

Permanent Secretaries' Meetings with External Organisations: 1 January – 31 March 2011 inclusive¹

| Permanent Secretary: Sir Nicholas Macpherson, HM Treasury | | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| January | Stonecourt Consulting Ltd | To discuss corporate governance |
| January | Institute for Government; Professional Historian | To discuss study by Institute for Government |
| January | Ian Pearson | General catch-up |
| January | Nuffield Trust | To discuss health reform |
| February | London Business School | To discuss immigration |
| February | Lloyds Banking Group PLC | To discuss financial services issues |
| February | The Telegraph | To discuss general issues |
| February | Standard Chartered Bank (Hong Kong) | To discuss global banking issues |
| February | Asia Pacific (Hong Kong) | To discuss global financial issues |
| February | Centre for Economic Performance | To discuss issues relevant to the Centre for Economic Performance |
| February | Kevan Watts | To discuss global banking issues |
| March | Nuffield College | To discuss issues relevant to Nuffield College |
| March | Thomson Reuters | To discuss financial service issues |
| March | The National Trust | To discuss issues relevant to the National Trust |

¹ Does not normally include meetings with Government bodies such as other Government Departments and Agencies, non-departmental public bodies, Government reviewers, and representatives of Parliament, devolved or foreign governments.

Permanent Secretaries' Meetings with External Organisations: 1 January – 31 March 2011 inclusive²

| Second Permanent Secretary: Tom Scholar, HM Treasury | | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| January | HSBC | To discuss issues relating to global financial markets and the UK banking sector |
| January | JP Morgan | To discuss issues relating to global financial markets and the UK banking sector |
| January | Goldman Sachs | To discuss issues relating to global financial markets and the UK banking sector |
| January | Lloyds Banking Group PLC | To discuss issues relating to global financial markets and the UK banking sector |
| February | Lloyds Banking Group PLC | To discuss Project Merlin |
| February | Lloyds Banking Group PLC | To discuss financial services issues |
| February | PricewaterhouseCoopers | To discuss regulatory reform and the financial sector |
| February | City of London Corporation | To discuss issues relevant to the City of London Corporation |
| February | Santander | To discuss issues relating to global financial markets and the UK banking sector |
| February | Santander | To discuss issues relating to global financial markets and the UK banking sector |
| March | Barclays Capital | To discuss issues relating to global financial markets and the UK banking sector |
| March | Royal Bank of Scotland | To discuss issues relating to global financial markets and the UK banking sector |
| March | JP Morgan | To discuss issues relating to global financial markets and the UK banking sector |

² Does not normally include meetings with Government bodies such as other Government Departments and Agencies, non-departmental public bodies, Government reviewers, and representatives of Parliament, devolved or foreign governments.

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| March | Barclays | To discuss issues relating to global financial markets and the UK banking sector |
| March | Oxfam | To discuss international development |
| March | Lloyds | To discuss issues relating to global financial markets and the UK banking sector |