point was given for each of the eight forms of flexible working arrangement that was available from their employer. One point was also given for 'yes' answers to the two following questions: 'Do you feel that your employer does enough to provide and promote flexible working?' and 'Has your employer ever consulted employees or their representatives about adjusting working arrangements so that they can

strike a better work-life balance?' The maximum flexibility score an employer could have was ten.

All cases where a 'don't know' response was recorded for any of the ten variables were excluded as the 'don't know' response would have been counted as a 'no' for the purposes of calculating the flexibility score.

The results of the analysis on flexibility score showed that a quarter (25 per cent) of employees gave their employer a score of between zero and two and they were categorised as having low flexibility; just under half (47 per cent) scored between three and six, and were categorised as having medium flexibility, and over a quarter (29 per cent) scored between seven and ten and these were categorised as showing high flexibility. The mean (average) flexibility score for all employees was 4.8.

Table A4.8 (see Appendix 4) shows the differences by sub-groups using these categories. The results showed that women were more likely than men to work in high flexibility organisations (34 per cent as compared to 25 per cent) and less likely to work for employers with low flexibility (17 per cent of women, as compared to 30 per cent of men).

The following groups were most likely to be working for high flexibility employers:

- public sector workers (34 per cent)
- 16 to 24 year olds (41 per cent)
- part-time workers of the flexible workers category (37 per cent)
- other flexible workers (42 per cent)
- employees in workplaces of 250 or more employees (40 per cent)
- those with managerial/supervisory duties (34 per cent)
- employees with a household income of £40,000 or more (34 per cent)

The groups which were most likely to give responses which classified their employer as having low flexibility were:

- those not working flexibly (46 per cent)
- operatives and unskilled workers (37 per cent)
- workers in manufacturing (42 per cent) and other services (35 per cent).

3.3 Take-up of flexible working arrangements

Those employees who said that a particular work arrangement would be available to them if they needed it were also asked:

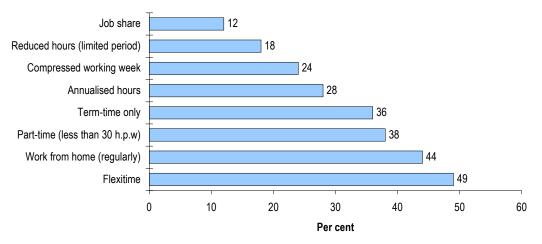
'Do you currently work, or have you worked, in any of these ways in the last 12 months and with your current employer?'

Figure 3.2 shows the proportion of those where an arrangement was available, who worked that arrangement (or who had done so in the past 12 months).

Figure 3.2 shows that nearly half (49 per cent) of employees who had flexible working time available to them made use of that arrangement, and over four in ten (44 per cent) who were able to work regularly from home did so. In addition, nearly two-fifths of those who said that the arrangement was available to them worked part-time (38 per cent); and over one-third of

employees who were able to do so (36 per cent) worked term-time only. Take up of the other flexible working arrangements was lower, with around a quarter working annualised hours (28 per cent), or a compressed working week (24 per cent); under one-fifth (18 per cent) taking advantage of opportunities to work reduced hours for a limited period, and just over one in ten (12 per cent) taking up job sharing opportunities.

Figure 3.2: Flexible working arrangements take-up amongst employees who had the arrangement available to them



Notes: Base is all those who said that a particular arrangement would be available to them if they needed it Source: IES/ICM, 2006

Key differences in take-up are summarised below.

Flexible working hours

There were few statistically significant differences in the take-up of flexi-time between different groups. Where such differences did exist the groups most likely to take-up flexi-time when it was available to them were:

- women (54 per cent as compared to 44 per cent of men)
- public sector workers (55 per cent; as compared to 46 per cent in the private sector)
- part-time workers (59 per cent).

Regular home working

Again, only a few significant differences were found between sub-groups in the take-up of home-working.

- Employees aged 16 to 24 were considerably less likely than older workers
 to be working from home on a regular basis when it was available to them.
 Under one-fifth (18 per cent) had taken up such an opportunity as
 compared to 44 per cent of 25 to 34 year olds; 53 per cent of 35 to 44 year
 olds; 46 per cent of 45 to 54 year olds and 41 per cent of those aged 55 and
 over
- Parents with dependant children (53 per cent) were more likely than those without a dependant child (42 per cent) to take advantage of home working when this was available to them.

Part-time working

The following analysis suggests that the groups most likely to say that part-time working was available to them were often the most likely to take advantage of these opportunities. As a large body of other research has shown, when given the opportunity, women (52 per cent) were considerably more likely to work part-time than men (21 per cent).

There were also significant differences in the take-up of part-time working arrangements for the following sub-groups:

- Younger employees were more likely to work part-time. Over half (51 per cent) of young workers who were able to do so worked part-time, as compared to 33 per cent of those aged 25 to 34; 37 per cent of 35 to 44 year olds; 31 per cent of 45 to 54 year olds and 39 per cent of those aged 55 or older.
- Employees who were parents of children under six (44 per cent) and those with a dependant child six and over (45 per cent) were more likely than those without dependant children (35 per cent) to work part-time.
- Employees in smaller workplaces with five to 24 employees (49 per cent) were more likely than those working in large organisations with more than 250 staff (26 per cent) to take-up part-time working.
- Workers with a household income of less than £15,000 (54 per cent) were more likely than employees with a household income of £40,000 or more (19 per cent) to take this arrangement up.
- Those without managerial/supervisory duties (47 per cent) were more likely than workers with such duties (22 per cent) to take-up part-time working arrangement.
- The occupational group where the take-up of part-time working was highest was services and sales, with over six in ten (62 per cent) of those able to work in this way actually doing so.
- The take up of part-time working was highest in the distribution, retail, hotels and restaurants sector (57 per cent).
- Employees who were not in trade unions (39 per cent) were also more likely than those who were members (29 per cent) to take up opportunities for part-time working.

Term-time working

Women (42 per cent), who had term-time working available to them, were rather more likely than men with the same opportunity (29 per cent) to work only during school term-time. Part-time workers (51 per cent) were also more likely than full-timers (24 per cent) to take advantage of a chance to work term-time only.

The incidence of term-time only working was also considerably higher for employees working in public sector organisations that offered this opportunity (56 per cent), than for those working in private sector organisations where term-time working was available (25 per cent). However, take-up was lower in larger workplaces (with 250 or more staff), compared to those with fewer employees. Only 21 per cent of employees from large workplaces that made term-time working available were actually working in that way.

Finally, term-time working take-up was higher amongst those employees who said that they were trade union or staff association members (48 per cent) than those who were not (35 per cent).

Other flexible working arrangements

The only statistically significant difference in take-up of annualised hours between different sub-groups was between managers/supervisors and those without managerial responsibilities. Those with such duties (26 per cent) were slightly less likely than those without (28 per cent), to have worked annualised hours in the past 12 months.

In respect of take-up of opportunities to work a compressed week, there was also one significant difference between our standard sub-groups: employees in workplaces of 250 or more employees were least likely to be working compressed hours when they had the opportunity to do so (16 per cent, as compared to 29 per cent in case of those in workplaces of five to 24 employees; 31 per cent where there were 25 to 99 employees; and 22 per cent of people working in establishments of 100 to 249 employees).

As seen in Figure 3.2, the take-up of job-sharing opportunities was the lowest of all the flexible working arrangements discussed here. However, in line with findings on part-time working, there were several significant differences in the likelihood that different groups would have worked this arrangement over the past 12 months:

- Women (14 per cent) were more likely than men (nine per cent) to have done so.
- Take-up was higher in the private sector (14 per cent) than the public sector (nine per cent).
- 19 per cent of those working in workplaces of five to 24 employees, who had the opportunity to job share, had actually done so, compared to eight per cent where there were 250 or more employees.
- Only eight per cent of those with managerial/supervisory duties had taken up opportunities to job share as compared to 15 per cent of those without such responsibilities.
- Job share take-up was highest in the lowest household income group: 15
 per cent of employees with a household income of under £15,000 had job
 shared over the past 12 months as compared to just six per cent of those
 where household earnings were £40,000 or greater.

Overall take-up

Of those employees who said that one or more flexible working arrangements was available to them (90 per cent of all employees), 62 per cent said they were either currently working flexibly, or had taken up at least one flexible arrangement in the last 12 months with their current employer.

Overall, more than half (56 per cent) of all employees said they had taken up at least one flexible working practice in the last 12 months with their current employer. Just over one quarter (26 per cent) of employees were either currently working part-time, or had done so in the last 12 months with their current employer. Another 30 per cent were not working part-time but said they were either currently using other flexible working practices, or had worked in this way in the last 12 months.

Hence only around two-fifths (44 per cent) said they were **not** currently working flexibly, and had not done so in the last 12 months with their current employer. This indicates a higher incidence of flexible working than the number of formal requests made by employees would suggest.

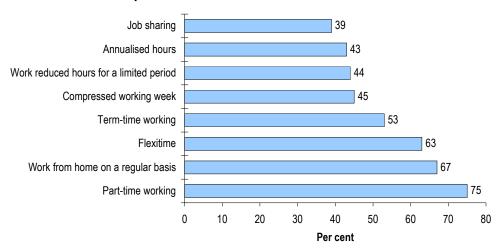
Colleagues' take-up of flexible working arrangements

Those employees who said that an arrangement was available in their workplace were also asked whether the people they worked with most of the time took-up flexible working arrangements:

'Thinking about the people you work with most of the time, do any of them ...'

Figure 3.3 shows the proportions of employees working in organisations where each of the flexible working arrangements were available, who said that some of the people they worked with most of the time, worked the arrangement concerned.

Figure 3.3: The take-up of flexible working arrangements by the colleagues of employees who had the arrangement available to them in their workplace



Notes: Base is all those who said that a particular arrangement was available in their workplace Source: IES/ICM, 2006

As Figure 3.3 shows, in the case of part-time working (75 per cent), homeworking (67 per cent), flexi-time (63 per cent), and term-time working (53 per cent), over half of the employees who said the arrangement was available had people working with them most of the time who were using that arrangement.

The reported take-up by colleagues, of each of their other available flexible working arrangements, was less common. However, in all cases, well over one-third of employees who said that the particular kind of flexible working was available had frequent contact with people working that arrangement.

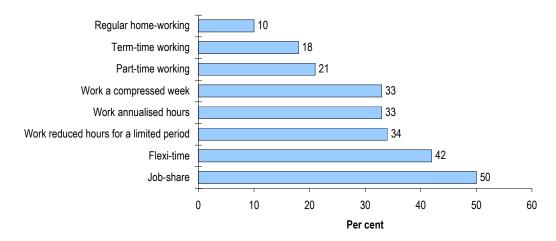
3.4 The feasibility of flexible working arrangements

Where employees had said that a particular arrangement would not be available to them if they wanted it they were asked:

'Could your job be done by someone working . . .?'

The aim of this question was to obtain an indicator of the extent to which employees did not have access to a particular form of flexible working, but thought that it would be feasible to do their job in that way if it were available. Figure 3.4 provides summary findings of this question.

Figure 3.4: Whether employees who did not have access to an arrangement thought it would be feasible to do their job using such an arrangement



Notes: Base is all those who said that a particular arrangement would not be available to them Source: IES/ICM, 2006

Figure 3.4 shows that half of employees who did not think that they would currently be allowed to job-share, thought that it would be feasible to do their job on this basis. This is in marked contrast to other forms of long-term reduced hours working. Only slightly over one-fifth (21 per cent) of those currently not able to work part-time said that it would be feasible for them to do so, and under one-fifth (18 per cent) saw term-time working as a feasible option.

More flexible versions of full-time working were seen as feasible by at least one-third of those not currently able to work the arrangement concerned, with over four in ten employees (42 per cent) saying that it would be feasible to do their job on a flexi-time basis, and one-third (33 per cent in both cases) that annualised hours or a compressed working week would be feasible. A similar proportion (34 per cent) felt a short-term reduction to their working hours was a feasible option.

The option that employees were least likely to see as workable was working from home on a regular basis: only one-tenth (ten per cent) of those that said this was not currently available to them felt that it would be feasible to do their job on a home-working basis.

The following sections examined the differences between sub-groups in their perceptions of the feasibility of particular flexible working arrangements when applied to their job.

Job sharing

Women (63 per cent) were considerably more likely than men (43 per cent) to say that it would be feasible for their job to be undertaken on a job-share basis, even though this option was not currently available. Other statistically significant differences were:

- employees already working part-time (63 per cent) were more likely than full-timers (51 per cent) to say that their post could be job-shared. However, comparing the views of employees who were working flexibly in some way other than part-time (or who had done so in the past 12 months), with nonflexible full-timers, there was very little difference: whilst 61 per cent of those defined as part-time by this variable thought that it would be feasible to do their job on a shared basis, this was the case of only 45 per cent of other flexible workers, and 48 per cent of those not working flexibly.
- fewer employees with managerial or supervisory responsibility (45 per cent) than those without (52 per cent) said that their job could be shared.

Flexi-time

The findings would suggest that there is considerably more potential to increase the use of flexi-time in the private than the public sector: 47 per cent of private sector employees who did not currently have flexi-time available to them felt that it would be feasible to do their job in this way, as compared to 28 per cent of those in the public sector. Comparing findings for different industries, employees in banking, insurance and finance (55 per cent), construction (52 per cent), and manufacturing (50 per cent), were most likely to see flexi-time as feasible. In addition:

- non part-time flexible workers, were less likely than part-timers or full-time workers to see flexi-time as feasible for their job (32 per cent as compared to 42 per cent of part-timers and 45 per cent of non-flexible full-timers)
- trade union and staff association members (34 per cent) were less likely to see flexi-time as feasible than were non-members (45 per cent)
- the occupational group most likely to say that flexi-time would be feasible in their job was clerical and skilled manual workers (53 per cent). Those least likely to take this view were managers and professionals (34 per cent).

Reduced hours for a limited period

As with most of the other flexible working arrangements, women (39 per cent) were somewhat more likely than men (31 per cent) to say that although this option was not currently available to them, it would be feasible to work reduced hours for a limited period in their current job. The same was true of private sector employees (36 per cent) as compared to those in the public sector (26 per cent). Those in managerial and professional occupations were the least likely of all occupational groups (28 per cent) to see this as an option.

Compressed working week

In contrast with a number of other arrangements, men (36 per cent) were more likely than women (28 per cent) to say that working a compressed working would be feasible in their job, although their employer did not currently allow it. In addition:

- private sector workers (36 per cent) were more likely than those in the public sector (25 per cent) to see a compressed week as feasible. This arrangement was mostly likely to be seen as feasible by construction workers (49 per cent) and least likely by those in distribution retail, hotels and restaurants (27 per cent)
- more full-time (38 per cent) than part-time workers (28 per cent) said that a compressed working week would be a viable possibility in their job

 40 per cent of employees in the largest workplaces (250 or more employees) thought that their job could be done in a compressed working week. This is compared to 30 per cent of those in workplaces of five to 24 employees.

Annualised hours

Annualised hours arrangements were also more likely to be seen as feasible by men (35 per cent) than women (29 per cent). It was also the case that workers in the 55 and over age group were least likely (22 per cent) to see annualised hours as feasible. Those most likely to take this view were aged 35 to 44 (39 per cent). However, there were no other statistically significant differences between our standard sub-groups in responses to this question.

Part-time working

Of those employees who did not currently have part-time working available to them, women (30 per cent) were considerably more likely than men (18 per cent) to consider that it would be feasible to do their job on a part-time basis. Further significant differences were:

- Employees in large workplaces of 250 or more employees were least likely to see part-time working as a feasible option (14 per cent, as compared to 18 per cent of those in workplaces of 100 to 249 employees; 27 per cent where there were 25 to 99 employees and 23 per cent in the smallest workplaces of five to 24 workers).
- Fewer of those with managerial/supervisory duties (16 per cent) than those without such duties (24 per cent) said that it would be feasible to do their job on a part-time basis.
- Employees with household earnings of less than £15,000 were considerably more likely than those in other income groups to say that their job could be done on a part-time basis (36 per cent, as compared to 18 per cent in the £15,000 to £24,999 group; 13 per cent of those with household income of £25,000 to £39,999 and 17 per cent of those with earning of £40,000 or greater).
- Part-time working was most commonly seen as a feasible option in construction (37 per cent); other services (29 per cent) and distribution, hotels and restaurants (25 per cent). It was least likely to be seen as feasibly by employees from banking, insurance and finance (14 per cent) and manufacturing (12 per cent).

Term-time working

As set out above, under one-fifth of employees who did not currently have term-time working available to them, saw this as a feasible option in their job. The following were amongst the most likely to say that term-time working would be feasible:

- those working in services and sales occupations (31 per cent)
- part-time workers (31 per cent)
- people without managerial/supervisory responsibilities (23 per cent)
- women (23 per cent).

Regular home-working

Regular home-working was the arrangement least likely to be seen as a feasible option. However, some groups were somewhat more likely to see it as a viable possibility than others. In contrast to many other arrangements, home-working was more likely to be seen as feasible by workers in what would be seen as relatively advantaged groups, for example:

- employees in banking, insurance and finance (22 per cent)
- those with a household income of £40,000 or more (17 per cent)
- those with managerial/supervisory duties (15 per cent)
- flexible workers other than those working part-time (14 per cent)
- workers in the largest workplaces (13 per cent)
- workers in the middle age groups (14 per cent of those aged 25 to 34; and 11 per cent of those in the 35 to 44 and 45 to 54 age groups, compared to five per cent of 16 to 24 year olds and six per cent of those aged 55 or over).

In addition, this is the one arrangement where there were statistically different responses between employees in different parental status groups: 15 per cent of parents with children under six and 14 per cent of those with dependant children over six thought that it would be feasible for them to work regularly from home in their current job, as compared to nine per cent of employees without parental responsibilities.

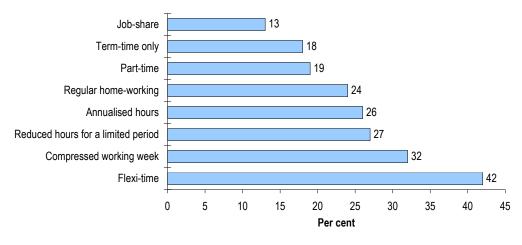
3.5 The demand for flexible working arrangements

Those employees who either did not have a particular arrangement available to them, or did have it available but had not taken it up were asked:

'In your current job would you like to . . .?'

Figure 3.5 shows the proportion of all employees not working each arrangement who would like to do so in their current job.

Figure 3.5: Flexible arrangements employees who were not working each arrangement would like to have in their current job



Notes: Base is those who either did not have a particular arrangement available to them or had it available but had not taken it up

Source: IES/ICM, 2006

As Figure 3.5 shows, the arrangement which employees who did not have an arrangement available to them, or had it available but had not taken it up, would most like to work was flexi-time, with 42 per cent of employees not currently working flexi-time saying that they would like to do so. In addition, nearly one-third of employees (32 per cent) would have liked a compressed working week, and just over a quarter reduced hours for a limited period (27 per cent) or annualised hours (26 per cent). Just under a quarter (24 per cent) would have liked the chance to work from home on a regular basis. There was less demand for the various forms of permanent reduced hours working, with 19 per cent saying that they would like to work part-time, 18 per cent term-time only and 13 per cent to job-share.

The following sections look at the sub-group differences in demand for each flexible working arrangement.

Flexi-time

As noted above, over four in ten employees who were not currently working flexi-time would like the opportunity to do so. There were statistically significant differences in responses by parental status: over half (53 per cent) of parents with dependant children under six would have liked to work flexi-time in their current job. The same was true of 46 per cent of those with dependant children aged six and over, and just 40 per cent of employees without dependant children. In addition:

- a higher proportion of full-time workers (45 per cent) than part-timers (34 per cent) would have liked to do flexi-time
- demand for flexi-time was highest in larger workplaces: 47 per cent of employees in workplaces of 100 to 249 or 250 and over would like to work in this way, as compared to 41 per cent of those working in workplaces of 25 to 99 people and 37 per cent in the smallest workplaces (five to 24 employees)
- employees in the banking, insurance and finance industry (51 per cent) were the most likely, when compared to those other industries, to say that they would like to work flexi-time
- employees with the lowest household income (under £15,000) were the least likely to want flexi-time (37 per cent, as compared to 40 per cent of those with household earnings of £15,000 to £24,999, 50 per cent earning £25,000 to £39,999, and 49 per cent of those with household income over £40,000
- those aged 55 and over were the least likely age group (32 per cent) to want to work flexi-time, with those aged 25 to 34 being the most likely (46 per cent).

Compressed working week

In line with the findings on feasibility of different working arrangements, men (34 per cent) were more likely than women (28 per cent) to say that they would like to work a compressed working week. Other groups more likely than average to be attracted to this arrangement were:

 private sector workers (33 per cent). Private sector industries with most demand for compressed working weeks were manufacturing (40 per cent), construction (37 per cent) and banking insurance and finance (36 per cent)

- the higher household income groups of £25,000 to £39,999 and £40,000 and over (39 per cent in both cases)
- employees in the largest workplaces of 250 or more employees (38 per cent)
- full-time workers (36 per cent)
- those working flexibly in some way apart from part-time working (36 per cent)
- those aged 25 to 34 (36 per cent) and 35 to 44 (35 per cent).

Reduced hours for a limited period

Just over a quarter of employees would have liked to work reduced hours for a limited period in their current job. Parents with children under six (34 per cent) and those with a dependant child aged six and over (33 per cent) were more likely than those with no dependant children (26 per cent) to want this arrangement. The only other statistically significant differences in sub-group responses to this question were:

- The desire for this arrangement was most common amongst those aged 35 to 44: 32 per cent of this age group would have liked to work temporary reduced hours, as compared to 31 per cent of those aged 25 to 34; 28 per cent of those aged 45 to 54, 22 per cent of 16 to 24 year olds and 19 per cent of those aged 55 or over.
- Only 25 per cent of those in the lower household income bands (under £15,000 and £15,000 to £24,999) would have liked to work reduced hours for a limited period, as compared to 34 per cent of those with household earnings of £25,000 to £39,999 and 30 per cent of those earning £40,000 or more.

Annualised hours

One of those arrangements which was more attractive to male (28 per cent) than female (23 per cent) employees was annualised hours. It was less popular among those aged 55 and over than any other age group, with just 14 per cent saying that they would like to work on an annualised hours basis. There were no other statistically significant differences in responses by our standard subgroups to this question.

Regular home working

Just under a quarter of employees not currently able to do so, said that they would have liked to work from home on a regular basis. This arrangement was most attractive to the 25 to 34 age group, with 32 per cent saying that they would like regular home working in their current job. In addition:

- In terms of parental status, one-third (33 per cent) of employees with children under six wanted to work from home as compared to 30 per cent with a dependant child of six or over and 22 per cent of those without parental responsibilities.
- Flexible workers (other than those who worked part-time or had done so in the past 12 months) were more likely (28 per cent) than non-flexible fulltimer workers (24 per cent) and part-time workers (20 per cent) to want to work from home.

- A higher proportion of employees in larger workplaces (30 per cent of those in 100 to 249 workplaces and 31 per cent in those with 250 or more employees) wanted to work from home on a regular basis than did those in smaller establishments (23 per cent of employees in workplaces of 25 to 99 employees and 17 per cent of those where five to 24 people were employed).
- Those with managerial/supervisory responsibilities (30 per cent) were more likely than those without (21 per cent) to want to work from home in their current job.
- The desire to work from home also appeared to be linked to household income: 34 per cent of those with household income in excess of £39,999 would have liked to work from home as compared to 26 per cent of those in the £25,000 to £39,999 band, 23 per cent of those with household earnings between £15,000 and £24,999 and 20 per cent of those earning less than £15,000.
- Employees in the banking, insurance and finance sector (34 per cent) were more likely than those in other industries to want to work from home on a regular basis.

Part-time working

Although across the survey only 19 per cent of employees not currently doing so wanted to work part-time, there were a range of statistically significant subgroup responses to this question:

- Those in the 16-24 age group (11 per cent) were the least likely to want to work part-time.
- Women (28 per cent) were considerably more likely than men (15 per cent) to say that they would like to work part-time in their current job.
- Public sector workers (25 per cent) were more likely than those in the private sector (18 per cent) to say that they would like to work part-time.
- Part-time working was more attractive to parents than non-parents. A
 quarter of those with children under six and 26 per cent of those with at
 least one dependant child aged six and over would have liked to work parttime in their current job, as compared to 18 per cent of those without
 parental responsibilities.

Term-time working

The desire to work during school terms only also varied considerably between certain sub-groups. In particular, 36 per cent of those with parental responsibilities (for children of all ages) would have liked term-time working, as compared to only 12 per cent of those with no dependant children. It was also the case that:

- women (25 per cent) were much more likely than men (13 per cent) to want this arrangement
- term-time working was attractive to a higher proportion of public sector (23 per cent) than private sector (17 per cent) employees
- those in the 35 to 44 age group were the most likely to want this arrangement (28 per cent, as compared to 25 per cent of 25 to 34 year olds;

14 per cent of 45 to 54 year olds, ten per cent of 16 to 24 year olds and just five per cent of those aged 55 an over)

 almost twice as many part-time workers (28 per cent) as those working fulltime (15 per cent) would have liked to work only during school terms.

Job-sharing

As stated above, job sharing was the arrangement that the lowest proportion of employees not currently working in this way, would have liked to work in their current job. However, as with other forms of permanent reduced hours working, a higher proportion or women (17 per cent) than men (11 per cent) wanted to job-share in their current job. Similarly, those with a child under six (19 per cent) and those with dependant children aged six and over (17 per cent) were more likely than employees without parental responsibilities (12 per cent), to say that they would like to job share.

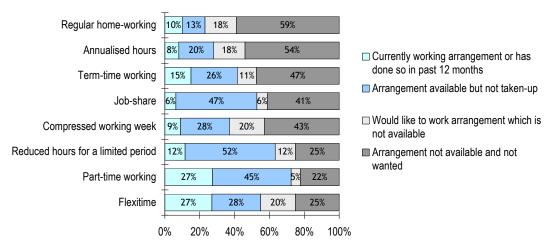
In addition, those with managerial/supervisory duties were slightly less likely than those without such responsibilities (11 per cent and 15 per cent respectively) to want to job share in their current job. Looking at occupational groups, clerical and skilled manual workers (11 per cent) were the least likely to be attracted to the idea of job sharing, and those in services and sales were most likely to want to job share their current job.

Unmet employee demand for flexible working arrangements

Figure 3.6 shows an estimate of the level of unmet employee demand for each kind of working arrangement. This is based on responses from all employees. Unmet demand was calculated by determining those employees who would like to work in a particular way, but who did not think that the arrangements would be available to them. Unmet employee demand is, in effect, the residual after deducting:

- Arrangements not available to them, and not wanted
- Arrangements available, but not taken up
- Arrangements currently worked, or have done so in the past 12 months

Figure 3.6: Current and preferred flexible working arrangements, by type of flexible working practice



Source: IES/ICM, 2006

Figure 3.6 indicates that the highest level of unmet demand was for flexi-time and a compressed working week (both 20 per cent) and regular home working along with annualised hours (both 18 per cent). In addition, 12 per cent of employees would have liked the opportunity to work a reduced number of hours for a limited period , and a similar proportion were attracted to the idea of term-time only working (11 per cent). Only a small number (six per cent) would have liked the chance to job-share and there was least unmet demand for working part-time (five per cent).

3.6 Awareness of the right to request flexible working

Employees were asked:

'In April 2003, the Government introduced a new right for parents of children under the age of six, or disabled children under 18, to request a flexible working arrangement. Employers have a statutory duty to consider such requests seriously. Are you aware of the right to request flexible working arrangements which was introduced in April 2003?'

Over half of all employees (56 per cent) said that they were aware of the new right. A higher proportion of parents with children aged under six (65 per cent) were aware of the right to request than were other employees (56 per cent).

As Table A4.9 (see Appendix 4) shows, awareness was highest amongst:

- women (60 per cent)
- public sector workers (65 per cent)
- those aged 45 to 54 (60 per cent)
- other flexible workers (62 per cent)
- workers in workplaces of 250 or more employees (66 per cent)
- employees with managerial or supervisory duties (67 per cent)
- those with a household income of more than £40,000 (68 per cent).

Awareness of the right to request flexible working was particularly low amongst:

- employees aged 16 to 24 (44 per cent)
- those earning under £15,000 (45 per cent).

3.7 Requests to change working arrangements

Employees were asked:

'Over the last two years, have you approached your current employer to make a request to change how you regularly work for a sustained period of time?'

Across the survey as a whole, 17 per cent of employees had made such a request. Their characteristics are indicated in Table 3.1 below and in more detail at Table A4.10 (see Appendix 4).

Twenty-two per cent of women said that they had made a request to change the way that they work in the past two years as compared to 14 per cent of men. Women made up 57 per cent of all those requesting a change.

Table 3.1: Employees who had made a request to change how they regularly worked over the last two years, by sex, sector and status

		Male %	Female %	AII %	Unweighted base
Sector	Public	12	24	20	669
	Private	14	20	16	1,401
Work status	Full-time	14	18	15	1,302
	Part-time	13	31	28	392
Flexible worker status	Part-time worker	28	30	30	548
	Other flexible worker	13	19	15	649
	Non-flexible worker	11	13	12	884
Parental status	Dependant children under 6 years	11	38	24	157
	Dependant children 6 yrs and over	13	24	19	351
	No dependant children	14	20	17	1,569
All employees		14	22	17	2,081
Unweighted base		1,096	985	2,081	-

Source: IES/ICM, 2006

There were also significant differences by work status: 28 per cent of those who were working part-time at the time of the research had approached their employer to request a change in their working pattern within the past two years. This compares to 15 per cent of full-time workers. The difference was also statistically significant when employees were compared on the basis of gender as female part-time employees were more likely to request a change.

Taking our broader definition of flexible worker, the results showed that of those who said that they had worked part-time over the last 12 months, 30 per cent had made a request to change their working arrangement, as compared to 15 per cent of other flexible workers, and 12 per cent of full-timers who did not work flexibly in any way and had not done so for the past year. Again, the difference was more notable for female employees than for male employees.

Although Table 3.1 indicates that a higher proportion of parents with dependant children under six than of those with children six and over, or without dependant children had approached their employer to change the way that they work, this difference was not statistically significant. However, when these employees were compared on the basis of gender, the results showed significant differences amongst female employees. Compared to women with no dependant children, a higher proportion of mothers with children under six (38 per cent) made a request to change their working arrangements. There were no significant differences amongst male employees.

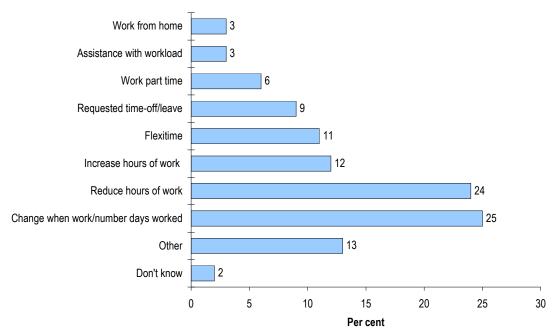
The nature of requests

Figure 3.7 shows how the nature of the requests made by those employees who had asked to change their working arrangements. This was an open question in the survey, but most responses were post-coded by interviewers using categories determined by the WLB2 survey. As the chart indicates, a quarter (25 per cent) of employees who had asked to change their working arrangements had asked to change 'when I'm working including the number of

days that I work', and a similar proportion (24 per cent) had made a request to reduce their hours of work, with a further six per cent specifying that they wanted to work part-time. In contrast, 12 per cent wanted to increase their working hours. Eleven per cent of employees making a request had asked for a flexi-time arrangement and nine per cent had requested some time off or additional leave arrangement. Other requests included to get assistance with their workload (three per cent) and to work from home (three per cent).

There were no statistically significant differences in the likelihood that different sub-groups would request particular kinds of change to their working arrangements.

Figure 3.7: Nature of requests made by those employees who had asked to change their regular working arrangements



Unweighted base = 371

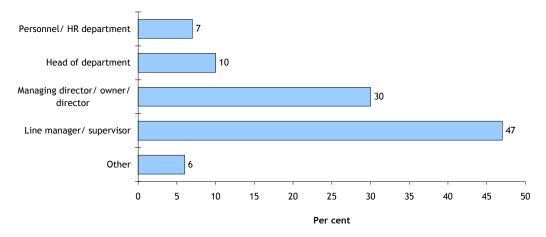
Note: this question was multiple response

Source: IES/ICM, 2006

How were requests submitted and dealt with?

Employees who had requested a change to their working arrangements were asked who had dealt with their request to change their working arrangements and how that request had been submitted. Figure 3.8 shows which representative of the employer was responsible for dealing with the request. The most common response was a line manager or supervisor, cited by nearly half (47 per cent) of those who had made a request to change the way that they worked. In addition, 30 per cent cited the managing director, owner or other director, ten per cent a head of department, and seven per cent the HR or personnel department.

Figure 3.8: Which representative of the employer was responsible for dealing with the request made by employees

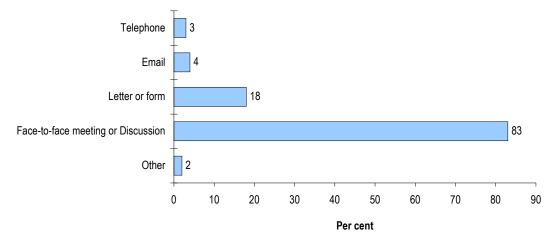


Unweighted base = 371

Source: IES/ICM, 2006

Employees were able to cite a range of ways that they might have submitted their request to work flexibly. Their responses are shown in Figure 3.9. Employees were able to mention more than one approach. As is shown in the chart, the most common approach was to make the request in a face to face meeting or discussion. This was mentioned by 83 per cent of those making a request. Meanwhile, 18 per cent made the request by letter or on a form; four per cent by email and three per cent on the telephone.

Figure 3.9: How employees who had made a request to change their regular way of working had made that request



Unweighted base = 371

Note: this question was multiple response

Source: IES/ICM, 2006

Outcome of the request

Those who had asked if they had made a request to change the way that they regularly work, were asked what the outcome of that request had been. Table A4.11 (see Appendix 4) shows how the responses to this question varied by the sub-groups. As can be seen, in most cases requests were either fully (60 per

cent) or partially (18 per cent) agreed to. There were statistically significant differences between some of the sub-groups in terms of the outcome of their requests and these were:

- Women were more likely than men to be successful in making a request:
 67 per cent of female workers had their requests fully agreed to, as compared to 53 per cent of male workers.
- Part-time workers (74 per cent) were much more likely than full-timers (57 per cent) to have their requests fully agreed to.
- Part-time workers of the flexible workers category (73 per cent) and other flexible workers (64 per cent) were more likely than full-time employees with no flexible working arrangements (39 per cent) to have their requests fully agreed to.

Analysis was also conducted to determine whether or not there were differences between the kinds of request made and the success of those requests. However, no statistically significant differences were found.

All employees whose request to change their working arrangements had been either fully or partially accepted were also asked:

'Once your employer had considered your request, did they accept it or did you have to negotiate further or appeal?'

In the large majority of cases (87 per cent) requests were accepted outright; however, 13 per cent said that they had only had their request to change the way that they worked agreed once they had negotiated or appealed against an original employer decision. There were no statistically significant responses to this question by sub-group.

Requests that were declined

Overall, 17 per cent of employee requests to change their work arrangements were declined by employers, while five per cent were awaiting decisions at the time that the research was conducted.

As Table 3.2 shows, although the rate of employer decline was the same across sectors, it differed considerably by sex and work status. Male employees (23 per cent) were much more likely to have their request refused than female employees (13 per cent). Likewise, fewer part-time employees (12 per cent) than full-time employees (19 per cent) had their requests turned down.

Table 3.2: Proportion of employee requests to change how they regularly worked that were declined by employers

	Male %	Female %	All %	Unweighted base
Public	*	16	16	134
Private	24	10	18	236
Full-time	24	12	19	206
Part-time	*	12	12	108
atus Part-time worker	*	10	9	165
Other flexible worker	*	*	14	99
Non-flexible worker	39	23	32	107
	23	13	17	371
	153	218	371	-
	Private Full-time Part-time Part-time worker Other flexible worker	Public Private Private 24 Full-time 24 Part-time * Atus Part-time worker Other flexible worker Non-flexible worker 39 23	Public * 16 Private 24 10 Full-time 24 12 Part-time * 12 atus Part-time worker * 10 Other flexible worker * * Non-flexible worker 39 23 23 13	Public * 16 16 Private 24 10 18 Full-time 24 12 19 Part-time * 12 12 atus Part-time worker * 10 9 Other flexible worker * * 14 Non-flexible worker 39 23 32 23 13 17

^{*} Unweighted cell count is less than 10

Source: IES/ICM, 2006

More detailed breakdowns can be found in Table A4.11 (see Appendix 4). They show, for example, that the rate of employer decline is very similar irrespective of whether or not the employee has dependent children.

By far the highest rate of employer declines occurred amongst employees in full-time, non-flexible posts, where just under one-third of requests were turned down – almost double the average refusal rate. Over half of the requests (33 out of 60 unweighted cases) were by men, which explain a large part of the difference in refusal rates by sex.

Those employees (60 in all, unweighted) whose request to change their working arrangements had been turned down were asked how their employer had told them that they were declining the request. As with discussion of the original request, in four-fifths of cases, this had been done in a face-to-face meeting or discussion. In five cases the decision was transmitted via a letter or form and in six cases it was by other means.

This same group were then asked whether or not they had appealed against their employer's decision. Just under a quarter (23 per cent) had done so whilst just over three-quarters (76 per cent) had not.

Reasons for not requesting a change to working arrangements

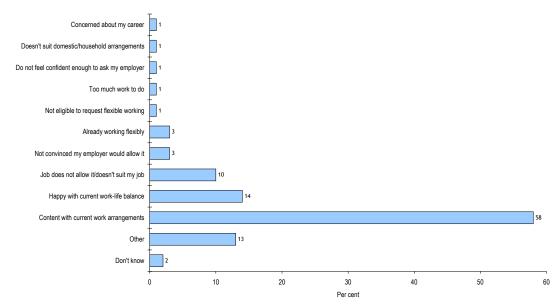
All employees who had not made a request to change their working arrangement with their current employer over the past two years were asked why they had not made such a request. Figure 3.10 shows those reasons given (employees were able to give more than one answer to this question).

As Figure 3.10 shows, in most cases not asking to change working arrangements was seen as personal choice: 58 per cent of those who had not made a request said that they had not requested a change to their working arrangements because they were content with their current work arrangements; 14 per cent said that they were happy with their current work-life balance and one per cent said that it did not suit their current domestic circumstances. However, in other cases, something in the nature of their job or

their employer had prevented the individual from making a request: ten per cent thought that it would not suit their job, three per cent were not convinced that their employer would allow it; one per cent had too much work to do and a further one per cent did not feel confident about asking their employer. Three per cent of employees had not made a request because they were already working flexibly.

To enable meaningful sub-group analysis responses to this question were grouped into 'personal reasons' and 'business/employer reasons'. Individual employees who had given responses which fell into both groups (18 unweighted cases) were included in both groups.

Figure 3.10: The reasons employees gave for not making a request to change the way they regularly worked, for those where a request had not been made



Unweighted base = 1,710

Note: this question was multiple response

Source: IES/ICM, 2006

As this question asked employees their reasons for not requesting a change to working arrangements, the 'don't know' response was not considered relevant as an answer and was therefore not included in recoding. Similarly, the 'other' response referred to unspecified statements, which could not be grouped together with either of the categories described here and was therefore not included in recoding.

Table A4.12 (see Appendix 4) gives the proportion of employees giving responses which fall into each given group (please note that the base used in this table is different from the base used in Figure 3.10 because it excludes the 'don't know' and 'other' categories, as explained above).

Table A4.12 shows how responses varied by the standard sub-groups. As can be seen, women (88 per cent) were more likely than men (83 per cent) to cite personal reasons for not requesting to change their working arrangements, as were:

private sector workers (87 per cent) compared to those in the public sector

- part-time workers (93 per cent) as compared to those working other arrangements
- people who were not in a trade union or staff association (90 per cent).

The employees most likely to cite business/ employer reasons for not requesting to change their working arrangements were those who were trade union or staff association members (24 per cent).

3.8 Overview and comparison over time

In this section, comparisons are made between WLB3 and relevant findings from WLB1 and WLB2 and the second FWES.

Availability of working arrangements

Our analysis indicates an increase over time in the availability of most flexible working arrangements. Table 3.3 shows trends in availability of flexible working arrangements, using data from WLB1, WLB2 and WLB3. Differences in questioning and in survey methodology mean that comparisons between that later surveys and WLB1 should be treated with caution. Comparing WLB2 and WLB3, very similar findings on the relative availability of different working arrangements emerge, with exactly the same order appearing in both surveys.

Table 3.3: Trends in the availability of flexible working arrangements amongst all employees in WLB1, 2 and 3

	WLB1 ¹ %	WLB2 %	WLB3 %
Part-time working	59	67	69
Reduced hours for a limited period	55	62	54
Flexi-time	49	48	53
Job-share	44	41	47
Term-time working	29	32	37
Compressed working week	30	30	35
Annualised hours	18	20	24
Regular home working	N/A	20	23
One or more arrangements available	-	85	90
No flexible working arrangement available, or don't know	-	15	10
Unweighted base	7,561	2,003	2,081
1 Includes those answering: depends/proba	hlv		

¹ Includes those answering: depends/probably

Source: Hogarth et al., 2001, Stevens et al., 2004 and IES/ICM, 2006

Across all three surveys the trend is for most of the arrangements to have become more available over time. The only exceptions were reduced hours for a limited period, which in WLB3 was at a lower level than for either of the previous surveys and job-sharing, which seemed to be less available when WLB2 was conducted than in the first survey but which had returned to above its WLB1 level in the current survey.

Greater availability of flexible working arrangements in the workplace has seen the proportion of employees reporting that at least one flexible working arrangement was available to them increase from 85 per cent in WLB2 to 90 per cent in WLB3. There are now very few British workplaces where employees report that no flexible working arrangements are available to them.

Take-up of flexible working arrangements

In WLB2 and WLB3, those who has said that an arrangement would be available if they needed it were asked, if they currently worked, or had worked in that way over the past year. In WLB1 all employees were asked whether they worked that way in their main job, and there was no reference to the past 12 months. These differences mean that comparisons should be treated with particular caution. To enable some tentative comparisons over time, take-up in WLB2 and WLB3 has been calculated as a proportion of all employees.

There seems to have been little change between WLB2 and WLB3 in the proportion of employees taking-up particular flexible working arrangements, as shown by Table 3.4. However the proportion of all employees who said that a flexible working arrangement was available and that they had taken up at least one flexible working practice in the previous year with their current employer rose from 51 per cent in WLB2 to 56 per cent in WLB3.⁷

Table 3.4: Trends in the take-up of flexible working arrangements amongst all employees in WLB1, 2 and 3

	WLB1 %	WLB2 %	WLB3 %
Part-time working	24	28	26
Flexi-time	24	26	26
Reduced hours for a limited period	N/A	13	10
Regular home working	20 ¹	11	10
Compressed working week	6	11	8
Annualised hours	2	6	6
Job-share	4	6	6
Term-time working	14	15	13
Not worked flexibly in last 12 months	-	49	44
Currently working flexibly, or has done so in the last 12 months	-	51	56
Unweighted base	7,561	2,003	2,081

¹ In WLB1this question was asked as part of a separate section from other flexible working arrangements and was very differently worded making comparison particularly unreliable

Source: Hogarth et al., 2001; Stevens et al., 2004; and IES/ICM, 2006

Feasibility of flexible working arrangements

In general, WLB3 employees not currently working a particular arrangement themselves were less likely than those in WLB2 to say that their job could be done by someone working in this way. In this section, comparison is limited to

⁷ It should be noted, however, that in WLB2 the take-up question for term-time working was only asked of parents with dependent children aged under 20.

WLB2. This is because the different filtering strategy used for the equivalent questions in WLB1 mean that making reliable comparisons is problematic.

As Table 3.5 shows, in all cases apart from annualised hours a smaller proportion of WLB3 than WLB2 employees, who were not working a particular arrangement themselves, felt that their job could be done in that way. The decline was particularly marked for: part-time working and working reduced hours for a limited period. In both surveys, however, the two ways of working most likely to be seen as feasible were job-sharing and flexible working time.

Table 3.5: Trends in the perceived feasibility of working arrangements, for employees who had not worked in this way in the last year in WLB2 and WLB3¹

	WLB2	WLB3
Job-share	58	50
Flexi-time	45	42
Reduced hours for a limited period	45	34
Compressed working week	35	33
Annualised hours	31	33
Part-time working	35	21
Regular home working	15	10

¹ Feasibility of term-time working has not been compared, as in WLB2 this was only asked of parents with dependant children

Unweighted base: base sizes vary for each flexible working arrangement. For WLB3, smallest base size is 516 for part-time working; largest is 1,538 for working from home.

Source: Stevens et al., 2004; and IES/ICM, 2006

Demand for flexible working arrangements

In most cases, employees in WLB3 were also less likely than those in the earlier surveys to say that they would like to work in a particular flexible way. Comparison with WLB1 needs to be undertaken with some caution as question wording differed: in the earliest survey employees were asked 'would you like to...', whilst in WLB2 and WLB3 the question was 'in your current job, would you like to ...'

As Table 3.6 shows, in all cases where comparison was possible (i.e. excluding regular home working) demand appeared to increase in WLB2 but had fallen back below WLB1 levels by the time of the current survey.

Table 3.6 Trends in demand for flexible working arrangements amongst all employees in WLB1, 2 and 3

	WLB1 %	WLB2 %	WLB3 %
Flexi-time	35	49	29
Compressed working week	33	34	27
Annualised hours	21	25	20
Regular home working	N/A	29	21
Part-time working	19	22	13
Job-share	15	17	11
Term-time working	22	32*	14
Reduced hours for a limited period	24	36	21
Unweighted base	7,561	2,003	2,081

^{*}Only asked of parents of dependent children aged 19 and under.

Source: Hogarth et al., 2001; Stevens et al., 2004; and IES/ICM, 2006

One factor in the reduced demand for flexible working arrangements amongst those not currently working in the way, compared with WLB2, could be an increase in satisfaction with current arrangements. Comparing the findings of WLB2 with those for WLB3 we find that the proportion either satisfied or very satisfied increased from 81 per cent in WLB2 to 87 per cent in WLB3. Meanwhile, those saying that they were dissatisfied or very dissatisfied with their current working arrangements fell from ten per cent to six per cent.

Awareness of the right to request flexible working

Our findings suggest an increase in awareness of the right to request flexible working since WLB2. However, WLB2 was conducted immediately before the right came into force in April 2003, meaning that the question used differs from the one in WLB3, so that comparison need to be undertaken with caution. Employees in WLB2 were asked:

'Next year, employers will legally have to consider request to adopt flexible working practices from parents with young children under the age of six or with disabilities. Were you aware or not aware of this right?'

In WLB2, 41 per cent of employees said that they were aware or broadly aware of the right. In WLB3 the proportion answering yes to the awareness question was 56 per cent.

The second Flexible Working Employees Survey (FWES2) conducted in 2005 provides a more recent benchmark and the question used was the same as that employed in WLB3. Following an explanation of the statutory provision employees were asked:

'Are you aware of the right to request flexible working which was introduced in April 2003?'

However, the methodology and sample composition for FWES2 was somewhat different from than in WLB3, again meaning that comparisons should be treated cautiously. In FWES2, 65 per cent of employees said that they were aware of the right to request flexible working.

Request to change working arrangements

In WLB3, 17 per cent of employees had made a request in the past two years to change the way they regularly worked over a sustained period of time. This was exactly the same proportion as for WLB2.

Table 3.7: Trends in the nature of requests to change the way regularly worked amongst employees who had requested a change in WLB2 and WLB3

	WLB2 %	WLB3 %
Reduce hours/ work part-time	29	24
Change when work/number of days worked	23	25
Increase hours of work	9	12
Flexi-time	13	11
Time-off/leave	8	9
Unweighted base**	314	371

^{**} All employees who have made a request to change the way they regularly worked

Source: Stevens et al., 2004; and IES/ICM, 2006

Table 3.7 highlights the most common requests made in each of the surveys. This indicates little change in the nature of requests to change working arrangements. So, despite the indications above that the stated demand for part-time working has declined, this still remains that kind of change in working arrangements that an individual is most likely to seek.

Concluding points

This chapter has shown, over a period in which the right to request flexible working has come into force, an increase in the availability of most flexible working arrangements. However, the proportion taking up these arrangements has remained similar. Demand appears to have declined, especially in the case of part-time working, which is the most widely available form of flexible working. Nonetheless, an examination of the nature of working practice changes requested shows that a reduction in hours/move to part-time working, was the most common alteration looked for by employees in this survey.

In addition, the survey found a high level of informal and short-term flexible working arrangements in British workplaces. Only 44 per cent of employees said they were not currently working flexibly, and had not done so in the last 12 months with their current employer. This indicates a higher incidence of flexible working than the number of formal requests made by employees would suggest.

SECTION 4

Employee attitudes to work-life balance

This chapter looks at the reasons why employees work the way they do and examines what consequences their working arrangements have on them. In addition to their own working arrangements, employees in this survey were also asked about their colleagues' flexible working arrangements. Therefore, this chapter also includes a section on the consequences of colleagues' flexible working for employees. The chapter then moves on to examine how important flexibility was when employees initially took up their jobs and how important flexibility is to them now. Employers' provision to support working parents and their role in improving work-life balance are also discussed. The chapter then explores employees' perceptions of their employers, and employees' attitudes to work-life balance. It concludes with an overview and any relevant comparison over time.

Relationships are only reported in the text of this chapter if they are statistically significant (unless otherwise stated). Throughout this chapter differences by SIC and SOC were also examined in addition to the standard breaks.

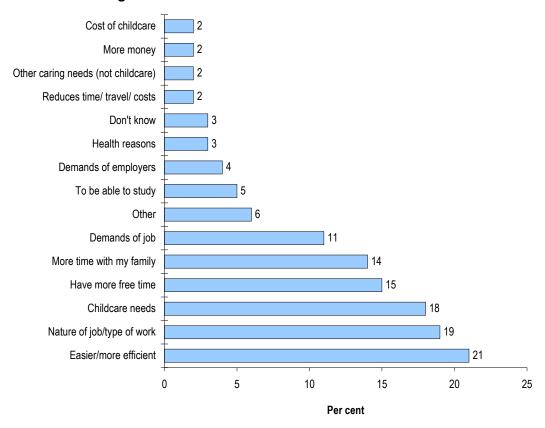
4.1 Reasons for working flexibly

Employees who worked one or more of the flexible working arrangements were asked to give the main reasons why they worked their current working arrangements. Figure 4.1 shows all the reasons given by employees (employees were able to give more than one answer to this question).

As Figure 4.1 shows, there was a mixture of responses to this question. Some of the responses can be considered as personal choice and some considered as business-related reasons. Just over one in five said working the way they did made their life easier. Fifteen per cent said they had more free time this way and 14 per cent said they could spend more time with their family. Eighteen per cent gave childcare as the main reason. Almost one in five said their reason was to do with the nature of their jobs and 11 per cent mentioned demands of job as their main reason.

The most common responses to this question were grouped into 'personal choice/individual' reasons and 'business/employer' reasons. It was determined that 60 employees had mentioned both 'personal choice/individual' reasons and 'business/employer' reasons and these cases were included in both categories.

Figure 4.1: Reasons for working their current working arrangements amongst employees who worked one or more flexible working arrangement



Unweighted base = 1,197

Note: this question was multiple response

Source: IES/ICM, 2006

The 'personal choice/individual reasons' category included the responses of 'makes my life easier', 'have more free time', 'more time with family', 'to be able to study', 'health reasons', 'reduces time/travel costs', 'the cost of paying childcare', and 'more money'. The group of responses for the 'business reasons' category included the statements 'demands of employer', 'demands of job', and 'the nature of my job/type of work'. As this question asked employees their reasons for working the way they do, the 'don't know' response was not considered to be relevant as an answer and was therefore not included in recoding. Similarly, the 'other' response referred to unspecified statements which could not be grouped together with either of the categories described here and was therefore not included in recoding.

Table A4.13 (see Appendix 4) shows the results for both categories and how responses varied by the standard sub-groups (please note that the base used in this table is different from the base used in Figure 4.1 because it excludes the 'don't know' and 'other' responses, as explained above). Overall 72 per cent of employees who were (or had) taken advantage of one or more forms of flexible working arrangement cited personal reasons while 33 per cent mentioned business reasons for doing so.

Those most likely to cite 'personal reasons' were:

those working part-time (85 per cent)

- those with dependant children under 6 years (84 per cent)
- part-time workers of the flexible worker status groups (83 per cent)
- those working in distribution, retail, hotels etc. (82 per cent).

Employees most likely to cite 'business/employer' reasons were:

- trade union/staff association members (45 per cent)
- those working in the public sector (41 per cent)
- workers in public administration, education and health (40 per cent)
- managers and professionals (39 per cent).

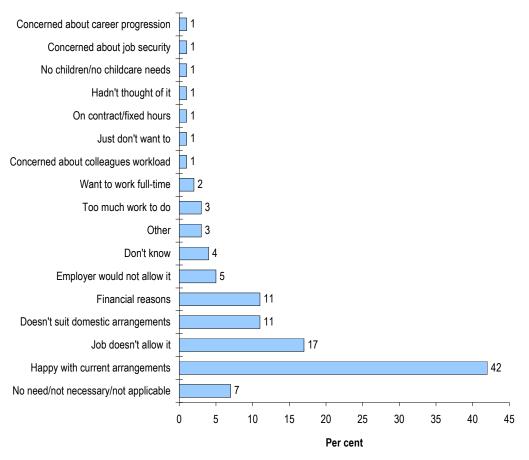
4.2 Reasons for not making use of flexible working arrangements

Employees who said they had not worked at least one of the flexible working arrangements available to them were asked:

'You said that you do not currently make use of these arrangements...can you tell me why that is?'

Figure 4.2 shows the range of responses given by these employees (employees were able to give more than one answer to this question). As can be seen in this chart, just over four in ten employees (42 per cent) said they had not worked in any of these ways because they were happy with their current work arrangements. Eleven per cent said it did not suit domestic arrangements and almost one in ten answered there was no need or not necessary (seven per cent). A further 11 per cent referred to financial reasons. There were also other statements including 'job does not allow it' (cited by 17 per cent); 'employer would not allow it' (cited by five per cent); 'too much work' (cited by three per cent); 'on fixed hours contract' (one per cent), 'concerned about career' (one per cent) and concerned about job security (one per cent) (a more detailed explanation of how these categories were treated can be found in Appendix 2).

Figure 4.2: Reasons given for not working flexibly by employees who had not worked any of the flexible arrangements available to them



Unweighted base = 684

Note: this question was multiple response

Source: IES/ICM, 2006

These reasons described in Figure 4.2 were recoded into three categories to enable sub-group analysis. These categories were:

- Personal reasons (including the statements 'happy with current arrangement', 'doesn't suit domestic arrangements', 'no need or not necessary' and 'no children/no childcare needs').
- Financial reasons. It can be argued that financial reasons, or not being able to afford to make use of these arrangements, is somewhat different from other personal reasons/ individual choice.
- Business/employer/nature of job-related reasons (including 'employer would not allow it', 'job doesn't allow it', on 'contract/fixed hours', 'too much work to do', 'concerned about career progression' and 'concerned about job security').

As this question asked employees their reasons for not making use of flexible arrangements, the 'don't know', 'hadn't thought of it', 'just don't want to' and 'other' responses were not relevant as an answer because they referred to unspecified statements and were therefore not included in recoding.

The three categories described above for this question were used to produce Table A4.14 (see Appendix 4), which provides details of those giving responses in each of the three categories (please note that the base in this table is

different from the base in Figure 4.2 because it excludes the categories given above). Those giving answers falling into more than one category were included in each of the categories into which their answers fell.

Table A4.14, shows that the employees most likely to cite personal reasons were:

- employees working in other services (84 per cent)
- 16-23 year olds (73 per cent)
- operatives and unskilled workers (70 per cent).

The employees most likely to cite financial reasons were:

• employees who work in services and sales (25 per cent)

The employees most likely to give business/employer reasons were:

- employees with a household income of £40,000+ per annum (36 per cent)
- managers and professionals (35 per cent)
- those working in banking, finance and insurance (34 per cent).

4.3 Consequences of flexible working for the individual

Employees who said they had taken up one or more of the flexible working arrangements in the last 12 months were asked to state what had been the positive and negative consequences of them being able to work in these ways.

Positive consequences of working flexibly for the individual

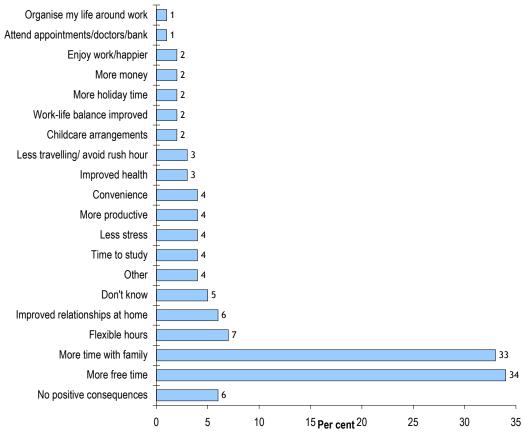
Employees who had worked one or more of the flexible arrangements were asked:

'What have been the positive consequences of you being able to ...?'

Figure 4.3 shows the range of responses given by employees who had worked one or more of the flexible arrangements (employees were able to give more than one answer to this question). Amongst the most frequently cited positive consequences of taking up flexible working were having more free time (34 per cent) and having more time to spend with family (33 per cent). Some employees also mentioned having more time to be able to spend on other activities such as completing a course/studying (four per cent) or having more holiday time (two per cent). These responses were grouped under the 'having more time' category.

There were other responses that referred to 'convenience/flexibility' aspect of working flexible arrangement, including 'working the hours I want' (cited by seven per cent), 'convenient/suits me' (four per cent), 'less travelling/avoid rush hours' (three per cent), 'childcare arrangements' (two per cent) or 'attend appointments' (one per cent). Mention of these consequences was grouped under the second category of 'convenience'.

Figure 4.3: The positive consequences of flexible working arrangements cited by employees who had worked one or more of the arrangements



Unweighted base = 1,197

Note: this question was multiple response

Source: IES/ICM, 2006

Some employees also mentioned various aspects of their lives improving as a result of taking up flexible working arrangements. The responses of 'improved relationships at home' (cited by six per cent), 'not suffering from as much stress' (four per cent), 'improved health' (three per cent), 'improved work-life balance' (two per cent) and 'enjoying work more/being happier' (two per cent) were grouped together as the third category of 'improved work-life balance'.

Only six per cent said that they had experienced 'no positive consequences' as a result of flexible working; this group was treated separately as a fourth category. It should also be noted that as employees were able to give responses which fell into more than one category each category has been reported separately.

The four categories described above were used for the analysis of sub-group comparisons. As this question asked employees their responses as to what positive consequences their flexible working had on them, the 'don't know' and 'other' responses were not considered to be relevant as an answer because they referred to unspecified statements and were therefore not included in recoding. Also, the responses of 'more money' and 'organise my life around work' were excluded from recoding as they did not fit in with any of the four categories.

Table A4.15 (see Appendix 4) reports the proportions for each of the recoded responses (please note that the base in this table is different from the base in

Figure 4.3 because it excludes the categories described above). As this table shows, the category which included responses connected to having more time were by far the most popular. Employees who were most likely to cite 'having more time' as an experienced positive consequence were:

- those with dependant children aged under six (84 per cent) and those with dependant children aged six and over (76 per cent)
- part-time workers (79 per cent) as well as the part-time workers of the flexible workers category (78 per cent)
- those with a household income of £15,000-£24,999 (79 per cent).

Employees who were more likely to give reasons referring to 'convenience' as one of the positive consequences of working flexibly were:

- those with a household income of £40,000+ (26 per cent)
- flexible workers who are not part-timers (23 per cent)
- those aged over 45 (22 per cent).

Employees who mentioned 'improved work-life balance' were more likely to come from the following groups:

- those with managerial/supervisory duties (22 per cent)
- those with a household income of £40,000+ (21 per cent)
- those aged 55+ and those working in establishments with 250+ employees (both 20 per cent).

As mentioned before, the percentage of employees who reported that flexible working arrangements had no positive consequences for them was much smaller than for the other categories. The group which were most likely to cite this were:

- 45 to 54 year olds (10 per cent)
- Whilst those least likely to report no positive consequences were:
- those with a household income of £40,000+ (four per cent)
- women (five per cent)
- part-time workers and part-time workers of the flexible worker category (also both five per cent).

It was considered important to examine whether the cited positive consequences showed variations depending on which type of flexible working arrangement was taken up by the employee. Table 4.1 presents the results of this analysis and it should be noted that the figures given in Table 4.1 are the percentage distribution of employees' responses within each kind of flexible arrangement worked. They give a good indication of how responses varied by the type of flexible working arrangements worked by employees.

Table 4.1: The positive consequences of flexible working arrangements cited by those who had worked one or more flexible arrangement, by types of arrangement worked

		Having more time %	Convenience %	Improved WLB %	Nothing/no positive consequence %	Unweighted base
All employees one or more of arrangements		71	18	17	7	1,062
Type of	Part-time	78	13	17	5	510
flexible working	Term-time only	73	15	11	12	261
arrangement	Job share	74	15	24	*	103
worked	Flexi-time	73	21	19	3	500
	Working reduced hours	71	15	26	*	175
	Working from home	60	30	27	5	189
	Working a compressed week	72	18	20	*	150
	Annualised hours	67	17	18	11	110

Notes: 'Don't know' and 'other' responses not included in recoding of consequences

Source: IES/ICM, 2006

Table 4.1 indicates that 'having more time' was the main positive consequence cited by employees with all types of flexible working arrangements. It was cited most by those who had worked part-time (78 per cent) or who worked jobsharing (74 per cent), and least by those who had worked from home on a regular basis (60 per cent) or who had worked annualised hours (67 per cent). 'Convenience' was most cited by those working from home (30 per cent), whilst 'improved WLB' was more frequently mentioned by employees who were working from home (27 per cent), worked reduced hours for a limited period (26 per cent) or those who had job-shared (24 per cent).

The table also shows that 'no positive consequences' was cited more than the average by those who had worked term-time only (12 per cent) or had worked annualised hours (11 per cent). However these results cannot be tested for significance.

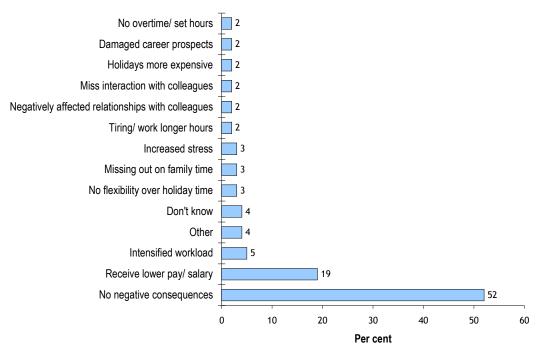
Negative consequences of working flexibly for the individual

Employees were asked:

'What have been the negative consequences of you being able to ...?'

Figure 4.4 shows the range of responses given by employees who had worked one or more of the flexible arrangements (employees were able to give more than one answer to this question).

Figure 4.4: The negative consequences of flexible working arrangements cited by employees who had worked one or more of the arrangements



Unweighted base = 1,197

Note: this question was multiple response

Source: IES/ICM, 2006

As can be seen in Figure 4.4, more than half of the employees (52 per cent) who had worked one or more flexible arrangements said they had experienced 'no negative consequences'. The most frequently cited negative consequence of taking up flexible working was receiving less money (19 per cent). The other responses included 'intensified workload' (five per cent), 'missing out on family time' (three per cent), 'increased stress' (three per cent), 'holidays become more expensive' (two per cent) and 'no overtime to make more money' (two per cent).

These responses were then recoded into the following three categories (see Appendix 2 for a more detailed explanation):

- The financial detriment category (including the responses of 'lower pay/less money', 'more expensive holidays', and 'no overtime to make more money').
- The reduced work-life balance category (including 'intensified workload, 'damaged career prospect', 'increased stress level', 'no flexibility over holiday time', 'negatively affected relationship with colleagues/manager', 'tiring/work longer hours', 'missing out on family time').
- The response of 'nothing/no negative consequences' was treated separately as the third category.

As this question asked employees their responses on what negative consequences their flexible working had on them, the 'don't know' and 'other' responses were not considered relevant as an answer because they referred to unspecified statements and were therefore not included in recoding. Also, the responses of 'miss interaction with colleagues' was excluded from recoding as it did not fit in with any of the three categories.

Table A4.16 (see Appendix 4) reports the proportions for the recoded responses (please note that the base in this table is different from the base in Figure 4.4 because it excludes the categories described above). The sub-group analysis given in this table shows how responses varied. As can be seen employees most likely to cite 'financial detriment' as an experienced negative consequence were:

- part-time workers of the flexible workers group (41 per cent) and part-timers compared to full-timers (36 per cent)
- 16 to 24 year olds (38 per cent)
- employees working in distribution, retail and hotels (37 per cent)
- operative and unskilled workers together with employees with a household income of less than £15,000 (both 32 per cent).
- services and sales workers along with those working in other services (both 33 per cent)

The groups which were most likely to give responses referring to 'reduced WLB' were:

- employees with a household income of £40,000 or more (25 per cent)
- those who were members of trade union/staff association (26 per cent)
- employees with dependant children under 6 years (25 per cent)

A large proportion of employees said that they had experienced no negative consequences as a result of taking up flexible working. Those who cited this more than the average were more likely to come from the following groups:

- manufacturing (69 per cent)
- other flexible workers (not part-timers) (66 per cent)
- older workers, 45 to 54 year olds (65 per cent) and those aged 55 and over (also 65 per cent)
- full-time workers (64 per cent)
- those working in establishments with 250+ employees (64 per cent).

Whether responses on negative consequences showed any variations depending on which type of flexible working arrangement was taken up by the employee was also examined. Table 4.2 reports the percentage distribution of how employees' responses varied within each type of flexible working arrangement. It should be noted that it is not appropriate to use significance testing on multiple responses.

Table 4.2: The negative consequences of flexible working arrangements cited by those who had worked one or more flexible arrangement, by types of arrangement worked

		Financial detriment %	Reduced WLB %	Nothing/ no negative consequences %	Unweighte d base
All employees who the flexible arrange	had worked one or more of ements	25	20	57	1,096
Type of flexible working	Part-time	41	15	46	515
	Term-time only	31	21	49	278
arrangement worked	Job share	33	17	53	106
	Flexi-time	15	18	68	512
	Working reduced hours	32	15	55	187
	Working from home	8	24	69	191
	Working a compressed week	18	31	52	153
	Annualised hours	26	24	51	116

Notes: 'Don't know' and 'other' responses not included in recoding of consequences

Source: IES/ICM, 2006

Table 4.2 indicates that 'financial detriment' was cited most by those who had worked part-time (41 per cent) or job-shared (33 per cent) whilst this seemed to be cited less than the average by those who had worked from home on a regular basis (eight per cent) or those who had worked flexi-time (15 per cent). For those working a compressed week, 'reduced WLB' seemed to be the most notable negative consequence (31 per cent) and this was also the case for those who had worked from home on a regular basis (24 per cent) and those who worked annualised hours (also 24 per cent).

The table also shows that the response of 'no negative consequences' was cited more than the average by those who had worked from home (69 per cent) or had worked flexi-time (68 per cent). However, this was cited much less than the average by those who had worked part-time (46 per cent). However, as stated above, these results cannot be tested for significance.

4.4 Consequences for employees of colleagues' flexible working arrangements

In addition to consequences of their own flexible working arrangements, employees in this survey were also asked about both positive and negative consequences of their colleagues' flexible working arrangements for them.

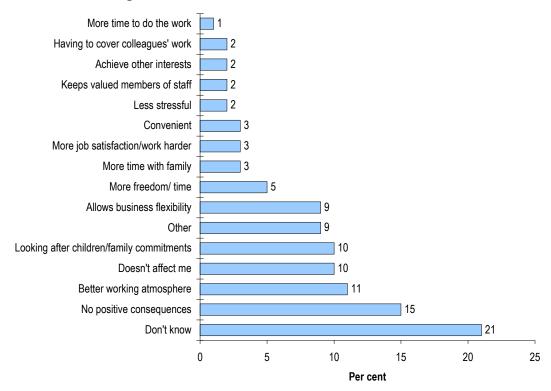
Positive consequences for employees of colleagues working flexibly

Employees whose colleagues had worked one or more of the flexible working arrangements were asked:

'What have been the positive consequences for you, of your colleagues being able to ...?'

Figure 4.5 shows the range of responses given by the employees whose colleagues had worked one or more of the flexible working arrangements (employees were able to give more than one answer to this question)

Figure 4.5: The positive consequences of colleagues working flexibly cited by employees who had colleagues who worked one or more of the arrangements



Unweighted base = 1,588

Note: this question was multiple response

Source: IES/ICM, 2006

As can be seen in Figure 4.5, one in six employees (15 per cent) said that their colleagues' working arrangements had 'no positive consequences' for them whilst ten per cent said 'it did not affect them'. There was also a mixture of other responses to this question, such as 'better working atmosphere/staff happier' (cited by 11 per cent), 'looking after children/family commitments' (10 per cent), 'allows business flexibility' (nine per cent), 'more freedom/time (five per cent). Less frequently cited responses included 'staff working harder/more job satisfaction' (three per cent), 'spend more time with family' (three per cent), 'convenience' (three per cent), less stressful (two per cent) or more time to do work (one per cent).

Some of the statements cited by employees suggest that there seemed to be a misunderstanding by employees here. Although employees were asked about what the consequences had been for them, of their colleagues' flexible working, some answered this question by citing what they thought the consequences had been for their colleagues.

To enable meaningful sub-group analysis to be conducted, the responses to this question were recoded into the following categories:

- Work environment benefits (including the statements 'happier/better work atmosphere', 'more job satisfaction', 'less stressful', 'more time to work').
- Business benefits (including 'allows business flexibility', 'achieve other interests', 'keeps valued staff').

- Individual benefits (including responses of those who answered this question by citing what they thought the consequences had been for their colleagues, such as 'people can look after children/family', 'spend more time with family', 'more time/freedom' or 'convenient').
- The response of 'no positive consequences/nothing'.
- The response of 'does not affect me'.
- The 'don't know' response (as this question asked employees about their colleagues' working arrangement, the 'don't know' response was relevant to this question and was therefore treated as a separate response category.

The response 'other' referred to unspecified statements and was therefore excluded from recoding. Similarly, the response of 'having to cover for colleagues work' did not fit in with any of the recoded categories and was also excluded from recoding.

Table 4.3 below and Table A4.17 (Appendix 4) give the proportions for the recoded responses (please note that the base used in these tables is different from the base used in Figure 4.5 above, as it excludes the categories described above).

As can be seen in Table A4.17, employees who were most likely to cite 'work environment benefits' were:

- employees with a household income of £40,000 or more (26 per cent)
- managers and professionals (23 per cent)
- those with managerial/supervisory duties (23 per cent).

The groups of employees who were more likely to mention 'business benefits' were:

- 16 to 24 year olds (19 per cent)
- employees who worked in distribution, retail, hotels etc. (18 per cent).

'Individual benefits' were mentioned most often as a positive consequence of their colleagues working flexibly by:

- employees who worked in transport, storage and communication organisations and those aged 16-24 (both 26 per cent)
- part-time workers compared to full-time workers (27 per cent) and part-time workers of the flexible workers group (26 per cent).

There were also those (11 per cent) who said that their colleagues' flexible working had not affected them. The groups that were most likely to cite this were:

- older employees, those aged 55 and over (17 per cent)
- those working in manufacturing (16 per cent).

More than one in six employees (17 per cent) said that their colleagues' working arrangements had no positive consequences for them. Amongst those who were most likely to cite this were the following groups:

- 45 to 54 year olds (21 per cent)
- employees with a household income of £15,000 to 24,999 (21 per cent)

those working in other services (21 per cent).

Finally, almost a quarter of employees (23 per cent) said that they did not know what the positive consequences of their colleagues' flexible working were. Employees who were most likely to be in this 'don't know' category were:

- employees working in transport and storage (30 per cent)
- those aged 16-24 (29 per cent)
- workers in services and sales (28 per cent).

Responses were also examined by the type of flexible working arrangement worked by employees' colleagues. Table 4.3 shows the percentage distribution of the positive consequences given within each kind of flexible working arrangement. It is not appropriate to use significance testing on multiple responses.

Table 4.3 indicates that 'work environment benefits' were cited most by those who had worked from home (26 per cent), had worked reduced hours for a limited period (24 per cent) or had worked flexi-time (23 per cent). 'Individual benefits' seemed to be cited more than the average by those who worked jobshare (24 per cent) had worked part-time or a compressed working week (both 23 per cent). Only nine per cent of employees who worked annualised work hours said that their colleagues' flexible arrangements had not affected them.

The table also shows that the response of 'no positive consequences' was cited more than the average by those who had worked from home (20 per cent) and the lowest rate of 'don't know' response also came from those who had worked from home (15 per cent). However these results cannot be tested for significance.

Table 4.3: The positive consequences of colleagues' flexible working arrangements cited by employees who had colleagues who worked one or more of the arrangements (by type of arrangement worked by employees' colleagues)

		Work environment benefits %	Business benefits %	Individual benefits %	Does not affect me %	No positive consequences	Don't know %	Unweighted base
All employees who had colleagues who works arrangements	ed one or more of the	17	14	21	11	17	23	1,427
Type of flexible arrangement worked by	Part-time	17	15	23	11	14 23 1,006		
employees' colleagues	Term-time only	20	12	22	11	14	24	391
	Job share	22	17	24	10	15	19	373
	Flexi-time	23	16	21	10	14	20	652
	Working reduced hours	24	16	21	12	14	18	471
	Working from home	26	13	18	11	20	15	307
	Working a compressed week	20	15	23	11	16	19	298
	Annualised hours	22	16	20	9	16	21	196

Notes: 'Other' responses not included in recoding of consequences

Source: IES/ICM, 2006

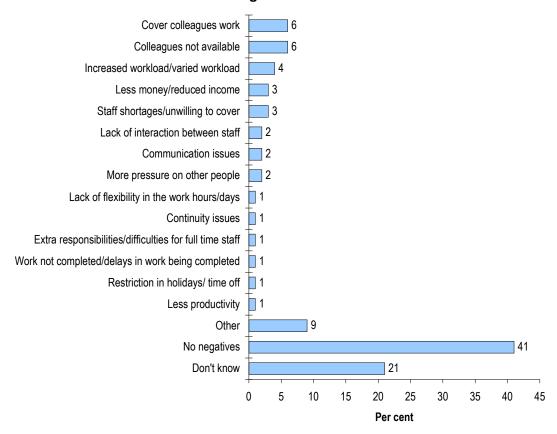
Negative consequences of colleagues working flexibly for employees

Employees whose colleagues had worked one or more of the flexible working arrangements were also asked

'What have been the negative consequences for you, of your colleagues being able to ...?'

Figure 4.6 shows the types of responses given by employees whose colleagues had worked one or more of the flexible working arrangements (employees were able to give more than one answer to this question).

Figure 4.6: The negative consequences of colleagues' flexible working arrangements cited by employees who had colleagues who worked one or more of the arrangements



Unweighted base = 1,588

Note: this question was multiple response

Source: IES/ICM, 2006

As can be seen in Figure 4.6, just over two-fifths (41 per cent) said that they had experienced 'no negative consequences' of their colleagues' flexible working. A further one-fifth (21 per cent) said they did not know. There were also less frequently cited responses such as 'having to cover colleagues work' (six per cent), 'colleagues not available' (six per cent), 'increased workload' (four per cent), 'less money' (three per cent), or 'more pressure on other people' (two per cent).

These responses were recoded into the following categories:

- Work-related consequences (including 'having to cover colleagues' workload', 'increased workload', 'staff shortages/ staff unwilling to provide cover', 'more/extra responsibilities', 'less productivity', 'work not completed /delays'.
- Individual consequences (including 'reduced income', 'more stressful', 'lack of flexibility in work hours/days', 'restrictions in holidays/time off'). The response relating to finance/income was put into this category as there were only 51 employees who cited this as a consequence. Again, there seemed to be a misunderstanding by employees here. Although they were asked about what the consequences had been for them, of their colleagues' flexible working, some answered this question by citing what they thought the consequences had been for their colleagues. Therefore, this category was called 'individual consequences'.
- Communication-related consequences (including 'colleagues not being available for meetings', 'lack of interaction/people not knowing what's going on', 'communication issues').
- The response of 'no negative consequences/nothing'.
- The 'don't know' response (as this question asked employees about their colleagues' working arrangement, the 'don't know' response was relevant to this question and was therefore treated as a separate response category.

The response 'other' referred to unspecified statements and was, therefore, excluded from recoding. Similarly, the response of 'continuity issues/don't get to finish things off' did not fit in with any of the recoded categories and was also excluded from recoding.

Table 4.4 below and Table A4.18 (Appendix 4) give the proportions for the recoded responses (please note that the base used in these tables is different from the base used in Figure 4.6 above as it excludes the categories described above).

From Table A4.18 it can be seen that 15 per cent of employees who responded to this question mentioned 'work-related' consequences. Those most likely to mention such consequences were:

- employees with managerial duties (20 per cent), compared with 13 per cent of those without managerial duties
- those with a household income of £25,000-£39,999 (20 per cent)
- 25 to 34 year olds (19 per cent and non-flexible workers (also 19 per cent).

Amongst the eight per cent who mentioned 'individual/personal' consequences the most likely groups were:

- those aged 16-24 (13 per cent) compared to seven per cent for 35-44 year olds.
- employees with household income of less than £15,000 (12 per cent), compared with five per cent of those with £25,000 to £39,999

Overall, ten per cent of employees had given 'communication-related issues' as experienced negative consequences of their colleagues' flexible working. Those who were more likely than the average to cite communication issues were:

- workers in banking, finance and insurance organisations (21 per cent)
- those with household income of £40,000 or more (20 per cent)

- managers and professionals (15 per cent)
- employees who worked in organisation with more than 250 staff (15 per cent).

After responses were recoded, 45 per cent of the employees fell into the 'no negative consequences' category. Amongst those who were most likely to cite this were:

- part-time workers (50 per cent)
- those in operatives and unskilled occupations (50 per cent)
- those with dependant children under 6 years (49 per cent).

Table 4.4: The negative consequences of colleagues' flexible working arrangements cited by employees who had colleagues who worked one or more of the arrangements (by type of arrangement worked by employees' colleagues)

		Work-load related consequences %	Individual consequences %	Communication related consequences %	No negative consequences %	Don't know %	Unweighted base
All employees who had or more of the arrangem	colleagues who worked one nents	15	8	10	45	23	1,450
Type of flexible	Part-time	17	10	8	44	23	1,013
arrangement worked by employees' colleagues	Term-time only	16	10	10	42	25	399
	Job share	16	7	12	46	21	376
	Flexi-time	15	7	12	44	22	645
	Working reduced hours	23	10	9	42	17	469
	Working from home	15	3	23	41	19	297
	Working a compressed week	19	11	10	41	21	306
	Annualised hours	15	12	8	38	27	192

Notes: 'Other' responses not included in recoding of consequences

Source: IES/ICM, 2006

Responses were also examined by the type of flexible working arrangements taken up by employees' colleagues. Table 4.4 gives the percentage distribution of the negative consequences given within each kind of flexible working arrangements. It is not appropriate to use significance testing on multiple responses.

Table 4.4 indicates that 'workload-related' consequences were cited most by those whose colleagues had worked reduced hours for a limited period (23 per cent) or those who had worked a compressed week (19 per cent). Those who said colleagues worked annualised hours cited 'individual consequences' most (12 per cent). Communication-related issues seemed to be the most notable negative consequence of colleagues' working from home on a regular basis (23 per cent). The table also shows that the response of 'no negative consequences' was cited

less than the average by those whose colleagues had worked annualised hours (38 per cent). However these results cannot be tested for significance.

4.5 Importance of flexibility to employees

Importance of flexibility to job choice

Employees were asked how important the availability of flexible working was for them when they initially deciding to work with their current employer. Eighteen per cent of all employees answered that flexibility was very important, 20 per cent said it was quite important and 62 per cent said flexibility was not important for them when they initially took up their current job.

Table A4.19 (see Appendix 4) shows the results of the sub-group analysis. The trade union/staff association membership category was the only sub group which did not show any significant differences in responses. As can be seen, part-time workers (38 per cent) were more than three times as likely as full-time employees (12 per cent) to say that flexible working was very important when initially deciding to work with current employer. Above average responses were also recorded by:

- employees with dependant children aged six and over (29 per cent) compared to those with no dependant children (16 per cent)
- women (27 per cent) as compared to men (11 per cent)
- those in services and sales occupations (29 per cent) compared to managers and professionals (15 per cent)
- employees in public admin, education and health organisations (24 per cent) compared to those in manufacturing (nine per cent)
- public sector employees (24 per cent) compared to private sector workers (16 per cent).

Employees who were more likely than the average to say quite important included:

- 16 to 24 year olds (27 per cent)
- part-time workers (26 per cent) and part-time workers of the flexible worker status category (25 per cent)
- those with household income of less than £15,000 (24 per cent)
- workers in construction (24 per cent)
- employees in clerical and skilled manual occupations (24 per cent).

Overall, 62 per cent of employees said that flexibility was not important for them. Employees who were more likely than the average to say it was not important were the following groups:

- non-flexible workers (77 per cent)
- employees in manufacturing (73 per cent)
- other services employees (72 per cent)
- full-time workers (70 per cent)

- male employees (70 per cent)
- those with household income of £40,000 or more (71 per cent).

Importance of flexibility now

Employees were also asked:

'How important is the availability of flexible working for you now?'

One in four of all employees said that flexibility was very important for them now, 28 per cent said it was quite important and almost half (47 per cent) said flexibility was not important for them. There was a significant reduction (15 percentage points) in the 'not important' category when the question concerned their current situation compared to at the time of taking up the post with their current employer. Table A4.20 (see Appendix 4) reports the details of the sub-group analysis by the standard breaks.

The results of the sub-group analysis showed no statistically significant differences in the responses of the four subgroups; number of employees; managerial duties; household income; and trade union/staff association membership. There were significant differences, however, for all the other groups. As can be seen in Table A4.20, the following sub-groups were most likely to say it was very important for them to have flexibility in their current job:

- part-time workers compared to full-time workers (41 per cent and 20 per cent respectively)
- employees with dependant children aged under six (40 per cent) and aged six and over (34 per cent) as compared to those with no dependant children (21 per cent).
- 35 to 44 year olds (33 per cent) as compared to those aged 55 and over (15 per cent).
- women (33 per cent) compared to men (18 per cent).
- workers in services and sales (33 per cent) as compared to those in operatives and unskilled occupations (20 per cent).

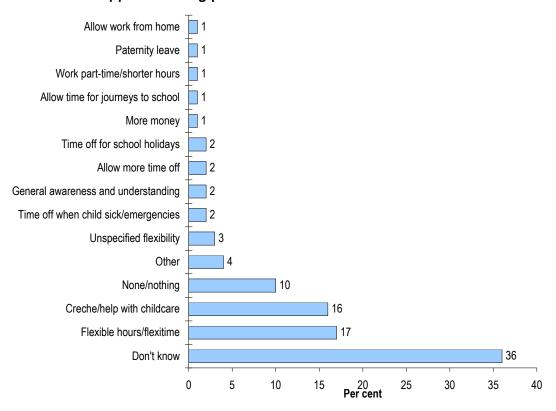
Employees who were more likely than the average to say flexibility was not important for them were:

- employees aged 55 and over (64 per cent)
- non-flexible workers (64 per cent)
- those who worked in manufacturing (58 per cent) and construction (58 per cent)
- those working in other services (56 per cent).

4.6 Action to support working parents

Employees were asked what one main arrangement, if any, employers could provide to support working parents. Although it was envisaged that each employee would be permitted to give only one response to this question (i.e. what they felt was the main arrangement) some employees had more than one response recorded. In order that the analysis remain of the main reason only, those giving more than one response (228 cases) have been excluded from the analysis.

Figure 4.7: The one main arrangement employees said employers could provide to support working parents



Unweighted base = 2,081

Source: IES/ICM, 2006

Figure 4.7 shows the range of responses given by all employees. More than one-third of the employees (36 per cent) said they did not know. Ten per cent said there was nothing that their employer could do to support working parents. The other frequently cited responses included 'flexible hours/flexi-time' (cited by 17 per cent) and 'crèche/help with childcare' (16 per cent). There were also responses which were cited less frequently such as 'time off work when child is off sick' (two per cent), 'allow more time off for school holidays' (two per cent) and 'general awareness and understanding' (two per cent).

The following categories were grouped together to ensure meaningful sub-group analysis:

- Flexibility in working arrangement (including "flexible hours/flexi-time", 'allow
 to work from home', 'job share', 'term-time contracts', 'work part-time/shorter
 hours').
- Help with childcare arrangements (including 'crèche/help with childcare',
 'time off work when child is sick', 'allow more time off for school runs',
 'paternity leave', 'allow more time off', 'allow time off for school holidays',
 'general awareness and understanding').
- The response of none/nothing referring to employers could do nothing to support working parents
- The 'don't know' response (as this question asked employees about their employer's action, the 'don't know' response was relevant to this question and was therefore treated as a separate response category.

The response 'other' referred to unspecified statements and was therefore excluded from recoding. Similarly, the response of 'unspecified flexibility' and 'more money/higher salary' did not fit in with any of the recoded categories and were excluded from recoding.

Table A4.21 (see Appendix 4) gives the proportions for the recoded responses (please note that the base used in this table is different from the base used in Figure 4.7 as it excludes the categories described above). This table shows how responses varied by the standard sub-groups.

Overall, just under a quarter (23 per cent) of employees cited flexibility in working arrangements or hours, whilst 28 per cent cited help with childcare. Employees who were most likely to cite that their employers could provide them with flexibility in their working arrangements or hours were:

- parents with dependant children under six (29 per cent) as compared to parents with children aged six and over (22 per cent) or employees with no dependant children (22 per cent)
- workers in banking, finance and insurance organisations (28 per cent)
- employees with household income of £40,000 or more (27 per cent) as compared to those with household income of less than £15,000 (22 per cent)
- those in age groups 16 to 24 and 25 to 34 (both 26 per cent).

The following sub-groups were those most likely say that their employers could provide help with childcare:

- parents with dependant children aged six and over (41 per cent)
- public sector workers (40 per cent)
- workers in other services (43 per cent) and also those in public administration, education and health organisations (37 per cent)
- employees in workplaces with more than 250 staff members (37 per cent).

Over one-third (39 per cent) of employees said that they did not know what their employers could provide to support working parents. The following sub-groups were the groups most likely to say they did not know:

- workers in operatives and unskilled occupations (51 per cent)
- employees in manufacturing organisations (49 per cent)
- those aged 55 and over (48 per cent)

4.7 Employers' role in improving work-life balance

Employees in this survey were asked:

'What single thing, if anything, could your employer reasonably provide for you personally to achieve better work-life balance?'

Figure 4.8 shows the range of responses given by all employees. More than one in four employees (27 per cent) answered that they were happy with their work arrangements and that their employer could do nothing and a further quarter said that they did not have an answer to this question. Less than one in ten said 'pay increase' (8 per cent) whilst seven per cent mentioned 'flexi-time'. A further seven per cent said 'lighten workload/more staff'. There were also other responses, which were cited less frequently, such as 'improve facilities/equipment' (three per

cent), 'work from home' (two per cent), or better communication and better relationships with senior staff (both two per cent).

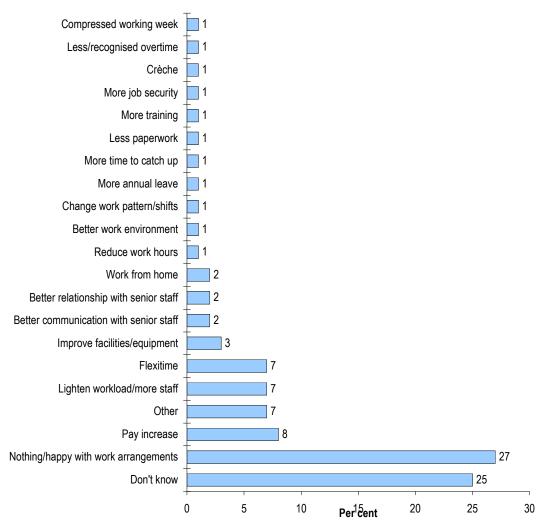
These responses given in Figure 4.8 were recoded into the following categories to enable meaningful sub-group analysis:

- Flexibility in working arrangements (including 'flexi-time', 'work from home', 'compressed working week', 'reduce work hours', 'change shifts', 'less overtime/recognised overtime', 'more annual leave').
- Better resources and work environment (including 'lighten workload', 'more breaks during the day', 'less paperwork', 'more training', 'more time to catch up', 'better work environment', 'improve facilities/equipment', 'better relationship with senior staff', 'better communication with senior staff').
- The response of 'pay increase'.
- The response of 'nothing/happy with work arrangements'.
- The 'don't know' response (as this question asked employees about their employer's action, the 'don't know' response was relevant to this question and was therefore treated as a separate response category).

The response 'other' referred to unspecified statements and was therefore excluded from recoding. Similarly, the response of 'crèche' ' and 'more job security' did not fit in with any of the recoded categories and were excluded from recoding.

Table A4.22 (see Appendix 4) gives the proportions for the recoded responses (please note that the base used in this table is different from the base used in Figure 4.8 as it excludes the categories described above). This table reports the results of the sub-group analysis. The results of the analysis by trade union/staff association membership and by parental status showed no statistically significant differences in employees' responses.

Figure 4.8: The single thing employees felt employers could provide to improve their work-life balance



Unweighted base = 1,907

Source: IES/ICM, 2006

Almost one-fifth of employees (19 per cent) cited better resources and working environment, and almost as many (17 per cent) wanted flexibility in working arrangements. As can be seen in Table A4.22, some sub-groups were most likely to give responses which covered flexibility in working arrangements when answering the question what single thing that their employers could provide for them personally to achieve better work-life balance. These groups were:

- Employees with household income of £40,000 or more (24 per cent) as compared with employees with household income of less than £15,000 (14 per cent).
- Those working in banking, finance and insurance organisations (24 per cent) as compared to employees in distribution, retail and hotels (14 per cent).
- 25 to 34 year old workers (22 per cent) as compared to those aged 55 and older (eight per cent).

For other sub-groups, employers' provision of better resources and work environment (including communication) was more important. Employees who were more likely than the average to cite this aspect were:

- employees in public sector (26 per cent)
- those with a household income of £40,000+ (26 per cent)
- workers in other services (25 per cent)
- employees who are managers and professionals (25 per cent)
- those with managerial/supervisory duties (25 per cent).

After responses were recoded, nine per cent of employees cited that their employer could provide them with pay increase to increase work-life balance. Amongst those who were more likely to mention this were:

- Operatives and unskilled workers (14 per cent) as compared with managers and professionals (five per cent)
- men (11 per cent) as compared to women (six per cent)
- those with a household income of under £15,000 (11 per cent) as compared with those with a household income of £40,000+ (four per cent)

More than one-quarter (29 per cent) said that employers could do nothing for them to achieve a better work-life balance as they were happy with their current working arrangements. The following sub-groups were more likely than the average to give this response:

- Part-time worker of the flexible worker category (38 per cent) as well as part-time workers (35 per cent).
- Older employees, those aged 55 and older (37 per cent).
- Employees who were in clerical and skilled manual occupations or who worked in construction (both 35 per cent).

More than a quarter of employees (27 per cent) said that they did not know the answer. Amongst those most likely to say they did not know were:

- operatives and unskilled (32 per cent)
- employees with household income of less than £15,000 (30 per cent)
- 16 to 24 year olds (30 per cent)

Managers' role in promoting flexible working arrangements

Employees in this survey were asked if their manager did enough to provide and promote flexible working arrangements. Seventy-two per cent of all employees answered yes to this question whilst more than one in five (23 per cent) said no. Five per cent of employees said they did not know. Table A4.23 (see Appendix 4) details the results of the analysis on this question.

As can be seen, part-time employees (82 per cent) and other flexible workers (80 per cent) were more likely to say yes than those who worked full-time (69 per cent), as were:

- 16 to 24 year olds (78 per cent) as compared to 45 to 54 year olds (67 per cent).
- Those who were not trade union/staff association members (77 per cent) were more likely to say yes than those who were members (68 per cent).

• Workers in transport, storage and communication organisations and distribution, retail, hotels etc. (both 75 per cent) were more likely to say yes than workers in manufacturing organisations (64 per cent).

Employees who had managerial duties were less likely than the average to give 'don't know' response to this question (three per cent).

Consultation with employees about adjusting working arrangement

Employees were asked:

'Has your employer ever consulted employees or their representatives about adjusting working arrangements, so they can strike a better work-life balance?'

There was a strong divide in employees' answer to this question. Whilst almost half of all employees (49 per cent) said yes, 41 per cent answered no and almost one in ten (nine per cent) said they did not know. The analysis of sub-groups showed some statistically significant differences, as shown in Table A4.24 (see Appendix 4).

Other flexible workers were more likely to say yes to their employer consulting them about adjusting working arrangements (57 per cent) as compared with non-flexible workers (43 per cent). Other sub-group who were most likely to say yes were:

- workers in transport, storage and communication organisations (62 per cent) as compared to those working in manufacturing (41 per cent)
- employees in large organisations with more than 250 staff (57 per cent) as compared to those working in small organisations with five to 24 staff members (44 per cent)
- public sector workers (56 per cent) as compared to private sector employees (47 per cent)
- those who are managers and professionals (54 per cent) as compared to those who are in operatives and unskilled (45 per cent) and those in clerical and skilled manual occupations (45 per cent).

Full-time employees were more likely to say no to this question (43 per cent), whilst employees who were not trade union/staff association members were amongst the least likely group to say no to this questions (34 per cent). The groups more likely than the average to say that they did not know were part-time employees (13 per cent) and employees in distribution, retail, and hotels organisations (13 per cent) whilst people with managerial duties were amongst one of the least likely groups (seven per cent) to say they did not know.

4.8 Employees' perceptions of employers

Employees were asked to think about the organisation they worked for and answer some questions about the way they perceived their employer. This section deals with the survey questions about employees' impressions/perceptions of their employer.

Favourable versus unfavourable treatment

Employees were asked:

'When considering requests to work flexibly, in your opinion, does your employer treat everyone the same or does it favour certain types of people?'

Three-quarters of all employees (75 per cent) said that their employer treated everyone the same. One in five (20 per cent) said their employer favoured certain types and five per cent did not have an opinion on this. Those who said that their employer had favoured 'certain types' were then asked to specify whom they had in mind. All together, 406 employees answered this question. Employees were able to give more than one response to this question and the following groups were the types of individuals perceived to be treated more favourably by employers and included:

- people who were friends with senior people in the organisation (14 per cent)
- senior staff (13 per cent)
- employees with children/parents (ten per cent)
- women (eight per cent)
- people who work hard/committed (eight per cent)
- staff in lower grade jobs (seven per cent)
- long-term employees (six per cent)
- staff working for certain areas/departments (six per cent)
- favouritism to some staff members/unspecified (six per cent)
- others/unspecified (20 per cent).

In most cases, there were less than 50 responses for each of the types of people mentioned. It is not therefore appropriate to make any meaningful comparisons between sub-groups.

Employees who said that their employer had favoured certain types of people were also asked who/which types they thought their employer would treat unfavourably. Taken together, 406 employees answered this question. Employees were able to give more than one response to this question and the following groups were the types of individuals perceived to be treated more unfavourably by employers:

- staff in lower grade jobs (eight per cent)
- staff who do not work as hard (seven per cent)
- staff working for certain areas/departments (six per cent)
- staff who do not get on with senior staff members (five per cent)
- non-parents (four per cent)
- staff are not treated unfavourably but some are treated more flexibly (four percent)
- outspoken members of staff (four per cent)
- others/unspecified (33 per cent).

Again, in most cases, there were very few numbers of responses for each of the types of people mentioned. Therefore, it is not appropriate to make any comparisons between sub-groups.

Employees' overall impression of their employer and relations between managers and employees

Employees were also asked about their overall impression of their employer and how they perceived relations between managers and employees at their workplace. For both of these questions they were asked to give their opinions on a scale of one to five (one being very bad and five being very good).

Across the sample, 82 per cent of all employees said that their overall impression of the organisation as employers was either very good (37 per cent) or good (45 per cent); 13 per cent said neither good nor bad; three per cent reported a bad impression or very bad (two per cent).

In terms of describing relations between managers and employees, 78 per cent of all employees described the relations as either very good (32 per cent) or good (46 per cent); 12 per cent said neither good nor bad; and ten per cent said the relations were either bad (seven per cent) or very bad (three per cent).

As employees gave their opinion on a scale, sub-group comparisons were made on mean scores (higher mean values described higher level of opinions held about employers). Across all employees, the mean score for overall impression of employers was very high with 4.13 (out of a possible score of 5), indicating that employees' had a very good impression of their employers. Although it was not as high, employees' description of the relations between managers and employees at workplace was also very positive with an overall mean score of 3.97.

Table A4.25 (see Appendix 4) shows the results of the sub-group analysis. Looking first at the mean differences in employees' impression of their employers, women were significantly more likely than men to have higher overall impression, as were:

- flexible workers, as compared to non-flexible workers
- employees who were not trade union/staff association members, as compared to trade union/staff association members
- managers and professionals, as compared to operatives and unskilled workers
- construction workers, as compared to workers in manufacturing.

Looking at the mean differences in employees' description of the relations between managers and employees at their workplace, the following sub-groups were significantly more likely to have higher mean scores:

- female employees
- those in youngest (aged 16 to 24) and eldest (aged 55 and over) age groups
- part-time and flexible workers
- employees who work in small establishments with five to 24 employees
- employees in construction industry.

On the other hand, employees who were members of a trade union/staff association were significantly more likely to have lower mean scores when describing relations between managers and employees at their workplace.

4.9 Attitudes to work-life balance

Employees were asked to say how far they agreed or disagreed on 12 attitude statements on different aspects of work-life balance. Table 4.5 given below shows the proportions of responses for these statements.

As can be seen in this table, employees were most likely to agree with the first three statements, two of which emphasised the importance of being able to balance work with other aspect of one's life whilst the third statement referred to having more choice in working arrangements improving workplace morale. The proportions indicate that the majority of employees were clearly in favour of being able to balance their work and home lives in the way that they wanted.

Although on the whole the proportions agreeing were higher than those disagreeing, employees were not as sure whether those who worked flexibly got more work done, as more than one in four cited 'neither' for this statement. Employees also seemed to be less sure whether employers offering flexible working did actually value their staff more as 17 per cent were neutral for this statement.

Table 4.5: Employees' agreement with attitude statements on work-life balance

	Strongly agree %	Agree %	Neither agree nor disagree %	Disagree %	Strongly disagree
People work best when they can balance their work and the other aspects of their lives	36	58	3	3	+
Employers should give all employees the same priority when considering requests to work flexibly	28	62	4	6	+
Having more choice in working arrangements improves workplace morale	27	62	5	5	+
Everyone should be able to balance their work and home lives in the way that they want	24	57	7	11	1
Employees without children should have the same flexibility in working arrangements as parents	19	59	6	14	1
Employers who offer flexible working value their staff more	13	49	17	20	2
Employees must not expect to be able to change their working pattern if to do so would disrupt the business	8	44	13	31	4
People who work flexibly get more work done	8	32	26	31	3
It's not the employer's responsibility to help people balance their work with other aspects of their life	4	34	11	41	10
People who work flexibly are less likely to get promoted	5	27	17	45	6
People who work flexibly create more work for others	4	26	16	47	8
People who work flexibly need closer supervision	3	19	12	56	10
Jnweighted base: 2,081					
+ value is > 0 but < 0.5					

95

Source: IES/ICM, 2006

Employees seemed to be more divided in their views about employer's responsibility in helping staff balance work with other aspects of their life and also about the business implications of changing working patterns.

Higher proportions of employees seemed to disagree with the statement about those working flexibly needing closer supervision and the statement about people working flexibly creating more work for others. Although on the whole the proportions disagreeing were higher than those agreeing, there were also as many as one in six who were neutral whether those working flexibly were less likely to get promoted, as 17 per cent said 'neither' to this statement.

4.10 Overview and comparison over time

Reasons for current working arrangements

When asked about why they worked the way they had, employees who had worked in one or more flexible ways in the last 12 months and with their current employer cited that:

- Working in this way made life easier (cited by 21 per cent). In WLB2, this
 reason was cited by 18 per cent. In both surveys, this reason was more likely
 to be mentioned by male employees and by those who had full-time work
 hours.
- Their choice was to do with the nature of their jobs/type of work (cited by 19 per cent). There seemed to be a notable increase in the proportion of employees citing this reason since WLB2 as this was cited by 11 per cent. However, one needs to bear in mind that these were verbatim responses and that the differences may be due to coding of responses.
- Childcare needs required them to work in this way (cited by 18 per cent), which was very similar to the finding in WLB2 as this was cited by 17 per cent of employees. In both surveys, parents with dependant children and employees with lower level of household income were more likely to mention childcare needs.
- Demands of the job determined the way they worked (cited by 11 per cent). This was mentioned by 15 per cent of employees in WLB2. It may be suggested that there has been a decrease in job demands since WLB2.
- Demands of the employer influenced the way they worked (cited by four per cent). Seven per cent of WLB2 employees mentioned their employer's demands as one of the reasons. It may seem that employers' demands have been on the decrease.

Reasons for not making use of flexible working arrangements

The most frequently cited reason by employees who had not worked any of the flexible working arrangements was that they were happy with their current arrangements. Forty-two per cent of those not working flexibly in this survey gave this response. This shows an increase in the numbers since WLB2 as 34 per cent mentioned being happy as they were in WLB2. It seems that employees are more content with their working arrangements than in 2003. On the whole, the results seem to give a positive message. The following were the other frequently cited reasons for not taking up flexible working:

- Job does not allow it (cited by 17 per cent). The findings show a significant decrease in the proportion of employees citing this reason since WLB2 as this was 26 per cent in WLB2.
- Financial reasons (cited by 11 per cent), which shows a decrease in numbers since WLB2 as this was cited by 13 per cent in WLB2.
- Employer would not allow it (cited by five per cent), compared to seven per cent in WLB2 who said that their employer would not allow it.

Also, there seems to be a better picture emerging in terms of workload since WLB2. The number of employees saying that they could not work flexibly because of having too much work halved from six per cent in WLB2 to three per cent in this survey.

Action to support working parents

Seventeen per cent of employees stated that employer's provision of flexible working hours would be the most valued arrangement for working parents. This shows a marked decrease since WLB2 as 31 per cent mentioned flexible hours in WLB2. It may be suggested that this is because employers have been providing more flexible arrangements on the whole since WLB2. There has also been a reduction in numbers of employees who cited help with childcare as a valued arrangement (from 30 per cent in WLB2 to 16 per cent in this survey). However, one needs to bear in mind the differences in coding of responses in these surveys. For example, 36 per cent of employees in this survey said that they did not know and ten per cent said there was nothing that employers could do. In WLB2, on the other hand, 27 per cent said nothing employers could do and there were no 'don't know' answers.

Employers' role in improving work-life balance

When asked about what employers could do to help employees achieve a better work-life balance, 33 per cent of employees in WLB2 said that their employers were already doing as much as could be reasonably expected. This was down to 27 per cent in this survey suggesting that fewer employees feel that employers could do more to help. Flexibility in working arrangements was one of the main provisions that employees suggested. In WLB2 21 per cent cited flexibility compared with 17 per cent in this survey. The other comparable aspect was payrelated as seven per cent of WLB2 employees mentioned pay, as compared to nine per cent in this survey. It is, however, important to point out here that these were verbatim responses and one needs to bear in mind that the differences may be due to the coding of responses in the two surveys rather than actual differences.

Employees in WLB2 were also asked if they felt that their manager did enough to provide and promote flexible working arrangements and 66 per cent agreed that they did. This proportion was 72 per cent in the current survey, which shows that more employees have been agreeing that their manager does enough to provide and promote flexible arrangements since WLB2. As the 'don't know' responses were exactly the same in the two surveys (five per cent of all employees), there was also a marked reduction in the number of employees who did not feel that their manager did enough to promote flexible working arrangements (from 29 per cent in WLB2 to 23 per cent in this survey).

Consultation with employees about adjusting their working arrangements

Overall, almost half of the employees in this survey agreed that their employers consulted with them about adjusting their working arrangements. There has been an increase in the numbers since WLB2 as this was 47 per cent in WLB2. In line with this finding, there was also a notable reduction in the number of employees stating that they were never consulted about their working arrangements (from 45 per cent in WLB2 to 41 per cent in this survey). Again, this is an encouraging message that employers are being more flexible.

Employees' overall impression of their employer and relations between managers and employees

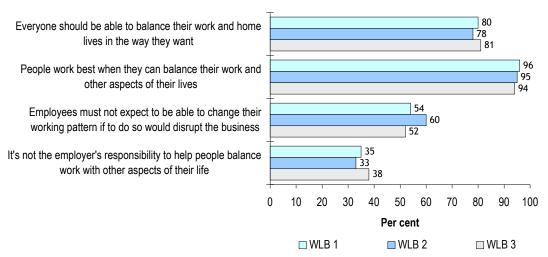
Employees also described the relations between managers and employees at their workplace as good. Overall, 78 per cent felt that the relations were good, 12 per cent said they were neither good nor bad, seven per cent said that the relations were bad and only three per cent stated that they were very bad. This question was also asked in WLB2 where 73 per cent of employees described the relations as good. It seems that there has been an improvement in employees' perceptions of relations between managers and employees at their workplace, as comparisons also show that 13 per cent of WLB2 employees said that the relations were poor whilst this was down to ten per cent in this survey.

Attitudes to work-life balance

Employees were asked a series of questions about work-life balance. Four questions were kept the same in all three WLB surveys. Looking at the number of employees agreeing with each of these statements, Figure 4.9 shows how attitudes towards work-life balance have remained largely consistent since WLB1.

The findings across the relevant components of work-life balance in the current survey were in line with this overview. They showed that there was a high level of agreement on the positive views of work-life balance, which included the two positive statements that were also used in previous WLB surveys. However, employees were more divided in their views over the 'not employer's responsibility' factor (employees' overall mean score was neutral), which included the two negatively worded statements from the previous WLB surveys. This supports the overall finding that employees seem more divided in their views in terms of how much responsibility employers should have in helping people with work life balance and how much responsibility employees should have in taking consideration of the business impact for their employers.

Figure 4.9: Changes over time in employees' attitudes to work-life balance



Note: Figure shows those who agree

Base is all employees
Source: IES/ICM/MORI/IFF, 2006

Concluding points

More than two-thirds of employees agreed that their managers did enough to promote flexible working arrangements. Three-quarters reported that their employers treated everyone the same when dealing with requests to work flexibly. Employees believe in the importance of work-life balance and agreed with a range of statements on the positive impact of work-life balance. They did not agree that working flexibly had a detrimental effect on their colleagues, or had a negative impact on their own careers. However, they were not sure how much responsibility employers should have to help them balance work with other aspects of their life.

SECTION 5

Employee satisfaction

This chapter first describes how employees feel about their work by examining how satisfied they were with the five different aspects of their work. It then goes on to explore the results of multiple regression analysis, which examined the relationships between employees' characteristics and their satisfaction with different aspects of work. It concludes with an overview and any relevant comparison over time.

It should be noted that where figures are reported in the text by sub-category (e.g. 'very satisfied', 'satisfied') these may not sum to the total for that category (e.g. 'all satisfied') due to rounding.

5.1 Employee satisfaction with different aspects of work

All employees were asked to indicate, on a scale of one to five (one being very dissatisfied and five being very satisfied), how satisfied or dissatisfied they were with the following aspects of their work:

- · their current working arrangements
- the work itself
- the hours they work
- their job security
- the amount of pay they receive.

Satisfaction/dissatisfaction with current working arrangements

All employees were asked:

'How satisfied are you with your current working arrangements?'

They were given the following definition of working arrangement:

'By working arrangement I mean the amount of hours you work, as well as when and where you work those hours.'

Across the survey as a whole, over a quarter (28 per cent) of all employees said they were 'very satisfied' with their current working arrangements, nearly three-fifths (59 per cent) were satisfied, six per cent were 'neither satisfied nor dissatisfied', five per cent were dissatisfied and just one per cent were very dissatisfied with their current working arrangements.

Table A4.27 (see Appendix 4) shows how responses varied by the standard subgroups. There were significant differences in satisfaction between the following groups:

- Women were more likely than men to say that they were very satisfied with their current working arrangements: 34 per cent of women compared to 23 per cent of men.
- Part-time workers (37 per cent) were more likely than full-time workers (27 per cent) to be very satisfied.

- Those in the part-time workers of the flexible workers category (37 per cent) and other flexible workers (29 per cent) were more likely than non-flexible workers (22 per cent) to be very satisfied with their current working arrangement.
- Employees in clerical and skilled manual occupations (33 per cent) were more likely than those in operatives and unskilled positions (24 per cent) to be very satisfied with their current working arrangements.

Overall, flexible workers (33 per cent) were significantly more likely than non-flexible workers (22 per cent) to be very satisfied with their current working arrangements.

Those few employees (an unweighted base of 128) who said that they were either dissatisfied (107 employees) or very dissatisfied (21 employees) with their current working arrangements were asked why this was. The main reasons (given by at least ten of these employees) were 'work too many hours' (14 per cent); 'unhappy with shift patterns/unsocial hours' (14 per cent); 'heavy workload/more assistance needed' (12 per cent); poor salary (11 per cent); and poor organisation/ management (11 per cent).

Satisfaction/dissatisfaction with the other aspects of work

On the whole, a very high proportion of employees (over 80 per cent for four of the five aspects) stated that they were satisfied with the specified aspects of their work. The satisfaction level was significantly lower when employees were asked about how satisfied they were with the amount of pay received. The results showed that:

- With the work itself: 89 per cent of all employees were either satisfied (59 per cent) or very satisfied (30 per cent), five per cent said neither, and six per cent were either dissatisfied (four per cent) or very dissatisfied (one per cent).
- With the hours worked: 82 per cent of all employees were either satisfied (66 per cent) or very satisfied (16 per cent), six per cent said neither, and 12 per cent were either dissatisfied (nine per cent) or very dissatisfied (two per cent).
- With their job security: 86 per cent of all employees were either satisfied (55 per cent) or very satisfied (30 per cent), six per cent said neither, and eight per cent were either dissatisfied (six per cent) or very dissatisfied (two per cent).
- With the amount of pay received: 68 per cent of all employees were either satisfied (56 per cent) or very satisfied (12 per cent), nine per cent said neither, and 23 per cent were either dissatisfied (18 per cent) or very dissatisfied (five per cent).

5.2 Multiple regression on employee satisfaction

Conducting the multiple regression analysis

Multiple regression is used to explain how much variance is accounted for (predicted) in a continuous (or interval) dependant variable by a set of interval or dummy independent variables. Multiple regression can establish that a set of independent variables explains a proportion of the variance in a dependant variable at a significant level, and can establish the relative predictive importance of the independent variables (by comparing beta weights). One can test the significance of difference of two R²s to determine if adding an independent

variable to the model helps significantly. Using hierarchical regression (entering the independent variables in steps (or stepwise), one can see how most variance in the dependant variable can be explained by one or a set of new independent variables, over and above that explained by an earlier set.

Multiple regression shares all the assumptions of correlation: linearity of relationships, the same level of relationship throughout the range of the independent variable ('homoscedasticity'), absence of outliers, and data whose range is not truncated. In addition, it is important that the model being tested is correctly specified. The exclusion of important causal variables or the inclusion of extraneous variables can change markedly the beta weights and hence, the interpretation of the importance of the independent variables.

To explore the relationships that may exist between employees' satisfaction with the work aspects and employers' characteristics and employees' personal characteristics, multiple regression was used. The choice of this technique was based on the requirements of the data.

Having looked at the five aspects of work described above, it was the case that being satisfied with one aspect meant that employees were more likely to be satisfied with the other remaining aspects of work (there was positive association between all five aspects). If the aspects of work were too highly correlated it would be possible to cluster some or all of them together. However, the correlations amongst the five aspects were not high enough to do this. Therefore, each aspect was treated as a separate dependant variable and a set of independent variables were entered into the equation to see what the significant predictors were for that particular aspect.

Independent variables which were thought to affect the outcome of the dependant variable were entered into the multiple regression model in two steps: the first step included variables which can broadly be described as personal characteristics; and the second step included the relevant employment/employer-related characteristics. The reason for two step entry was so that it was possible to assess the effect of each set after controlling for the variables already in the regression model.

The personal characteristics examined were:

- gender
- age (as a continuous variable)
- household income as higher (£40,000 or more) and lower (less than £15,000) income bands
- working status
- whether the employee has a dependant child
- whether the employee has a long-term illness or disability
- ethnicity.

The second set of variables entered into the model included characteristics of employment/employer and these were:

- sector (public or private)
- managerial duties (whether or not the employee has managerial duties)

- how much flexibility an organisation offers to its staff⁸.
- employees' impression of organisation as an employer (higher scores reflect better impression)
- employees' perception of the relations between managers and employees at workplace (higher scores reflect better relations)
- whether the employee is able to negotiate working arrangements.

As the correlations amongst five work aspects were not high enough to produce an adverse effect (known as multi-collinearity, which exists when there are very high correlations between independent variables), employees' satisfaction scores on other four work aspects, i.e. their satisfaction with job security, pay, hours and working arrangements, were also included as independent variables (higher scores mean higher satisfaction levels). The following sub-sections reports the results for each aspect.

Satisfaction with the work itself

The first regression model, given below in Table 5.1, refers to employee satisfaction with the work itself. Please note that all the betas and significances given in this and the subsequent regression tables were taken from the final model. In other words, these are the findings after both sets of variables were entered into the model and overall F statistics for the first step found to be significant. This model shows that when the first set of variables (personal details) were entered, the variance explained was only four per cent but entering the second set of variables made a difference of 30 percentage points (see R² in second block). This means that the second set of variables accounted for 30 per cent of the variance explained in employee satisfaction with the work itself (an overall total of 34 per cent of variance explained by the model).

As can be seen in Table 5.1, the independent variables given below, in order of their importance⁹, had significant effects on satisfaction with work itself:

- Those with better overall impression of their organisation as employers were more likely to be satisfied with the work itself.
- Employees satisfied with their job security were also more likely to be satisfied with work itself.
- Employees satisfied with their working arrangements were also more likely to be satisfied with work itself.
- A higher level of satisfaction with pay also meant higher satisfaction with work itself.
- White employees (compared to Ethnic Minority employees) were more likely to be satisfied with the work itself.

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A flexibility score was calculated, based on availability of each of eight flexible arrangements and yes responses to questions about employers consulting employees about work arrangements and employees agreeing that employers do enough to provide and promote flexible working. The maximum score an organisation could receive was ten: higher scores reflect more flexibility.

Judging from the absolute size of standardised beta co-efficients.

• Employees in the public sector were more likely to be satisfied with the work itself than those working in the private sector.

Table 5.1: Significant predictors of satisfaction with the work itself

	Standardised			
Block	Beta	\mathbb{R}^2	Overall F	Sig.
1. Personal characteristics		0.037	4.38**	
Age	.05			0.118
Gender	03			0.277
Disability	.01			0.816
Parent/non-parent	.01			0.781
Household income ¹ (lower band)	.00			0.918
Household income (higher band)	.05			0.084
Ethnicity	.06			0.047
FT/PT	.04			0.172
2. Employment/employer characteristics		0.303	41.00**	
Satisfaction with hours	.06			0.052
Satisfaction with working arrangements	.16			0.000
Satisfaction with job security	.21			0.000
Satisfaction with pay	.07			0.018
Able to negotiate arrangements	01			0.772
Flexibility score	.01			0.743
Impression of organisation	.26			0.000
Relations between managers and employees	.02			0.604
Sector	.06			0.029
Managerial duties	.04			0.220
Total R ²		0.340		

^{*} Significant at 0.05 level; **significant at 0.01

Note: The variables which were coded as dummy variables were: gender (1 for male; 0 for female), household income (1 for less than £15,000; 0 for other income bands OR 1 for £40,000 or more; 0 for other income bands), working status (1 for FT; 0 for PT), if they have dependant children (1 for parents; 0 for non-parents), disability (1 for yes; 0 for no), ethnicity (1 for White; 0 for other ethnic groups), sector (1 for public; 0 for private), managerial duties (1 for yes; 0 for no), if they are able to negotiate (1 for yes; 0 for no)

Unweighted N = 901 Source: IES/ICM, 2006

Satisfaction with the hours worked

Another multiple regression model was conducted to examine the relationship between employee satisfaction with the hours worked and other personal and employment/employer-related characteristics. The same set of independent variables was entered into the model, again using a two step entry.

Table 5.2 gives the detailed results of this analysis.

¹ It was not possible to use household income as a continuous variable due to its coding in the dataset. Therefore, it had to be coded into dummy variables as higher and lower bands.

Table 5.2: Significant predictors of satisfaction with the hours worked

	Standardise			
Block	d Beta	R ²	Overall F	Sig.
1. Personal characteristics	Dota	0.012	2.43**	o.g.
Age	.07			0.024
Gender	02			0.450
Disability	.01			0.794
Parent/non-parent	01			0.817
Household income ² (lower band)	.04			0.234
Household income (higher band)	07			0.030
Ethnicity	01			0.824
FT/PT	04			0.209
2. Employment/employer characteristics		0.276	35.04**	
Satisfaction with work itself	.07			0.052
Satisfaction with job security	.04			0.179
Satisfaction with pay	.12			0.000
Satisfaction with working arrangements	.34			0.000
Able to negotiate arrangements	.10			0.003
Flexibility score	.05			0.132
Impression of organisation	.03			0.495
Relations between managers and employees	.03			0.436
Sector	03			0.274
Managerial duties	10			0.001
Total R ²		0.297		

^{*} Significant at 0.05 level; **significant at 0.01

Note: The variables which were coded as dummy variables were: gender (1 for male; 0 for female), household income (1 for less than £15,000; 0 for other income bands OR 1 for £40,000 or more; 0 for other income bands), working status (1 for FT; 0 for PT), if they have dependant children (1 for parents; 0 for non-parents), disability (1 for yes; 0 for no), ethnicity (1 for White; 0 for other ethnic groups), sector (1 for public; 0 for private), managerial duties (1 for yes; 0 for no), if they are able to negotiate (1 for yes; 0 for no)

Unweighted N = 901 Source: IES/ICM, 2006

As can be seen in Table 5.2, the independent variables given below in order of their importance, showed significant effects on satisfaction with the hours worked:

- Employees satisfied with their working arrangements were also more likely to be satisfied with the hours they worked.
- Those with higher satisfaction on pay were more likely to be satisfied with the hours worked.

¹ It was not possible to use household income as a continuous variable due to its coding in the dataset. Therefore, it had to be coded into dummy variables as higher and lower bands. Those with a higher income were more satisfied.

- Employees without managerial duties were more likely to be satisfied with their hours.
- Those more likely to be able to negotiate their working arrangements were also more likely to be satisfied with the hours worked.
- Employees in higher household income band were less likely to be satisfied with their hours.
- Older employees were more likely to be satisfied with their hours.

The results of the multiple regression analysis showed that a total of 30 per cent of the variance in employee satisfaction with hours was explained by the variables used in the model. The contribution of the employment/employer characteristics was much more (28 per cent) than that of the personal characteristics (only one per cent).

Satisfaction with working arrangements

A third multiple regression looked at the relationship between employee satisfaction with working arrangements and other personal and employment-related factors. Using a two step entry, the same set of independent variables entered into the model.

Table 5.3 details the findings of this analysis.

The following variables (in order of their importance) produced statistically significant results on employee satisfaction with working arrangements:

- Employees satisfied with their work hours were also more likely to be satisfied with their working arrangements.
- Having higher satisfaction with the work itself also meant being more satisfied with working arrangements.
- Employees with better overall impression of their organisation as employers were more likely to be satisfied with their working arrangements.
- Those who stated better relations between managers and employees at their workplace were more likely to be satisfied.
- Those satisfied with their job security were also more likely to be satisfied with working arrangements.
- Employees satisfied with pay were more likely to be satisfied.

The results of the third multiple regression model showed that a total of 37 per cent of the variance in employee satisfaction with working arrangements was explained by the variables entered. Again, the contribution of the employment/employer characteristics was much more (34 per cent) than that of the personal characteristics.

Table 5.3: Significant predictors of satisfaction with working arrangements						
Block	Standardised Beta	\mathbb{R}^2	Overall F	Sig.		
1. Personal characteristics		0.031	3.59**			
Age	03			0.288		
Gender	.00			0.998		
Disability	.01			0.626		
Parent/non-parent	.05			0.069		
Household income¹ (lower band)	04			0.163		
Household income (higher band)	.04			0.135		
Ethnicity	01			0.663		
FT/PT	05			0.071		
2. Employment/employer characteristics		0.337	47.53**			
Satisfaction with work itself	.15			0.000		
Satisfaction with hours	.31			0.000		
Satisfaction with job security	.07			0.015		
Satisfaction with pay	.06			0.049		
Able to negotiate arrangements	01			0.771		
Flexibility score	.05			0.103		
Impression of organisation	.14			0.001		
Relations between managers and employees	.09			0.017		
Sector	.03			0.223		
Managerial duties	02			0.592		

^{*} Significant at 0.05 level; **significant at 0.01

0.367

Note: The variables which were coded as dummy variables were: gender (1 for male; 0 for female), household income (1 for less than £15,000; 0 for other income bands OR 1 for £40,000 or more; 0 for other income bands), working status (1 for FT; 0 for PT), if they have dependant children (1 for parents; 0 for non-parents), disability (1 for yes; 0 for no), ethnicity (1 for White; 0 for other ethnic groups), sector (1 for public; 0 for private), managerial duties (1 for yes; 0 for no), if they are able to negotiate (1 for yes; 0 for no)

Unweighted N = 901

Total R²

Source: IES/ICM, 2006

Satisfaction with job security

Another multiple regression was conducted, this time to look at the relationship between satisfaction with job security and other factors. The same set of independent variables was entered in two steps.

Table 5.4 presents the results of this analysis.

¹ It was not possible to use household income as a continuous variable due to its coding in the dataset. Therefore, it had to be coded into dummy variables as higher and lower bands.

	Standardized			
Block	Beta	R^2	Overall F	Sig.
1. Personal characteristics		0.023	2.68**	
Age	08			0.010
Gender	04			0.235
Disability	02			0.528
Parent/non-parent	00			0.880
Household income ¹ (lower band)	01			0.668
Household income (higher band)	.01			0.870
Ethnicity	.04			0.219
-T/PT	.05			0.179
2. Employment/employer characteristics		0.188	21.27**	
Satisfaction with working arrangements	.09			0.015
Satisfaction with work itself	.25			0.000
Satisfaction with pay	.14			0.000
Satisfaction with hours	.05			0.179
Able to negotiate arrangements	.03			0.409
Flexibility score	.00			0.987
mpression of organisation	.07			0.155
Relations between managers and employees	01			0.900
Sector	01			0.681

.01

0.211

0.706

Note: The variables which were coded as dummy variables were: gender (1 for male; 0 for female), household income (1 for less than £15,000; 0 for other income bands OR 1 for £40,000 or more; 0 for other income bands), working status (1 for FT; 0 for PT), if they have dependant children (1 for parents; 0 for non-parents), disability (1 for yes; 0 for no), ethnicity (1 for White; 0 for other ethnic groups), sector (1 for public; 0 for private), managerial duties (1 for yes; 0 for no), if they are able to negotiate (1 for yes; 0 for no)

Unweighted N = 901

Managerial duties

Total R²

Source: IES/ICM, 2006

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As can be seen in Table 5.4, the characteristics that were significant in predicting employees' satisfaction with job security, in order of their importance were:

- Those satisfied with the work itself were also more likely to be satisfied with their job security.
- Having higher satisfaction with the pay aspect meant being more satisfied with job security.
- Having higher satisfaction with working arrangements also meant being more satisfied with job security.

^{*} Significant at 0.05 level; **significant at 0.01

¹ It was not possible to use household income as a continuous variable due to its coding in the dataset. Therefore, it had to be coded into dummy variables as higher and lower bands.

Younger employees were more likely to be satisfied with job security.

The multiple regression results show that a total of 21 per cent in variance in employee satisfaction with job security was explained by the variables used in this model. Employment/employer-related characteristics contributed 19 per cent to this explanation. The total variance explained for job security satisfaction was notably lower than for other types of work-related satisfaction.

Satisfaction with pay

The last multiple regression model conducted was to examine the relationship between employee satisfaction with pay and other factors. The same procedure was followed in terms of the number of steps and the set of variables used.

Table 5.5 gives the results of the multiple regression analysis on pay satisfaction.

As can be seen in Table 5.5, the independent variables given below in order of their importance, showed significant effects on satisfaction with pay:

- Those with a better overall impression of their organisation were more likely to be satisfied with pay.
- Employees with higher satisfaction with job security were also more likely to be satisfied with pay.
- Employees satisfied with their work hours were also more likely to be satisfied with pay.
- Having higher satisfaction with the work itself also meant being more satisfied with pay.
- Those working for private sector organisations were more likely to be satisfied with their pay.
- Male employees were more likely to be satisfied with their pay.
- Employees with household income of more than £40,000 were more likely to be satisfied with pay.¹⁰

As with job security, pay satisfaction was not explained as much by the variables in the model to the same extent as other types of work-related satisfaction. A total of 23 per cent of the variance was explained by the independent variables used; only three per cent was contributed by personal characteristics and the remaining 20 per cent by employment/employer-related factors.

Table 5.5: Significant predictors of satisfaction with pay						
Block	Standardized Beta	R ²	Overall F	Sig.		
1. Personal characteristics	Deta	0.028	3.23**	Oig.		
Age	.02			0.522		
Gender	.08			0.017		

It was not possible to use household income as a continuous variable due to its coding in the dataset. Therefore, it had to be coded into dummy variables as higher and lower bands. Only the former category produced significant results: those with a higher income were more satisfied.

	Standardized			
Block	Beta	R ²	Overall F	Sig.
Disability	02			0.547
Parent/non-parent	05			0.112
Household income ¹ (lower band)	05			0.169
Household income (higher band)	.08			0.014
Ethnicity	.00			0.897
FT/PT	01			0.794
2. Employment/employer characteristics		0.201	23.28**	
Satisfaction with working arrangements	.07			0.049
Satisfaction with work itself	.09			0.018
Satisfaction with job security	.14			0.000
Satisfaction with hours	.13			0.000
Able to negotiate arrangements	01			0.780
Flexibility score	.01			0.708
Impression of organisation	.15			0.001
Relations between managers and employees	.06			0.152
Sector	09			0.006
Managerial duties	.03			0.328
Total R ²		0.229		

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Note: The variables which were coded as dummy variables were: gender (1 for male; 0 for female), household income (1 for less than £15,000; 0 for other income bands OR 1 for £40,000 or more; 0 for other income bands), working status (1 for FT; 0 for PT), if they have dependant children (1 for parents; 0 for non-parents), disability (1 for yes; 0 for no), ethnicity (1 for White; 0 for other ethnic groups), sector (1 for public; 0 for private), managerial duties (1 for yes; 0 for no), if they are able to negotiate (1 for yes; 0 for no)

Unweighted N = 901 Source: IES/ICM, 2006

5.3 Overview and comparison over time

Although it was worded slightly differently, employees in WLB2 survey were also asked about how satisfied they were with their current working arrangements. The results of the comparisons between the two surveys on this question show a marked increase in the numbers of employees who said they were either very satisfied or satisfied. Across the current survey, 87 per cent of employees said they were either satisfied (59 per cent) or very satisfied (28 per cent) with their current working arrangements. This proportion was 81 per cent in WLB2 as 31 per cent said they were very satisfied whilst 50 per cent stated being very satisfied with their overall working arrangements. This finding on employee satisfaction with working arrangements seems to be in line with the trends that have come out of the findings in the previous chapter on employer consultation and action over work-life balance.

^{*} Significant at 0.05 level; ** significant at 0.01

¹ It was not possible to use household income as a continuous variable due to its coding in the dataset. Therefore, it had to be coded into dummy variables as higher and lower bands. Those with a higher income were more satisfied.

Concluding points

This chapter has shown that on the whole employees are happy with their working arrangements and also with other aspects of their work, although satisfaction with pay was found to be lower than satisfaction with other aspects of work.

SECTION 6

Time off in an emergency and parental leave

This chapter examines the incidence of taking time-off in an emergency and the take-up of parental leave. It first looks at the incidence of taking time off for an emergency, and then analyses the characteristics of those who were most likely to have taken time off to deal with an emergency. The forms of emergency time-off taken and how many days that were taken are also examined, before the reasons for not taking emergency time-off are analysed. The chapter then examines employees' views on whether their employer would let them take time off at short notice for a number of different reasons. The take-up of parental leave and what this leave was used for is set out, before the chapter concludes by comparing findings from WLB3 with findings from WLB2.

Relationships are only reported in the text of this chapter if they are statistically significant (unless otherwise stated). Throughout this chapter, differences by SIC and SOC, and by whether employees had caring responsibilities, were also examined in addition to the standard breaks. Where tables do not contain these groups, analysis showed no statistically significant differences by SOC, SIC or caring responsibilities in employees' answers to these questions.

6.1 Introduction

As set out in Chapter 1, the right to time off for dependants is contained in Section 57A of the Employment Rights Act 1996, as amended by the Employment Relations Act 1999. The Section came into effect on 15 December 1999. The right to time off is available to all those who have a contract of employment with an employer (whether in writing or not), whether they work full-time or part-time. The right to time off for dependants allows employees to take a reasonable amount of time off work to deal with certain unexpected or sudden emergencies involving a dependant, and to make any necessary longer-term arrangements. A dependant is the husband, wife, child or parent of the employee, or may be someone living with the employee as part of their family or someone who reasonably relies on them to arrange care. Time off for other emergencies is not covered by this right and is a contractual matter between employer and employee. The right does not include an entitlement to pay.

The right to parental leave was first introduced on 15 December 1999 under the Maternity and Parental Leave Regulations 1999. These Regulations were made under the Employment Rights Act 1996, as amended by the Employment Relations Act 1999. From 10 January 2002, changes to parental leave came into force under the Maternity and Parental Leave (Amendment) Regulations 2001. These changes extended parental leave to parents of children who were under five years old on 15 December 1999 and parents of disabled children under 18. Parents of children who were born or placed for adoption between 15 December 1994 and 14 December 1999 are entitled to parental leave, providing they have the necessary qualifying length of service.

The second work-life balance survey also explored the take-up of emergency time off for dependants and parental leave. In the last section of this chapter the findings of WLB2 are compared with the current survey.

6.2 Incidence of emergency time-off and the form that it takes

Employees were first asked if they had experienced an emergency which they had to deal with at short notice involving a dependant (e.g. children, other family members) during their working week. If asked, the definition of dependant was given as:

'Someone who relies on you to look after them.'

Thirty-eight per cent of all employees said that they had experienced an emergency at short notice during their working week. Table A4.28 (see Appendix 4) reports the results of the sub-group analysis by the standard breaks and shows that, compared to employees without children, parents with dependant children (regardless of the age of their children) were more likely to have said that they had experienced an emergency than non-parents: 56 per cent of parents, regardless of the age of their children, reported having an emergency as compared to 32 per cent of non-parents. The following groups were also more likely to have said that they had experienced an emergency:

- Employees with caring responsibilities (54 per cent) as compared to those without (36 per cent).
- Employees aged 35 to 44 (44 per cent) as compared to those aged 16 to 24 (24 per cent).
- Employees with a household income of £40,000 or more (44 per cent) as compared to those with less than £15,000 (30 per cent).
- Women (40 per cent) as compared to men (35 per cent).
- Those with managerial duties (42 per cent) as compared to those without (35 per cent).
- Part-time flexible workers and other types of flexible workers (both 41 per cent) as compared to non-flexible workers (33 per cent).
- Public sector workers (41 per cent) as compared to private sector workers (37 per cent).

Employees who had answered yes to the question asking if they had experienced an emergency were then asked:

'Have you taken time off at short notice to deal with such an emergency?'

Ninety per cent of the employees who had reported having an emergency said that they had taken time off to deal with such an emergency. This constituted 35 per cent of all employees. Table A4.29 (see Appendix 4) details how the responses varied by the standard sub-groups.

There were significant differences found between private and public sector workers, with private sector employees being more likely to have taken time off (92 per cent as compared to 87 per cent of public sector employees). There were also significant differences between the following groups:

• Employees with managerial duties were more likely than those without to have taken time off: 94 per cent, as compared to 88 per cent.

• Employees with a household income of £25,000 to £39,999 were most likely to have taken time off: 96 per cent, as compared to 83 per cent of employees with a household income of less than £15,000.

How many working days or hours taken in total?

Employees who had said that they had taken time off to deal with their emergency were also asked to give the number of working days or working hours taken for this emergency. Table A4.30 (see Appendix 4) shows the average (mean) number of working days for each of the sub-groups of this survey, as well as giving the median number of days. It also gives the proportion of employees taking one to two days, three to four days or more than five days.

Looking first at the average number of working days taken by employees, all employees who had taken time off had an average of 5.07 days time off at short notice. The median time taken off by all employees was much lower at 2.13 days.

Although several very high numbers were not included in the sub-group analysis of total days taken (see notes in Table A4.30), there were four employees who reported taking between 60 to 90 days in total, which increased the mean (average) number of working days.

The only statistically significant difference in the average number of days was found between the industrial groups of this survey. Employees working in distribution, retail, hotels and restaurants reported taking the highest number of days with 7.97 days. Table A4.30 also shows that 50 per cent of all employees who had taken time off to deal with an emergency reported taking one to two days in total. Twenty-three per cent reported having three to four days off, and the remaining 27 per cent said that that they had taken off more than five days in total.

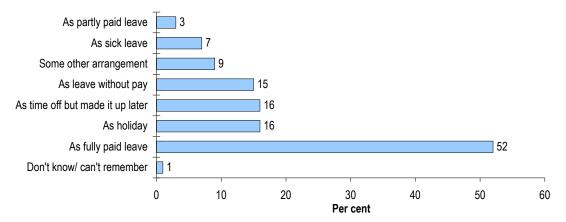
There were significant differences between the following groups in terms of the number of days they had taken:

- Women were more likely than men to take a higher number of days off: 31
 per cent of women reported taking more than five days off, as compared to 24
 per cent of men.
- Employees with managerial duties were more likely than those without to take one to two days off: 56 per cent of employees with managerial responsibilities said they had taken only one to two days, compared to 44 per cent of those without these responsibilities.
- Workers in operatives and unskilled occupations were most likely to report taking off more than five working days in total (37 per cent), whilst managers and professionals were least likely to report taking more than five days off (19 per cent).

In what form did employees take their leave?

Employees who had taken time off at short notice to deal with an emergency were also asked whether this time was taken as paid or unpaid leave. Figure 6.1 shows the responses given to this question by the employees who had taken time off. As employees were able to give more than one answer to this question, the figures presented in Figure 6.1 are based on multiple responses.

Figure 6.1: The form in which employees who had taken time off for an emergency took their emergency leave



Unweighted base = 723

Note: this question was multiple response

Source: IES/ICM, 2006

Overall, 52 per cent of employees who had taken time off said that they had taken this as fully paid leave: three per cent said they had taken it as partly paid leave; 15 per cent said they had taken leave without pay; 16 per cent said they had taken it as holiday/annual leave; just over seven per cent reported taking sick leave; 16 per cent said that they had taken time off but made it up later; nine per cent mentioned some other arrangements; and just under one per cent said that they could not remember.

Figure 6.1 and Table A4.31 (see Appendix 4) show the percentage distribution of the most frequently cited types of leave taken. It should be noted that the figures given in this table are based on multiple responses, and it is not appropriate to use significance testing on multiple responses.

As can be seen in Table A4.31, fully paid leave was taken more often than average by the following groups:

- male employees (57 per cent)
- public sector workers (59 per cent)
- those aged 45 to 54 (56 per cent)
- flexible workers (excluding part-timers) (66 per cent)
- employees with managerial duties (61 per cent)
- employees who were members of a trade union/staff association (60 per cent)
- employees with a household income of £40,000 or more (57 per cent).

Those who mentioned taking 'leave without pay' were most often amongst the following groups:

- employees aged 16 to 24 as well as those aged 25 to 34 (23 and 22 per cent respectively)
- part-time workers of the flexible workers group as well as part-timers compared to full-timers (22 and 21 per cent respectively)

- those working in small establishments with five to 24 staff and 25 to 99 staff (both 20 per cent)
- those without managerial duties (20 per cent)
- employees with a household income of less than £15,000 (24 per cent)
- carers (18 per cent).

Table A4.31 shows that 'annual leave/holiday' was cited most often by non-flexible workers (20 per cent) and employees who worked in larger establishments with more than 250 staff (21 per cent). 'Sick leave', on the other hand, was most often cited by employees with a household income of less than £15,000 (11 per cent), those working part-time (11 per cent) and by those aged 25 to 34 (12 per cent). Those reporting that they had taken time off but made it up later were most likely to be:

- employees working in establishment with 100 to 249 staff (23 per cent)
- parents with dependant children aged six and over (21 per cent)
- those with a household income of £40,000+ (21 per cent).

However, as stated above, these results cannot be tested for significance.

Types of leave by number of days taken in total

It was important to examine whether the form of leave taken varied by the number of days needed by the employees. Table 6.1 shows the number of days taken in total by the forms of leave used. It shows that those taking one to two days off to deal with an emergency most commonly reported that they had 'taken time off but made it up later'. They also commonly reported having taken this as 'fully paid leave'. Taking time off but making it up later was also the most common response for those taking three to four days off as was 'annual leave/holiday' compared with other forms of leave. Employees who had taken off more than five working days, on the other hand, most often stated that they had taken this time off as 'sick leave' or sometimes as 'unpaid leave'.

Table 6.1: The forms of leave taken by employees who had taken time off to deal with an emergency, by the number of days taken

		1-2 days %	3-4 days %	5+ days %	No. of days Mean	No. of days Median	Unweighted base
All employees who had taken time off to deal with an emergency		50	23	27	5.07	2.13	719
Forms of leave taken	Fully paid leave	50	23	27	4.99	2.13	380
	Leave without pay	39	25	36	5.94	3.00	103
	Holiday (annual leave)	44	28	28	5.74	3.00	116
	Sick leave	28	12	60	12.05	5.00	50
	Time off but made it up later	52	29	19	3.67	2.00	124
Note: Multiple responses							

Source: IES/ICM, 2006

Those taking fully paid leave took close to the average number of days taken by all employees. The highest mean number of days taken in total was by those

taking 'sick leave' at 12.05 days, whilst those taking 'leave without pay' took an average of 5.94 days, and those taking 'annual leave/holiday' took an average of 5.74 days. Those 'taking time off but making it up later' took the lowest number of days at 3.67 days. However, it should be noted that these results cannot be tested for significance as the forms of leave given here were based on multiple responses.

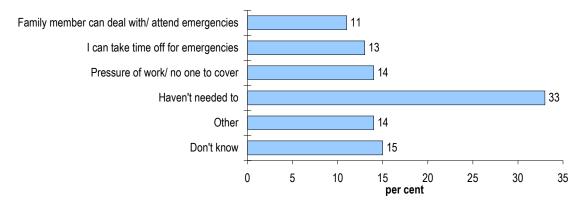
6.3 Reasons for not taking emergency time off

Employees who had said that they had experienced an emergency but had not taken time off were then asked:

'What are the main reasons for not taking emergency time off to deal with a dependant (e.g. children, other family members)?'

In all, there were 76 employees (unweighted) who had not taken time off to deal with their emergency. This base constituted almost ten per cent of the employees who had reported experiencing an emergency (799 employees) and almost four per cent of all employees. Figure 6.2 shows all the reasons given by employees who had experienced an emergency but had not taken time off.

Figure 6.2: Reasons for not taking emergency time off to deal with a dependant, for those who had experienced an emergency but had not taken time off



Unweighted base = 76

Note: these proportions should be treated with caution give the small base

Source: IES/ICM, 2006

Figure 6.2 shows that the most frequently given answer to this question (cited by 25 employees) was that they had not needed to. Eleven employees said that they could take time off for emergencies. Other cited reasons for not taking time off were: 'pressure of work/nobody to cover' (cited by 11 employees); 'family member can deal with/attend emergencies' (given by nine employees); 'other/unspecified' (given by ten employees) and 'don't know' (cited by ten employees). Looking at the range of responses given to this question, one can see that those saying 'they could take time off' or 'family member can deal with emergencies' can be grouped together with employees citing 'not needing to take time off'. It is, therefore, fair to say that for almost two-thirds of this small number of employees, there was no need for them to take time off.

6.4 Employers' agreement to emergency time off at short notice

All employees were asked:

'I will now read out a number of reasons why you might take time off at short notice and I'd like you to tell me how often, if at all, your employer would agree to this...'

The first reason for taking time off given to them was:

'Taking time off at short notice to care for a dependant'

Employees were able to reply that their employer would *almost always*, *sometimes*, or *never* agree to this. They were also able to say that this was not relevant to them or that they did not know whether or not employer would agree to this. Across the survey as a whole, 71 per cent of all employees reported that their employer would almost always agree to them taking time off at a short notice to care for a dependant. Twenty-one per cent said their employer would sometimes agree to this, three per cent said employer would never agree and five per cent said this was either not relevant or they did not know what their employer would do.

Table A4.32 (see Appendix 4) shows the variations in responses to this question. There were significant differences between the following groups:

- Those aged 35 to 44 were more likely to say that their employer would almost always agree (75 per cent), as compared to those aged 16 to 24 (65 per cent). However, employees aged 16 to 24 were more likely to say their employer would sometimes agree (28 per cent), compared to 19 per cent of employees aged 35 to 44.
- Flexible workers (excluding part-time workers) were more likely than non-flexible workers to say that their employer would almost always agree (78 per cent as compared to 68 per cent). Part-timers compared to full-timers, and part-time workers of the flexible worker group, on the other hand, were more likely than the average to say their employer would sometimes agree (25 and 24 per cent respectively).
- Employees with managerial duties were more likely than those without to say that their employer would almost always agree (76 per cent, compared to 68 per cent). However, those without managerial duties were more likely to say that their employer would sometimes agree (24 per cent, as compared to 16 per cent of those with managerial duties).
- Employees with a household income of £40,000 or more were most likely to say that their employer would almost always agree (79 per cent, compared to 62 per cent of those with a household income of less than £15,000). On the other hand, employees with a household income of less than £15,000 were more likely to say that their employer would sometimes agree (30 per cent, compared to 15 per cent of those with a household income of more than £40,000).
- Managers and professionals were more likely than those in operative and unskilled occupations to say employer would almost always agree (76 per cent compared to 62 per cent).
- Workers in the construction industry were more likely than those in distribution, retail, hotels etc. to say employer would almost always agree (80 per cent as compared to 64 per cent) whilst workers in distribution, retail,

hotels and restaurants were more likely to say that their employer would sometimes agree (27 per cent), compared to those working in other services (15 per cent).

The second reason for taking time off given to employees was:

'Taking time off at short notice to deal with a household emergency such as a flood.'

Seventy-eight per cent of all employees stated that their employer would almost always agree to them taking time off at a short notice to deal with a household emergency such as a flood. Sixteen per cent said their employer would sometimes agree to this, three per cent said employer would never agree and the remaining three per cent said this was either not relevant or they did not know what their employer would do.

Table A4.33 (see Appendix 4) gives the variations in responses to this question. The following groups were most likely to say their employer would almost always agree to them taking time off to deal with a household emergency:

- Older employees (those aged 55 and over) in comparison to younger employees: 87 per cent of those aged 55 and over said employer would almost always agree, compared to 74 per cent of those aged 16 to 24.
- Flexible workers (excluding part-time workers of this group) were most likely to say that their employer would almost always agree (82 per cent), compared to 76 per cent of part-time flexible workers and 77 per cent of non-flexible workers.
- Employees with a household income of £40,000 or more were most likely to say that their employer would almost always agree (82 per cent, as compared to 74 per cent of those with a household income of less than £15,000).
- Workers in construction (89 per cent) followed by workers in banking, finance and insurance industry (83 per cent) were more likely to say that their employer would almost always agree, compared to those working in distribution, retail, hotels and restaurants industry (75 per cent).

The third reason for taking time off given to employees was:

'Taking time off at short notice to care for a sick pet.'

Overall, only 21 per cent of all employees reported that their employer would almost always agree to this, almost one-third (32 per cent) said that their employer would sometimes agree, 30 per cent said that their employer would never agree and over one in six (16 per cent) replied this was either not relevant or they did not know what their employer would do. The results of the sub-group analysis showed significant differences between the following groups in terms of their answers to employer's agreement to take time off at a short notice to care for a sick pet:

- Male employees were more likely than female workers to answer to this
 question as never (32 per cent as compared to 27 per cent), whilst women
 were more likely than men to say this was either not relevant or they did not
 know the answer (20 per cent as compared to 13 per cent).
- Those aged 55 and over were most likely to say that their employer would almost always agree (25 per cent), whilst employees aged 16 to 24 were more likely than the average to answer this as sometimes (41 per cent).

- Part-time workers were more likely than full-timers to say this was either not relevant or they did not know the answer (23 per cent as compared to 15 per cent).
- Non-flexible workers were more likely than the two groups of flexible workers to answer this as never: 34 per cent of non-flexible workers said never, compared to 25 per cent of other flexible workers and 28 per cent of parttimers of the flexible workers group.
- Employees with managerial duties were more likely than those without to say sometimes (36 per cent as compared to 30 per cent).
- Non-members of trade unions/staff associations were more likely than members to say sometimes (34 per cent as compared to 28 per cent).
- Employees with a household income of £40,000 or more were most likely to say that their employer would almost always agree (26 per cent, compared to 18 per cent of those with a household income of £25,000-£39,999 and 20 per cent of the other lower income bands).
- Parents with dependant children aged six and over were more likely than parents with children aged under six to answer this as sometimes (34 per cent, compared to 25 per cent).
- Workers in banking, finance and insurance industry were more likely than those in other services to say that employer would sometimes agree to this (38 per cent, as compared to 25 per cent).

The last reason for taking time off given to employees was:

'Taking time off at short notice to attend a hair or beauty appointment.'

This reason for taking time off received the lowest proportion of employees saying that their employer would either almost always or sometimes agree. Only four per cent of all employees said their employer would almost always agree to this, 13 per cent said they would sometimes agree, whilst more than three-quarters of employees (79 per cent) answered that their employer would never agree to them taking time off to attend a hair or beauty appointment. In five per cent of cases, the response was that this reason was either not relevant or they did not know what their employer would do. There were statistically significant differences between the following two groups only:

- Those who were flexible workers (excluding part-time working) were more likely than the part-time flexible workers and non-flexible workers to answer this question as sometimes: 17 per cent of flexible workers, compared to 11 per cent of part-time flexible workers and ten per cent of non-flexible workers said sometimes.
- Employees in banking, finance and insurance industry and workers in construction industry were most likely than the average to say employer would sometimes agree to this (19 and 18 per cent respectively). On the other hand, employees in public admin, education and health and those in other services were least likely to answer this as sometimes: nine per cent in each industrial group said that their employer would sometimes agree to this.

The relationship between employees' answers to whether their employer would agree to taking time off for a variety of reasons and the number of days taken off by employees was also explored. The results of the analysis showed no significant differences in the average number of days taken for an emergency and

employees' answers on whether their employer would agree to them taking time off for a variety of reasons.

Analysis was also conducted to explore whether there was a relationship between employees' answers to whether their employer would agree to taking time off for a variety of reasons, and whether employees had taken one or two days, three to four days, or five or more days off for an emergency. There were no significant differences when examining taking time off for a dependant, for a household emergency or to care for a sick pet. However, those who reported taking three to four days in total to deal with an emergency were most likely than the average to reply that their employer would sometimes agree to taking time off to attend a hair or beauty appointment.

6.5 Take-up of parental leave

All parents were asked about their take-up of parental leave:

'By law, parents are entitled to take unpaid leave of up to 13 weeks to look after their child within the first five years following the birth. This is called parental leave. Since starting your current job/in the last 12 months and with your current employer, have you taken parental leave?'

There were 571 unweighted cases of parents in this survey. The number of parents who had dependant children (aged up to 16, or 16 to 18 in full-time education) was 508. In all, a small number of parents (an unweighted base of 31) said that they had taken parental leave: 19 were mothers and 12 were fathers. This was less than one per cent of all employees, or six per cent of all parents of dependant children.

Further analysis showed that three of these parents (all mothers) were not in the 'parents with dependant children' category as their children were older than 18. This may suggest that they might have either misunderstood the question or that they might have had some other form of unpaid leave in mind while answering yes to this question. It may also be possible however, that these parents would have been entitled to parental leave if their children were either adopted or disabled and were 19 at the time of the survey (as they were asked about take-up in the last 12 months). Therefore, these individuals were included in further analysis. Similarly, nine of the parents who reported having taken parental leave had dependant children aged six to 11. One possibility was that these children were within the eligible age band when their parents had actually taken parental leave (as the question referred to the past 12 months), or that these parents may have had either adopted or disabled children up to the age of 18. However, information on whether children were adopted or disabled was not available in the data.

The parents who had said that they had taken parental leave in the last 12 months were then asked:

'What did you use your parental leave for?'

Of the 31 employees who said that they had taken parental leave, 24 employees (18 mothers and six fathers) said that they used this leave to look after their child/ill child, six of them (all fathers) cited 'other/unspecified' reasons and one person said they did not know why they had taken this leave. The base for take-up of parental leave was far too small to conduct any further sub-group analysis which would produce meaningful comparisons.

6.6 Overview and comparison over time

In this section, comparisons are made between the third Work-Life Balance Study (WLB3) and relevant findings from the second (WLB2).

Time off in an emergency

In WLB2, employees were also asked whether they had experienced an emergency which they had to deal with at short notice involving a dependant (e.g. children, other family members) during their working week. Overall, 38 per cent of employees in WLB2 had reported experiencing an emergency, which was exactly the same (38 per cent) in this survey. This figure increased to 56 per cent amongst parents with dependant children, compared with 32 per cent of employees without dependant children in WLB3. This finding indicates a slight increase over time as the WLB2 survey reported 53 per cent of parents experiencing an emergency as compared to 27 per cent of employees without children.

Those who had experienced an emergency were then asked whether they had taken time off to deal with such an emergency. Due to a routing error in WLB2, this question was asked to all employees rather than employees who had experienced an emergency. Therefore, their finding of 45 per cent of all employees answering yes to taking emergency time off was not directly comparable to the finding of WLB3 (90 per cent of those who had experienced an emergency, or 35 per cent of all employees).

Types of leave taken for emergency time off

In both surveys, employees who had taken emergency time off were also asked whether the time was taken as paid or unpaid leave. The comparison of the figures from these two surveys shows that there have been some changes in terms of how employees take their emergency time off. In WLB2, 49 per cent said they took time off as fully paid leave, as compared to 52 per cent of WLB3 employees. Unpaid leave was taken by 14 per cent of the WLB2 employees, as compared to 15 per cent of WLB3 employees. Those who said they had taken time off but made it up later made up 14 per cent of the WLB2 employees who had taken emergency time off, as compared to 16 per cent of the WLB3 employees. Annual leave/holiday was used by 13 per cent of the WLB2 employees, as compared to 16 per cent of WLB3 employees. Those who said they had taken time off as sick leave constituted four per cent of the WLB2 employees while this was seven per cent in this survey. Partly paid leave was mentioned by similar number of employees in WLB2 and WLB3: two and three per cent respectively. Some other form of leave was cited by only three per cent of the WLB2 whilst this was mentioned by nine per cent in the WLB3.

These figures seem to suggest that since WLB2 in 2003, there have been notable increases to almost all forms of leave taken by the employees. However, this is misleading. In WLB3 respondents were able to give more than one answer to this question. This meant that there was response overlap between the types of leave cited by the employees in WLB3 (this was offered as a single-response question in WLB2). The increases reported here may possibly be the result of having a multiple-response based question and therefore, these figures should be treated with caution.

Take up of parental leave

The parental leave take-up was also examined in the WLB2 survey. Their analysis reported that an unweighted base of 34 parents took this leave. The base used in

the WLB2 was all parents with dependant children aged 19 or under, who said their employer provided parental leave. The current survey did not include a question on the provision of parental leave. Therefore, when comparing the findings to examine change over time, one should note the change in the bases used, which may have influenced the outcome. However, the number of employees who had said yes to this question was quite similar in these two surveys. In WLB3, there were 31 parents (unweighted base) who said that they had taken parental leave in the last 12 months and with their current employer. These figures suggest that the take-up of parental leave has been relatively steady in the last three years.

Concluding points

This chapter has shown that a large majority of employees who had experienced an emergency had taken time off at short notice to deal with it. In those few cases where employees reported not taking time off, almost two-thirds said there was no need for them to take time off. Overall, employees were confident that their employer would almost always agree to them taking time off at a short notice when the reason was either to care for a dependant or to attend to a household emergency such as a flood. They were, however, less confident that their employer would agree to them taking time off at a short notice to care for a sick pet. When it came to taking time off to attend a hair or beauty appointment, employees were certain that employer would never agree to this.

SECTION 7

Employees with caring responsibilities for adults

This chapter examines the caring responsibilities of employees. It begins by examining the characteristics of those who care for other adults, outlining the definition of carers used. It then goes on to look at the nature of these caring responsibilities in terms of the number of adults carers care for, and who these adults are, and the number of hours per week carers spend caring. The awareness amongst employees of the Government's plan to extend the right to request flexible working to carers of adults is then examined. In the concluding section of the chapter findings from WLB3 are compared to findings about carers in the General Household Survey (GHS).

Relationships are only reported in the text of this chapter if they are statistically significant (unless otherwise stated).

7.1 Characteristics of those who care for other adults

The definition of carers used in this third Work-Life Balance survey was taken from the General Household Survey (GHS) 2000. Carers are defined in this survey as those who responded yes to the question:

'May I check, are there any adults living with you or not living with you who are sick, disabled or elderly whom you look after or give special help to, other than in a professional capacity?'

Employees who had answered yes to the question above asking if they had caring responsibilities were then asked in this survey:

'Are they living in your household?'

Employees were probed for the following responses:

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'Yes - in this household'
'Yes - in another household'
'Yes - both in this household and in another household'
'No'
'Not sure.'
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However, the wording of this follow-up question proved problematic. It was only asked of those who had said they had caring responsibilities, and yet a 'No' response was provided. The question was therefore changed during the fieldwork period, to:

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'And are they living...'

'In your household?'

'In another household?'

'In both this household and another household?'
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However, this meant that some carers provided a 'no' response before the question was changed (17 weighted employees, or nine per cent of all carers). Table A4.34 (see Appendix 4) shows the proportion of all employees who were carers. In order to make further comparisons with the GHS (see Section 6.6 below), Table A4.34 also shows the proportion of all employees who said that they cared for an adult in their household (including those who cared for adults both in their household and in another household), and the proportion of all employees who cared for an adult in another private household only. The 17 weighted employees who gave a 'no' response before the question was changed are treated as non-carers for this analysis, as they gave no information on where the adult they cared for lived.

Table A4.34 shows that, in all, nine per cent of employees had caring responsibilities. There were significant differences between the following groups in terms of whether they had caring responsibilities:

- Women were more likely than men to have such responsibilities: 12 per cent of women compared to seven per cent of men.
- Public sector workers were also more likely than private-sector workers to have caring responsibilities: 13 per cent, as compared to eight per cent.
- Those aged 45 to 54 were most likely to have caring responsibilities (15 per cent, compared to 14 per cent for those aged 55 or more, six per cent for those aged 16 to 24, seven per cent for those aged 25 to 34, and six per cent for those aged 35 to 44).
- Part-time workers were more likely to be carers (12 per cent) than other flexible workers (nine per cent), and non-flexible workers (seven per cent).

The table also shows that four per cent of all employees cared for someone in the same household, and four per cent of all employees cared for someone in another household only. Some significant differences between groups in terms of whether employees were caring for someone in the same household (including those caring for someone in their household as well as someone in another private household) or were caring for someone in another household only are also shown in the table.

- Women were more likely to be caring for someone in another household only than men (six per cent of female employees compared to two per cent of men).
- Those age 45 to 54 were the age group most likely to be caring for someone in another household only.
- Part-time workers (compared to other flexible workers and non-flexible workers) were most likely to be caring for someone in another household only.

Analysis was then conducted to explore the characteristics of employees who had caring responsibilities, the results of which is shown in Table A4.35 (see Appendix 4), which shows that 58 per cent of the carers in this survey were women, 60 per cent worked in the private sector, 58 per cent were aged 45 or above and almost three-quarters (73 per cent) worked full-time. In terms of whether they worked flexibly, carers were fairly evenly spread between those who worked part-time, those who worked other flexible arrangements, and those who were not flexible workers. Carers were fairly evenly spread across workplaces of different sizes, and just 28 per cent working for small employers with five to 24 staff. Just over

six in ten had no managerial/supervisory duties (61 per cent) whilst just under six in ten (59 per cent) were members of a trade union/staff association, and carers were evenly spread across income groups. Just over three-quarters (77 per cent) had no dependant children, whilst only four per cent had a dependant child under six years old.

7.2 Nature of caring responsibilities

The nature of the caring responsibilities of carers was also examined in the survey. Carers were asked:

'How many people do you care for in your household?'

'How many people do you care for in other households?'

Table 7.1 presents a summary of the findings on the number of adults carers cared for, examining those they cared for in their household and in another household.

Table 7.1: The number of adults cared for by employees who were carers

	In your h	ousehold**	In another household on		ly Total	
	Carers who cared for adults in their household %	All employees %	Carers who cared for adults in another household only %	All employees %	Carers who cared for adults in their own or other households %	All employees %
1 adult	88	4	73	3	79	7
2 adults	*	*	23	1	15	1
3 or more adults	*	*	*	*	*	*
Unweighted base	82	2,081	93	2,081	172	2,081

^{*} Weighted cell count fewer than five or cell percentage less than one per cent

Source: IES/ICM, 2006

Table 7.1 shows that seven per cent of all employees cared for one adult only, with a further one per cent caring for two adults. Four per cent of all employees cared for one adult in their own household, whilst three per cent cared for one adult in another household. Table A4.36 (see Appendix 4) goes on to examine the number of adults carers cared for in total (including both those in their household and those in another household) by a range of sub-groups.

Table A4.36 shows that 79 per cent of carers who cared for an adult in their own or other households cared for one adult, with 15 per cent caring for two adults. Whilst Table A4.36 shows a range of differences between sub-groups in terms of the number of adults cared for by the carers in the sample, the only significant difference is that between full-time and part-time workers. Eighty-four per cent of carers who worked full-time cared for one adult, compared to 62 per cent of carers who worked part-time.

Carers were then asked:

'Who is it that you look after or help?'

Figure 7.1 shows the results of this question (which was a multiple response question) and shows that 55 per cent of carers who cared for an adult in their own or other households looked after a parent, 19 per cent looked after a spouse or partner, seven per cent looked after a brother or sister, seven per cent looked after a parent-in-law, six per cent looked after other relatives, five per cent looked after grandparents, and four per cent looked after an adult son or daughter with a health problem/disability. As this was a multiple response question, it is not appropriate to test differences between groups in terms of who they cared for.

Friend/neighbour Adult son/daughter with health problem/disability Grandparents Other relatives Parent-in-law Brother/sister Spouse/partner 19 Parent 55 20 60 0 50 10 30 40 Per cent

Figure 7.1: Who employees who were carers looked after or helped

Unweighted base = 172 (carers who cared for adults in their own or other households)

Note: Other and don't know all had fewer than five responses and are therefore not shown. This question was multiple response

Source: IES/ICM, 2006

7.3 Number of hours spent on caring for other adults

Carers were then asked:

'How many hours do you spend caring for the people you have mentioned in a typical week?'

Twenty-three per cent of all carers spent one to five hours per week caring, whilst 16 per cent spent six to ten hours, 14 per cent spent 11 to 20 hours and 20 per cent spent more than 20 hours per week caring.

Table A4.37 (see Appendix 4) shows only those carers who cared for an adult in their own or other households who gave a number of hours they spent caring. The mean number of hours spent caring was 19.02 hours, although it should be noted that a small number of employees gave responses of a very high number of hours 11, skewing the mean score. There were no significant differences between groups in terms of the mean scores. The median score may be a more accurate reflection of the average time spent caring per week, which was ten hours for all employees.

Including one who said they spent seven days a week, 24 hours a day caring, a response which is not credible as the sample for this survey is of adults of working age working as employees in organisations employing five or more people at the time of the survey.

7.4 Awareness of government's plan to extend the right to request flexible working to carers of adults

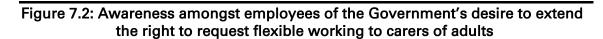
All employees were asked:

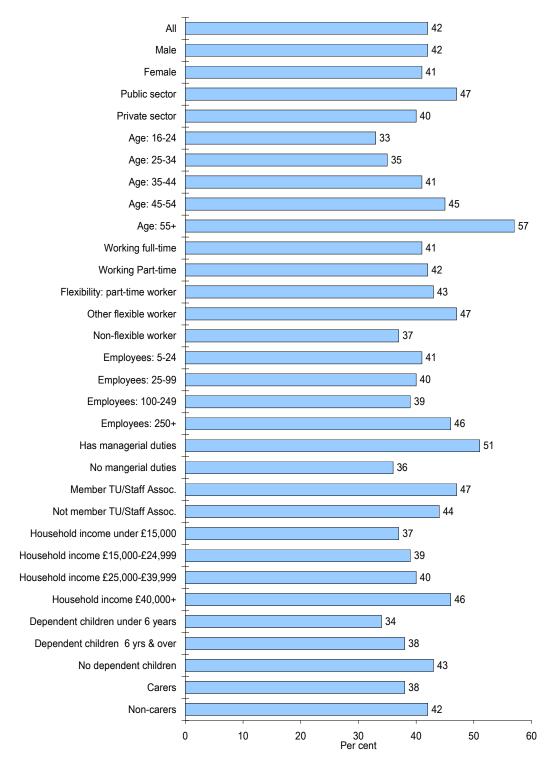
'Are you aware that the Government wants to extend the right to request flexible working to carers of adults?'

Figure 7.2 shows the results of this question.

The figure shows that 42 per cent of employees said that they were aware that the Government wants to extend the right to request flexible working to carers of adults. A higher proportion of older workers (57 per cent of those aged 55 and over) were aware of this possible extension than were younger employees (33 per cent of those aged 16 to 24). The following significant differences were also found:

- employees with managerial duties were more aware than those without (51 per cent, as compared to 36 per cent)
- public sector workers were more aware (47 per cent, as compared to 40 per cent of private sector)
- other flexible workers were more aware (47 per cent, as compared to 37 per cent of non-flexible workers)
- employees with a household income of more than £40,000 were more aware (46 per cent, as compared to 37 per cent of those with less than £15,000)
- those with no dependant children were more aware (43 per cent, as compared to 34 per cent of employees with dependant children under 6 years of age).





Notes: Base is 2,081 Source: IES/ICM, 2006

7.5 Overview and comparison with the GHS

Comparison with the General Household Survey

The General Household Survey (GHS) has collected information on the extent and nature of care-giving for the elderly, sick and disabled in Britain at five-year intervals since 1985 (Maher and Green 2002). There are a number of major differences between the methodologies of the GHS 2000 and WLB3. The results of the GHS 2000 are based on a nationally representative sample of over 14,000 adults living in private households in Great Britain. It includes all adults aged 16 or over, including both those in employment and those not in employment. It therefore reports on a different group of employees than WLB3, which focuses only on adults of working age (16 to 64 for men and 16 to 59 for women) working as employees at the time of the survey in organisations employing five or more people. Another major difference between the GHS and WLB3 is that the GHS collects data using face to face interviews, rather than by telephone interviews used by WLB3. Comparisons between GHS 2000 and WLB3 should, therefore, be treated with caution.

Figure 7.3 compares key findings on carers from WLB3 and the GHS 2000.

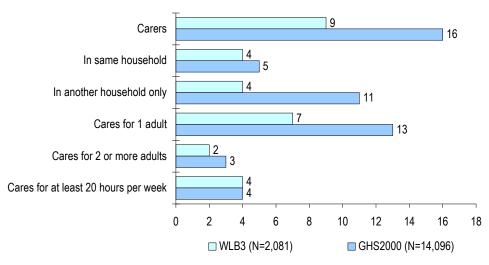


Figure 7.3: Comparison of key findings on carers from WLB3 and the GHS 2000

Source: Maher and Green, 2002 and IES/ICM, 2006

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Figure 7.3 shows that nine per cent of employees in WLB3 were carers compared to 16 per cent of employees in the GHS 2000. This difference is likely to reflect the fact that WLB3 only includes adults of working age employed in organisations of five or more people, whilst the GHS also includes those working for smaller organisations, those not in employment, and those above working age. In WLB3, four per cent of employees care for an adult in the same household compared to five per cent in GHS 2000, whilst four per cent of employees in WLB3 care for an adult in another household only, much less than the 11 per cent who do so in GHS 2000.

In terms of the nature of caring responsibilities, seven per cent of employees in WLB3 care for one adult compared to 13 per cent in GHS 2000, whilst two per cent

¹² Including those caring for someone in their household as well as someone in another private household.

care for two or more adults, compared to three per cent in the GHS 2000. In both surveys, four per cent of employees spent at least 20 hours per week caring.

Other comparisons with the GHS show that:

- 58 per cent of carers in the GHS 2000 were women, exactly the same as for WLB3
- 26 per cent of carers in the GHS 2000 had dependant children, compared to 23 per cent in WLB3
- in GHS 2000, 38 per cent of carers looked after a parent, compared to 55 per cent in WLB3
- in GHS 2000, 18 per cent of carers looked after a spouse, compared to the 19 per cent who looked after a spouse or partner in WLB3
- in GHS 2000, 14 per cent of carers looked after a parent-in-law, compared to seven per cent in WLB3.

Concluding points

This chapter has shown that almost one in ten employees are balancing employment with caring responsibilities, which in most cases was caring for one adult, most likely a parent or spouse/partner. Just over a quarter of carers spent more than 20 hours per week caring. Just over two-fifths of all employees said they were aware that the Government wants to extend the right to request flexible working to carers of adults.

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Appendix 1: Description of sample

In this appendix some of the key characteristics of the survey of employees are summarised, distinguishing between:

- · personal characteristics
- · family and household characteristics
- · characteristics of employee's employer
- characteristics of employee's job.

		%
Gender	Male Female	55 45
Age	16-24 25-34 35-44 45-54 55-64	15 22 28 22 14
Ethnicity	White Non-white Not answered	91 8 1
Marital status	Single Married In Civil Partnership Divorced Widowed Separated	36 47 5 9 1 2
Highest qualification obtained	None GCSEs/O-Levels/CSEs Vocational Qualification A-Levels/Scottish Highers Degree/professional degree Postgraduate degree Other Not answered	7 20 18 11 19 10 13
Disabilities/long-term health problems	Yes No	13 87
Jnweighted N= 2,081		
Source: Source: IES/ICM, 2006		

Table A1.2: Family and ho	usehold characteristics	
		%
Parent of child aged under 6		7 17
Parent of child aged 6-11 No dependant children		76
Caring/support responsibilities for family or friends	Yes No	9 91
Household annual income	Under £15,000 £15,000-£24,999 £25,000-£39,999 £40,000+ Not answered	20 18 19 22 22
Unweighted N= 2,081		
Source: Source: IES/ICM, 2006		

Table A1.3: Employ	Table A1.3: Employers' characteristics					
		%				
Sector	Public Private	28 72				
SIC	Manufacturing Construction Distribution, Retail, Hotels & Restaurants Transport, Storage & Communication Banking, Finance, Insurance, etc. Public Admin, Education, Health Other Services (services other than given above, including agriculture, hunting and forestry, fishing, mining, quarrying and electricity, gas & water supply) Not answered	15 6 18 7 15 30 7				
No. of employees	5-24 25-99 100-249 250+ Not answered	29 26 16 27 1				
Workplace gender mix	Mixed Mostly Men Mostly Women	33 35 32				
Unweighted N= 2,081						
Source: Source: IES/ICM, 2006						

Table A1.4: Characteristics	of employees' job	
		%
Work status	Full-time	63
Work Status	Part-time	18
	Do not have contracted hours	17
	Not answered	2
SOC	Operatives & Unskilled	19
	Services & Sales	16
	Clerical & Skilled Manual	21
	Managers & Professionals	39
	Not answered	5
Permanency	Permanent	92
•	Temporary	4
	Fixed Term	3
	Other	1
Length of service with employer	< 1 year	17
	1 year - < 2 years	9
	2 years - < 5 years	30
	5years and over	44
Managerial/supervisory duties	Yes	37
	No	63
Written contract (stating terms	Yes	89
and conditions of job)	No	11
Trade Union membership	Yes	29
-	No	23
	Not applicable**	48

Unweighted N= 2,081

Source: Source: IES/ICM, 2006

^{**} No TU/staff association recognised in the workplace so question about whether a member or not of the TU/Staff Association in the workplace not applicable

Appendix 2: Recodes

In this appendix, the details of the recodes used for the open-ended questions in Chapters 2, 3 and 4 are explained. Please note that where number of employees is given, these are unweighted numbers. Variables marked '*' have a caveat attached and reference should be made to the Technical Report for details.

Chapter 2

Main Reason For Working Overtime (b10_01 - b10_15*)

Question asked: 'What is the main reason you work overtime?'

This was asked of all employees who worked paid overtime only, unpaid overtime only or both paid and unpaid overtime - {IF **b06a** = 1 (Paid only overtime) OR **b06a** = 2 (Unpaid only overtime) OR **b06a** = 3 (Both paid and unpaid overtime)}.

It was set as an open-ended question although the interviewer was given seven pre-coded responses but instructed not to read these out (these became b10_01 - b10_07):

- Work overtime to make more money.
- Work overtime because my employer expects it.
- Work overtime because I like my job.
- Work overtime because my organisation encourages it.
- Work overtime because I have too much work.
- Work overtime because my colleagues all work more hours.
- Work overtime because I don't want to let colleagues down.

A further seven additional responses were given to this question during the interviews, which were added to the pre-codes (becoming **b10_08 – b10_14**):

- Work overtime because it's the nature of the business.
- Work overtime because of staff shortages.
- Work overtime to meet deadlines/finish job.
- Work overtime because of meetings/training/events.
- Work overtime due to pressure from work.
- Work overtime because of business travel.
- Work overtime for other reasons.

The 'don't know' response was used when employees had no answer to the question (b10_15):

• Don't know why work overtime.

To enable meaningful sub-group comparisons, the first 13 responses were recoded into three main categories 'workload demands', 'organisational culture' and 'personal choice' (reasovertm). The 'don't know' and 'other' categories were not included in the recoding.

The category called 'workload demands' included the following responses:

- I have too much work to finish in my working hours
- meet deadlines/finish the job
- meetings/training events
- pressure from work
- business travel
- staff shortages

The category called 'organisational culture' included the following responses:

- my employer expects it
- the nature of the business
- my organisation encourages it
- my colleagues all work more hours

The category called 'personal choice' included the following responses:

- to make more money
- I like my job
- I don't want to let people down.

Chapter 3

Reasons For Not Requesting A Change To Working Arrangements (c04_01 - c04_16)

Question asked: 'What are the reasons for not requesting a change to working arrangements?'

This was asked of all employees who had not approached their current employer to make a request to change how they regularly work for a sustained period of time - {IF **c03** = 2 (No – have not approached current employer to make a request to change how regularly work for a sustained period of time)}.

It was set as an open-ended question with the interviewer given nine pre-coded responses but instructed not to read these out (these became **c04_01 - c04_09**):

- · Content with current work arrangements.
- Job does not allow it.
- Too much work to do.
- Concerned about the extra workload for my colleagues.
- Concerned about my career.
- Concerned about my job security.
- Not convinced my employer would allow it.
- Do not feel confident enough to ask my employer.
- Could not afford any reduction in my income.

A further six additional responses were given to this question during the interviews, which were added to the pre-codes (becoming **c04_10 – c04_15**):

- Doesn't suit domestic/household arrangements.
- Not aware of the new right.
- Already work flexibly.
- Not eligible to request flexible working.
- Happy with current work-life balance.
- Other.

The 'don't know' response was used when employees had no answer to the question (c04_16):

• Don't know why I haven't made a request to change the way I work.

To enable meaningful sub-group analysis, the most common responses to this question were regrouped into two groups 'personal reasons' and 'business/employer reasons'. As employees were able to give more than one answer to this question, the recode resulted in the formation of two new variables. The first included all those employees who had given a 'personal' reason why they had not requested a change to the way that they work, and the second included all employees who had provided a 'business' reason for not making such a request. It was therefore possible for any given employee to appear in both categories.

The 'personal reasons' category (nochangeper) included the following responses:

- Content with current work arrangements.
- Happy with current work-life balance.
- Doesn't suit domestic/household arrangements.
- Already work flexibly.

The 'business/employer reasons' (nochangebus) category included the following responses:

- Job does not allow it.
- Not convinced my employer would allow it.
- Don't feel confident enough to ask my employer.
- Not eligible to request flexible working.

The other responses were cited by very few (less than ten employees), except for the 'too much work to do' response (19 employees) and 'concerned about my career' (11 employees) Therefore, they were not included in the recoding. Furthermore, the 'don't know' and 'other' categories were not included in the recoding.

Chapter 4

Main Reasons For Working As You Do (c16_01 - c16_15)

Question asked: 'What are the main reasons you work in this way?

This was asked of all employees who currently worked one or more of the flexible working arrangements - {IF c13a = 1(Currently or have worked part-time) OR c13b = 1 (Currently or have worked only during school term-time) OR c13c = 1 (Currently or have worked job share) OR c13d = 1 (Currently or have worked flexitime) OR c13e = 1 (Currently or have worked reduced hours for a limited period) OR c13f = 1 (Currently or have worked from home on a regular basis) OR c13g = 1 (Currently or have worked a compressed working week) OR c13h = 1 (Currently or have worked annualised hours)}.

The interviewer was given nine pre-coded responses but was instructed not to read these out **c04_16 – c16_09**):

- Childcare needs.
- Other caring needs for adults (relatives, friends or neighbours, not childcare).
- Demands of employer.
- Demands of job.
- Makes my life easier/to get things done/ be more efficient.
- Have more free time.
- The cost of paying for childcare.
- To spend more time with my family.
- It's the nature of my job/type of work.

Subsequently a further five responses were added to this list (c16_10-c16_14):

- To be able to study.
- Reduces time/travel/costs.
- Health reasons.
- · More money.
- Other.

The 'don't know' response was used when employees had no answer to the question (c16_15):

Don't know why I work this way.

As employees were also able to give more than one answer to this question, the same procedure used in the question above was also followed here and the most common responses to this question were grouped into 'personal reasons' and 'business/employer reasons' to enable meaningful sub-group analysis.

The 'personal reasons' (workcurrentper) category included the following responses:

- Childcare needs.
- Other caring needs for adults (this was intended to be used as a separate category but it had only 21 employees and therefore included as part of the 'personal reasons' category).
- Makes life easier/to get things done/be more efficient.

- Have more free time.
- More time with my family.
- To be able to study.
- Health reasons.
- Reduces time/travel/costs.
- More money.
- The cost of paying for childcare.

The following responses were included in the 'business reasons' (workcurrentbus) category:

- Demands of employers
- Demands of job
- It's the nature of my job/type of work.

The responses of 'other' (cited by 67 employees) and 'don't know' (cited by 34 employees) were not included in the recoding of this question.

Reason For Not Currently Making Use of Flexible Arrangements (c17_01 - c17_18)

Question asked: 'You said that you don't currently make use of these arrangements....can you tell me why that is?'

This was asked of all employees who do not currently work any of the flexible working arrangements but have at least one such arrangement available to them -{ IF c13a = 2 (Do not and have not worked part-time) OR c13b = 2 (Do not and have not worked only during school term-time) OR c13c = 2 (Do not and have not job shared) OR c13d = 2 (Do not and have not worked flexi-time) OR c13e = 2 (Do not and have not worked reduced hours for a limited period) OR c13f = 2 (Do not and have not worked from home on a regular basis) OR c13g = 2 (Do not and have not worked a compressed working week) OR c13h = 2 (Do not and have not worked annualised hours)}.

This was set as an open-ended question but the interviewer was given nine precoded responses and instructed not to read these out (these became **b17_01** – **b17_09**):

- Too much work to do.
- Concerned about colleagues workload.
- Concerned about career progression.
- Concerned about job security.
- Employer would not allow it.
- Financial reasons/cannot afford it.
- Doesn't suit domestic arrangements.
- Happy with current arrangements.
- Job doesn't allow it.

A further eight responses were given to this question during the interviews, which were added to the pre-codes (becoming **b17_10 – b17_17**):

- No need/not necessary.
- No children/no childcare needs.
- Hadn't thought of it/never been mentioned.
- On contract/fixed hours.
- Just don't want to.
- Want to work full-time.
- Part-time job/already do it/just applied.
- Other.

The 'don't know' response was used when employees had no answer to the question (b17_18):

Don't know why I don't make use of flexible working arrangements.

Employees were able to give more than one answer to this question. Therefore, the responses were recoded into the following three categories which were set up as three separate variables:

The 'personal reasons' category (noflexper) included the following responses:

- Happy with current arrangements
- Doesn't suit domestic arrangements
- No need/not necessary
- No children/no childcare needs.

There were as many as one in ten employees citing that they could not afford to work flexibly. This response was treated as separately and called 'financial reasons' (noflexfin).

The third category was called 'business/employer/nature of job-related reasons' (noflexbus) and covered the following responses:

- Employer would not allow it.
- Job doesn't allow it.
- On contract/fixed hours.
- Too much work to do.
- Concerned about career progression.

Positive Consequences Of Being Able To Work Flexibly (c13pc01 - c13pc20)

Question asked: 'What have been the positive consequences of you being able to work flexibly?'

This question was asked of all employees who currently or have worked any of the flexible working arrangements - {IF c13a = 1(Currently or have worked parttime) OR c13b = 1 (Currently or have worked only during school term-time) OR c13c = 1 (Currently or have worked job share) OR c13d = 1 (Currently or have worked flexi-time) OR c13e = 1 (Currently or have worked reduced hours for a

limited period) OR **c13f** = 1 (Currently or have worked from home on a regular basis) OR **c13g** = 1 (Currently or have worked a compressed working week) OR **c13h** = 1 (Currently or have worked annualised hours)}.

The interviewer was given the following five pre-coded responses for this question but was instructed not to read these out (these became c13pc01 - c13pc05):

- Do not suffer from as much stress.
- Improved relationships at home.
- Improved health.
- More time to spend with family.
- Have more free time.

The following fourteen additional responses were given by employees, which were added to the pre-codes (as c13pc06 – c13pc19):

- Childcare arrangements.
- Convenient/suits me.
- Work the hours I want/flexible.
- Organise my life around work.
- Attend appointments.
- Time to study/complete a course.
- More holiday time.
- Get more work done/more productive/less distractions.
- Less travelling/avoid rush hour.
- More money.
- Work-life balance improved.
- Enjoy work/happier.
- Nothing/no positive consequences.
- Other positive consequences (specified).

The 'don't know' response was used when employees had no answer to the question (c13pc20):

Don't know the positive consequences of being able to work flexibly.

To enable meaningful sub-group analysis, the most common responses to this question were grouped into four separate categories. As employees were able to give more than one answer to this question, the recoded responses were set up as four separate variables. The recoded categories were:

'Having more time' (c13pctime), which referred to having more time in general as well as having more time for specific activities. This category included the following responses:

- Have more free time.
- More time to spend with family.

- More holiday time.
- Time to study/complete a course.

The 'convenience' category (c13pccon) covered the following responses:

- · Convenient/suits me.
- Attend appointments.
- Work the hours I want/flexible.
- Childcare arrangements.
- Less travelling/avoid rush hour.

The third category was called 'improved work-life balance' (c13pcwlb) and included the following responses:

- Improved health.
- Improved relationships at home.
- Do not suffer from as much stress.
- Work-life balance improved.
- Enjoy work/happier.

The response of 'nothing/no positive consequences' (c13pcno) was treated separately as the fourth category and was recoded accordingly.

The response of 'more money' (cited by 21 employees) did not fit in with any of these categories and was therefore not included in the recoding. The 'other' and 'don't know' categories were also excluded from recoding.

Negative Consequences Of Being Able To Work Flexibly (c13nc01 - c13nc14)

Question asked: 'What have been the negative consequences of you being able to work flexibly?'

This question was asked of all employees who currently or have worked any of the flexible working arrangements -- {IF c13a = 1(Currently or have worked parttime) OR c13b = 1 (Currently or have worked only during school term-time) OR c13c = 1 (Currently or have worked job share) OR c13d = 1 (Currently or have worked flexi-time) OR c13e = 1 (Currently or have worked reduced hours for a limited period) OR c13e = 1 (Currently or have worked from home on a regular basis) OR c13e = 1 (Currently or have worked a compressed working week) OR c13e = 1 (Currently or have worked annualised hours)}.

The interviewer was given the following five pre-coded responses for this question (which became c13nc01-c13nc05) but was instructed not to read them out:

- Receive lower pay/salary.
- Damaged career prospects.
- Negatively affected relationships with colleagues/manager.
- Increased stress levels.
- Intensified workload.

The following eight additional responses were given by the employees, which were added to the pre-coded responses (and became **c13nc06** – **c13nc13**):

- Holidays become more expensive.
- Miss interaction with colleagues.
- No overtime/set hours.
- No flexibility over holiday time.
- Tiring/working longer hours.
- Missing out on family time.
- Other negative consequences (specified).
- Nothing/no negative consequences.

The 'don't know' response was used when employees had no answer to the question (c13nc14):

Don't know the negative consequences of being able to work flexibly.

The same procedure described for the above questions was also followed while recoding the responses of this question. The most common responses were grouped into the following categories which were set up as separate variables:

The 'financial detriment' category (c13ncfin) covered the following responses:

- Receive lower pay/less salary.
- Holidays become more expensive.
- No overtime/set hours.

The 'reduced work-life balance' category (c13ncwlb) included the following responses:

- Intensified workload.
- Damaged career prospects.
- Increased stress levels.
- No flexibility over holiday time.
- Negatively affected relationship with colleagues/manager.
- Tiring/working longer hours.
- Missing out on family time.

The response of 'nothing/no negative consequences' (c13ncno) was treated separately as the third category and was coded accordingly.

All other responses were excluded from the recoding.

<u>Positive Consequences Of Colleagues Being Able To Work Flexibly</u> (c14pc01 - c14pc16)

Question asked: 'What have been the positive consequences for you, of your colleagues being able to work flexibly?'

This question was asked of all employees who worked with at least one person who worked in at least one of the flexible ways - $\{IF \ c14a = 1(Any \ people \ work \ del{eq:c14a}\}$

with work part-time) OR c14b = 1 (Any people work with work only during school term-time) OR c14c = 1 (Any people work with job share) OR c14d = 1 (Any people work with work flexi-time) OR c14e = 1 (Any people work with work reduced hours for a limited period) OR c14f = 1 (Any people work with work from home on a regular basis) OR c14g = 1 (Any people work with work compressed working week) OR c14h = 1 (Any people work with work annualised hours)}.

As this question had not used in the previous work-life balance surveys it was treated as an open-ended question and it did not, therefore, have any pre-coded responses for the interviewer. Employees were able to give more than one answer to this question. The following responses were cited:

- Staff happier/creates better working atmosphere.
- Allows business flexibility/can cover hours needed.
- Having to cover colleagues work.
- Spend more time with their family.
- Can look after children/family commitments.
- · Less stressful.
- Achieve other interests.
- More job satisfaction/work harder.
- More freedom/time.
- More time to do work.
- Keeps valued members of staff.
- Convenient.
- Other.
- Doesn't affect me.
- None/nothing.
- Don't know.

The 'don't know' response was used when employees gave no answer to the question.

For the purposes of analysis, the data were then grouped into six categories which were set up as six separate variables.

The first category called 'work environment benefits' category (c14pcwork) included the following responses:

- Staff happier/creates better working atmosphere.
- More job satisfaction/work harder.
- Less stressful.
- More time to do work.

The 'business benefits' category (c14pcbus) included the following responses:

- Allows business flexibility/can cover hours needed.
- Achieve other interests.

• Keeps valued members of staff.

Although employees were asked about what the consequences were for 'them' of their colleagues working flexibly, some went on to mention positive consequences for their colleagues. These responses were grouped under the 'individual benefits' category (c14pcind), which were:

- Can look after children/family commitments.
- Spend more time with their family.
- More freedom/time.
- Convenient.

Around one in six employees said that there had been no effect on them and the 'no positive consequences' category (c14pcno) included these individuals.

A fair number of employees (around ten per cent) cited 'it does not affect me' (c14pcaff) and this was recoded as a separate category.

As one in five employees gave a 'don't know' answer, this was also treated as a separate category (c14pcdk) and recoded accordingly.

The responses of 'other' (unspecified) and 'having to cover colleagues' work' did not fit in with any of the categories and so were not included in the recoding.

Negative Consequences Of Colleagues Being Able To Work Flexibly (c14nc01 - c14nc17)

Question asked: 'What have been the negative consequences for you of your colleagues being able to work flexibly?'

This question was asked of all employees who worked with at least one person who worked in at least one of the flexible ways - {IF c14a = 1(Any people work with work part-time) OR c14b = 1 (Any people work with work only during school term-time) OR c14c = 1 (Any people work with job share) OR c14d = 1 (Any people work with work flexi-time) OR c14e = 1 (Any people work with work reduced hours for a limited period) OR c14f = 1 (Any people work with work from home on a regular basis) OR c14g = 1 (Any people work with work compressed working week) OR c14h = 1 (Any people work with work annualised hours)}.

As this question had not used in the previous work-life balance surveys it was treated as an open-ended question and it did not, therefore, have any pre-coded responses for the interviewer. Employees were able to give more than one answer to this question. The following responses were cited:

- Having to cover colleagues' work.
- Colleagues not available for 'phone calls/meetings.
- More/extra responsibilities on full-time staff/difficulties experienced when doing someone else's role.
- Work not completed due to lack of staff/delays in work being completed.
- Staff shortages/staff unwilling to provide cover.
- Restriction on holidays/time off.
- Stressful/puts more pressure on other people.
- Less productivity/less work gets done.

- Less money/reduced income.
- Continuity issues/ don't get to finish things off.
- Increased workload/varied workload.
- Lack of interaction between staff/people not knowing what's happening.
- Communication issues.
- Lack of flexibility in the work hours/days.
- Other.
- Nothing/no negative consequences.
- Don't know.

The 'don't know' response was used when employees had no answer to the question.

The responses were then grouped into five categories to enable meaningful subgroup analysis and these categories were as follows:

The first category was called 'workload related consequences' (c14ncwork) and included the following responses:

- Having to cover colleagues' work.
- Increased workload/varied workload.
- More/extra responsibilities on staff/difficulties experienced when doing someone else's role.
- Staff shortages/staff unwilling to provide cover.
- Work not completed due to lack of staff/delays in work being completed.
- Less productivity/less work gets done.

The second category was called 'individual consequences' (c14ncind). Although employees were asked about what the consequences were for 'them', of their colleagues working flexibly, some went on to mention negative consequences for their colleagues. These responses were:

- · Less money/reduced income.
- Restriction in holidays/time off.
- Lack of flexibility in the work hours/days.
- Stressful/puts more pressure on other people.

The category of 'communication-related consequences' (c14nccom), the following responses were included:

- Colleagues not available for 'phone calls/meetings.
- Lack of interaction between staff/people not knowing what's happening.
- Communication issues.

A high proportion of employees cited 'no negative consequences' (c14ncno) and this response was treated as a separate response category and recoded accordingly.

Similarly, there was a high percentage of 'don't know' answers to this question, which was also recoded as a separate category (c14ncdk).

The responses of the 'other' category were not included in the recoding. Also, the 'continuity issues' response, which did not fit in with any of the categories (cited by less than two per cent) was not included in the recoding.

Achieving better work-life balance (c27_01 - c27_23*)

Question asked: 'What single thing, if anything, could your employer reasonably provide for you personally to achieve a better work-life balance?'

This question was asked of all employees. It was set as an open-ended question so the interviewer did not have any pre-coded responses. The interviewer was instructed to probe fully and the responses were subsequently coded into twenty-three different response codes. The responses given were:

- Flexi-time.
- · Crèche.
- Lighten workload/more staff.
- Pay increase.
- Work from home.
- More annual leave.
- Compressed working week.
- Improved facilities/equipment
- Less overtime/recognised overtime.
- Reduced work hours.
- Increased work hours.
- More training.
- More breaks during the day.
- Change work patterns/shifts.
- More job security.
- Less paperwork/bureaucracy.
- Better work environment.
- Better relationship with senior staff.
- Better communication with senior staff.
- More time to catch up/prepare work.
- Other things.
- Nothing/happy with work arrangements.
- Don't know.

Although the question asked about what 'single thing' their employer could reasonably provide, some employees were able to cite more than one answer.

Therefore, when it came to grouping the responses for the purposes of analysis the decision was taken to exclude all employees who had given more than one response to this question where their responses fell into more than one category. Those employees who gave more than one response but where all of their responses fell into one of the categories were included. This resulted in the production of a single variable for analysis (betterwlb) which included the following categories:

The 'flexibility in working arrangements' category included the following responses:

- Flexi-time.
- Work from home.
- · Compressed working week.
- Increased work hours.
- Reduced work hours.
- Change work patterns/shifts
- Less overtime/recognised overtime.
- More annual leave.

The second category of 'better resources and work environment' included the following responses:

- Lighten workload/more staff.
- More breaks during the day.
- Less paper work/bureaucracy.
- More training.
- More time to catch up/prepare work.
- Better work environment.
- Improved facilities/equipment.
- Better relationship with senior staff.
- Better communication with senior staff.

A number of employees cited 'pay increase' and therefore, this response was treated as a separate response category as was 'nothing/happy with work arrangements' and this was recoded as a single category under the 'nothing' category. Similarly, 'don't know' responses were treated as a separate category.

The responses of 'more job security' and 'crèche' did not fit in with any of the categories and were not included in the recoding. The 'other' category was also excluded from the recoding as it had unspecified responses.

Supporting working parents (f01_01 - f01_17*)

Question asked: 'What would be the one main arrangement, if anything, that employers could provide to support working parents?'

This question was asked of all employees. It was an open-ended questions and the interviewer did not have any pre-coded responses but was instructed to probe fully for a response. Responses were subsequently coded into seventeen response codes:

- Flexible hours/flexi-time.
- Crèche/help with childcare.
- Time off when child is sick/emergencies.
- Allow time off for school holidays.
- Allow to work from home.
- General awareness and understanding.
- More money/higher salary.
- Allow time for dropping off and picking up children from school.
- Job share.
- Allow more time off.
- Term-time contracts.
- Paternity leave.
- Work part-time/shorter hours.
- Flexibility (unspecified).
- Other.
- None/nothing.
- Don't know.

In a similar way to the question regarding the provision of improvements to work-life balance employees were asked to provide information on the 'one main arrangement'. However some employees have more than one response recorded. Therefore, when it came to grouping the responses for the purposes of analysis the decision was taken to exclude all employees who had given more than one response to this question where their responses fell into more than one category. Those employees who gave more than one response but where all of their responses fell into one of the categories were included. This resulted in the production of a single variable for analysis (supportwp) which included the following categories:

The 'flexibility in working arrangements' category included the following responses:

- Flexible hours/flexi-time.
- Allow to work from home.
- Job share.
- Term-time contracts.
- Work part-time/shorter hours.

The second category was called 'help with childcare arrangements' and included the following responses:

• Crèche/help with childcare.

- Time off when child is sick/emergencies.
- Allow time for dropping off and picking up children from school.
- Paternity leave.
- Allow more time off.
- Allow time off for school holidays.
- General awareness and understanding.

The response of 'none/nothing' was cited by a fair number of employees (around eight per cent) and this was recoded as a single category under the heading 'nothing'. Similarly, the 'don't know' category was also treated as a separate category and recoded accordingly (almost a quarter of employees said they did not have an answer to this question).

The responses of 'more money/higher salary', 'flexibility unspecified' and 'other' did not fit in with any of the categories and were not included in the recoding.

Appendix 3: Comparing WLB3 questions with other surveys

This Appendix shows how questions from the Third Work-Life Balance Survey (WLB3) can be compared with WLB1, WLB2 and the Second Flexible Working Employee Survey (FWES2). Question numbers in WLB3 which appear in bold show where comparisons have been made in this report between WLB3 and the relevant questions in the other surveys.

WLB3 question number	In WLB2	In WLB1	In FWES2
<u> </u>	III WLDZ	III WLD I	III FWE32
Contract and working hours	,		
b01	√ Q14	×	*
b02/b02a	$\cong Q9$	≅ Q11	$\cong Q28$
b03	√ Q13	≅ Q17	×
b04	√ Q15	≅ Q18	×
B05	×	$\cong Q20$	≅ Q25
b06/b06a	√ Q18	×	×
b07	√ Q19	≅ Q23/24	*
b08	√ Q 20	≅ Q23/24	×
b09	√ Q21	×	*
b10	√ Q22	×	*
b11	<i>≅</i> Q23	×	×
b14a	×	≅ Q 65a	×
b15	х	$\cong Q66$	×
b16	X	$\cong Q66$	×
Awareness of right to request f	lexible working		
b17	<i>≅</i> Q38	×	√ Q 3
Satisfaction with current working	ng arrangements and requ	ests for change	
c01	<i>≅</i> Q73	×	*
c02	×	×	*
c03	√ Q37a	×	<i>≅</i> Q5
c04_01-c04_16	*	×	√ Q14

WLB3 question number	In WLB2	In WLB1	In FWES2
c05	√Q 37b	×	×
c06	√ Q37c (was open response. WLB3 used post codes as interviewer not read out pre-codes)	×	≅ Q 5
c07_01 - c07_06	\cong Q37d/ e	×	≅ Q 8
c08	<i>≅</i> Q37 <i>f</i>	×	√ Q 9
c09	×	×	*
c10	×	×	<i>≅</i> Q10
c11	×	×	*
Incidence and take-up of flexib	ole working arrangements		
c12a	√Q28	<i>≅</i> Q33	*
c13a – c13h	√Q29	<i>≅</i> Q16	*
c13pc	×	*	*
c13nc	×	*	*
c14a – c14h	×	*	*
c14pc	×	*	*
c14nc	×	*	*
c15	*	*	*
c16	√Q30a	*	*
c17	√Q30 <i>b</i>	*	*
c18a – c18h	√Q31	*	*
c19a – c19h	√Q33	*	*
Changed experience of work in	n last 12 months		
c20a	*	×	*
Employer's treatment of emplo	byees with regard to flexible wo	orking	
c22	*	×	*
c23	*	×	*
c24	*	×	*
Employer consultation/action	over work-life balance		
c25	√Q70	×	*
c26	√Q71		
c27	√Q78	*	*
f01	√Q68	×	×
Importance of flexible working	g arrangements		
c28	×	×	*
c29	×	×	*

Time off in an emergency

WLB3	question number	In WLB2	In WLB1	In FWES2
d01		√Q47	×	×
d02		≅ Q48 (but quite close)	<i>≅</i> Q52	×
d03a/d	103b	≃ Q50	×	×
d04_0	1 – d04_08	√Q49	×	×
d05		×	*	*
d06a		×	×	×
Parent	tal leave			
d08		<i>≅</i> Q57	*	×
d09		×	*	*
Holida	y entitlement			
d10		×	*	×
d13		<i>≅</i> Q62	*	×
d14		<i>≅</i> Q63a	*	×
Carer	responsibilities			
e01		×	*	×
e01a		×	*	×
e02		×	*	×
e02a		×	*	×
e03		×	*	×
e04		×	*	×
e05		×	*	×
Perce	otions of employer			
g01		×	*	×
g02		√ Q72	*	×
g03		×	*	×
Attitud	le to Work-life balance			
g04a -	- g04d	√ Q77	<i>≅</i> Q69	×
KEY:	√ questions are identica ➤ not covered	al/virtually identical		
	\cong covered but different	ly worded		
Source: If	ES/ICM, 2006			

Appendix 4: Supplementary tables

Table A4.1: Number of contracted hours per week for those who had contracted hours (excluding paid and unpaid overtime)

		30 hours and less %		> 35 hours - 40 hours %	More than 40 hours %	Unweighted base
All employees with contracted hours who gave a number of contracted hours		25	11	55	8	1,736
Gender	Male	9	8	70	13	883
	Female	44	14	39	3	853
Sector	Public sector	34	13	47	6	562
	Private sector	22	10	59	10	1,166
Age	16-24	33	10	46	11	226
	25-34	22	10	60	8	374
	35-44	24	12	56	9	485
	45-54	23	10	59	8	403
	55+	29	13	51	7	238
Work status	Full-time	4	13	72	10	1,302
	Part-time	100	*	*	*	392
Flexible worker	Part-time worker	85	5	9	*	454
status	Other flexible worker	6	17	68	9	542
	Non-flexible worker	4	10	74	12	740
No. of employees	5-24	33	9	49	9	461
	25-99	26	10	56	8	444
	100-249	24	12	55	10	286
	250+	17	13	62	8	523
Managerial/	Yes	14	12	62	12	630
supervisory duties	No	32	10	52	7	1,106
Trade union/staff	Yes	22	13	57	9	572
association member	No	30	13	52	5	414
Household income	Under £15,000	42	9	40	8	319
	£15,000-£24,999	18	11	64	7	309
	£25,000-£39,999	20	10	58	12	341
	£40,000+	12	15	64	9	379

		30 hours and less %	> 30 hours - 35 hours %	> 35 hours - 40 hours %	More than 40 hours %	Unweighted base
Parental status	Dependant children under 6 years	36	8	49	*	135
	Dependant children 6 yrs and over	34	11	49	7	296
	No dependant children	22	11	58	9	1,302
Occupation	Operatives and unskilled	25	4	61	9	279
	Services and sales	52	11	33	*	300
	Clerical and skilled manual	26	10	56	8	376
	Managers and professionals	15	14	61	11	699
Industry	Manufacturing	6	5	82	7	262
	Construction	*	*	73	*	44
	Distribution, retail, hotels and restaurants	47	5	39	10	237
	Transport and communication	12	*	68	15	87
	Banking, insurance, finance etc.	18	21	55	6	328
	Public administration, education, health	36	14	43	7	641
	Other services	15	*	67	*	77

^{*} Unweighted cell count is less than 10

Source: IES/ICM, 2006

		30 hours and less %	> 30 hours – 35 hours %	> 35 hours – 40 hours %	> 40 hours – 48 hours %	Over 48 hours %	Unweighted base
All employees		26	8	34	18	16	2,063
Gender	Male	12	5	38	23	22	1,082
	Female	43	10	29	11	7	981
Sector	Public sector	31	9	32	15	13	665
	Private sector	24	7	34	19	17	1,387
Age	16-24	40	7	31	12	10	286
	25-34	21	9	37	18	15	451
	35-44	23	8	30	20	19	563
	45-54	21	7	36	17	18	470
	55+	29	7	33	19	12	282
Work status	Full-time	5	9	47	24	15	1,297
	Part-time	95	2	*	*	*	391
Flexible worker	Part-time worker	81	6	8	3	2	544
status	Other flexible worker	8	9	40	21	22	641
	Non-flexible worker	6	8	44	24	19	878
No. of employees	5-24	34	7	31	14	14	577
	25-99	27	7	32	18	16	536
	100-249	22	7	37	17	17	331
	250+	16	8	36	22	17	589
Managerial/	Yes	14	6	30	23	27	774
supervisory duties	No	33	9	35	14	9	1,289
Trade union/staff	Yes	20	8	35	21	16	639
association member	No	28	9	34	16	14	481
Household income	Under £15,000	43	8	30	10	8	387
	£15,000-£24,999	18	10	42	17	12	356
	£25,000-£39,999	20	6	31	25	18	395
	£40,000+	13	5	31	23	28	471
Parental status	Dependant children under 6 years	34	*	26	15	20	156
	Dependant children 6 yrs and over	32	9	28	14	17	350
	No dependant children	23	8	35	19	15	1,553

		30 hours and less %	> 30 hours – 35 hours %	> 35 hours – 40 hours %	> 40 hours – 48 hours %	Over 48 hours %	Unweighted base
Occupation	Operatives and unskilled	28	6	36	16	14	341
	Services and sales	51	10	28	8	*	329
	Clerical and skilled manual	28	10	38	16	9	423
	Managers and professionals	14	7	31	23	25	871
Industry	Manufacturing	7	5	43	27	18	299
	Construction	*	*	43	*	31	55
	Distribution, retail, hotels and restaurants	47	7	24	11	11	293
	Transport and communication	14	*	40	15	25	107
	Banking, insurance, finance etc.	17	12	30	23	17	381
	Public administration, education, health	33	9	30	16	12	754
		23	*	40	18	11	98

Table A4.3: Difference between actual working hours and contracted working hours for those who had contracted hours

		10+ more %	Up to 10 more %	Same as contracted %	Less than contracted %	Unweighted base
All employees with co gave responses to bo number of their cor hours	th questions on the	13	32	47	7	1,666
Gender	Male	17	34	41	8	847
	Female	9	30	55	6	819
Sector	Public sector	12	35	49	3	529
	Private sector	13	31	47	9	1,129
Age	16-24	7	31	48	14	218
	25-34	12	33	47	7	355
	35-44	18	35	42	5	467
	45-54	14	31	48	7	388
	55+	10	29	55	7	228
Work status	Full-time	15	35	43	7	1,278
	Part-time	8	22	63	7	387
Flexible worker status	Part-time worker	8	24	60	9	439
	Other flexible worker	18	40	35	7	515
	Non-flexible worker	13	32	48	7	712
No. of employees	5-24	9	32	53	7	447
	25-99	13	32	45	10	426
	100-249	15	27	50	7	270
	250+	17	37	41	5	501
Managerial/	Yes	23	38	33	6	601
supervisory duties	No	8	29	55	8	1,065
Trade union/staff	Yes	15	33	45	7	534
association member	No	12	35	47	7	407
Household income	Under £15,000	6	25	59	10	312
	£15,000-£24,999	12	35	44	8	299
	£25,000-£39,999	12	39	40	8	328
	£40,000+	25	39	32	4	362

Dependant children under 6 years	15			%	base
	10	31	48	*	129
Dependant children 6 yrs and over	15	32	48	5	287
No dependant children	13	33	47	8	1,247
Operatives and unskilled	10	26	53	12	269
Services and sales	5	27	59	8	290
Clerical and skilled manual	9	31	53	7	370
Managers and professionals	21	39	35	6	658
Manufacturing	19	34	39	8	252
Construction	*	*	60	*	42
Distribution, retail, hotels and restaurants	8	29	53	10	233
Transport and communication	20	32	40	*	82
Banking, insurance, finance etc.	15	40	38	7	322
Public administration, education, health	11	32	51	5	602
Other services	*	32	54	*	74
	Dependant children 6 yrs and over No dependant children Operatives and unskilled Services and sales Clerical and skilled manual Managers and professionals Manufacturing Construction Distribution, retail, hotels and restaurants Transport and communication Banking, insurance, finance etc. Public administration, education, health	Dependant children 6 yrs and over No dependant children 13 Operatives and unskilled 10 Services and sales 5 Clerical and skilled manual 9 Managers and professionals 21 Manufacturing 19 Construction * Distribution, retail, hotels and restaurants Transport and communication 20 Banking, insurance, finance etc. Public administration, education, health	Dependant children 6 yrs and over No dependant children 13 33 Operatives and 10 26 Services and sales 5 27 Clerical and skilled 9 31 Managers and 21 39 Manufacturing 19 34 Construction * * Distribution, retail, hotels and restaurants Transport and communication 20 32 Banking, insurance, finance etc. Public administration, education, health	Dependant children 6 yrs and over 15 32 48 No dependant children 13 33 47 Operatives and 10 26 53 Services and sales 5 27 59 Clerical and skilled 9 31 53 Managers and professionals 21 39 35 Manufacturing 19 34 39 Construction * * 60 Distribution, retail, hotels and restaurants Transport and communication 20 32 40 Banking, insurance, finance etc. Public administration, education, health	Dependant children 6 yrs and over No dependant children 13 33 47 8 Operatives and unskilled 10 26 53 12 Services and sales 5 27 59 8 Clerical and skilled manual 9 31 53 7 Managers and professionals 21 39 35 6 Manufacturing 19 34 39 8 Construction * * 60 * Distribution, retail, hotels and restaurants Transport and communication 20 32 40 * Banking, insurance, finance etc. Public administration, education, health

^{*} Unweighted cell count is less than 10

Note: Due to the way that the data were collected (at b04 and b05) all recorded figures after the decimal point have been treated as proportions of hours rather than the number of minutes.

Source: IES/ICM, 2006

Table A4.4: Whether employ	ees worked paid or unpaid overtime						
Do you ever do any work that you wou	ıld regard as paid or unpaid overtime?			Is this	id or both?		
		Yes %	Unweighted base	Paid only %	Unpaid only %	Both paid and unpaid %	Unweighted base***
All employees/all employees who wor	ked overtime	51	2,081	40	43	17	1,088
Gender	Male	54	1,096	43	42	15	608
	Female	48	985	36	44	19	480
Sector	Public	53	669	25	55	19	355
	Private	51	1,401	46	38	16	727
Age	16-24	47	289	58	22	19	137
	25-34	54	454	42	40	17	244
	35-44	56	570	38	46	16	323
	45-54	50	472	31	49	19	243
	55+	47	285	35	51	13	138
Work status	Full-time	55	1,302	38	45	16	734
	Part-time	43	392	56	19	25	169
Flexible worker status	Part-time worker	43	548	55	21	23	234
	Other flexible worker	59	649	26	56	17	389
	Non-flexible worker	52	884	43	43	14	465
No. of Employees	5-24	47	582	44	38	17	282
. ,	25-99	52	537	36	47	16	286
	100-249	51	338	42	42	15	173
	250+	57	594	37	44	18	338
Managerial/supervisory duties	Yes	64	780	23	56	20	506
	No	44	1,301	54	31	14	582

Trade union/staff association member

Yes

Do you ever do any work that you	u would regard as paid or unpaid overtime?			Is this	id or both?		
		Yes %	Unweighted base	Paid only %	Unpaid only %	Both paid and unpaid %	Unweighted base***
	No	53	484	40	39	20	255
Household income	Under £15,000	42	390	62	20	16	166
	£15,000-£24,999	50	358	44	39	18	185
	£25,000-£39,999	61	397	40	46	14	242
	£40,000+	64	475	22	60	17	305
Parental status	Dependant children under 6 years	50	157	39	53	*	81
	Dependant children 6 yrs and over	53	351	41	41	18	188
	No dependant children	51	1,569	40	42	17	818
Occupation	Operatives and unskilled	42	345	86	7	7	146
•	Services and sales	45	332	49	32	19	149
	Clerical and skilled manual	45	426	53	31	16	197
	Managers and professionals	62	878	18	62	19	547
Industry	Manufacturing	55	302	50	41	8	166
•	Construction	44	55	58	*	*	24
	Distribution, retail, hotels and restaurants	46	294	56	27	17	135
	Transport and communication	51	110	56	31	*	56
	Banking, insurance, finance etc.	56	384	31	51	18	215
	Public administration, education, health	53	760	24	54	21	406
	Other services	49	100	41	41	*	49
Weighted N =			2,081				1,072

^{*} Unweighted cell count is less than 10

^{***} Employee responses of 'No, neither' (4 unweighted cases) are not shown in this table, but were included in the unweighted base Source: IES/ICM, 2006

Table A4.5: The main reasons for working overtime, for those who worked overtime Workload Organisational Personal Unweighted base*** demands culture choice % % All employees whose responses fell into one of the recoded categories 1,018 Gender Male Female Sector Public sector Private sector 16-24 Age 25-34 35-44 45-54 55+ Work status Full-time Part-time Flexible worker status Part-time worker Other flexible worker Non-flexible worker No. of employees 5-24 25-99 100-249 250+ Managerial/supervisory duties Yes No

		Workload demands %	Organisational culture %	Personal choice %	Unweighted base***
Trade union/staff association member	Yes	58	14	27	347
	No	57	13	30	234
Household income	Under £15,000	47	14	38	152
	£15,000-£24,999	53	13	33	179
	£25,000-£39,999	64	15	20	228
	£40,000+	68	17	15	288
Parental status	Dependant children under 6 years	64	21	15	78
	Dependant children 6 yrs and over	64	14	21	174
	No dependant children	59	15	27	765
Occupation	Operatives and unskilled	38	14	47	137
	Services and sales	56	11	34	141
	Clerical and skilled manual	58	14	28	187
	Managers and professionals	71	16	13	507
Industry	Manufacturing	55	13	32	152
	Construction	55	*	*	24
	Distribution, retail, hotels and restaurants	47	15	37	126
	Transport and communication	41	*	41	53
	Banking, insurance, finance etc.	66	15	19	208
	Public administration, education, health	71	14	15	372
	Other services	60	*	24	48

^{*} Unweighted cell count is less than 10 *** This base is different from the base in Figure 2.1 because the 'don't know' and 'other' categories are not included in recoding of answers Source: IES/ICM, 2006

		<20 days %	20-24 days %	25 days %	26-30 days %	>30 days %	Unweighted base
All employees who gave a number o	of holiday days	11	27	16	26	19	1,897
Gender	Male	9	29	17	27	17	1,030
	Female	15	24	15	25	21	867
Sector	Public sector	10	11	12	31	36	583
	Private sector	12	33	18	25	13	1,304
Age	16-24	20	36	12	20	12	237
	25-34	13	31	20	21	15	420
	35-44	11	25	18	27	19	531
	45-54	6	23	14	33	24	442
	55+	12	21	15	29	23	257
Work status	Full-time	5	28	20	29	18	1,251
	Part-time	28	23	5	23	21	317
Flexible worker status	Part-time worker	30	24	6	22	17	443
	Other flexible worker	6	20	19	30	25	598
	Non-flexible worker	6	33	19	26	16	856
No. of employees	5-24	16	39	12	20	13	516
	25-99	10	30	19	24	16	477
	100-249	10	22	18	28	22	319
	250+	8	14	17	34	26	565
Managerial/supervisory duties	Yes	6	23	17	31	22	748
	No	15	29	15	23	17	1,149

		<20 days %	20-24 days %	25 days %	26-30 days %	>30 days %	Unweighted base
Trade union/staff association member	Yes	7	13	10	33	37	588
	No	10	23	17	30	19	441
Household income	Under £15,000	20	35	11	22	12	331
	£15,000-£24,999	11	32	17	26	15	328
	£25,000-£39,999	7	25	18	27	23	375
	£40,000+	7	18	21	31	23	454
Parental status	Dependant children under 6 years	17	21	20	24	19	145
	Dependant children 6 yrs and over	14	23	14	28	22	317
	No dependant children	10	28	16	26	18	1,432
Occupation	Operatives and unskilled	15	33	10	25	17	310
	Services and sales	14	27	14	26	20	277
	Clerical and skilled manual	15	36	16	24	9	394
	Managers and professionals	8	19	20	27	26	819
Industry	Manufacturing	8	32	21	21	17	288
	Construction	*	40	19	30	*	53
	Distribution, retail, hotels and restaurants	21	36	12	20	12	257
	Transport and communication	*	26	19	33	17	105
	Banking, insurance, finance etc.	8	30	25	28	8	374
	Public administration, education, health	11	15	11	27	36	660
	Other services	13	28	*	34	16	89
* Unweighted cell count is less than 10 Source: IES/ICM, 2006							•

Table A4.7: Whether employees wanted to work more hours, fewer hours, or were content Would you prefer to work more hours, Would you work fewer hours even if meant less money? fewer hours, or are you content? Content Unweighted No Depends Unweighted More Fewer Yes % % % % base base All employees/all employees who wanted to work fewer hours 2,081 Gender Male 1,096 Female Public Sector Private 1,401 16-24 Age 25-34 35-44 45-54 55+ Full-time Work status 1.302 Part-time Flexible worker status Part-time work Flexible working & no part-time work No part-time or flexible working stated No. of employees 5-24 25-99 100-249 250+ Managerial/supervisory duties Yes 1,301 No

		Would you prefer to work more hours, fewer hours, or are you content?				Would you work fewer hours even if meant less money?			
		More %	Fewer %	Content %	Unweighted base	Yes %	No %	Depends %	Unweighted base
Trade union/staff association member	Yes	3	30	67	648	29	65	6	193
	No	4	25	70	484	20	70	9	120
Household Income	Under £15,000	10	17	73	390	27	63	*	68
	£15,000-£24,999	4	27	69	358	21	72	*	97
	£25,000-£39,999	3	32	66	397	26	67	7	126
	£40,000+	3	34	63	475	36	59	*	165
Parental status	Dependant children under 6 years	*	25	70	157	36	59	*	40
	Dependant children 6 yrs and over	3	28	68	351	28	70	*	97
	No dependant children	5	26	69	1,569	27	64	9	418
Occupation	Operatives and unskilled	11	22	68	345	23	70	*	74
	Services and sales	7	17	75	332	36	59	*	57
	Clerical and skilled manual	3	24	73	426	27	64	*	98
	Managers and professionals	2	33	64	878	29	63	8	295
Industry	Manufacturing	4	35	61	302	27	64	*	106
	Construction	-	29	71	55	**	**	**	16
	Distribution, retail, hotels and restaurants	7	20	73	294	29	63	*	59
	Transport and communication	*	26	67	110	*	70	*	29
	Banking, insurance, finance etc.	4	30	66	384	30	64	*	115
	Public administration, education, health	4	25	70	760	29	64	7	193
	Other services	*	21	74	100	*	53	*	21

^{*} Unweighted cell count is less than 10 - No employees in cell

Source: IES/ICM, 2006

^{**} These percentages are not shown as the unweighted base is less than 20

Table A4.8: Results of the employer flexibility score*

		Low flexibility employer %	Medium flexibility employer %	High flexibility employer %	Mean score	Unweighted base
All employees		25	47	29	4.8	1,179
Gender	Male	30	44	25	4.4	642
	Female	17	50	34	5.3	537
Sector	Public sector	15	51	34	5.5	379
	Private sector	28	45	27	4.5	794
Age	16-24	15	44	41	5.4	160
	25-34	23	52	25	4.7	239
	35-44	28	45	27	4.7	329
	45-54	26	47	28	4.6	277
	55+	28	45	27	4.7	168
Work status	Full-time	28	44	29	4.7	748
	Part-time	11	58	31	5.3	196
Flexible worker status	Part-time worker	8	55	37	5.8	275
	Other flexible worker	6	52	42	6.0	391
	Non-flexible worker	46	38	15	3.4	513
No. of employees	5-24	28	44	28	4.6	344
	25-99	27	51	22	4.5	306
	100-249	24	51	25	4.5	192
	250+	18	42	40	5.5	324
Managerial/supervisory duties	Yes	19	47	34	5.1	498
	No	28	46	25	4.5	681

		Low flexibility employer %	Medium flexibility employer %	High flexibility employer %	Mean score	Unweighted base
Trade union/staff association member	Yes	21	51	27	4.9	404
	No	14	46	40	5.7	247
Household income	Under £15,000	23	45	32	4.9	213
	£15,000-£24,999	31	44	24	4.5	207
	£25,000-£39,999	31	45	24	4.4	239
	£40,000+	17	49	34	5.3	283
Parental status	Dependant children under 6 years	24	54	22	4.5	85
	Dependant children 6 yrs and over	24	46	30	4.9	221
	No dependant children	25	46	29	4.8	872
Occupation	Operatives and unskilled	37	43	19	3.8	180
	Services and sales	17	56	28	5.0	185
	Clerical and skilled manual	27	44	29	4.7	234
	Managers and professionals	21	46	33	5.1	524
Industry	Manufacturing	42	43	15	3.6	162
	Construction	28	44	28	4.3	36
	Distribution, retail, hotels and restaurants	21	46	33	4.9	169
	Transport and communication	30	49	21	4.5	71
	Banking, insurance, finance etc.	22	46	32	4.9	210
	Public administration, education, health	15	53	32	5.4	428
	Other services	35	36	28	4.4	60
Source: IES/ICM, 2006 * For an explanation of how the	score was constructed, please see the description in section	3.2 of this report				

Table A4.9: Awareness amongst employees of the right to request flexible working

		Yes %	No %	Unweighted base***
All employees		56	43	2,081
Gender	Male	53	46	1,096
	Female	60	39	985
Sector	Public	65	35	669
	Private	53	46	1,401
Age	16-24	44	55	289
	25-34	57	42	454
	35-44	59	41	570
	45-54	60	40	472
	55+	58	41	285
Work status	Full-time	59	40	1,302
	Part-time	57	42	392
Flexible worker status	Part-time worker	55	45	548
	Other flexible worker	62	37	649
	Non-flexible worker	53	46	884
No. of employees	5-24	50	49	582
	25-99	56	43	537
	100-249	53	45	338
	250+	66	34	594
Managerial/supervisory duties	Yes	67	33	780
	No	50	49	1,301
Trade union/staff association	Yes	64	35	648
member	No	60	39	484
Household income	Under £15,000	45	55	390
	£15,000-£24,999	51	47	358
	£25,000-£39,999	61	39	397
	£40,000+	68	32	475
Parental status	Dependant children under 6 years	65	34	157
	Dependant children 6 yrs and over	54	45	351
	No dependant children	56	43	1,569
Occupation	Operatives & unskilled	46	52	345
	Services & sales	53	46	332
	Clerical & skilled manual	52	47	426
	Managers & professionals	64	36	878

		Yes %	No %	Unweighted base***
Industry	Manufacturing	54	46	302
	Construction	42	56	55
	Distribution, retail, hotels and restaurants	44	54	294
	Transport and communication	59	41	110
	Banking, insurance, finance etc.	60	39	384
	Public administration, education, health	64	35	760
	Other services	56	41	100

^{***} Employee responses of 'don't know' (18 cases) are not shown in this table, but were included in the unweighted base. As a result, the above row percentage total less than 100 per cent

Table A4.10: Whether employees had made a request to change how they regularly worked

		Yes %	No %	Unweighted base
All employees		17	83	2,081
Gender	Male	14	86	1,096
	Female	22	78	985
Sector	Public	20	80	669
	Private	16	84	1,401
Age	16-24	20	80	289
	25-34	19	81	454
	35-44	18	82	570
	45-54	17	83	472
	55+	12	88	285
Work status	Full-time	15	85	1,302
	Part-time	28	72	392
Flexible worker status	Part-time worker	30	70	548
	Other flexible worker	15	85	649
	Non-flexible worker	12	88	884
No. of employees	5-24	16	84	582
	25-99	18	82	537
	100-249	17	83	338
	250+	19	81	594
Managerial/supervisory duties	Yes	17	83	780
	No	18	82	1,301
Trade union/staff association	Yes	21	79	648
membership	No	18	82	484
Household Income	Under £15,000	19	81	390
	£15,000-£24,999	17	83	358
	£25,000-£39,9999	17	83	397
	£40,000+	16	84	475
Parental status	Dependant children under 6 years	24	76	157
	Dependant children 6 yrs and over	19	81	351
	No dependant children	17	83	1,569
Occupation	Operatives & unskilled	16	84	345
	Services & sales	21	79	332
	Clerical & skilled manual	17	83	426
	Managers & professionals	16	84	878

		Yes %	No %	Unweighted base
Industry	Manufacturing	15	85	302
	Construction	*	93	55
	Distribution, retail, hotels and restaurants	19	81	294
	Transport and communication	13	87	110
	Banking, insurance, finance etc.	15	85	384
	Public administration, education, health	21	79	760
	Other services	18	82	100
* Unweighted cell count is less than 10				

Unweighted cell count is less than 10

Table A4.11: Whether requests made by employees who had made a request to change the way they regularly worked were agreed to

		Total: Yes %	Yes, fully	Yes, partially accepted/compromise %	No, declined %	Awaiting/ pending decision %	Unweighted base***
All employees who had made a request t	o change the way they regularly worked	78	60	18	17	5	371
Gender	Male	71	53	19	23	*	153
	Female	84	67	17	13	*	218
Sector	Public	82	65	17	16	*	134
	Private	76	58	18	18	6	236
Age	16-24	83	56	26	*	*	57
	25-34	75	58	17	19	*	90
	35-44	81	67	15	17	*	105
	45-54	74	55	19	18	*	80
	55+	78	69	*	*	*	37
Work status	Full-time	75	57	18	19	7	206
	Part-time	86	74	12	12	*	108
Flexible worker status	Part-time worker	89	73	16	9	*	165
	Other flexible worker	80	64	16	14	*	99
	Non-flexible worker	60	39	21	32	*	107
No. of employees	5-24	76	58	17	21	*	99
	25-99	76	58	19	20	*	99
	100-249	84	62	21	*	*	60
	250+	82	65	16	13	*	109
Managerial duties	Yes	80	60	20	16	*	136
	No	77	60	17	17	6	235

		Total: Yes %	Yes, fully %	Yes, partially accepted/compromise %	No, declined %	Awaiting/ pending decision %	Unweighted base***
Trade union/staff association member	Yes	78	60	18	18	*	133
	No	81	60	21	14	*	89
Household income	Under £15,000	77	54	23	15	*	75
	£15,000-£24,999	86	67	19	*	*	64
	£25,000-£39,999	72	51	19	24	*	74
	£40,000+	79	68	11	14	*	77
Parental status	Dependant children under 6 years	76	59	*	*	*	39
	Dependant children 6 yrs and over	82	71	*	18	-	66
	No dependant children	78	58	20	17	5	266
Occupation	Operatives & unskilled	80	56	25	*	*	53
	Services & sales	80	55	24	*	*	71
	Clerical & skilled manual	79	66	13	17	*	80
	Managers & professionals	76	62	14	19	*	146
Industry	Manufacturing	76	57	*	*	*	46
	Construction	**	**	**	**	**	4
	Distribution, retail, hotels and restaurants	80	56	24	*	*	57
	Transport and communication	**	**	**	**	**	14
	Banking, insurance, finance etc.	72	60	*	17	*	58
	Public administration, education, health	85	69	16	13	*	156
	Other services	**	**	**	**	**	18

^{*} Unweighted cell count is less than 10 ** These percentages are not shown as the unweighted base is less than 20 - No employees in cell

^{***} Employee responses of 'don't know' (1 unweighted case) are not shown in this table, but were included in the unweighted base

Table A4.12: Reasons for not requesting a change to working arrangements for those who had not made a request

		Personal reasons %	Business/ employer reasons %	Unweighted base***
All employees whose responses categories	s fell into one of the recoded	85	16	1,420
Gender	Men	83	18	783
	Women	88	13	637
Sector	Public	82	19	457
	Private	87	15	956
Age	16-24	87	13	192
	25-34	83	19	295
	35-44	85	16	388
	45-54	85	16	325
	55+	88	12	214
Work status	Full-time	85	16	911
	Part-time	93	7	246
Flexible worker status	Part-time worker	93	7	328
	Other flexible worker	84	17	456
	Non-flexible worker	82	19	636
No. of employees	5-24	88	13	397
	25-99	85	15	373
	100-249	81	21	235
	250+	85	17	393
Managerial/supervisory duties	Yes	84	18	520
	No	86	15	900
Trade union/staff association	Yes	78	24	432
member	No	90	11	334
Household income	Under £15,000	88	13	257
	£15,000-£24,999	85	17	246
	£25,000- £39,999	82	19	267
	£40,000+	81	22	337
Parental status	Dependant children under 6 years	89	14	96
	Dependant children 6 yrs and over	82	20	246
	No dependant children	86	15	1,075

^{***} This base is different from the base in Figure 3.10 because the 'don't know', 'other' and those giving responses falling into more than one category were not included in recoding of reasons (see Appendix 2 on Recodes).

Table A4.13: Personal reasons and/or business reasons cited for working their current working arrangements, by employees who worked one or more flexible working arrangement

		Personal reasons %	Business reasons %	Unweighted base***
All employees whose responses t categories	ell into one of the recoded	72	33	1,110
Gender	Male	67	37	481
	Female	77	29	629
Sector	Public sector	65	41	443
	Private sector	76	28	663
Age	16-24	72	32	158
	25-34	78	25	228
	35-44	75	32	327
	45-54	64	40	249
	55+	70	35	141
Work status	Full-time	68	37	547
	Part-time	85	21	354
Flexible worker status	Part-time worker	83	21	507
	Other flexible worker	63	43	603
	Non-flexible worker	N/A	N/A	N/A
No. of employees	5-24	76	30	308
	25-99	68	38	299
	100-249	64	39	164
	250+	76	29	319
Managerial/supervisory duties	Yes	70	36	404
	No	74	31	706
Trade union/staff association	Yes	59	45	373
member	No	78	28	288
Household income	Under £15,000	74	31	213
	£15,000-£24,999	74	31	169
	£25,000-£39,999	67	37	204
	£40,000+	72	32	273
Parental status	Dependant children under 6 years	84	24	97
	Dependant children 6 yrs and over	75	30	229
	No dependant children	70	35	781
Occupation	Operatives & unskilled	78	30	138
	Services & sales	77	26	217
	Clerical & skilled manual	75	30	228
	Managers & professionals	67	39	472

		Personal reasons %	Business reasons %	Unweighted base***
Industry	Manufacturing	73	30	104
	Construction	**	**	18
	Distribution, retail, hotels etc	82	22	157
	Transport, storage & comm.	69	35	46
	Banking, finance & insurance	75	32	196
	Public Admin, Education, Health	67	40	507
	Other services	71	37	44

^{**} These percentages are not shown as the unweighted base is less than 20

^{***} This base is different from the base in Figure 4.1 because the 'don't know', 'other' and those giving responses falling into more than one category are not included in recoding of reasons (see Appendix 2 on Recodes).

Table A4.14: Reason given for not making use of flexible working arrangements by employees who had not worked any of the flexible arrangements available to them

		Personal reasons	Financial reasons/ cannot afford to %	Business/ employer reasons	Unweighted base***
All employees whose the recoded categorie		64	12	29	617
Gender	Male	63	9	31	375
	Female	66	16	24	242
Sector	Public sector	67	12	28	156
	Private sector	63	12	29	457
Age	16-24	73	11	21	88
	25-34	68	7	28	150
	35-44	57	15	31	159
	45-54	59	15	33	140
	55+	70	*	23	77
Work status	Full-time	64	12	28	503
	Part-time	-	-	-	N/A
Flexible worker status	Part-time worker	-	-	-	N/A
	Other flexible worker	-	-	-	N/A
	Non-flexible worker	64	12	29	617
No. of employees	5-24	64	13	29	169
	25-99	62	9	32	153
	100-249	66	11	26	112
	250+	63	14	26	182
Managerial/	Yes	61	10	33	262
supervisory duties	No	66	13	25	355
Trade union/	Yes	62	13	29	178
staff association member	No	63	13	28	130
Household income	Under £15,000	65	13	25	101
	£15,000-£24,999	63	13	27	115
	£25,000-£39,999	62	9	30	137
	£40,000+	61	11	36	146
Parental status	Dependant children under 6 years	56	*	29	38
	Dependant children 6 yrs and over	57	17	30	79
	No dependant children	66	11	28	499

		Personal reasons %	Financial reasons/ cannot afford to %	Business/ employer reasons	Unweighted base***
Occupation	Operatives & unskilled	70	14	18	103
	Services & sales	64	25	20	75
	Clerical & skilled manual	60	10	32	122
	Managers & professionals	62	9	35	289
Industry	Manufacturing	66	*	31	122
	Construction	60	*	*	20
	Distribution, retail, hotels etc	60	13	29	84
	Transport, storage & comm.	54	*	25	46
	Banking, finance and insurance	60	14	34	126
	Public Admin, Education, Health	65	12	27	172
	Other services	84	*	*	26

^{*} Unweighted cell count is less than 10

^{***} This base is different from the base in Figure 4.2 because 'don't know', 'other', 'hadn't thought of it' and "just don't want to' responses and those giving responses falling into more than one category are not included in recoding of reasons (see Appendix 2 on Recodes)

Table A4.15: The positive consequences of flexible working arrangements cited by those who had worked one or more flexible arrangement

		Having more time %	Convenience %	Improved WLB %	No positive consequences	Unweighted base***
All employee responses falling into th	e recoded categories	71	18	17	7	1,062
Gender	Male	68	19	18	9	457
	Female	73	18	17	5	605
Sector	Public sector	72	18	18	7	429
	Private sector	70	18	17	7	630
Age	16-24	75	14	12	9	158
	25-34	76	17	19	*	217
	35-44	74	17	17	7	311
	45-54	61	22	19	10	234
	55+	67	22	20	7	135
Work status	Full-time	67	22	19	8	517
	Part-time	79	13	15	5	353
Flexible worker status	Part-time worker	78	13	17	5	510
	Other flexible worker	64	23	18	9	552
	Non-flexible worker	N/A	N/A	N/A	N/A	N/A
No. of employees	5-24	70	17	17	7	296
	25-99	73	18	14	8	280
	100-249	70	17	19	*	156
	250+	70	20	20	7	309
Managerial/ supervisory duties	Yes	66	19	22	8	377
	No	73	18	15	7	685

		Having more time %	Convenience %	Improved WLB %	No positive consequences	Unweighted base***
Trade union/staff association member	Yes	72	16	19	8	345
	No	71	21	17	6	283
Household income	Under £15,000	76	13	15	7	215
	£15,000-£24,999	79	15	18	*	163
	£25,000-£39,999	70	20	18	8	191
	£40,000+	66	26	21	4	243
Parental status	Dependant children under 6 years	84	14	13	*	93
	Dependant children 6 yrs and over	76	18	16	6	223
	No dependant children	67	19	19	8	743

^{*} Unweighted cell count is less than 10

^{***}This base is different from the base used in Figure 4.3 because 'don't know', 'other', 'more money' and 'organise my life around work' responses and those giving responses falling into more than one category are not included in recoding of consequences (see Appendix 2 on Recodes)

Table A4.16: The negative consequences of flexible working arrangements cited by those who had worked one or more flexible arrangement

		Financial detriment %	Reduced WLB %	No negative consequences	Unweighted base***
All employees whose recoded categories	se responses fell into one of the	25	20	57	1,096
Gender	Male	17	23	61	475
	Female	31	18	54	621
Sector	Public sector	25	21	56	449
	Private sector	25	20	57	645
Age	16-24	38	20	43	148
	25-34	26	21	55	222
	35-44	23	23	56	329
	45-54	19	17	65	242
	55+	21	16	65	148
Work status	Full-time	15	22	64	524
	Part-time	36	13	53	356
Flexible worker	Part-time worker	41	15	46	515
status	Other flexible worker	10	24	66	581
	Non-flexible worker	N/A	N/A	N/A	N/A
No. of employees	5-24	26	20	55	309
	25-99	27	20	54	295
	100-249	30	21	53	155
	250+	19	20	64	317
Managerial/	Yes	17	22	62	393
supervisory duties	No	29	19	54	703
Trade union/staff	Yes	23	26	53	368
association member	No	26	15	61	283
Household income	Under £15,000	32	20	49	214
	£15,000-£24,999	31	14	55	170
	£25,000-£39,999	23	23	59	204
	£40,000+	14	25	62	258
Parental status	Dependant children under 6 years	31	25	45	91
	Dependant children 6 yrs and over	24	18	59	226
	No dependant children	25	20	57	776
Occupation	Operatives & unskilled	32	21	48	145
	Services & sales	33	15	53	212
	Clerical & skilled manual	24	14	62	222
	Managers & professionals	19	24	59	463

		Financial detriment %	Reduced WLB %	No negative consequences	Unweighted base***
Industry	Manufacturing	9	22	69	105
	Construction	**	**	**	16
Industry	Distribution, retail, hotels etc	37	18	46	155
	Transport, storage & communication	24	*	62	49
	Banking, finance & insurance	18	20	63	187
	Public Admin, Education, Health	26	20	56	505
	Other services	33	31	43	42

^{*} Unweighted cell count is less than 10

^{**} These percentages are not shown as the unweighted base is less than 20

^{***} This base is different from the base in Figure 4.4 because the 'don't know', 'other', 'miss interaction with colleagues' responses and those giving responses falling into more than one category are not included in recoding of consequences (see Appendix 2 on Recodes)

Table A4.17: The positive consequences of colleagues' flexible working arrangements cited by employees who had colleagues who worked one or more of the arrangements

		Work environment benefits %	Business benefits %	Individual benefits %	Does not affect me %	No positive consequences	Don't know %	Unweighted base***
All employees whose responses	fell into one of the recoded categories	17	14	21	11	17	23	1,427
Gender	Male	16	16	19	10	18	23	656
	Female	18	12	23	13	16	23	771
Sector	Public sector	21	13	23	14	16	18	534
	Private sector	15	15	20	10	17	25	886
Age	16-24	11	19	26	5	14	29	198
	25-34	19	13	20	11	18	23	310
	35-44	20	13	20	11	16	24	399
	45-54	18	13	22	14	21	16	319
	55+	15	14	18	17	16	25	190
Work status	Full-time	18	15	19	13	19	20	818
	Part-time	16	13	27	13	11	25	346
Flexible worker status	Part-time worker	16	14	26	11	12	25	475
	Other flexible worker	20	14	18	9	19	23	550
	Non-flexible worker	14	15	20	15	20	20	402
No. of employees	5-24	15	17	19	9	17	26	378
	25-99	18	11	21	12	17	26	383
	100-249	16	15	20	11	17	24	223
	250+	19	14	23	13	17	17	419
Managerial/supervisory duties	Yes	23	14	21	10	17	20	558
	No	13	14	21	13	17	25	869

		Work environment benefits %	Business benefits %	Individual benefits %	Does not affect me %	No positive consequences	Don't know %	Unweighted base***
Trade union/staff association	Yes	21	12	24	13	16	19	457
member	No	18	13	21	11	19	21	378
Household income	Under £15,000	12	15	20	11	16	27	264
	£15,000-£24,999	12	16	23	12	21	20	225
	£25,000-£39,999	22	14	21	11	18	16	272
	£40,000+	26	15	23	10	18	18	348
Parental status	Dependant children under 6 years	22	12	22	*	17	22	107
	Dependant children 6 yrs and over	17	13	24	13	18	19	253
	No dependant children	17	15	20	12	17	24	1,063
Occupation	Operatives & unskilled	8	15	21	15	17	27	175
	Services & sales	12	15	23	11	13	28	274
	Clerical & skilled manual	18	11	21	15	18	20	262
	Managers & professionals	23	15	20	9	18	20	646
Industry	Manufacturing	14	9	18	16	18	26	147
	Construction	*	*	*	*	*	*	25
	Distribution, retail, hotels etc	11	18	23	10	16	26	209
	Transport, storage & communication	*	16	26	*	*	30	67
	Banking, finance and insurance	21	12	20	9	20	21	260
	Public Admin, Education, Health	21	12	21	13	17	19	606
	Other services	*	*	22	*	21	23	55

^{*} Unweighted cell count is less than 10

^{***} This base is different from the base in Figure 4.5 because the 'other' and 'having to cover colleagues work' responses and those giving responses falling into more than one category are not included in recoding of consequences (see Appendix 2 on Recodes)

Table A4.18: The negative consequences of colleagues' flexible working arrangements cited by employees who had colleagues who worked one or more of the arrangements

		Workload related %	Individual consequences %	Communication %	No negative consequences	Don't know %	Unweighted base***
All employees whose responses fe	II into one of the recoded categories	15	8	10	45	23	1,450
Gender	Male	15	9	10	42	25	667
	Female	16	8	9	47	22	783
Sector	Public sector	18	8	11	47	18	539
	Private sector	14	9	9	44	25	902
Age	16-24	15	13	7	39	27	201
	25-34	19	8	12	43	19	311
	35-44	14	7	12	46	23	396
	45-54	17	9	8	47	20	334
	55+	10	6	9	46	30	199
Work status	Full-time	17	7	11	43	22	828
	Part-time	10	9	7	50	24	353
Flexible worker status	Part-time worker	12	11	7	47	24	482
	Other flexible worker	16	7	14	40	24	554
	Non-flexible worker	19	7	7	47	21	414
No. of employees	5-24	17	10	7	43	24	390
	25-99	14	9	9	46	24	382
	100-249	15	5	9	48	24	238
	250+	15	7	15	43	21	418
Managerial/supervisory duties	Yes	20	8	14	38	22	550
	No	13	9	7	48	24	900

		Workload related %	Individual consequences %	Communication %	No negative consequences	Don't know %	Unweighted base***
Trade union/staff association member	Yes	18	9	10	42	23	471
	No	16	8	11	48	18	381
Household income	Under £15,000	15	12	4	46	23	268
	£15,000-£24,999	16	11	4	48	23	232
	£25,000-£39,999	20	5	13	46	18	277
	£40,000+	16	6	20	39	19	342
Parental status	Dependant children under 6 years	17	*	12	49	17	107
	Dependant children 6 yrs and over	15	11	12	45	18	258
	No dependant children	15	8	9	44	25	1,081
Occupation	Operatives & unskilled	13	9	*	50	27	190
	Services & sales	14	9	5	48	25	270
	Clerical & skilled manual	15	8	10	47	21	283
	Managers & professionals	18	8	15	40	21	634
Industry	Manufacturing	11	9	12	43	25	145
	Construction	*	*	*	47	*	26
	Distribution, retail, hotels etc	18	8	*	46	26	209
	Transport, storage & communication	*	*	*	47	33	73
	Banking, finance and insurance	15	7	21	42	17	269
	Public Admin, Education, Health	18	8	10	46	20	619
	Other services	*	*	*	45	27	53

^{*} Unweighted cell count is less than 10

^{***} This base is different from the base in Figure 4.6 because 'other' and 'continuity issues' responses and those giving responses falling into more than one category are not included in recoding of consequences (see Appendix 2 on Recodes)

Table A4.19: The importance of the availability of flexible working to employees when taking up their post with their current employer

		Very important %	Quite important %	Not important %	Unweighted base
All employees		18	20	62	2,081
Gender	Male	11	19	70	1,096
	Female	27	21	52	985
Sector	Public sector	24	19	57	669
	Private sector	16	21	63	1,401
Age	16-24	20	27	53	289
	25-34	14	20	66	454
	35-44	25	18	56	570
	45-54	15	19	66	472
	55+	16	17	67	285
Work status	Full-time	12	19	70	1,302
	Part-time	38	26	36	392
Flexible worker	Part-time worker	39	25	36	548
status	Other flexible worker	17	22	60	649
	Non-flexible worker	7	16	77	884
No. of employees	5-24	22	21	57	582
	25-99	18	19	63	537
	100-249	17	21	62	338
	250+	15	19	66	594
Managerial/supervis	Yes	15	17	67	780
ory duties	No	20	21	58	1,301
Trade union/staff	Yes	19	17	64	648
association member	No	22	21	58	484
Household income	Under £15,000	21	24	55	390
	£15,000-£24,999	19	18	63	358
	£25,000-£39,999	17	19	64	397
	£40,000+	14	16	71	475
Parental status	Dependant children under 6 years	22	18	61	157
	Dependant children 6 years and over	29	21	51	351
	No dependant children	16	20	64	1,569
Occupation	Operatives & unskilled	17	21	63	345
	Services & sales	29	22	49	332
	Clerical & skilled manual	20	24	57	426
	Managers & professionals	15	17	68	878

		Very important %	Quite important %	Not important %	Unweighted base
Industry	Manufacturing	9	17	73	302
	Construction	*	24	61	55
	Distribution, retail, hotels etc	23	20	57	294
	Transport, storage & communication	15	21	63	110
	Banking, finance and insurance	15	19	65	384
	Public Admin, Education, Health	24	21	55	760
	Other services	15	13	72	100
* Unweighted cel	I count is less than 10				•

Table A4.20: The importance of the availability of flexible working for employees now

		Very important %	Quite important %	Not important %	Unweighted base
All employees		25	28	47	2,081
Gender	Male	18	29	53	1,096
	Female	33	27	40	985
Sector	Public sector	30	29	40	669
	Private sector	23	28	50	1,401
Age	16-24	23	32	44	289
	25-34	25	30	45	454
	35-44	33	28	39	570
	45-54	22	28	51	472
	55+	15	22	64	285
Work status	Full-time	20	28	52	1302
	Part-time	41	30	29	392
Flexible worker status	Part-time worker	41	30	29	548
	Other flexible worker	30	32	38	649
	Non-flexible worker	12	24	64	884
No. of employees	5-24	24	29	47	582
	25-99	22	26	52	537
	100-249	24	30	46	338
	250+	28	28	44	594
Managerial/supervisory duties	Yes	23	30	48	780
	No	26	27	47	1,301
Trade union/staff association	Yes	27	28	45	648
member	No	29	29	41	484
Household income	Under £15,000	27	29	43	390
	£15,000-£24,999	19	31	50	358
	£25,000-£39,999	25	29	46	397
	£40,000+	26	30	44	475
Parental status	Dependant children under 6 years	40	34	26	157
	Dependant children 6 yrs and over	34	29	37	351
	No dependant children	21	27	52	1,569

		Very important %	Quite important %	Not important %	Unweighted base
Occupation	Operatives & unskilled	20	28	52	345
	Services & sales	33	26	41	332
	Clerical & skilled manual	25	26	48	426
	Managers & professionals	23	30	46	878
Industry	Manufacturing	15	27	58	302
	Construction	18	24	58	55
	Distribution, retail, hotels etc	27	27	52 41 48 46 58	294
	Transport, storage & communication	25	25	% 52 41 48 46 58 58 45 51 44	110
	Banking, finance and insurance	26	31	44	384
	Public Admin, Education, Health	28	31	41	760
	Other services	23	21	56	100

^{*} Unweighted cell count is less than 10

Table A4.21: The one main arrangement employees said employers could provide to support working parents

		Flexibility in working arrange- ments %	Help with childcare	Nothing %	Don't know %	Unweighted base***
All employees whose the recoded categorie	responses fell into one of	23	28	11	39	1,707
Gender	Male	23	23	11	43	909
	Female	22	34	10	34	798
Sector	Public sector	20	40	12	29	552
	Private sector	24	24	10	43	1,146
Age	16-24	26	18	13	43	241
	25-34	26	30	7	38	371
	35-44	22	34	10	34	458
	45-54	20	28	14	38	391
	55+	19	23	10	48	237
Work status	Full-time	24	26	10	39	1,064
	Part-time	17	35	13	36	318
Flexible worker	Part-time worker	20	34	12	34	436
status	Other flexible worker	21	30	12	37	538
	Non-flexible worker	25	23	8	43	733
No. of employees	5-24	23	23	10	44	473
	25-99	25	27	11	37	448
	100-249	25	25	11	39	287
	250+	19	37	10	35	472
Managerial/	Yes	23	31	11	35	629
supervisory duties	No	22	26	11	41	1,078
Trade union/staff	Yes	23	35	11	31	537
association member	No	23	29	11	37	397
Household income	Under £15,000	22	22	13	43	318
	£15,000-£24,999	25	28	9	39	293
	£25,000-£39,999	23	31	10	36	324
	£40,000+	27	35	10	28	370
Parental status	Dependant children under 6 years	29	35	14	22	125
	Dependant children 6 yrs and over	22	41	13	24	284
	No dependant children	22	24	10	44	1,294
				•		•

		Flexibility in working arrange- ments %	Help with childcare	Nothing %	Don't know %	Unweighted base***
Occupation	Operatives & unskilled	18	20	11	51	289
	Services & sales	22	30	11	38	274
	Clerical & skilled manual	23	27	11	38	362
	Managers & professionals	25	31	10	34	704
Industry	Manufacturing	21	18	11	49	254
	Construction	*	26	*	38	42
	Distribution, retail, hotels etc	23	20	11	47	244
	Transport, storage & communication	25	29	*	38	93
	Banking, finance and insurance	28	24	10	37	313
	Public Admin, Education, Health	21	37	11	31	614
	Other services	21	43	*	30	81

^{*} Unweighted cell count is less than 10

^{***} This base is different from the base in Figure 4.7 because 'more money', 'other' and 'unspecified flexibility' responses and those who gave more than one response in error and their multiple responses fell into more than one category are not included in recoding of answers (see Appendix 2 on Recodes)

Table A4.22: The single thing employers could provide to improve employees' work-life balance Flexibility in working Don't Better resources & arrangements work environment Pay **Nothing** know Unweighted base*** % % % % All employees whose responses fell into one of the recoded categories 1,802 Gender Male Female Sector Public sector Private sector 1,223 16-24 Age 25-34 35-44 45-54 55+ Work status Full-time 1,120 Part-time Flexible worker status Part-time worker Other flexible worker Non-flexible worker No. of employees 5-24 25-99 100-249 250+ Managerial/supervisory duties Yes 1,133 No

		Flexibility in working arrangements %	Better resources & work environment %	Pay %	Nothing %	Don't know %	Unweighted base***
Trade union/staff association member	Yes	17	23	7	26	27	549
	No	16	20	8	28	28	416
Household income	Under £15,000	14	16	11	29	30	344
	£15,000-£24,999	17	18	10	31	24	305
	£25,000-£39,999	18	21	10	24	26	341
	£40,000+	24	26	4	24	22	404
Parental status	Dependant children under 6 years	19	21	10	26	24	125
	Dependant children 6 yrs and over	17	20	8	32	23	299
	No dependant children	17	19	9	28	28	1,374
Occupation	Operatives & unskilled	11	14	14	29	32	291
	Services & sales	21	18	7	31	24	300
	Clerical & skilled manual	13	16	9	35	27	374
	Managers & professionals	21	25	5	25	24	746
Industry	Manufacturing	17	18	11	24	30	253
	Construction	20	*	*	35	25	49
	Distribution, retail, hotels etc	14	19	9	28	30	264
	Transport, storage & communication	15	19	*	31	25	93
	Banking, finance and insurance	24	13	8	30	25	329
	Public Admin, Education, Health	16	24	7	28	25	658
	Other services	19	25	*	28	19	88

^{*} Unweighted cell count is less than 10

^{***} This base is different from the base in Figure 4.8 because the responses of 'crèche', 'more job security', and 'other' and those who gave more than one response in error and their multiple responses fell into more than one category are not included in recoding of answers (see Appendix 2 on Recodes)

Table A4.23: Whether employees felt that their manager did enough to provide and promote flexible working arrangements

		Yes %	No %	Don't know %	Unweighted base
All employees		72	23	5	2,081
Gender	Male	72	23	5	1,096
	Female	73	22	5	985
Sector	Public sector	73	21	6	669
	Private sector	72	23	5	1,401
Age	16-24	78	20	*	289
	25-34	75	20	5	454
	35-44	71	24	5	570
	45-54	67	27	6	472
lexible worker status	55+	74	18	8	285
Work status	Full-time	69	26	5	1,302
	Part-time	82	14	5	392
Flexible worker status	Part-time worker	82	13	5	548
	Other flexible worker	80	16	4	649
	Non-flexible worker	61	32	6	884
No. of employees	5-24	75	21	4	582
	25-99	71	23	5	537
	100-249	70	23	7	338
	250+	72	24	4	594
Managerial/supervisory	Yes	73	24	3	780
Private sector 72 23 5 16 16-24 78 20 * 25-34 75 20 5 35-44 71 24 5 45-54 67 27 6 55+ 74 18 8 10 14 5 10 15 14 5 10 15 15 14 5 10 15 15 15 15 10 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 15 10 15 15 10 15	6	1,301			
Trade union/staff	Yes	68	26	6	648
association member	No	77	18	5	484
Household income	Under £15,000	74	22	4	390
	£15,000-£24,999	71	24	5	358
	£25,000-£39,999	68	29	3	397
	£40,000+	71	24	6	475
Parental status	Dependant children under 6 years	73	23	*	157
	Dependant children 6 yrs and over	71	22	7	351
	No dependant children	73	23	5	1,569
Occupation	Operatives & unskilled	70	22	8	345
-	•	74	22	5	332
	Clerical & skilled manual	76	21	4	426
	Managers & professionals	71	24	5	878

		Yes %	No %	Don't know %	Unweighted base
Industry	Manufacturing	64	29	6	302
	Construction	69	25	*	55
	Distribution, retail, hotels etc.	75	22	*	294
	Transport, storage & communication	75	20	*	110
Industry	Banking, finance and insurance	74	22	5	384
	Public Admin, Education, Health	74	20	6	760
	Other services	68	23	*	100

^{*} Unweighted cell count is less than 10

Table A4.24: Whether their employers had ever consulted employees about adjusting working arrangements

		Yes %	No %	Don't know %	Unweighted base
All employees		49	41	9	2,081
Gender	Male	49	43	8	1,096
	Female	49	40	11	985
Sector	Public sector	56	36	8	669
	Private sector	47	44	10	1,401
Age	16-24	54	36	10	289
	25-34	48	41	11	454
	35-44	49	41	10	570
	45-54	50	44	7	472
	55+	46	45	10	285
Work status	Full-time	49	43	8	1,302
	Part-time	49	38	13	392
Flexible worker status	Part-time worker	51	37	12	548
	Other flexible worker	57	36	7	649
	Non-flexible worker	43	48	9	884
No. of employees	5-24	44	47	9	582
	25-99	47	42	10	537
	100-249	50	40	10	338
	250+	57	36	7	594
Managerial/supervisory duties	Yes	53	40	7	780
	No	47	42	11	1,301
Trade union/staff association	Yes	55	38	8	648
member	No	57	34	9	484
Household income	Under £15,000	48	43	9	390
	£15,000-£24,999	47	44	9	358
	£25,000-£39,999	47	45	8	397
	£40,000+	57	36	7	475
Parental status	Dependant children under 6 years	45	43	12	157
	Dependant children 6 yrs and over	51	42	7	351
	No dependant children	49	41	10	1,569
Occupation	Operatives & unskilled	45	43	12	345
	Services & sales	51	39	10	332
	Clerical & skilled manual	45	46	8	426
	Managers & professionals	54	38	8	878

		Yes %	No %	Don't know %	Unweighted base
Industry	Manufacturing	41	50	10	302
	Construction	42	52	*	55
	Distribution, retail, hotels etc	45	42	13	294
	Transport, storage & communication	62	32	*	110
	Banking, finance and insurance	46	45	9	384
	Public Admin, Education, Health	56	36	8	760
	Other services	52	37	11	100
* Unweighted cell count is less than 10					

Table A4.25: Employees' overall impression of employers and their perceptions of relations between employees and managers

		Overall impression Mean score	Perceived relations Mean Score	Overall impression Unweighted base***	Perceived relations Unweighted base***
All employees		4.13	3.97	2,081	2,076
Gender	Male	4.07	3.90	1,096	1,092
	Female	4.20	4.04	985	984
Sector	Public sector	4.13	3.94	669	667
	Private sector	4.13	3.98	1401	1,398
Age	16-24	4.19	4.08	289	289
	25-34	4.13	3.96	454	453
	35-44	4.14	3.93	570	567
	45-54	4.06	3.89	472	471
	55+	4.13	4.07	285	285
Work status	Full-time	4.11	3.90	1,302	1,298
	Part-time	4.20	4.07	392	391
Flexible worker status	Part-time worker	4.18	4.08	548	547
	Other flexible worker	4.24	4.06	649	645
	Non-flexible worker	4.02	3.84	884	884
No. of employees	5-24	4.17	4.14	582	581
	25-99	4.11	3.98	537	536
	100-249	4.05	3.85	338	337
	250+	4.14	3.82	594	592
Managerial/supervisory	Yes	4.15	4.01	780	777
duties	No	4.11	3.94	1,301	1,299
Trade union/staff	Yes	4.00	3.79	648	646
association member	Yes 4.15 No 4.11	3.97	484	482	
Household income	Under £15,000	4.12	3.99	390	389
	£15,000-£24,999	4.08	3.97	358	358
	£25,000-£39,999	4.04	3.85	397	397
	£40,000+	4.15	3.95	475	472
Parental status	Dependant children under 6 years	4.07	3.92	157	157
	Dependant children 6 yrs and over	4.15	4.00	351	349
	No dependant children	4.13	3.96	1,569	1,566

		Overall impression Mean score	Perceived relations Mean Score	Overall impression Unweighted base***	Perceived relations Unweighted base***
Occupation	Operatives & unskilled	4.02	3.87	345	345
	Services & sales	4.08	4.01	332	332
	Clerical & skilled manual	4.17	3.97	426	424
	Managers & professionals	4.18	3.99	878	875
Industry	Manufacturing	4.03	3.80	302	301
	Construction	4.40	4.24	55	55
	Distribution, retail, hotels etc	4.10	3.99	294	294
	Transport, storage & comm.	4.12	3.88	110	110
	Banking, finance & insurance	4.22	4.03	384	384
	Public Admin, Education, Health	4.12	3.98	760	756
	Other services	4.08	4.01	100	100

Note: A higher score shows better overall impression and better relations: 1=Very bad; 5=Very good.

^{***} Unweighted bases note. Employee responses of 'don't know' (5 unweighted cases) were not used in the calculations and are not included in the unweighted base

		Positive views of WLB Mean score	Negative views of WLB Mean score	Not employer's responsibility Mean score	Same flexibility/ priority Mean score	Unweighted base
All employees		3.78	2.66	3.01	3.96	2,081
Gender	Male	3.74	2.76	3.04	3.92	1,096
	Female	3.84	2.55	2.98	4.01	985
Sector	Public sector	3.88	2.54	2.89	4.07	669
	Private sector	3.75	2.71	3.06	3.92	1,401
\ge	16-24	3.70	2.79	2.99	3.92	289
	25-34	3.81	2.62	2.83	3.89	454
	35-44	3.88	2.60	2.98	4.02	570
	45-54	3.77	2.67	3.11	4.01	472
	55+	3.65	2.72	3.21	3.90	285
Work status	Full-time	3.77	2.65	3.00	3.99	1,302
	Part-time	3.86	2.57	2.93	3.97	392
Flexible worker status	Part-time worker	3.88	2.62	2.90	3.98	548
	Other flexible worker	3.87	2.55	2.98	4.06	649
	Non-flexible worker	3.67	2.76	3.09	3.89	884
No. of employees	5-24	3.75	2.73	3.12	3.97	582
	25-99	3.74	2.65	3.02	3.99	537
	100-249	3.81	2.75	3.05	3.91	338
	250+	3.86	2.54	2.87	3.97	594
Managerial/supervisory duties	Yes	3.80	2.65	2.99	4.01	780
	No	3.78	2.67	3.02	3.93	1,301

		Positive views of WLB Mean score	Negative views of WLB Mean score	Not employer's responsibility Mean score	Same flexibility/ priority Mean score	Unweighted base
Trade union/staff association member	Yes	3.84	2.63	2.92	4.03	648
	No	3.83	2.59	2.96	3.98	484
Household income	Under £15,000	3.74	2.76	3.04	3.94	390
	£15,000-£24,999	3.74	2.72	3.04	3.94	358
	£25,000-£39,999	3.86	2.59	2.99	4.00	397
	£40,000+	3.87	2.53	2.89	4.00	475
Parental status	Dependant children under 6 years	3.93	2.69	2.79	3.90	157
	Dependant children 6 yrs and over	3.87	2.60	3.02	3.99	351
	No dependant children	3.75	2.67	3.03	3.96	1,569
Occupation	Operatives & unskilled	3.64	2.89	3.08	3.83	345
	Services & sales	3.81	2.60	3.03	4.02	332
	Clerical & skilled manual	3.77	2.59	3.07	3.94	426
	Managers & professionals	3.86	2.60	2.92	4.01	878
Industry	Manufacturing	3.64	2.78	3.08	3.85	302
	Construction	3.70	2.74	3.23	3.97	55
	Distribution, retail, hotels etc	3.71	2.74	3.09	3.94	294
	Transport, storage & communication	3.80	2.69	2.99	3.96	110
	Banking, finance and insurance	3.84	2.60	2.99	3.96	384
	Public Admin, Education, Health	3.88	2.54	2.89	4.06	760
	Other services	3.80	2.75	3.04	3.94	100
Notes: A higher score shows a higher leve	el of agreement: 1=Strongly disagree; 5=	Strongly agree				

Table A4.27: Employees' satisfaction with their current working arrangements

		Very Satisfied %	Satisfied %	Neither satisfied nor dissatisfied %	Dissatisfied %	Very Dissatisfied %	Unweighted base
All employees		28	59	6	5	1	2,081
Gender	Male	23	63	7	5	1	1,096
	Female	34	54	5	5	*	985
Sector	Public	31	58	5	5	*	669
	Private	27	60	6	5	1	1,401
Age	16-24	27	63	6	4	*	289
	25-34	25	62	8	4	*	454
	35-44	30	58	5	5	*	570
	45-54	28	57	7	7	*	472
	55+	32	58	5	5	*	285
Work status	Full-time	27	60	7	5	1	1,302
	Part-time	37	53	4	4	*	392
Flexible worker status	Part-time worker	37	52	6	4	*	548
	Other flexible worker	29	58	7	5	*	649
	Non-flexible worker	22	64	6	6	2	884
No. of Employees	5-24	29	58	6	6	*	582
	25-99	28	60	6	6	*	537
	100-249	28	59	5	5	*	338
	250+	28	59	7	4	*	594
Managerial/supervisory duties	Yes	28	58	7	7	*	780
	No	28	60	6	4	1	1,301

		Very Satisfied	Satisfied %	Neither satisfied nor dissatisfied %	Dissatisfied %	Very Dissatisfied %	Unweighted base
Trade union/staff association membership	Yes	26	61	7	6	*	648
	No	34	55	6	5	*	484
Household Income	Under £15,000	29	58	6	6	*	390
	£15,000-£24,999	24	66	6	4	*	358
	£25,000-£39,999	26	58	6	9	*	397
	£40,000+	31	57	7	4	*	475
Parental status	Dependant children under 6 years	28	55	6	7	*	157
	Dependant children 6 yrs and over	31	60	5	4	*	351
	No dependant children	28	59	6	5	1	1569
Occupation	Operatives & unskilled	24	65	4	5	*	345
	Services & sales	27	59	7	6	*	332
	Clerical & skilled manual	33	57	6	3	*	426
	Managers & professionals	28	58	7	6	*	878
Industry	Manufacturing	26	60	6	5	*	302
	Construction	26	64	*	*	-	55
	Distribution, retail, hotels and restaurants	24	62	7	6	*	294
	Transport and communication	30	57	*	*	*	110
	Banking, insurance, finance etc.	30	61	7	*	*	384
	Public administration, education, health	31	56	6	6	*	760
	Other services	30	56	*	*	*	100
* Unweighted cell count is less than 10							•

^{*} Unweighted cell count is less than 10

⁻ No employees in cell

		Yes %	No %	Unweighted base
All employees		38	62	2,081
Gender	Male	35	65	1,096
	Female	40	60	985
Sector	Public sector	41	59	669
	Private sector	37	63	1401
Age	16-24	24	76	289
	25-34	38	62	454
	35-44	44	56	570
	45-54	41	59	472
	55+	32	68	285
Work status	Full-time	37	63	1,302
	Part-time	40	60	392
Flexible worker status	Part-time worker	41	59	548
	Other flexible worker	41	59	649
	Non-flexible worker	33	67	884
No. of employees	5-24	37	63	582
	25-99	37	63	537
	100-249	36	64	338
	250+	40	60	594
Managerial/supervisory duties	Yes	42	58	780
	No	35	65	1,301
Trade union/staff association member	Yes	38	62	648
	No	36	64	484
Household income	Under £15,000	30	70	390
	£15,000-£24,999	39	61	358
	£25,000-£39,999	40	60	397
	£40,000+	44	56	475
Parental status	Dependant children under 6 years	56	44	157
	Dependant children 6 yrs and over	56	44	351
	No dependant children	32	68	1,569
Carer	Yes	54	46	191
	No	36	64	1,890

Table A4.29: Whether employees who had experienced an emergency had taken time off at short notice to deal with it

		Yes %	No %	Unweighted base
All employees who had experien	ced an emergency	90	10	799
Gender	Male	92	8	398
	Female	89	11	401
Sector	Public sector	87	13	274
	Private sector	92	8	523
Age	16-24	84	16	73
	25-34	90	10	177
	35-44	92	8	255
	45-54	91	9	195
	55+	91	*	93
Vork status	Full-time	92	8	496
	Part-time	88	12	163
Flexible worker status	Part-time worker	87	13	230
	Other flexible worker	93	7	269
	Non-flexible worker	91	9	300
No. of employees	5-24 89 11 25.99 90 10	221		
	25-99	90	10	203
	100-249	91	9	122
	250+	92	8	245
Managerial/supervisory duties	Yes	94	6	339
	No	88	12	460
Frade union/staff association	Yes	92	8	252
member	No	87	13	180
Household income	Under £15,000	83	17	120
	£15,000-£24,999	92	8	141
	£25,000-£39,999	96	*	161
	£40,000+	92	8	213
Parental status	Dependant children under 6 years	91	*	91
	Dependant children 6 yrs and over	93	7	199
	No dependant children	90	10	507
Carer	Yes	87	13	104
	No	91	9	695

Table A4.30: How many working days taken by employees who had taken time off to deal with an emergency

		Mean no. of days	Median	1-2 days %	3-4 days %	5+ days %	Unweighted base
All employees who had emergency	d taken time off to deal with an	5.07	2.13	50	23	27	719***
Gender	Male	4.62	2.04	50	26	24	363
	Female	5.57	2.23	49	20	31	356
Sector	Public sector	4.81	2.00	51	21	27	239
	Private sector	5.19	2.21	49	24	27	479
Age	16-24	5.84	2.00	52	20	28	61
	25-34	5.76	2.13	48	22	30	160
	35-44	4.38	2.04	50	26	24	230
	45-54	5.04	2.03	50	22	28	176
	55+	5.40	3.00	45	26	29	87
Work status	Full-time	4.76	2.00	51	23	26	452
	Part-time	5.61	2.99	46	24	30	142
Flexible worker status	Part-time worker	5.50	2.13	49	22	29	199
	Other flexible worker	5.04	3.00	49	29	22	249
	Non-flexible worker	4.81	2.00	51	19	30	271
No. of employees	5-24	6.12	2.82	48	22	30	198
	25-99	4.79	3.00	49	22	29	180
	100-249	5.07	3.00	48	25	27	111
	250+	4.28	2.00	55	24	21	223
Managerial/	Yes	4.82	2.00	56	22	21	315
supervisory duties	No	5.26	3.00	44	24	31	404
Trade union/staff	Yes	5.22	2.00	52	21	27	230
association member	No	4.33	2.00	53	25	22	158
Household income	Under £15,000	4.80	3.00	46	22	32	101
	£15,000-£24,999	5.07	3.00	45	21	33	129
	£25,000-£39,999	5.51	3.00	45	28	27	152
	£40,000+	4.63	2.00	54	26	20	194
Parental status	Dependant children under 6 years	4.29	2.00	52	27	21	82
	Dependant children 6 yrs and over	4.30	2.00	58	20	23	184
	No dependant children	5.51	3.00	46	24	30	452
Carer	Yes	5.83	3.00	40	24	36	91
	No	4.97	2.00	51	23	26	628

		Mean no. of days	Median	1-2 days %	3-4 days %	5+ days %	Unweighted base
Occupation	Operatives & unskilled	5.07	3.00	38	25	37	104
	Services & sales	6.38	2.96	47	17	36	103
	Clerical & skilled manual	5.61	3.00	47	25	28	155
	Managers & professionals	4.43	2.00	58	23	19	325
Industry	Manufacturing	4.07	3.00	46	26	27	106
	Construction	**	**	**	**	**	16
	Distribution, retail, hotels etc	7.97	3.00	45	18	37	84
	Transport, storage & communication	4.20	3.00	45	36	*	36
	Banking, finance and insurance	4.31	2.00	52	25	23	146
	Public Admin, Education, Health	5.04	2.00	52	20	28	276
	Other services	6.51	3.00	44	*	31	32

^{*} Unweighted cell count is less than 10

^{**} These percentages, means and medians are not shown as the unweighted base is less than 20

^{***} In 120 unweighted cases, the answers were given in 'working hours'. These were converted into days (one working day equals to seven and a half hours) and then were added to 603 unweighted cases, where the answers were in working days. Also, in four of the cases, the number of days given were unrealistic (121, 132, 150 and 210 days) and therefore, were not included in the sub-group analysis of total days taken, leaving an unweighted base of 719 instead of 723

Table A4.31: Forms of emergency time off taken by employees who had taken time off to deal with an emergency

		Fully paid leave %	Leave without pay %	Holiday %	Sick leave %	Time off but made it up later	Unweighted base***
All employees who had deal with an emergen		52	15	16	7	16	723
Gender	Male	57	13	17	7	17	366
	Female	46	17	15	8	16	357
Sector	Public sector	59	10	9	6	18	239
	Private sector	49	17	19	8	16	483
Age	16-24	49	23	18	*	*	62
	25-34	48	22	14	12	12	160
	35-44	52	14	17	6	18	232
	45-54	56	9	16	*	19	177
	55+	52	13	17	*	16	87
Work status	Full-time	55	13	18	7	17	454
	Part-time	35	21	15	11	21	144
Flexible worker status	Part-time worker	36	22	14	10	19	202
	Other flexible worker	66	7	14	5	17	249
	Non-flexible worker	51	17	20	8	14	272
No. of employees	5-24	49	20	15	9	14	198
	25-99	52	20	15	7	14	181
	100-249	55	12	13	*	23	111
	250+	54	8	21	6	16	226
Managerial/	Yes	61	8	16	5	14	317
supervisory duties	No	45	20	16	9	18	406
Trade union/staff	Yes	60	7	16	7	15	231
association member	No	47	11	15	7	19	159
Household income	Under £15,000	45	24	15	11	15	102
	£15,000-£24,999	53	20	17	*	17	130
	£25,000-£39,999	50	14	20	7	14	152
	£40,000+	57	8	13	7	21	195
Parental status	Dependant children under 6 years	53	14	16	*	16	82
	Dependant children 6 yrs and over No dependant	49	13	14	*	21	184
	children	53	16	17	9	15	456
Carer	Yes	49	18	16	*	13	92
	No	53	15	16	7	17	631

^{*} Unweighted cell count is less than 10

^{***} Employee responses of 'don't know/can't remember' (6 unweighted cases) are not shown in this table, but were included in the unweighted base. This question was multiple response

Table A4.32: How often employees' thought that their employer would agree to them taking time off at short notice to care for a dependant

		Almost always agree %	Sometimes agree %	Never agree %	Not relevant/ D/K %	Unweighted base
All employees		71	21	3	5	2,081
Gender	Male	70	22	4	5	1,096
	Female	72	20	2	5	985
Sector	Public sector	74	20	2	4	669
	Private sector	70	22	3	6	1401
Age	16-24	65	28	*	5	289
	25-34	70	21	3	6	454
	35-44	75	19	2	4	570
	45-54	71	19	5	5	472
	55+	71	20	*	7	285
Work status	Full-time	71	21	4	5	1,302
	Part-time	68	25	*	6	392
Flexible worker status	Part-time worker	69	24	*	5	548
	Other flexible worker	78	16	2	5	649
	Non-flexible worker	68	22	5	6	884
No. of employees	5-24	71	22	3	4	582
	25-99	70	22	3	5	537
	100-249	72	18	4	6	338
	250+	72	21	2	5	594
Managerial/	Yes	76	16	3	4	780
supervisory duties	No	68	24	3	6	1,301
Trade union/staff	Yes	71	22	3	4	648
association member	No	72	19	2	7	484
Household income	Under £15,000	62	30	3	5	390
	£15,000-£24,999	72	20	3	5	358
	£25,000-£39,999	75	18	2	5	397
	£40,000+	79	15	3	4	475
Parental status	Dependant children under 6 years	75	19	*	*	157
	Dependant children 6 yrs and over	75	19	*	4	351
	No dependant children	69	22	3	6	1,569
Occupation	Operatives & unskilled	62	26	5	7	345
	Services & sales	67	25	3	5	332
	Clerical & skilled manual	72	21	3	4	426
	Managers & professionals	76	17	2	4	878

		Almost always agree %	Sometimes agree %	Never agree %	Not relevant/ D/K %	Unweighted base
Industry	Manufacturing	68	21	*	8	302
	Construction	80	*	*	*	55
	Distribution, retail, hotels etc	64	27	4	5	294
	Transport, storage & communication	73	21	*	*	110
	Banking, finance and insurance	74	18	4	4	384
	Public Admin, Education, Health	74	20	2	4	760
	Other services	73	15	*	*	100

^{*} Unweighted cell count is less than 10

Table A4.33: How often employees' thought that their employer would agree to them taking time off at short notice to deal with a household emergency such as flood

		Almost always agree %	Sometimes agree %	Never agree %	Not relevant/ D/K	Unweighted base
All employees		78	16	3	3	2,081
Gender	Male	81	14	3	3	1,096
	Female	76	18	3	4	985
Sector	Public sector	77	18	2	3	669
	Private sector	79	15	3	3	1401
Age	16-24	74	20	4	*	289
	25-34	77	16	3	4	454
	35-44	80	16	2	3	570
	45-54	77	16	3	4	472
	55+	87	8	*	*	285
Work status	Full-time	79	15	3	3	1,302
	Part-time	76	17	*	4	392
Flexible worker status	Part-time worker	76	18	2	4	548
	Other flexible worker	82	13	2	3	649
	Non-flexible worker	77	16	4	3	884
No. of employees	5-24	78	17	3	2	582
	25-99	80	14	3	4	537
	100-249	78	15	*	3	338
	250+	78	16	2	4	594
Managerial/	Yes	79	14	3	4	780
supervisory duties	No	78	16	3	3	1,301
Trade union/staff	Yes	76	18	3	3	648
association member	No	80	14	2	3	484
Household income	Under £15,000	74	20	4	2	390
	£15,000-£24,999	81	15	*	3	358
	£25,000-£39,999	81	15	3	*	397
	£40,000+	82	13	*	4	475
Parental status	Dependant children under 6 years	73	22	*	*	157
	Dependant children 6 yrs and over	82	13	*	3	351
	No dependant children	78	15	3	3	1,569

		Almost always agree %	Sometimes agree %	Never agree %	Not relevant/ D/K	Unweighted base
Occupation	Operatives & unskilled	76	17	3	4	345
	Services & sales	76	17	5	*	332
	Clerical & skilled manual	81	15	*	*	426
	Managers & professionals	79	15	2	4	878
Industry	Manufacturing	81	12	*	5	302
	Construction	89	*	*	-	55
	Distribution, retail, hotels etc	75	19	4	*	294
	Transport, storage & communication	77	15	*	*	110
	Banking, finance and insurance	83	12	3	*	384
	Public Admin, Education, Health	77	17	2	4	760
	Other services	78	18	*	*	100

^{*} Unweighted cell count is less than 10

⁻ No employees in cell

Table A4.34: Whether employees had caring responsibilities

		Carers %	Caring for someone in same household**	Caring for someone in another household only %	Unweighted base
All employees		9	4	4	2,081
Gender	Male	7	4	2	1,096
	Female	12	4	6	985
Sector	Public sector	13	5	6	669
	Private sector	8	4	3	1,401
Age	16-24	6	4	*	289
	25-34	7	3	2	454
	35-44	6	2	3	570
	45-54	15	6	7	472
	55+	14	6	6	285
Work status	Full-time	9	4	4	1,302
	Part-time	11	4	6	392
Flexible worker status	Part-time worker	12	4	6	548
	Other flexible worker	9	4	4	649
	Non-flexible worker	7	4	3	884
No. of employees	5-24	9	5	3	582
	25-99	10	4	5	537
	100-249	9	3	5	338
	250+	9	4	4	594
Managerial/supervisory	Yes	10	4	5	780
duties	No	9	4	4	1,301
Trade union/staff	Yes	11	4	6	648
association member	No	10	4	5	484
Household income	Under £15,000	8	3	4	390
	£15,000-£24,999	9	5	3	358
	£25,000-£39,999	9	3	5	397
	£40,000+	7	*	5	475
Parental status	Dependant children under 6 years	*	*	*	157
	Dependant children 6 yrs and over	10	4	5	351
	No dependant children	9	4	4	1,569

^{*} Unweighted cell count is less than 10

^{**} Includes people who were caring for someone in the same household and someone in another private household Source: IES/ICM, 2006

		%	Unweighted base
All carers			191
Gender	Male	42	74
	Female	58	117
Sector	Public sector	40	83
	Private sector	60	106
Age	16-24	10	18
	25-34	15	28
	35-44	17	34
	45-54	37	72
	55+	21	37
Work status	Full-time	73	118
	Part-time	27	44
Flexible worker status	Part-time worker	33	65
	Other flexible worker	31	61
	Non-flexible worker	36	65
No. of employees	5-24	28	52
	25-99	30	53
	100-249	16	32
	250+	26	51
Managerial/supervisory duties	Yes	39	78
	No	61	113
Trade union/staff association member	Yes	59	72
	No	41	47
Household income	Under £15,000	24	33
	£15,000-£24,999	24	32
	£25,000-£39,999	27	40
	£40,000+	24	34
Parental status	Dependant children under 6 years	4	7
	Dependant children 6 yrs and over	19	39
	No dependant children	77	143
Source: IES/ICM, 2006			

Table A4.36: Number of adults cared for by employees who were carers Unweighted 2 adults 1 adult 3 or more base % % % All carers who cared for adults in their own or other 79 15 172 households Gender Male 88 70 Female 73 21 102 Sector Public sector 72 23 71 Private sector 84 10 99 ** ** ** 16-24 Age 18 25-34 24 85 35-44 32 70 45-54 71 24 64 55+ 33 94 Work status Full-time 84 12 105 Part-time 62 39 Flexible worker status Part-time worker 72 21 58 Other flexible worker 79 17 56 Non-flexible worker 87 58 5-24 82 49 No. of employees 25-99 22 74 48 100-249 82 30 250+ 79 44 * 74 Managerial/supervisory duties Yes 80 78 98 No 18 Trade union/staff association Yes 83 63 member 73 42 No Household income 77 Under £15,000 29 £15,000-£24,999 87 28 £25,000-£39,999 73 35 £40,000+ 77 28 Parental status Dependant children under 6 7 years Dependant children 6 yrs 70 32 and over 131 No dependant children 81 14

^{*} Unweighted cell count is less than 10

^{**} These percentages are not shown as the unweighted base is less than 20

⁻ No employees in cell

Table A4.37: How many hours employees who were carers spent caring in a typical week

		1-5 hours %	6-10 hours %	11-20 hours %	More than 20 hours %	Mean	Median	Unweighted base
All carers who care for other households who they spent caring	adults in their own or gave a number of hours	32	22	19	27	19.02	10.00	139
Gender	Male	32	25	18	25	18.79	8.00	55
	Female	33	19	20	29	19.18	10.00	84
Sector	Public sector	36	*	22	27	18.76	10.67	61
	Private sector	30	27	16	27	19.38	10.00	77
Age	16-24	**	**	**	**	**	**	13
	25-34	**	**	**	**	**	**	14
	35-44	*	*	*	38	26.66	12.05	28
	45-54	39	19	19	24	18.26	9.21	56
	55+	*	*	*	*	19.94	12.37	27
Work status	Full-time	28	24	18	31	19.04	10.00	87
	Part-time	34	*	*	*	20.95	10.00	32
Flexible worker	Part-time worker	36	24	*	29	20.20	9.63	46
status	Other flexible worker	37	*	32	*	12.03	10.00	45
	Non-flexible worker	26	22	*	38	23.68	11.58	48
No. of employees	5-24	28	*	*	31	18.25	10.00	36
	25-99	39	*	*	*	16.93	8.00	39
	100-249	35	*	*	*	22.07	9.24	27
	250+	26	*	37	*	19.99	12.00	37
Managerial/	Yes	30	28	28	*	16.26	10.00	61
supervisory duties	No	34	18	13	36	20.99	10.00	78
Trade union/staff	Yes	30	*	28	23	19.66	11.42	55
association member	No	45	*	*	*	21.40	6.41	30
Household income	Under £15,000	38	*	*	*	15.37	10.00	25
	£15,000-£24,999	*	*	*	41	20.89	11.84	25
	£25,000-£39,999	*	44	*	*	13.21	10.00	28
	£40,000+	52	*	*	*	10.79	5.18	25
Parental status	Dependant children under 6 years	**	**	**	**	**	**	5
	Dependant children 6 yrs and over	48	*	*	*	13.38	6.71	27
	No dependant children	28	23	20	30	20.73	10.06	105

^{*} Unweighted cell count is less than 10

^{**} These percentages, means and medians are not shown as the unweighted base is less than 20

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Table of changes to figures - Work-Life Balance Employee Survey 2007 report

Edited (June 2011) version – List of edited changes from March 2007 publication 13

Page	Section/details of revised report (2011)	Previous reported figure (2007)
	Executive Summary	nguro (2007)
2	Overtime:	
2	Just over half (51 per cent) said they worked overtime	52 per cent
2	Main reason for working overtime they had too much work to finish in normal working hours (cited by 45 per cent)	44 per cent
2	Annual leaveMost common reason for not taking full entitlementtoo much work/too busy (cited by 25 per cent of those who had not taken full annual leave entitlement)	26 per cent
3	Work-life balance policies and practices Take-up of flexible working arrangements	
3	With around a quarter working annualised hours (28 per cent) Unmet demand	27 per cent
4	Highest level of unmet demand was for flexi-time (20 per cent)	29 per cent
4	and compressed working week (20 per cent)	27 per cent
4	In addition 18 per cent of all employees would have liked the opportunity to work from home	21 per cent
4	There was less unmet demand for working reduced hours for a limited period (12 per cent)	21 per cent
4	and term time only (11 per cent)	14 per cent
4	and job sharing (6 per cent)	11 per cent
4	and for part-time working (5 per cent) Take-up of right to request flexible working	13 per cent
4	Nine per cent had requested some time off or additional leave arrangement Consequences for employees of colleagues	10 per cent
5	working flexibly In total, almost two thirds (64 per cent) of employees whose colleagues had worked flexibly cited one or more positive consequences	54 per cent
6	The role of employers in providing flexibility Employees were asked what the one main arrangementMore than one third (36 per	32 per cent
6 6	cent) of employees said they did not know17 per cent cited flexible working hours16 per cent cited help with childcare10 per cent said nothing employer could do	23 per cent 18 per cent 9 per cent

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Note that changes listed in these tables are changes to figures in the report chapters – in text, tables /figures. Changes to the tables in the annex were numerous and not recorded in this list.

6 6	Attitudes to work-life balance The highest levels of disagreement were for	56 per cent
	'people who work flexibly need closer supervision' (66 per cent disagreed) and'people who work flexibly create more work for others' (55 per cent disagreed)	47 per cent
6	Employee satisfaction Likewise flexible workers (29 per cent) were more likely than non-flexible workers to be very satisfied with their current working arrangements Time off in emergency	33 per cent
6	35 per cent of all employees had taken time off to deal with such an emergency	34 per cent
7	Employees who had experienced an emergencyone-third of this small numbersaid there had been no need for them to take time off	Two thirds
	Section 2: Contracted hours of work, overtime, paid holiday entitlement and take-	
	up	
21	Hours of work	
21 – first bullet	Comparing responses for male and	Nine per cent
bullet	femalemen with contracted hours a further eight per cent for more than 30 hours	
	and up to 35 hours	
22	Actual working hours	
22	Table A4.2 (see Appendix 4) shows that	(Table A5.2)
	around a third (34 per cent) worked more than 35 and up to 40 hours per week	33 per cent.
22	16 per cent regularly worked more than the	15 per cent
	Working time limit of 48 hours per week Comparing actual and contractual hours	
23 bullet	Private sector workers were more likely than	Four per cent
point 2	those in the public sector to work less than their	rour per cent
	contracted hours (nine per cent compared to	
	three per cent)	
23 bullet	55 per cent of those working in banking,	52 per cent
point 10	insurances and finance 53 per cent of those	
	working in manufacturing Overtime	
23	As shown in Table A4.4 (see appendix 4) just	Table A5.4
23	over half (51 per cent) of all employees said they	52 per cent
	did work overtime	02 por 00m
24	Almost half (48 per cent) of employees who	49 per cent
	worked paid overtime, and provided a figure for	
	the number of hours of paid overtime usually	
	worked in a weekworked up to four hours paid overtime	
24 – last	Forty four per cent of employees who worked	Forty five
para	unpaid overtimeworked up to four hours of	. 5.1., 11.0
•	unpaid overtime per week.	
25 (third	21 per cent of those with managerial/supervisory	9 per cent
bullet	duties worked more thancompared to 10 per	
point)	cent of those without such duties	

25 (4 th bullet point)	Managers and professionals were more likely to work more than ten hoursand had a higher number of unpaid hours (8.10) than other occupational groups Reasons for working overtime	7.51 hours
26 (1 st bullet point)	I have too much work to finish in my normal working hours (45 per cent)	44 per cent
26 (2 nd bullet point)	To make more money (20 per cent)	19 per cent
26	Figure 2.1 Unweighted base 1,068	Unweighted base 1,081
27 1 st para	Figure 2.1 because it excludesTable A4.5 shows that 60 per cent of employeesworked overtime due to workload demands	61 per cent
27 (1 st bullet point)	Men were more likely than women to work overtime through personal choice (28 per cent of men and 21 per cent of women)	20 per cent
27 (2 nd bullet point)	Those in the public sector (70 per cent) were more likely to cite workload demands	71 per cent
27 (2 nd bullet point)	than those in private sector (56 per cent)	57 per cent
27 (3rd bullet	Other flexible workers were more likely to cite workload demandsthan part time workers (56	57 per cent
point) 27 (3rd bullet	per cent)and non-flexible workers (58 per cent)	59 per cent
point) 27(4 th bullet	Those with managerial/supervisory duties were more likely than those withoutto cite workload	57 per cent
point) 27 (5 th bullet	demands (65 per cent) compared to 56 per cent Those with a household income of under £15,000 were least likelyto cite workload demands	48 per cent
point) 27 (6 th bullet point)	(47 per cent) Those working in transportmore likely thanto cite personal choice (41 per cent)	40 per cent
. ,	Annual leave	12 nor cont
27 last para	Eleven per cent of all employees had a holiday entitlement of less than 20 days	12 per cent
28 1 st para	Table A4.6 (see Apendix 4) showsAverage (mean) holiday entitlements are not cited in the table as some employees cited extremely high	167 days
28 1 st para	entitlements (in one case 212 days) The median number of days entitlements for all employees was 25	37
28 1 st para	and the mean was 27.8	33.55
28 (2 nd bullet point)	Part-time workers (28 per cent) compared to full-time workers	29 per cent

29 29	Figure 2.2 Unweighted base 548 Figure 2.2 shows that the most common reason	Unweighted base 580 26 per cent
29	given by employees who had not taken all the leave they were entitled to in their previous leave year was too much work/too busy (cited by 25 per cent)	20 per cent
29 (2 nd bullet point)	Part-time workers (53 per cent) were compensated compared to 66 per cent of full-time workers	54 per cent
29 (3 rd bullet point)	Part-time workers (51 per cent) and non-flexible workers (55 per cent), compared to other flexible workers who did not work part-time Employees' satisfaction with current working hours	52 per cent
31 (7 th bullet point)	Managers and professionals were most likely to say that they would like to work fewer hours (33 per cent) compared to other occupational groups Overview and comparison over time	34 per cent
	Hours of work	
33	Table 2.3 Hours of paid overtime WLB2 unweighted base 742	Unweighted base 559
33	Table 2.3 Hours of paid overtime WLB3 unweighted base 485	404
33	Table 2.3 Hours of unpaid overtime WLB2 unweighted base 805	Unweighted base 622
33	Table 2.3 Hours of unpaid overtime WLB3 unweighted base 620	489
33	Table 2.3 Hours of paid overtime WLB3 3-less than 6 hours 29 per cent	22 per cent
33	Table 2.4 Reason for working overtime Meetings/training events WLB3 1 per cent	2 per cent
33	Table 2.4 Reasons for working overtime To make more money WLB3 20 per cent	19 per cent
33	Table 2.4 Reason for working overtime Too much work to finish in normal hours 45 per cent	44 per cent
33	Table 2.4 unweighted base WLB3 1,068	Unweighted base 1,088
	Overview and comparison over time Annual leave	.,
34	Table 2.5 Reasons for not taking full holiday entitlement: Too much work/too busy WLB3 25 per cent	26 per cent
34	Table 2.5 showstoo busy to take full entitlement had fallen from almost one in fourin WLB2, to a quarter (25 per cent) in WLB3	26 per cent

37	Section 3: Work-life balance practices and policies Part-time working	
37	The results of the sub-group analysis69 per cent said part-time would be available to them. This compares to only 51 per cent of those full-time workers who did not work flexibly Flexi-time	50 per cent
38	Younger workers (aged 16-24) were more likely to have access to flexi-timethan those in older age groups (51 per cent of those aged 55 and over)	50 per cent
39 (2 nd bullet point)	Those with managerial/supervisory duties (59 per cent) were more likely than those withoutto say that flexi-time was available	57 per cent
39 (5 th bullet point)	The industries with the highest incidence of flexi- time were banking, finance and insurance (62 per cent)	61 per cent
39 (6 th bullet point)	Job Sharing Public sector employees (68 per cent)	67 per cent
40 (4 th bullet point)	Working a compressed week Those working in banking finance and insurance (38 per cent) and	39 per cent
40 (6 th bullet point)	Flexible workers other than those working part-time (48 per cent)	41 per cent
41	Overall availability In all,per cent of employees said that at least one flexible working arrangement was availableOnly 8 per cent of employees said no such arrangements would be available to them	7 per cent
41	Excluding part-time work 86 per cent of employees said that at least one other type of flexible working arrangement was available	85 per cent
41	On average 3.5 working arrangements were available to employees	3.4 working arrangements
41	with men reporting a mean of 3.2 Employer flexibility score	3.1
42	The results of the analysis on flexibility score showed that a quarter (25 per cent) of employees gave their employer a score of between 0 and 2	23 per cent
42	The results of the analysis on flexibility score showedjust under half (47 per cent) scored between three and six	52 per cent
42	The results of the analysis on flexibility score showedover a quarter (29 per cent) scored between seven and ten	25 per cent
42	The results of the analysis on flexibility score showedThe mean (average) flexibility score for all employees was 4.8	4.6

42	Table A4.8The results showed that women were more likely than men to work in high flexibility organisations (34 per cent	28 per cent
42	as compared to 25 per cent)and less likely to work for employers with low flexibility (17 per cent of women as compared to	23 per cent 28 per cent
42 (1 st bullet	30 per cent of men) Public sector workers (34 per cent)	30 per cent
point) 42 (2 nd bullet	16 to 24 year olds (41 per cent)	32 per cent
point) 42 (3 rd bullet	Part-time workers of the flexible workers category (37 per cent)	32 per cent
point) 42 (4 th bullet	Other flexible workers (42 per cent)	36 per cent
point) 42 (5 th bullet	Employees in workplaces of 250 or more employees (40 per cent)	34 per cent
point) 42 (6 th bullet	Those with managerial/supervisory duties (34 per cent)	31 per cent
point) 42 (7 th bullet	Employees with a household income of £40,000 or more (34 per cent)	31 per cent
point) 42 (8 th bullet	Those not working flexibly (46 per cent)	43 per cent
point) 42 (9 th bullet	Operatives and unskilled workers (37 per cent)	36 per cent
point) 42 (10 th bullet	Workers in manufacturing (42 per cent)	39 per cent)
point)	and other services (35 per cent)	30 per cent
43	Take-up of flexible working arrangements Employees who were ableTake up of the other flexible working arrangements was lower, with around a quarter working annualised hours (28)	27 per cent
43 (2 nd bullet point)	per cent) or a Flexible working hours Public sector workers (55 per cent, as compared toin the private sector	54 per cent
43 (4 th bullet point)	Regular home working Employees aged 16 to 24 were considerably less likely than older workers to be working from homeUnder one fifth (18 per cent) had taken	19 per cent
	upand 41 per cent of those aged 55 and over	42 per cent

43 (5 th bullet point)	Parents with dependent children (53 per cent) were more likely than those without a dependent child to take advantage of home working Part-time working	52 per cent
44 (8 th bullet point)	Employees who were not in trade unions (39 per cent) were also more likely	53 per cent
pointy	than those who were members (29 per cent) to take up opportunities for part-time working Term time working	47 per cent
44	Women who hadPart-time workers (51 per cent) were also more likely	52 per cent
	than full-timers (24 per cent) to take advantage of a chance to work term-time Other flexible working arrangements	26 per cent
45	In respect of take-up of opportunities to work a compressed weekemployees in workplaces of 250 or more employees were least likely to be working compressed hoursper cent as compared to 29 per cent in those in workplaces of 5 to 24 employees	26 per cent
	31 per cent where there were 25 to 99 employees Job sharing	19 per cent
48 (1 st bullet point)	Employees already working part-timewhilst 61 per cent of those defined as part-time by this variable thought it would be feasible to do their job on a shared basis	62 per cent
	this was the case of only 45 per cent of other flexible workers	46 per cent
48	Reduced hours for a limited period As with most of the other flexible working arrangements, womenmore likely than men (31 per cent) to say that although this option was not currently available to them, it would be feasible	Not stated previously
49 (4 th bullet point)	Part-time working Employees with household earnings of less than £15,000 were less likely than those in other income groups(36 per cent as compared to)	37 per cent
52 (5 th bullet point)	Compressed working week Those aged 25 to 34 (36 per cent) and 35 to 44 (35 per cent)	Age 54
53 (2nd bullet point)	Regular home working Those with managerial/supervisory responsibilities (30 per cent) were more likely than those without	29 per cent
53 (3 rd bullet point)	The desire to work form home20 per cent of those earning less than £15,000	18 per cent

53 (7 th bullet point)	Part-time working Deleted from 2007 bullet point about public sector workers: Those parts of the public sector where the highest proportions wanted to work part-time were other services (24 per cent) and transport, storage and communications (23 per cent)	
53 (10 th bullet point)	Term-time working Term-time working was attractive to a higher proportion of public sector (23 per cent) than private sector	24 per cent
54 (1 st bullet)	14 per cent of 45 to 54 year olds	24 per cent
54 (2 nd bullet point)	Almost twice as many part-time workers (28 per cent) as those working full-time	29 per cent
54	Unmet employee demand for flexible working Figure 3.6 Current and preferred flexible working arrangements	
	Regular home working 18 per cent would like to work arrangement which is not available	21 per cent
	Regular home working 59 per cent reported arrangement not available and not wanted	56 per cent
	Annualised hours 8 per cent currently working arrangement or has done in last 12 months	7 per cent
	Annualised hours 20 per cent reported arrangement available but not taken up	17 per cent
	Annualised hours 18 per cent would like to work arrangement which is not available	20 per cent
	Annualised hours 54 per cent reported arrangement not available and not wanted	56 per cent
	Term-time working 15 per cent currently working arrangement or has done in last 12 months	13 per cent
	Term-time working 26 per cent reported arrangement available but not taken up	23 per cent
	Term-time working 11 per cent would like to work arrangement which is not available	14 per cent
	Term –time working 47 per cent reported arrangement not available and not wanted	50 per cent
	Job-share 47 per cent reported arrangement available but not taken up	41 per cent
	Job-share 6 per cent would like to work arrangement which is not available	11 per cent
	Job-share 41 per cent reported arrangement not available and not wanted	42 per cent
	Compressed working week 9 per cent currently working arrangement for has done in last 12 months	8 per cent
	Compressed working week 28 per cent reported arrangement available but not taken up	26 per cent
	Compressed working week 20 per cent would like to work arrangement which is not available	27 per cent
	Compressed working week 43 per cent reported arrangement not available and not wanted	39 per cent

	Reduced hours for a limited period 12 per cent currently working arrangement or has done in last 12 months	10 per cent
	Reduced hours for a limited period 52 per cent reported arrangement available but not taken up	44 per cent
	Reduced hours for a limited period 12 per cent would like to work arrangement which is not available	21 per cent
	Part-time working 27 per cent currently working arrangement or has done in last 12 months	26 per cent
	Part-time working 45 per cent reported arrangement available but not taken up	43 per cent
	Part-time working 5 per cent would like to work arrangement which is not available	13 per cent
	Part-time working 22 per cent reported arrangement not available and not wanted	18 per cent
	Flexitime 27 per cent currently working arrangement or has done in last 12 months	26 per cent
	Flexitime 28 per cent reported arrangement available but not taken up	27 per cent
	Flexitime 20 per cent would like to work arrangement which is not available	29 per cent
	Flexitime 25 per cent reported arrangement not available and not wanted	28 per cent
55 1 st para	highest level of unmet demand was for flexi-time and compressed working week (both 20 per cent)	29 per cent and 27 per cent respectively
55 1 st para	and home working along with annualised hours (both 18 per cent)	21 per cent and 20 per cent respectively
55 1 st para	In addition 12 per cent would have liked the opportunity to work a reduced number of hours	21 per cent
55 1 st para	And a similar proportion were attracted to the idea of term-time only working (11 per cent)	14 per cent
55 1 st para	Only a small number (six per cent) would have liked the chance to job share	11 per cent
55 1 st para	There was least unmet demand for working part- time (five per cent)	13 per cent
•	Awareness of the right to request flexible working	
55	Over half of all employees were awareA higher proportion of parents with children aged under 6were aware of the right to request than were other employees (56 per cent)	53 per cent
55	As Table A4.9 shows, awareness was highest amongst	
55	Public sector workers (65 per cent)	64 per cent
55 56	Other flexible workers (62 per cent)	63 per cent
56 56	Table 3.1 Public: unweighted base = 669 Table 3.1 Private %All = 16%	671 17%
56	Table 3.1 Private unweighted base = 1401	1404
56	Table 3.1 full-time unweighed base = 1302	1340
56 56	Table 3.1 part-time unweighted base = 392 Table 3.1 part-time worker - female 30%	396 31%

	Outcome of requests	
59 1 st	67 per cent of female workers had their requests	66 per cent
bullet	fully agreed to	
	Requests that were declined	
59 last	Fewer part-time employersthan full-time	18 per cent
para	employees (19 per cent) had their requests	
04	turned down	
61	Table 3.2 Proportion of employee requests	
61	that were declined by employers Public sector % all = 16	17 per cent
61	Public sector // all = 10 Public sector unweighted base = 134	17 per cerit
61	Private sector % all = 18	17 per cent
61	Private sector unweighted base = 236	239
61	Full-time % all 19	18 per cent
61	Full-time unweighted base = 206	212
61	Part-time unweighted base = 108	109
61	Non-flexible worker-female 23 per cent	22
61	The same group were asked whether they had	A quarter
	appealed23 per cent had done so	
61	just over three quarters (76 per cent) had not	Three quarters
	Reasons for not requesting a change	
61 last	Private sector workers (87 per cent) compared to	86 per cent
bullet	those in the public sector	
62 1 st	Part-time workers (93 per cent) compared to	92 per cent
bullet 62 1 st	those working other arrangements	22 nor cont
	The employees most likely to cite business reasonswere those who were trade union or	22 per cent
para	staff association members (24 per cent)	
62	Table 3.3 Trends in availability of flexible	
02	working arrangements amongst all employees	
	Part-time working WLB1 59 per cent	49 per cent
	Reduced hours for a limited period WLB1 55 per	56 per cent
	cent	•
	Flexi-time WLB1 49 per cent	32 per cent
	Job-share WLB1 44 per cent	46 per cent
	Term-time working WLB1 29 per cent	22 per cent
	Compressed working week WLB1 30 per cent	25 per cent
	Annualised hours WLB1 18 per cent	17 per cent
63	Table 3.4 Trends in take-up of flexible working	
	arrangements amongst all employees	27 nor cont
	Part-time work WLB3 26 per cent	27 per cent
	Flexi-time WLB3 26 per cent Reduced hours for a limited period WLB3 10	27 per cent 12 per cent
	per cent	12 per cent
	Compressed working week WLB3 8 per cent	9 per cent
	Annualised hours WLB3 6 per cent	8 per cent
65	Table 3.6 Trends in demand for flexible	o por com
	working arrangements amongst all	
	employees	
	Flexi-time WLB2 = 49 %	36 per cent
	Compressed working week WLB2 = 34%	31 per cent
	Annualised hours WLB2 = 25%	23 per cent
	Regular home working WLB2 = 29%	26 per cent
	Part-time working WLB2 = 22 % Job share WLB2 = 17%	16 per cent 16 per cent

66	Term-time working WLB2= 32%Reduced hours for a limited period WLB2=36% Table 3.7 Trends in the nature of requests to change the way regularly worked amongst employees who had requested	11 per cent 31 per cent
	Reduce hours/work part-time WLB3 24 % Section 4: Employee attitudes to work-life balance	30 per cent
69 5 th bullet	Employees most likely to cite business/employer reasons were	35 per cent
69 6 th bullet	those working in the public sector (41 per cent)Workers in public administration, education and heatlh (40 per cent)	34 per cent
69 7 th bullet 69	managers and professionals (39 per cent)	34 per cent
09	4.2 Reasons for not making use of flexible working arrangements	
69	Figure 4.2 shows the range of responsesAs can be seen in the chart just over four in ten employees (42 per cent) said they had not worked in any of these ways	41 per cent
69	Eleven per cent said it did not suit domestic arrangements and almost one in ten answered there was no need or not necessary (seven per cent)	8 per cent
69	A further 11 per cent referred to financial reasons	10 per cent
69	There were also other statements including'employer would not allow it' cited by five per cent	6 per cent
70	Figure 4.2 Reasons given for not working flexibly by employees who had not worked any of the flexible arrangements	
	employer would not allow it 5 per cent Financial reasons 11 per cent Happy with current arrangements 42 per cent no need/not necessary/ 7 per cent Figure 4.2 unweighted base = 684	6 per cent 10 per cent 41 per cent 8 per cent 884
71	The employees most likely to cite financial reasons wereemployees who work in services and sales (25 per cent)	19 per cent
	4.3 Consequences of flexible working for the individual	
72	Some employees also mentioned various aspects of their lives improving as a result of taking up flexible'improved health' (three per cent)	Two per cent
73 1 st para	Employees who were most likely to cite having more time as an experienced positive consequence were part time workers (79 per cent)	78 per cent
	As well as part-time workers of the flexible workers category (78 per cent)	76 per cent

	Employees who were more likely to give reasons referring to 'convenience' as one of the experienced consequencesflexible workers	16 per cent
	who are not part-timers (23 per cent) Employees who mentioned 'improved work-life balance' werethose with managerial/supervisory dutires (22 per cent)	15 per cent
74	those aged 55+ (20 per cent) Table 4.1 the positive consequences of	14 per cent
	flexible working arrangements cited by those who worked one or more flexible	
	arrangements by types of arrangement	
	All employeeshaving more time 71 %	69 per cent
	All employeesconvenience 18 %	13 per cent
	All employeesimproved WLB 17%	11 per cent
	All employeesunweighted base 1062	1095
	Part-timehaving more time 78%	76 per cent
	Part-timeconvenience 13%	10 per cent
	Part-timeimproved WLB 17%	9 per cent
	Part-timeunweighted base 510	523
	Term-timehaving more time 73 % Term-timeconvenience 15 %	68 per cent 10 per cent
	Term-timeno positive consequence 12%	11 per cent
	Job sharehaving more time 74%	70 per cent
	Job shareconvenience 15%	12 per cent
	Job shareimproved WLB 24%	16 per cent
	Job share unweighted base 103	109
	Flexi-timeconvenience 21%	14 per cent
	Flexi-timeimproved WLB 19%	10 per cent
	Flexi-timeunweighted base 500	503
	Working reduced hourshaving more time 71%	67 per cent
	Working reduced hoursconvenience 15%	12 per cent
	Working reduced hoursimproved WLB 26%	19 per cent 187
	Working reduced hoursunweighted base 175 Working from homehaving more time 60%	59 per cent
	Working from homeconvenience 30%	22 per cent
	Working from homeimproved WLB 27%	14 per cent
	Working from homeunweighted base 189	194
	Working a compressed weekhaving more time	70 per cent
	72% Working a compressed weekconveneince 18%	13 per cent
	Working a compressed weekimproved WLB	13 per cent
	20%	10 per cent
	Working a compressed weekunweighed base 150	155
	Annualised hourshaving more time 67%	63 per cent
	Annualised hoursconvenience 17%	13 per cent
	Annualised hoursimproved WLB 18%	14 per cent
	Annualised hoursno positive 11 %	10 per cent
	Annualised hoursunweighted base 110	117

	Table 4.1 indicates that having more timeIt was cited most by those who had worked part-	76 per cent
	time (78 per cent)and least by those who had worked from home on a regular basis (60 per cent)	59 per cent
	or those who had worked annualised hours (67 per cent)	63 per cent
	Convenience was most cited by those working from home (30 per cent)	22 per cent
	Improved WLB was more frequently mentionedwho were working from homeworked reduced hours (26 per cent)	19 per cent
	or those who job shared (24 per cent)	16 per cent
75	As can be seen from figure 4.4The other responses included 'intensified workload' (five per cent)	3 per cent
76	Table A4.16 reports the proportionsmost likely to cite financial detriment were	
76 1 st bullet	part-time workers of the flexible workers group (41 per cent) and	44 per cent
76 1 st bullet	part-timers compared to full-timers (36 per cent)	39 per cent
76 2 nd bullet	16-24 year olds (38 per cent)	42 per cent
76 5 th bullet	services and sales workers (33 per cent)	39 per cent
	Groups most likely to give'reduced WLB'	
	wereemployees with household income of 40,000 or more (25 per cent)	19 per cent
	those who were members of a trade	17 per cent
	union/staff association (26 per cent)	
	No negative consequencesthose who cited	Constrution 77 per
	thiswere those more likely to come from	cent
	manufacturing (69 per cent)other flexible workers (not part-timers) 66 per cent	68 per cent
76 10 th bullet	Full-time workers 64 per cent	65 per cent
77	Table 4.2: The negative consequences of flexible working arrangments cited by those who had worked one or more flexible arrangement	
	All employeesfinancial detriment 25%	29 per cent
	All employeesreduced WLB 20%	13 per cent
	All employeesno negative 57%	58 per cent
	All employeesunweighted base 1096	1069
	Part-timefinancial detriment 41%	44 per cent
	Part-timereduced WLB 15%	9 per cent
	Part-timeno negative 46%	47 per cent
	Part-timeunweighted base 515	501
	Term-timefinancial detriment 31%	38 per cent
	Term-timereduced WLB 21%	11 per cent
	Term-timeno negative 49% Term-time.unweighted base 278	51 per cent 268
	Job sharefinancial detriment 33%	35 per cent
	300 onaromanolar actimient 00/0	oo por oont

	Job sharereduced WLB 17% Job shareno negative 53% Job shareunweighted base 106 Flexi-timefinancial detriment 15% Flexi-timereduced WLB 18 % Flexi-timeno negative 68% Working reduced hoursfinancial detriment 32 Working reduced hoursreduced WLB 15% Working reduced hoursno negative 55% Working reduced hoursunweighted base 187 Working from homefinancial detriment 8 % Working from homereduced WLB 24% Working from homeno negtive 69% Working from home unweighted base 191 Working a compressed weekfinancial detriment	10 per cent 55 per cent 102 18 per cent 13 per cent 69 per cent 35 per cent 9 per cent 180 10 per cent 19 per cent 71 per cent 185 23 per cent
	18 % Working a compressed weekreduced WLB	24 per cent
	31% Working a compressed weekno negative 52% Working a compressed weekunweighted base 153	53 per cent 150
77 1 st para	Annualised hoursfinancial detriment 26 % Annualised hoursreduced WLB 24% Annualised hoursunweighted base 116 Table 4.2 indicates that 'financial detriment' was cited most by those who had worked part-time	29 per cent 19 per cent 115 44 per cent
·	(41 per cent)whilst ;this seemed to be cited less than the average by those who had worked from home on a regular basis (eight per cent)	10 per cent
	or those who had worked flexi-time (15 per cent)	18 per cent
77 1 st para	For those working a compressed working week ' reduced WLB' seemed to be the most notable negative consequence (31 per cent)	24 per cent
	and this was also the case for those who had worked from home on a regular basis (24 per cent)	19 per cent
77 2 nd para	The table also shows that the response of no negative consequence was cited more than the average by those who had worked form home (69 per cent)	71 per cent
	However this was cited much less than the average by those who had worked part-time (46 per cent) 4.4 Consequences for employees of	47 per cent
79	colleagues flexible working arrangements As can be seen in Table A4.17, employees who were most likely to cite 'work environment' benefits wereemployees with a household	25 per cent
	income of £40,000 or more (26 per cent) Individual benefits were mentioned most often byemployees who worked in transport, storage(26 per cent)	24 per cent

	Part-time workers compared with full-time workers (27 per cent)	22 per cent
	and part-time workers of the flexible workers group (26 per cent)	22 per cent
80	Table 4.3 indicates'Individual benefits' seemed to be cited more than the average byor a compressed working week (23 per cent)	20 per cent
81	Table 4.3 The positive consequences of colleagues' flexible working arrangements	
	cited by employees who had colleagues who	
	had worked one or more arrangements	
	All employeesbusiness benefits 14%	13 per cent
	All employeesindividual benefits 21%	18 per cent
	All employeesdoes not affect me 11%	12 per cent
	Part-timeindividual benefits 23%	20 per cent
	Term timebusiness benefits 12%	11 per cent
	Term-timeindividual benefits 22%	19 per cent
	Job sharebusiness benefits 17% Job shareindividual benefits 24%	16 per cent
	Flexi-timebusiness benefits 16%	19 per cent 15 per cent
	Flexi-timeindividual benefits 21 %	17 per cent
	Working reduced hoursbusiness benefits 16%	14 per cent
	Working reduced hoursindividual benfits 21%	18 per cent
	Working from homebusiness benefits 13%	12 per cent
	Working from homeindividual benefits 18%	17 per cent
	Working a compressed week…business benefits 15%	14 per cent
	Working a compressed weekindividual benefits 23%	20 per cent
	Annualised hoursbusiness benefits 16%	14 per cent
	Annualised hoursindividual benefits 20%	17 per cent
83	From Table A4.18 it can be seen that 15 per cent	19 per cent
	of employees who responded to this question	
	mentioned work related consequences. Those	
	most likely wereemployees with managerial duties 20%	
	25 to 34 year olds (19 per cent)	18 per cent
	Amongst the eight per cent who mentioned	11 per cent)
	individualthe most likely wereemployees	
	with a household income of less than £15,000 (12	
	per cent)	4
	compared with five per cent of those with £25,000 £39,000.	4 per cent
	Overall ten per centhad given communications	20 per cent
	related issuesworkers in banking, finance, and	
84 2 nd	insurance (21 per cent)	14 per cent
bullet	employees who had worked in organisations	14 per cent
builet	with more than 250 staff (15 per cent) Table 4.4 the negative consequences of	
	colleagues' flexible working arrangements	
	cited by employees who had colleagues who	
	worked one or more of the arrangements	
	All employeesunweighted base 1450	1437
	Part-timework-load related17%	15 per cent
	Part-timeindividual consequences 10 %	9 per cent
	•	•

	Part-timedon't know 23% Part-time unweighted base 1013	24 per cent 1000
	Term-time onlywork-load related 16% Term timeindividual consequences 10% Term timeunweighted base 300	15 per cent 8 per cent 394
	Term-timeunweighted base 399 Job sharework-load related 16%	14 per cent
	Job shareindividual consequences 7 %	6 per cent
	Job sharedon't know 21%	22 per cent
	Job shareunweighted base 376	373
	Flexi-timework-load related 15%	14 per cent
	Flexi-timeno negative44%	45 per cent
	Flexi-timeunweighted base 645	638
	Working reduced hourswork load23%	22 per cent
	Working reduced hoursindividual 10%	9 per cent
	Working reduced hoursno negative 42%	43 per cent
	Working reduced hoursunweighted base 469	467
	Working from homework-load 15%	14 per cent
	Working from homeunweighted base 297	296
	Working compressed weekwork load 19% Working compressed weekindividual 11%	18 per cent 10 per cent
	Working compressed weekcommunication 10%	9 per cent
	Working compressed weekunweighted base	304
	306	001
	Annualised hoursindividual 12 per cent	11 per cent
	Annualised hourscommunication 8%	9 per cent
	Annualised hoursno negative 38%	39 per cent
	Annualised hoursunweighted base 192	190
84 last	Table 4.4 indicates that workload related	22 per cent
para	consequences were citedthose who had	
	worked reduced hours(23 per cent)	40
	or those who had worked compressed week (19	18 per cent
	per cent) Those who worked annualised hours cited	11 per cent
	individual consequences most (12 per cent)	i i pei ceiii
84 last	The table also shows that the response of no	39 per cent
sentence	negative consequences was cited less than	oo por com
	average by those who worked annualised hours	
	(38 per cent)	
	4.5 Importance of flexibility to employees	
85	Employees were asked how important was	Nineteen per cent
	flexible workingeighteen per cent of all	
	employees answered that flexibility was very	
	important	
	62 per cent said flexibility was not important for	61 per cent
OF (loot	them when they initially took up their current job	C1 nor cont
85 (last	Overall 62 per cent of employees said that flexibility was not important for them	61 per cent
paragraph 86	Those with household income of £40,000 ore	70 per cent
(second	more (71 per cent)	70 per cent
bullet)	more (11 per cent)	
86 1 st	One in four of all employeesThere was a	14 per cent
para	significant reduction (15 percentage points) in	
-	the not important category when the question	
	concerned their current situation	
87	Figure 4.7 The one main arrangement	

	employees said employers could provide to support working parents	
	More money 1%	2%
	Time off for school holidays 2%	3%
	Allow more time off 2%	3%
	General awareness and understanding 2%	3%
	Time off when child sick/emergencies 2%	4%
	Unspecified flexibility 3%	4%
	None/nothing 10%	9%
	Crèche/help with childcare 16%	18%
	Flexible hours/flexi-time 17%	23%
	Don't know 36%	32%
87 (1 st	Figure 4.7 showsmore than one third of	32 per cent
para)	employees said they did not know (36 per cent)	•
. ,	Ten per cent said there was nothing	Nine per cent
	The other frequently cited responses included	23 per cent
	flexible hours/flexi-time (cited by 17 per cent)	•
	And crèche/help with childcare (16 per cent)	18 per cent
	Cited less frequently such as time off work when	Four per cent
	child is off sick (two per cent)	•
	'allow more time off for school holidays (two per	Three per cent
	cent)	
88 (3 rd	Overall just under a quarter (23 per cent) cited	28 per cent
para)	flexibility in working arrangements	
	Employees who were most likely to cite that their	
	employers could provide them with flexibility	
	were	
	Parents with dependent children under six (29	36 per cent
	per cent)	
	compared with parents with children aged six	
	and over (22 per cent)	27 per cent
	or employees with no dependent children (22	27 per cent
	per cent)	
	Workers in banking, finance and insurance (28	34 per cent
	per cent)	05
	Employees with household income of £40,000 or	35 per cent
	more (27 per cent)	00
	as compared to those with household income	26 per cent
	of less than £15,000 (22 per cent)	20 nor cont
00	25 to 34 year olds (26 per cent)	32 per cent
88	The following sub-groups were those most likely	
	to say that their employers could provide help with childcare	
		10 per cent
	Parents with dependent children aged six and	40 per cent
	over (41 per cent)	20 per cent
	Public sector workers (40 per cent) Workers in other services (43 per cent)	39 per cent
	Workers in other services (43 per cent)and also those in public administration,	40 per cent
		38 per cent
	education and health(37 per cent) Employees in workplaces with more than 250	36 per cont
	staff members (37 per cent)	36 per cent
	stan members (31 per cent)	

	Over one third (39 per cent)said they did not know what their employers could providethe following sub-groupswere most likely to say they did not know	35 per cent
	workers in operatives and unskilled occupations (51 per cent)	46 per cent
	Employees in manufacturing organisations (49 per cent)	44 per cent
88	Those aged 55 and over (48 per cent) 4.7 Employers' role in improving work-life balance	43 per cent
88 last para	Figure 4.8 shows thatand a further quarter said that they did not have an answer	23 per cent
88 last para	Less than one in ten said 'pay increase' (8 per cent)	11 per cent
88 last	Whilst seven per cent mentioned 'flexi-time'	8 per cent
para 88 last para	A further seven per cent said 'lighten workload'	8 per cent
90	Figure 4.8 the single thing employees felt employers could provide to improve their work-life balance	
	more annual leave 1%	2%
	change work pattern/shifts 1%	2%
	reduce work hours 1%	3%
	flexi-time 7%	8%
	lighten workload 7 %	8%
	other 7 %	8%
	pay increase 8%	11%
	nothing/happy with arrangements 27%	25%
	don't know 25%	23%
· · ot	unweighted base 1907	2081
90 (1 st para)	As can be seen in Table A4.22 some sub-groups were most likely to give responses which covered flexibilityemployees with household income of £40,000 or more (24 per cent)	28 per cent
	as compared with household income of less than £15,000 (14 per cent)	16 per cent
	Those working in banking, finance(24 per cent)	27 per cent
	as compared to employees in distribution, retail(14 per cent)	17 per cent
	25 to 34 year old workers (22 per cent)	26 per cent
	as compard to those aged 55 and older (8 per	10 per cent
	cent) For other sub-groups employers' provision of better resources and work	
	environmentemployees who were more likely to cite this	
91 1 st bullet	employees in the public sector 26 per cent	27 per cent
91 5 th bullet	those with managerial/supervisory duties (25 per cent)	24 per cent

91 1 st para	After responses were recoded nine per cent cited their employer could provide pay increasethose more likely to mention were	8 per cent
91 6 th bullet	employees in operatives and unskilled operations (14 per cent)	13 per cent
	More than one quarter (29 per cent) said that employers could do nothing for themsubgroups more likely than average to give this response were	27 per cent
91 9 th	Part-time worker of flexible worker category (38	36 per cent
bullet	per cent)as well as part-time workers (35 per cent)	34 per cent
91 10 th	Older employees, those aged 55 and older (37	35 per cent
bullet	per cent) Employees who were in clerical and skilled	22 per cent
	manual occupations (35 per cent)	33 per cent
	More than a quarter of employees (27 per cent) said they did not know the answer. Amongst	A quarter
91 13 th	those most likely to say they did not know Employees with a household income of less than	29 per cent
bullet	£15,000 (30 per cent)	
91 14 th bullet	16 to 24 year olds (30 per cent)	28 per cent
92 1 st	Workers in transport, storage and	65 per cent
bullet	communicationsmore likely to say yes than	
92	workers in manufacturing (64 per cent) 4.8 Employees perceptions of employers	
93 1 st	The following groups were the types of	
para	individuals perceived to be treated more	
00 4St	favourably by employers	45
93 1 st bullet	People who were friends of senior people in the organisation (14 per cent)	15 per cent
buildt	Senior staff (13 per cent)	14 per cent
	Women (8 per cent)	9 per cent
	Long-term employees (6 per cent)	7 per cent
	Employees who said that their employer had	
	favoured certain types were asked who/which types they thought their employer would treat unfavourably	
	staff in lower grade jobs (8 per cent)	11 per cent
	staff who do not work as hard (7 per cent)	10 per cent
	staff working for certain areas (6 per cent)staff who do not get on with senior staff	8 per cent 8 per cent
	members (five per cent)	o por ocrit
	Non-parents (four per cent)	6 per cent
	Staff are not treated unfavourable but some are	6 per cent
	treated more flexibly (4 per cent) Outspoken members of staff (4 per cent)	5 per cent
	Others/unspecified (33 per cent)	46 per cent
95	4.9 Attitudes to work-life balance	

	Table 4.5: employees' agreement with attitude statements on work-life balance	
	People work best when they can balance their work and other aspectsdisagree 3%	2%
	Employers should give all employees the same prioritydisagree 6%	5%
	Employees without children should have the same flexibility in working arrangements as parents strongly disagree 1%	2%
	People who work flexibly create more work for othersneither agree/disagree 16 %	15%
96	4.10 Overview and comparison over time Reasons for not making use of flexible working arrangements	
96 (last para)	they were happy with these arrangements. Forty two per cent of those not working flexibly in this survey gave this response The following were the other frequently cited	41 per cent
97	reasons for not taking up flexible working Financial reasons (cited by 11 per cent)	10 per cent
97	Action to support working parents Seventeen per cent of employees stated that employers' provision of flexible working hours	23 per cent
	would be the most valued arrangement For example 36 per cent of employees in this survey said that they did not know	32 per cent
	and ten per cent said there was nothing that employers could do	9 per cent
	Employers role in improving work-life balancesaid their employers were already doing as much as they could be reasonably expected. This was down to 27 per cent in this survey suggesting	25 per cent
99	Concluding points Three-quarters reported that their employers treated everyone the same when dealing with requests to work flexibly.	Two thirds
100	Section 5: Employee satisfaction 5.1 Employee satisfaction with different aspects of work Table A4.27 shows how responses variedthere were significant differences in satisfaction between	
101 1 st para	Those in the part-time workers of the flexible workers category (37 per cent) Satisfaction /dissatisfaction with other	38 per cent
101 3 rd bullet	aspects of workwith the work itselfvery dissatisfied (one per cent)	Two per cent
101 4 th bullet	with the hours workedwere either dissatisfied (nine per cent) or verywith their job securityeither satisfied (55 per cent)	Ten per cent 56 per cent

103 103 1 st	Satisfaction with the work itself This model shows that when the first set of	Two per cent
para	variables (personal details) were entered, the	i wo per cent
para	variance explained was only four per cent	
	but entering the second set of variables made a difference of 30 percentage points	32 per cent
	This means that the second set of variables accounted for 30 per cent of the variance	32 per cent
	explained	
104	Table 5.1 Significant predictors of satisfaction	
	with the work itself. (Changes in significance	
	level of variables) ¹⁴ :	
	Agesignificance 0.118	0.071
	Gendersignificance 0.277	0.619
	Disabilitysignificance 0.816	0.317
	Parent/non-parentsignificance 0.781	0.980
	Household income (lower band) sig 0.918	0.814
	Household income (higher band) sig 0.084	0.041
	Ethnicitysignificance 0.047	0.025
	FT/PTsignificance 0.172	0.492
	Satisfaction with hourssignificance 0.052	0.290
	Satisfaction with working	0.001
	arrangementssignificance 0.000	
	Satisfaction with job securitysignificance 0.000	0.001
	Satisfaction with paysignificance 0.018	0.005
	Able to negotiate arrangementssignificance 0.772	0.513
	Flexibility scoresignificance 0.743	0.837
	Impression of organisationsignificance 0.000	0.001
	Relations between managers and	0.006
	employeessignificance 0.604	
	Sectorsignificance).0.029	0.059
	Managerial dutiessignificance level 0.220	0.024
105	Table 5.2 Significant predictors of satisfaction	
	with the hours worked	0.400
	Age significance 0.024	0.108
	Gendersignificance 0.450	0.281
	Disabilitysignficance 0.794	0.859
	Parent/non-parentsignificance 0.817	0.366
	Household income (lower band)significance 0.234	0.752
	Household income (higher band)significance	0.001
	0.030	0.540
	Ethnicitysignificance 0.824	0.546
	FT/PTsignificance 0.209	0.131
	Satisfaction with work itselfsignificance 0.052	0.290
	Satisfaction with job securitysignificance 0.179	0.186
	Satisfaction with paysignificance 0.000	0.001
	Satisfaction with working arrangements	0.001
	significance 0.000	

Note that changes to the table are only reported where there is a change in significance of the characteristic. Whilst there are changes to the standardised beta the specific changes are not recorded).

	Able to negotiate arrangementssignificance 0.003	0.006
	Flexibility scoresignificance 0.132 Impression of organisationsignificance 0.495 Relations between managers and	0.303 0.031 0.544
106 (1 st para)	employeessignificance 0.436 Sectorsignificance 0.274 The results of the multiple regression analysis showed that a total of 30 per cent of the variance in employee satisfaction with hours was explained by the variables in the model.	0.137 28 per cent
	The contribution of the employment/employer characteristics was more (28 per cent)	26 per cent
	than personal characteristics (only one per cent)	Two per cent
Last para	The results of the third multiple regression model showed that a total of 37 per cent of the variance in employee satisfaction with working arrangements was explained by the variables entered.	38 per cent
	Again the contribution of the employment/employer characteristics was much	36 per cent
107	more (34 per cent) Table 5.3 Significant predictors of satisfaction	
	with working arrangements	
	Agesignificance 0.288	0.883
	Gendersignificance 0.998	0.900
	Disabilitysignificance 0.626	0.526
	Parent/non-parentsignificance 0.069	0.115
	Household income (lower band) 0.163	0.656
	Household income (higher band) 0.135	0.287
	Ethnicitysignificance 0.663	0.606
	FT/PTsignificance 0.071	0.179
	Satisfaction with worksignificance 0.000	0.001
	Satisfaction with hourssignificance 0.000	0.001
	Satisfaction with job security0.015	0.001
	Satisfaction with paysignificance 0.049	0.014
	Able to negotiate arrangements0.771	0.924
	Flexibility score0.103	0.010
	Relations between managers and employees 0.017	0.006
	Sector0.223	0.353
	Managerial duties0.592	0.583
108	Table 5.4 significant predictors of satisfaction	
	with job security	
	Agesignificance 0.010	0.014
	Gendersignificance 0.235	0.222
	Disabilitysignificance 0.528	0.060
	Parent/non-parentsignificance 0.880	0.643
	Household income (lower band) 0.668	0.855
	Household income (higher band) 0.870	0.559
	Ethnicitysignificance 0.219	0.137
	FT/PT significance0.179	0.446
	Satisfaction with working arrangements 0.015	0.001
	Satisfaction with work itself 0.000	0.001

	Satisfaction with pay 0.000 Satisfaction with hours 0.179 Able to negotiate arrangements 0.409 Flexibility score 0.987 Impression of organisation 0.155 Relations between managers and employees 0.900 Sector 0.681	0.001 0.186 0.647 0.154 0.003 0.796
109 (1 st para)	Managerial duties0.706 The multiple regression results show that a total of 21 per cent in variance in employee satisfaction with job security was explained by the variables used in the model	0.987 20 per cent
109 Last para 109 Last para	A total of 23 per cent of the variance was explained by the independent variables used Only 3 per cent was contributed by personal characteristics and the remaining 20 per cent by	21 per cent 18 per cent
110	employment/employer related factors. Table 5.5 significant predictors of satisfaction with pay	
	Agesignificance 0.522	0.975
	Gendersignificance 0.017	0.001
	Disabilitysignificance 0.547	0.344
	Parent/non-parentsignificance 0.112	0.526
	Household income (lower band)significance 0.169	0.004
	Household incomesignificance (higher band) 0.014	0.009
	Ethnicitysignificance 0.897	0.308
	FT/PTsignificance 0.794	0.374
	Satisfaction with working	0.064
	arrangementssignificance0.049	
	Satisfaction with work itself0.018	0.005
	Satisfaction with job security0.000	0.001
	Satisfaction with hourssignificance0.000	0.001
	Able to negotiate arrangements0.780	0.509
	Flexibility score0.708	0.203
	Relations between managers and	0.230
	employees0.152	
	Sector.0.006	0.014
	Managerial duties0.328	0.111
113	Section 6: time off in an emergency and	
	parental leave	
113	6.2 Incidence of emergency time off and the	
	form that it takes	
	The following groups were more likely to have	
	said that they had experienced an emergency	
113 4 th	Women (40 per cent) as compared to men (35	36 per cent
bullet	per cent)	
113	Ninety per cent of the employees who had	34 per cent
	reported having an emergency said that they had	•
	taken time off to deal with such an emergency.	
	This constituted 35 per cent of all employees	

113	There were also significant differences between the following groups	
114 1 st bullet	employees with a household income ofwere most likely to have taken time off. 96 per cent as compared to 83 per cent of employees with household income of less than £15,000	84 per cent
115	As can be seen in Table A4.31 fully paid leave was taken more often than average by the following groups flexible workers (excluding	65 per cent
115 6 th bullet 116	part-timers) 66 per cent employees who were members of a trade union/staff association (60 per cent) Table 6.1 The forms of leave taken by employees who had taken time off to deal with an emergency, by the number of days taken	59 per cent
	Fully paid leaveunweighted base 380	382
	Sick leaveunweighted base 50	53
	Time off but made it up laterunweighted base 124	125
118	Employers' agreement to emergency time off at short notice	
118 5 th	Managers and professionals were more likely	77 per cent
bullet	than those in operative and unskilled occupations	77 per cent
banet	to say employer would almost always agree (76	
	per cent)	
118 6 th	Workers in the construction industry were more	68 per cent
bullet	likely than those in distribution, retail, hotels etc to	·
	say employer would almost always agree 80 per	
	cent as compared to 64 per cent)	
120	Taking time off at short notice to attend a hair	
	or beauty appointment	40
	Only 4 per centsaid their employer would	12 per cent
	almost always agree to this, 13 per cent said they would sometimes agree	
	6.5 take-up of parental leave	
121	The number of parents who had dependent	512
	children aged up to 16, or 16 to 18 in full-time	· -
	education) was 508	
	6.6 Overview and comparison over time	
	Time off in an emergency	
122 3 rd	Therefore their finding of 45 per cent of all	34 per cent
para	employees answering yes to taking emergency	
	time off was not directly comparable(90 per cent	
	of those who had experienced an emergency, or	
124	35 per cent of all employees) Section 7: Employees with caring	
127	responsibilities for adults	
	Characteristics of those who care for other	
	adults	
125 5 th	Women were more likely to be caring for	Three per cent
bullet	someone in another household only than men	•
11.	(six per cent of female employees)	
125 5 th	compared to two per cent of men	One per cent
bullet	Table A4 05 which above that 50	04
125 last	Table A4.35 which shows that 58 per cent of	61 per cent

para 125 last para	carers in the survey were women60 per cent worked in the private sector	56 per cent
125 last para	58 per cent were aged 45 or above	57 per cent
127 (1 st	Just over six in ten had no	59 per cent
para) 127 (1 st para	managerial/supervisory duties (61 per cent) .whilst just under six in ten (59 per cent) were members of a trade union/staff association	Just over six per cent (61 per cent)
127 1 st	just over three quarters (77 per cent) had no dependent children	76 per cent
128	7.4 Awareness of government's plan to extend the right to request flexible working to carers of adults	
128 1 st	Employees with managerial duties were more aware than those without (51 per cent)	47 per cent
129	Figure 7.2 Awareness amongst employee of the Government's desire to extend the right to request flexible working to carers of adults	
	Employees 25-9940%	39%
	Member TU/Staff Assoc47% Dependent children 6 yrs and over 38%	46% 37%
	Carers38%	37%